## REPORT FIN-2015-33

| TO: | Mayor and Members of Council |
| :--- | :--- |
| FROM: | Paul Creamer, Director of Finance/Treasurer |
| MEETING DATE: | September 30, 2015 |
| SUBJECT: | Balances in Working Reserves and Reserve Funds (Projected) |

## RECOMMENDATIONS

That Report FIN-2015-33 regarding the Balances in Working Reserves and Reserve Funds (Projected) be received.

## DISCUSSION

## Purpose

The purpose of this report is to provide Council with information regarding the projected 2015 and 2016 balances in working reserves and reserve funds inclusive of the changes in these working reserves and reserve funds due to the 2016 proposed capital program. The 2015 completed capital projects are discussed in Report FIN-2015-032. The 2016 Proposed Capital Budget is discussed in Report FIN-2015-031.

## Background

In accordance with the 2016 Capital Budget process, the balances in working reserves and reserve funds are to be reported to Council during the budgeting process.

## FINANCIAL IMPLICATIONS

Schedule A - Balances in Working Reserves - includes the projected balance in each working reserve with a total balance of $\$ 3,507,945$ in 2015 and $\$ 2,550,064$ in 2016. The change from 2015 to 2016 is projected to be $\$ 957,881$ which can be attributed to:

- No contributions to capital reserves in 2016;
- \$470,225 of capital carry-forward projects;
- \$100,000 for Watson Rd - Maltby to \#34
- $\$ 274,607$ for the Quint Truck (Aerial 33 Truck)
- $\$ 81,215$ from the Building Reserve to fund building operations
- \$46,189 other various withdrawals

Schedule B - Balances in Reserve Funds - includes the projected balance in each reserve fund with a total balance of $\$ 519,677$ in 2015 and $\$ 307,404$ in 2016. The change from 2015 to 2016 is projected to be $\$ 212,374$.

- The Roads and Related Services Reserve fund is projected to be in a negative but inter-fund between DC Reserve Funds is permitted.
- The Quint Truck is funded the maximum permissible share of $25 \%$ or $\$ 126,250$ from the Fire Services DC Reserve Fund.
- The forecasted DC collections for 2015 and 2016 are conservative as they are based on collections to date (August 31, 2015).


## APPLICABLE LEGISLATION AND REQUIREMENTS

Municipal Act, 2001

## ATTACHMENTS

Schedule A - Balances in Working Reserves
Schedule B - Balances in Reserve Funds

## Schedule A - Balances in Working Reserves

|  | Capital Reserves |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 13-3090 | 13-3110 | 13-3120 | 13-3125 | 13-3130 | 13-3135 | 13-3140 | 13-3145 |
|  | Capital Carryforward Reserve | Corp. Office <br> Repairs | IT Hardware | Accessibility | IT Software | Parks Infrastr. | Parks Equip. | ORC Equip. |
| 2014 (Actuals) |  |  |  |  |  |  |  |  |
| Year-End Balance | 323,229 | 175,615 | 10,766 | 89,321 | 14,454 | 74,245 | 13,205 | 11,475 |

2015 (Estimated)

| Opening Balance | 323,229 | 175,615 | 10,766 | 89,321 | 14,454 | 74,245 | 13,205 | 11,475 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2014 Surplus | - | 18,800 | 18,800 | 18,800 | 18,800 | 15,667 | 15,667 | 15,667 |
| Contributions | - | - | 2,500 | 5,000 | 5,000 | 25,000 | 5,000 | 5,000 |
| Withdrawals | $(202,461)$ | $(2,632)$ | - | - | - | $(12,603)$ | - | - |
| Project Surplus/ <br> (Deficit) | - | - | - | - | - | - | - | - |
| Year End Balance | 120,768 | 191,783 | 32,066 | 113,121 | 38,254 | 102,309 | 33,872 | 32,142 |
| Change from <br> Previous Year | $(202,461)$ | 16,168 | 21,300 | 23,800 | 23,800 | 28,064 | 20,667 | 20,667 |

$\mathbf{2 0 1 6}$ (Budgeted)

| Opening Balance | 120,768 | 191,783 | 32,066 | 113,121 | 38,254 | 102,309 | 33,872 | 32,142 |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Cfwd. Items | $(128,409)$ | - | - | $(2,250)$ | $(26,000)$ | - | - | - |
| Contributions | - | - | - | - | - | - | - | - |
| Withdrawals | - | - | - | - | - | - | - | - |
| Year End Balance | $(7,641)$ | 191,783 | 32,066 | 110,871 | 12,254 | 102,309 | 33,872 | 32,142 |
| Change from <br> Previous Year | $(128,409)$ | - | - | $(2,250)$ | $(26,000)$ | - | - | - |

## Schedule A - Balances in Working Reserves Cont'd

|  | Capital Reserves |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 13-3155 | 13-3160 | 13-3165 | 13-3170 | 13-3175 | 13-3190 | 13-3200 |  |
|  | ORC Fac. Improv. | PCC <br> Equip. | PCC Fac. Improv. | Public Works Replace. and Restorat. | Public Works Equip. | Fire Vehicle Replac. | Fire Equip. | Sub-total Capital Reserves |
| 2014 (Actuals) |  |  |  |  |  |  |  |  |
| Year-End Balance | 17,625 | 11,335 | 18,745 | 770,759 | 229,078 | 224,607 | 32,275 | 2,016,731 |
| 2015 (Estimated) |  |  |  |  |  |  |  |  |
| Opening Balance | 17,625 | 11,335 | 18,745 | 770,759 | 229,078 | 224,607 | 32,275 | 2,016,731 |
| 2014 Surplus | 15,667 | 15,667 | 15,667 | 175,465 | 169,198 | 56,398 | 56,398 | 626,661 |
| Contributions | 10,000 | 11,000 | 10,000 | 25,000 | 50,000 | 50,000 | 5,000 | 208,500 |
| Withdrawals | - | - | - | $(16,497)$ | $(70,471)$ | - | - | $(304,663)$ |
| Project Surplusl (Deficit) | - | - | - | - | - | - | - | - |
| Year End Balance | 43,292 | 38,002 | 44,412 | 954,727 | 377,805 | 331,005 | 93,673 | 2,547,229 |
| Change from Previous Year | 25,667 | 26,667 | 25,667 | 183,968 | 148,727 | 106,398 | 61,398 | 530,498 |
| 2016 (Budgeted) |  |  |  |  |  |  |  |  |
| Opening Balance | 43,292 | 38,002 | 44,412 | 954,727 | 377,805 | 331,005 | 93,673 | 2,547,229 |
| Cfwd. Items | - | - | - | $(21,483)$ | - | - | - | $(178,142)$ |
| Contributions | - | - | - | - | - | - | - | - |
| Withdrawals | - | $(16,189)$ | - | $(110,000)$ | - | $(274,607)$ | - | $(400,796)$ |
| Year End Balance | 43,292 | 21,813 | 44,412 | 823,244 | 377,805 | 56,398 | 93,673 | 1,968,291 |
| Change from Previous Year | - | $(16,189)$ | - | $(131,483)$ | - | $(274,607)$ | - | $(578,938)$ |

Schedule A - Balances in Working Reserves Cont'd

|  | Operating Reserves |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 13-3100 | 13-3150 | 13-3185 | 13-3195 | 13-3205 | 13-3115 |  |  |
|  | Operating Carryforward Reserve | Bldg <br> Reserve | Legal Conting. | Insur. <br> Conting. | Winter Maint. | Election | Sub-total Operating Reserves | Total Working Reserves |
| 2014 (Actuals) |  |  |  |  |  |  |  |  |
| Year-End Balance | 163,877 | 494,289 | 60,967 | 38,326 | 95,061 | 9,000 | 861,520 | 2,878,250 |

$\mathbf{2 0 1 5}$ (Estimated)

| Opening Balance | 163,877 | 494,289 | 60,967 | 38,326 | 95,061 | 9,000 | $\mathbf{8 6 1 , 5 2 0}$ | $\mathbf{2 , 8 7 8 , 2 5 0}$ |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2014 Surplus | - | - | - | - | - | - | - | $\mathbf{6 2 6 , 6 6 1}$ |
| Contributions | 93,050 | - | 5,000 | 5,000 | - | 14,000 | $\mathbf{1 1 7 , 0 5 0}$ | $\mathbf{3 2 5 , 5 5 0}$ |
| Withdrawals | - | $(17,650)$ | $(204)$ | - | - | - | $\mathbf{( 1 7 , 8 5 3 )}$ | $\mathbf{( 3 2 2 , 5 1 7 )}$ |
| Project Surplusl <br> (Deficit) | - | - | - | - | - | - | - | - |
| Year End Balance | 256,927 | 476,639 | 65,763 | 43,326 | 95,061 | 23,000 | $\mathbf{9 6 0 , 7 1 6}$ | $\mathbf{3 , 5 0 7 , 9 4 5}$ |
| Change from <br> Previous Year | 93,050 | $(17,650)$ | 4,796 | 5,000 | - | 14,000 | $\mathbf{9 9 , 1 9 7}$ | $\mathbf{6 2 9 , 6 9 4}$ |

$\mathbf{2 0 1 6}$ (Budgeted)

| Opening Balance | 256,927 | 476,639 | 65,763 | 43,326 | 95,061 | 23,000 | $\mathbf{9 6 0 , 7 1 6}$ | $\mathbf{3 , 5 0 7 , 9 4 5}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cfwd. Items | $(256,927)$ | $(35,156)$ | - | - | - | - | $\mathbf{( 2 9 2 , 0 8 3 )}$ | $\mathbf{( 4 7 0 , 2 2 5 )}$ |
| Contributions | - | - | 5,000 | 5,000 | - | 4,355 | $\mathbf{1 4 , 3 5 5}$ | $\mathbf{1 4 , 3 5 5}$ |
| Withdrawals | - | $(81,215)$ | $(10,000)$ | $(10,000)$ | - | - | $\mathbf{( 1 0 1 , 2 1 5 )}$ | $\mathbf{( 5 0 2 , 0 1 1 )}$ |
| Year End Balance | - | 360,268 | 60,763 | 38,326 | 95,061 | 27,355 | $\mathbf{5 8 1 , 7 7 3}$ | $\mathbf{2 , 5 5 0 , 0 6 4}$ |
| Change from <br> Previous Year | $(256,927)$ | $(116,371)$ | $(5,000)$ | $(5,000)$ | - | 4,355 | $\mathbf{( 3 7 8 , 9 4 3 )}$ | $(957,881)$ |

Schedule B - Balances in Reserve Funds

|  | Development Charge Reserve Funds |  |  |  |  | Other Reserve Funds |  |  | Total Reserve Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 43-4271 | 43-2473 | 43-2475 | 43-2479 |  | 43-2474 | 43-2476 |  |  |
|  | Fire Services | Roads and Related Services | Parks and Recreation Services | Admin. Studies | Sub-total | Federal Gas Tax Rebate | Cash in Lieu of Parkland | Sub-total |  |
| 2014 (Actuals) |  |  |  |  |  |  |  |  |  |
| Year-End Balance | 164,283 | 47,887 | 32,635 | 59,826 | 304,631 | 176,132 | 199,955 | 468,547 | 680,718 |
| 2015 (Estimated) |  |  |  |  |  |  |  |  |  |
| Opening Balance | 164,283 | 47,887 | 32,635 | 59,826 | 304,631 | 176,132 | 199,955 | 468,547 | 680,718 |
| 2014 Surplus | - | - | - |  | - | - | - |  | - |
| Contributions | 30,547 | 58,609 | 6,646 | 5,093 | 100,896 | 203,528 | 19,665 | 234,932 | 324,089 |
| Withdrawals | $(11,635)$ | $(178,534)$ | - | $(33,775)$ | $(223,944)$ | $(253,706)$ | $(7,479)$ | (294,960) | $(485,129)$ |
| Year End Balance | 183,196 | $(72,037)$ | 39,281 | 31,144 | 181,583 | 125,954 | 212,140 | 408,519 | 519,677 |
| Change from Previous Year | 18,912 | $(119,925)$ | 6,646 | $(28,682)$ | $(123,048)$ | $(50,178)$ | 12,186 | $(60,028)$ | $(161,040)$ |
| 2016 (Budgeted) |  |  |  |  |  |  |  |  |  |
| Opening Balance | 183,196 | $(72,037)$ | 39,281 | 31,144 | 181,583 | 125,954 | 212,140 | 408,519 | 519,677 |
| Cfwd. Items | - | $(12,277)$ | $(15,120)$ | $(15,876)$ | $(43,273)$ | - | $(5,000)$ | $(35,996)$ | $(48,273)$ |
| Contributions | 30,547 | 58,609 | 6,646 | 5,093 | 100,896 | 213,704 | 19,665 | 245,108 | 334,265 |
| Withdrawals | $(126,250)$ | $(49,916)$ | - | $(7,200)$ | (183,366) | $(315,000)$ | - | $(322,200)$ | $(498,366)$ |
| Year End Balance | 87,493 | $(75,621)$ | 30,807 | 13,162 | 55,840 | 24,658 | 226,805 | 295,431 | 307,304 |
| Change from Previous Year | $(95,703)$ | $(3,584)$ | $(8,474)$ | $(17,983)$ | $(125,743)$ | $(101,296)$ | 14,665 | $(113,088)$ | $(212,374)$ |

