

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO. 008-2020

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2020.

WHEREAS Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended provides that a local municipality shall in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

WHEREAS the budget of the Corporation of the Township of Puslinch for 2020 is described in detail in Schedule "A" and Schedule "B" of this By-law.

NOW THEREFORE the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2020 be adopted in the amount of \$5,096,073.
2. That the total estimated operating revenues for the purposes of the Township for the year 2020 be adopted in the amount of \$2,273,016.
3. That the total estimated capital expenditures for the purpose of the Township for the year 2020 be adopted in the amount of \$5,411,598.
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2020 be adopted in the amount of \$2,866,694.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2020 be adopted in the amount of \$1,442,416.
6. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's discretionary reserves and restricted reserves as outlined in Schedule "A" and Schedule "B" of this By-law.
7. That any gas tax funds not required for those projects that identify the use of gas tax funds be directed to other qualified projects identified in Schedule "A" of this By-law.
8. That Schedules "A" and "B", annexed hereto, form part of this By-law.
9. If any section or portion of this by-law is found by a court of competent jurisdiction to be invalid, it is the intent of Council for the Township that all remaining sections and portions of this by-law continue in force and effect.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 22nd DAY OF JANUARY 2020.

James Seeley, Mayor

Glenn Schwendinger, CAO/Clerk

**2020 Capital
Plan Summary**

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserve	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Self Contained Breathing Apparatus, SCBA Masks, and SCBA Cylinders	Asset Management			\$162,550		\$162,550
		Rescue 35 Truck - Asset No. 5035	Asset Management	\$10,000		\$510,000		\$520,000
		Power Hydraulic Toolset - Extrication Equipment - Asset No. 6_70FE	Asset Management			\$52,500		\$52,500
		Structural Firefighter Gear	Asset Management			\$9,063		\$9,063
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,208,766			\$1,208,766
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Marketing and Branding Implementation - Phase 2	Study/Plan	\$49,000	\$6,000			\$55,000
		Software System Enhancements or Replacement	Information Technology Enhancement			\$100,000		\$100,000
		Computer Equipment and Unsupported Windows Upgrade - 4002	Asset Management			\$10,532		\$10,532
	Finance							
		Community Benefits Charge Strategy and Development Charges Amendment	Study/Plan				\$22,500	\$22,500
	Municipal Office							

**2020 Capital
Plan Summary**

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_ Reserve	Restricted_ Reserves	Grand Total
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$10,850	\$4,650		\$15,500
		Replacement of condenser units - Fire area - Asset No. 59MC	Asset Management			\$7,000		\$7,000
		Water Softening Equipment - Asset No. 59MC	Asset Management			\$3,000		\$3,000
Parks and Recreation								
	ORC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$5,000			\$5,000
	Parks							
		Puslinch Community Centre Park - Back Soccer Fields - Asset No. 3080	New Asset	\$170,000			\$58,295	\$228,295
		Replacement of Benches at Morriston Meadows - Asset No. 3047	Asset Management			\$3,000		\$3,000
		Replacement of Fencing Backstop at Old Morriston - Asset No. 3059	Asset Management			\$3,668		\$3,668
	PCC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$5,000			\$5,000
		Water Softening Equipment - Asset No. 93PCC	Asset Management			\$3,000		\$3,000
Public Works								
	Public Works							

**2020 Capital
Plan Summary**

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_ Reserve	Restricted_ Reserves	Grand Total	
		Traffic Count Study	Study/Plan		\$10,000		\$15,000	\$25,000	
		Bridge and Culvert Inspections - 2021	Study/Plan		\$7,500			\$7,500	
		Concession 1 - Sideroad 20 South to Concession 7 - Asset No. 16 and 17	Asset Management			\$404,261	\$63,634	\$467,895	
		Brock Road Sidewalk - Asset No. 304	Asset Management	\$10,000		\$68,000		\$78,000	
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management			\$150,000		\$150,000	
		Watson Road South - County Road 34 to McRae Station Road - Asset No. 133, 134, 136, and 137	Asset Management	\$168,923		\$139,856	\$440,000	\$748,779	
		Backhoe - Asset No. 8001	Asset Management	\$30,000		\$107,000		\$137,000	
		Moyer's Bridge - Asset No. 1009	Asset Management	\$527,062		\$105,438		\$632,500	
		McLean Road/Concession 7 - Intersection of McLean Road/Concession 7 to County Road 34 - Asset No. 164 and 165	Asset Management	\$338,528		\$67,722		\$406,250	
		2008 Dump Truck - 1.5 Ton - 305 - Asset No. 7003	Asset Management	\$30,000		\$125,000		\$155,000	
		Gravel Roads Improvement	Reserve Contribution		\$114,300			\$114,300	
		New Sidewalk - Northeast Side of Old Brock Road	New Asset		\$60,000			\$60,000	
		Gravel Roads Study - Notice of Motion	Study/Plan		\$5,000			\$5,000	
Grand Total					\$1,333,513	\$1,442,416	\$2,036,240	\$599,429	\$5,411,598

2021 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Tire Replacement - Asset No. 5033	Asset Management			\$5,238		\$5,238
		Satellite Station Land Acquisition Cost - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$102,500		\$307,500	\$410,000
		Structural Firefighter Gear	Asset Management			\$6,042		\$6,042
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,166,966			\$1,166,966
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Marketing and Branding Implementation - Phase 3	Study/Plan	\$25,000				\$25,000
	Municipal Office							
		Replacement of John Wood Electric 48 USG Hot Water Tank - Asset No. 59MC	Asset Management			\$5,000		\$5,000
		Convert Lighting to LED and Install Motion Sensors	Asset Management			\$17,420		\$17,420
Parks and Recreation								
	ORC							
		Convert Lighting to LED	Asset Management			\$7,140		\$7,140
	Parks							
		Phase 1 of Parks Master Plan	New Asset	\$1,121,548			\$224,363	\$1,345,911

2021 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Replacement of Morriston Meadows Bleachers - Asset No. 3046	Asset Management			\$10,000		\$10,000
		Replacement of Morriston Meadows 6 Seat High Bleachers - Asset No. 3052	Asset Management			\$5,000		\$5,000
		Replacement of Morriston Meadows 6 Seat High Bleachers - Asset No. 3053	Asset Management			\$5,000		\$5,000
		Replacement of Badenoch Soccer Field: 3 Seat Bleacher - Asset No. 3068	Asset Management			\$2,000		\$2,000
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
	PCC							
		Kitchen Renovation including Kitchen Washroom	Asset Management	\$10,000		\$90,000		\$100,000
		Convert Lighting to LED	Asset Management			\$2,660		\$2,660
	Public Works							
	Public Works							
		Bridge and Culvert Inspections - 2021	Study/Plan		\$7,500			\$7,500
		Transportation Master Plan including PCI Updates	Study/Plan		\$10,000		\$15,000	\$25,000
		Tandem Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$300,000		\$330,000
		Pickup Truck- Director - 1/2 Ton - Asset No. 8019	Asset Management			\$40,000		\$40,000
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		\$330,000
		Concession 4 - County Road 32 to Sideroad 10 North - Asset No. 56	Asset Management			\$168,800	\$281,200	\$450,000

2021 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		McLean Road West - County Road 46 (Brock Road) to Concession 7 - Asset No. 40_Surface	Asset Management			\$298,510		\$298,510
		Fox Run Drive - Stormwater Management Facility - Asset No. 12013	Asset Management			\$165,000		\$165,000
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$16,000			\$16,000
		Irish Creek Culvert On Townline Road - Asset No. 2007	Asset Management			\$205,200		\$205,200
		Galt Creek Bridge Gore Road Lot 2 - Asset No. 1008	Asset Management			\$186,624	\$29,376	\$216,000
		Gilmour Culvert - Asset No. 2009	Asset Management			\$40,000		\$40,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
Grand Total				\$1,216,548	\$1,327,966	\$1,869,634	\$857,439	\$5,271,587

2022 Capital Plan Summary

Project Cost					Funding Type	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant					
Fire and Rescue									
	Fire and Rescue								
		Satellite Station Building - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area			\$515,000			\$175,000	\$690,000
		Satellite Station Equipment - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$51,750				\$51,750
		Equipment for New Firefighters (9) - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset					\$48,792	\$48,792
		Pump 32 Truck - Tire Replacement - Asset No. 5040	Asset Management				\$4,404		\$4,404
		Structural Firefighter Gear	Asset Management				\$0		\$0
General Government									
	Corporate								
		Asset Management	Reserve Contribution		\$838,716				\$838,716
		Microsoft Office License Upgrades - 4002	Asset Management				\$15,000		\$15,000
		Computer Equipment - 4002	Asset Management				\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management				\$9,000		\$9,000
		Corporate Information Technology	Reserve Contribution		\$10,000				\$10,000
	Municipal Office								
		Furnace, Condenser Units, HVAC distribution ductwork- Asset No. 59MC	Asset Management				\$20,000		\$20,000
		Heat Recovery Unit in Municipal Offices - Asset No. 59MC	Asset Management				\$5,000		\$5,000
		Damper Control System in Municipal Offices - Asset No. 59MC	Asset Management				\$10,000		\$10,000

2022 Capital Plan Summary

Project Cost					Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total	
Parks and Recreation									
	Parks								
		Phase 2 of Parks Master Plan	New Asset	\$294,244			\$46,862	\$341,106	
		Replacement of Horse Paddock Bleachers - Asset No. 3036	Asset Management			\$30,000		\$30,000	
		Replace Lights and Upgrade Washrooms at Old Morriston Park	Asset Management	\$170,827			\$34,174	\$205,000	
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500	
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$20,000		\$20,000	
		Grader- 501 - Asset No. 8002	Asset Management			\$350,000		\$350,000	
		McLean Road East - Brock Road South to Winer Road - Asset No. 158	Asset Management			\$147,854		\$147,854	
		Gilmour Culvert - Asset No. 2009	Asset Management			\$246,560	\$293,440	\$540,000	
		Carriage Lane - Stormwater Management Facility - Asset No. 12007	Asset Management			\$165,000		\$165,000	
		Little's Bridge - Asset No. 1003	Asset Management			\$25,000		\$25,000	
		Storm Sewers - Geolocation of catch basins	Study/Plan		\$5,000			\$5,000	
Grand Total					\$465,070	\$1,427,966	\$1,057,818	\$598,268	\$3,549,122

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$12,084		\$12,084
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,510,466			\$1,510,466
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Power Distribution Equipment (feeders, panels, main disconnect switch) - Asset No. 21MC	Asset Management			\$20,000		\$20,000
Parks and Recreation								
	Parks							
		Replacement of Old Morriston 6 Seat Concrete Bleachers - Asset No. 3060	Asset Management			\$10,000		\$10,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset No. 3082	Asset Management	\$61,000		\$239,000		\$300,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Concession 7- Concession 2A to Mason Road - Asset No. 115	Asset Management			\$129,112		\$129,112
		Concession 7- Mason Road to McLean Road West - Asset No. 116	Asset Management			\$46,868		\$46,868
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$259,200	\$40,800	\$300,000

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Building								
	Building	Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue	Tanker 37 Truck - Tire Replacement - Asset No. 7006	Asset Management			\$1,746		\$1,746
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management			\$23,000		\$23,000
		Motorized Water Vessel - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$50,000	\$50,000
		Cargo Trailer - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$8,000	\$8,000
		Structural Firefighter Gear	Asset Management			\$9,063		\$9,063
General Government								
	Corporate	Website Redesign	Information Technology Enhancement	\$20,000		\$20,000		\$40,000
		Asset Management	Reserve Contribution		\$1,393,590			\$1,393,590
		Server Replacement - 4001	Asset Management			\$42,000		\$42,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance	2024 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
	Municipal Office							
		Gas Fired Infra-Red Heaters in Public Works Area - Asset No. 59MC	Asset Management			\$6,000		\$6,000
		UV Pure Water Treatment System - Asset No. 59MC	Asset Management			\$10,000		\$10,000
		Window and Door Replacement Program and Air Curtain on Front Doors - Asset No. 46MC	Asset Management			\$100,000		\$100,000
	Parks and Recreation							
	Parks							
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Replacement of UV Pure Water Treatment System - Asset No. 93PCC	Asset Management			\$7,500		\$7,500
		Replacement of Sanitary Pumps and Control System - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
		Window and Door Replacement Program - Asset No. 9PCC	Asset Management			\$100,000		\$100,000
	Public Works							
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Concession 2- Sideroad 20 South to Concession 7 - Asset No. 35 and 36	Asset Management			\$383,453	\$60,358	\$443,811
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - 139 and 140	Asset Management				\$276,859	\$276,859
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6) - Asset No. 28_Surface	Asset Management			\$42,618		\$42,618

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Maple Leaf Lane - County Road 46 to dead end - Asset No. 52	Asset Management			\$80,697		\$80,697
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140	Asset Management			\$141,221		\$141,221
		Maddaugh Road - Highway 6 to Gore Road - Asset No. 120	Asset Management	\$25,594		\$25,594		\$51,188
		Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A	Asset Management	\$26,658		\$26,658		\$53,316
		Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B	Asset Management	\$24,785		\$24,785		\$49,569
		Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166	Asset Management			\$309,469	\$48,713	\$358,181
		Concession 1 - Leslie Road West to Highway 6 - Asset No. 19	Asset Management			\$52,316		\$52,316
		Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18	Asset Management			\$276,116		\$276,116
		Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153	Asset Management	\$54,921		\$54,921		\$109,842
		Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154	Asset Management	\$28,974		\$28,974		\$57,948
		Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155	Asset Management	\$21,613		\$21,613		\$43,225
		Guiderail Allowances - Bridges and Culverts - New Asset Asset No. 2004, 2005, 2014, 2019			\$200,000			\$200,000
Grand Total				\$202,544	\$1,627,966	\$1,835,742	\$464,054	\$4,130,305

2025 Capital Plan Summary

Project Cost				Funding					
Service	Department	Capital Project	Classification	Type	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building									
	Building								
		Tablet	Information Technology Enhancement				\$9,000		\$9,000
Fire and Rescue									
	Fire and Rescue								
		Fire Master Plan	Study/Plan			\$17,600		\$26,400	\$44,000
		Defibrillators Fire & Rescue Service Trucks - Asset No. 12_41FE	Asset Management				\$15,000		\$15,000
		Defibrillators - Municipal Buildings- Asset No. 1212_41FE	Asset Management				\$4,500		\$4,500
		Pump 31 Truck - Asset No. 5031	Asset Management				\$468,000		\$468,000
		Structural Firefighter Gear	Asset Management				\$42,294		\$42,294
General Government									
	Corporate								
		Community Based Strategic Plan	Study/Plan			\$16,500		\$13,500	\$30,000
		Asset Management	Reserve Contribution			\$1,633,366			\$1,633,366
		Computer Equipment - 4002	Asset Management				\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution			\$10,000			\$10,000
Parks and Recreation									
	PCC								
		Recreation and Parks Master Plan	Study/Plan			\$23,000		\$27,000	\$50,000
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2025	Study/Plan			\$7,500			\$7,500
		Pickup truck-Staff - 3/4 Ton - Asset No. 7009	Asset Management				\$52,000		\$52,000
		Gore Road - Valens Road to Concession 7 - Asset No. 5	Asset Management		\$86,528			\$86,528	\$173,056

2025 Capital Plan Summary

Project Cost				Funding				
Service	Department	Capital Project	Classification	Type Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
		Gore Road - Concession 7 to Lennon Road - Asset No. 6	Asset Management	\$50,337		\$50,337		\$100,674
		Gore Road- Maddaugh Road to Lennon Road - Asset No. 7	Asset Management	\$64,965		\$64,965		\$129,930
		Gore Road - Sideroad 20 South to Valens Road - Asset No. 4	Asset Management	\$147,745			\$147,745	\$295,490
		Laird Road West - Country Road 32 - dead end - Asset No. 71	Asset Management			\$45,360		\$45,360
		Old Brock Road - County Road 46 to dead end	Asset Management			\$50,285		\$50,285
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
Grand Total				\$349,575	\$1,727,966	\$811,741	\$301,173	\$3,190,455

2026 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Fire and Rescue								
	Fire and Rescue							
		Portable Pumps - Asset No. 13_89FE	Asset Management			\$15,000		\$15,000
		Structural Firefighter Gear	Asset Management			\$9,063		\$9,063
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,803,466			\$1,803,466
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$9,000		\$9,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	ORC							
		Floor Scrubber - Asset No. 4060	Asset Management			\$8,000		\$8,000
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
		Improvements to Tennis Courts - Asset No. 14003	Asset Management			\$10,000		\$10,000
		Playground area at Boreham Park (also known as Arkell Park) - Asset No. 3075	Asset Management	\$10,000			\$65,000	\$75,000
		Light Poles Replacement at the Puslinch Community Centre Grounds - Asset No. 3028	Asset Management			\$5,200		\$5,200
		Fencing Replacement at the Puslinch Community Centre Grounds - Asset No. 3029	Asset Management			\$9,694		\$9,694
		Fencing Replacement at the Badenoch Soccer Field (East Side) - Asset No. 3070	Asset Management			\$14,934		\$14,934
Public Works								

2026 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total	
Service	Department	Capital Project	Classification	Grant	Levy				
	Public Works								
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500	
		Pickup Truck- Director - 1/2 Ton - Asset No. 8019	Asset Management			\$40,000		\$40,000	
		Concession 1 - Sideroad 10 South to County Road 35 - Asset No. 14	Asset Management			\$202,616	\$31,893	\$234,510	
		Mason Road - Concession 7 to dead end - Asset No. 38	Asset Management			\$25,238		\$25,238	
		Concession 4 - Sideroad 20 North to curve in road - Asset No. 160	Asset Management			\$50,656		\$50,656	
		Concession 4 - Curve in Road to Highway 6 - Asset No. 161	Asset Management			\$38,310		\$38,310	
		Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59	Asset Management			\$202,578	\$31,887	\$234,465	
		Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21	Asset Management			\$8,495	\$220,000	\$228,495	
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE	Asset Management			\$37,404		\$37,404	
		Smith Road - Concession 7 to County Road 34 - Asset No. 48	Asset Management			\$37,631		\$37,631	
		Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195	Asset Management			\$86,702	\$13,648	\$100,350	
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$7,000			\$7,000	
Grand Total					\$10,000	\$1,827,966	\$820,522	\$362,428	\$3,020,916

2027 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Washer/Extractor - Asset No. 9_104FE	Asset Management		\$10,000		\$10,000
		Gear Dryer - Asset No. 10_2FE	Asset Management		\$6,000		\$6,000
		Thermal Imaging Camera - Asset No. 8_94FE	Asset Management		\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management		\$15,105		\$15,105
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$1,910,466			\$1,910,466
		Microsoft Office License Upgrades - 4002	Asset Management		\$15,000		\$15,000
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
Parks and Recreation							
	PCC						
		Rebalancing of HVAC system - Asset No. 93PCC	Asset Management		\$5,000		\$5,000
Public Works							
	Public Works						
		Bridge and Culvert Inspections-2027	Study/Plan	\$7,500			\$7,500
		Fox Run Drive - transition to curb to County Road 46 - Asset No. 205 and 206	Asset Management		\$54,254		\$54,254
		Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34	Asset Management			\$237,573	\$237,573
		Victoria Road Culvert Over Galt Creek - Asset No. 2006	Asset Management		\$111,974	\$17,626	\$129,600
		Victoria Road Culvert North of Leslie - Asset No. 2013	Asset Management		\$129,600		\$129,600
		Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010	Asset Management		\$289,267	\$45,533	\$334,800

2027 Capital Plan Summary

Project Cost				Funding Type	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196	Asset Management		\$62,153		\$62,153
		Fox Run Drive to Fox Run Drive - Asset No. 207	Asset Management		\$98,630		\$98,630
Grand Total					\$1,927,966	\$300,731	\$3,041,680

2028 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Asset No. 5033	Asset Management			\$500,000		\$500,000
		Tanker 38 Truck - Tire Replacement - Asset No. 5038	Asset Management			\$5,538		\$5,538
		Structural Firefighter Gear	Asset Management			\$12,084		\$12,084
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,924,066			\$1,924,066
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Replacement of metal roofing panels - Asset No. 56MC	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation - Asset No. 95RSB	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot Municipal Complex - Asset No. 15002	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							
		Replacement of metal roofing panels in Blue Storage Building Behind PCC - Asset No. 71BSBBPCC	Asset Management			\$30,000		\$30,000
		Kabota Lawnmower - Asset No. 7007	Asset Management	\$5,000		\$25,000		\$30,000
		Gravel Road Rehabilitation at Old Morriston Park - Asset No. 3056	Asset Management			\$7,740		\$7,740
	PCC							
		Replacement of metal roofing panels - Asset No. 67PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							

2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Thermal Imaging Camera - Asset No. 8_93FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$15,105		\$15,105
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$2,110,466			\$2,110,466
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Exterior wall rehabilitation - Asset No. 46MC	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area - Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Replacement of washroom plumbing fixtures - Asset No. 59MC	Asset Management			\$5,000		\$5,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 1MC	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	PCC							
		Exterior wall rehabilitation - Asset No. 9PCC	Asset Management			\$35,000		\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 40PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Tandem Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$300,000		\$330,000
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		\$330,000
		Nicholas Beaver Road - Brock Road South to Winer Road - Asset No. 162_SURFACE	Asset Management			\$124,804	\$19,645	\$144,449
		Ellis Road - Sideroad 10 North to 6725 Ellis Road - Asset No. 45A	Asset Management			\$57,964		\$57,964
		Ellis Road - transition to County Road 32 - Asset No. 45B	Asset Management			\$176,667	\$27,809	\$204,475
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South) - Asset No. 208_SURFACE	Asset Management			\$66,683		\$66,683
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South - Asset No. 77	Asset Management			\$229,625	\$36,145	\$265,769
		Sideroad 10 North - County Road 34 to transition - Asset No. 95b	Asset Management			\$8,732		\$8,732
		Sideroad 10 North - Wellington Road 34 to Ellis Road - Asset No. 94	Asset Management				\$226,800	\$226,800
Grand Total				\$60,000	\$2,127,966	\$1,400,580	\$310,398	\$3,898,944

2020 Proposed Operating Budget

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Administration					
Expenditures					
FT Wages	\$231,212	\$238,816	\$173,458	\$256,859	\$291,808
PT Wages	\$32,533	\$37,922	\$16,248	\$20,630	\$4,252
OT Wages	\$1,371	\$1,525	\$0	\$500	\$500
FT Wage Related Expenses	\$39,982	\$41,491	\$32,996	\$44,625	\$51,167
PT Wage Related Expenses	\$2,791	\$3,381	\$2,106	\$1,922	\$400
Manulife Benefits	\$31,664	\$36,392	\$20,135	\$29,129	\$28,853
WSIB	\$6,382	\$7,175	\$6,602	\$7,217	\$7,554
Office Supplies & Equipment	\$1,558	\$930	\$2,192	\$1,200	\$1,200
Communication (phone, fax, internet)	\$1,630	\$1,861	\$1,569	\$1,836	\$1,836
Professional Fees - Legal	\$31,610	\$62,644	\$31,259	\$48,500	\$23,500
Professional Fees - Engineering	\$24,029	\$16,088	\$14,912	\$55,640	\$55,640
Events and Other	\$11,494	\$9,682	\$9,212	\$10,775	\$11,275
Mileage	\$1,984	\$2,008	\$948	\$2,000	\$2,000
Professional Development	\$20,680	\$17,683	\$4,884	\$40,843	\$30,408
Membership and Subscription Fees	\$8,925	\$9,132	\$9,838	\$10,871	\$10,871
Employee Travel - Meals	\$78	\$154	\$25	\$200	\$200
Employee Travel - Accom/Parking	\$2,272	\$760	\$1,450	\$1,200	\$1,200
Employee Travel - Air Fare	\$303	\$0	\$0	\$500	\$500
Insurance	\$61,113	\$59,617	\$58,949	\$64,960	\$72,423
Advertising	\$1,886	\$2,637	\$5,786	\$2,900	\$2,250
Ground Water Monitoring	\$4,416	\$3,385	\$4,259	\$3,500	\$3,500
Contract Services	\$0	\$1,978	\$68,329	\$17,000	\$7,000
Expenditures Total	\$517,915	\$555,262	\$465,157	\$622,807	\$608,335
ReserveTransfers					
Transfer from Operating Carryforward	-\$23,632	-\$19,840	\$0	\$0	\$0
Transfer from Legal Contingency	\$0	-\$115,212	-\$63,181	\$0	\$0
Contribution to Legal Contingency	\$5,000	\$361,100	\$50,000	\$50,000	\$50,000
Transfer from Insurance Contingency	-\$25,000	-\$7,658	-\$6,070	-\$10,000	-\$14,900
Contribution to Insurance Contingency	\$5,000	\$0	\$25,000	\$25,000	\$25,000
ReserveTransfers Total	-\$38,632	\$218,389	\$5,749	\$65,000	\$60,100
Revenues					

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Agreement, Commissioner and FOI, Photocopies	-\$965	-\$1,107	-\$1,611	-\$1,200	-\$1,300
Eng., Env., and Legal Recoveries	-\$3,660	-\$3,000	-\$3,603	-\$2,500	-\$2,500
Recoveries from Staff Events	-\$1,649	-\$1,403	-\$343	-\$1,200	-\$1,300
Other recoveries	-\$516	\$0	\$0	-\$500	-\$500
Nestle Agreement	\$0	-\$500	-\$500	-\$500	-\$500
Ontario Cannabis Legalization Implementation Fund	\$0	\$0	-\$15,000	-\$10,000	\$0
Revenues Total	-\$6,790	-\$6,011	-\$21,057	-\$15,900	-\$6,100

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Building					
Expenditures					
FT Wages	\$117,055	\$140,975	\$170,540	\$223,041	\$237,282
PT Wages	\$0	\$8,060	\$6,104	\$6,975	\$2,280
OT Wages	\$1,424	\$0	\$0	\$500	\$500
FT Wage Related Expenses	\$21,262	\$21,405	\$30,435	\$38,835	\$42,588
PT Wage Related Expenses	\$0	\$651	\$281	\$650	\$215
Manulife Benefits	\$13,213	\$12,710	\$17,685	\$28,903	\$28,728
WSIB	\$3,597	\$4,809	\$5,642	\$7,061	\$7,021
Computer Software & Hardware	\$340	\$380	\$1,776	\$250	\$250
Office Supplies	\$9,571	\$4,020	\$3,560	\$5,000	\$5,000
Hydro	\$2,395	\$0	\$0	\$0	\$0
Heat	\$1,580	\$0	\$0	\$0	\$0
Fuel	\$1,632	\$1,461	\$0	\$1,500	\$1,500
Water Protection	\$53	\$0	\$0	\$0	\$0
Signage	\$0	\$0	\$0	\$0	\$0
Cleaning, Maint & supplies for Bldg	\$7,001	\$0	\$0	\$0	\$0
Kitchen Supplies and Equipment	\$597	\$0	\$0	\$0	\$0
Vehicle Maintenance	\$94	\$470	\$233	\$600	\$600
Outdoor Maintenance of Building	\$226	\$0	\$0	\$0	\$0
Postage	\$3,893	\$3,186	\$2,012	\$3,000	\$3,000
Communication (phone, fax, internet)	\$2,901	\$2,389	\$3,384	\$3,350	\$2,195
Professional Fees - Legal	\$8,559	\$6,791	\$14,754	\$20,000	\$20,000
Professional Fees - Audit	\$6,411	\$5,007	\$6,411	\$6,000	\$6,000
Professional Fees - Engineering	\$117,581	\$244,425	\$218,208	\$244,920	\$244,920
Mileage	\$440	\$514	\$189	\$1,000	\$1,000
Professional Development	\$5,496	\$8,138	\$3,200	\$13,350	\$13,350
Membership and Subscription Fees	\$1,540	\$1,904	\$2,265	\$3,089	\$3,089
Employee Travel - Meals	\$506	\$125	\$0	\$500	\$500
Employee Travel - Accommodations	\$1,678	\$0	\$277	\$1,500	\$1,500
Insurance	\$17,009	\$18,720	\$18,066	\$19,784	\$22,794
Advertising	\$1,613	\$3,212	\$1,168	\$1,560	\$1,560
Vehicle Plates	\$120	\$120	\$120	\$120	\$120
Contract Services	\$20,083	\$17,757	\$32,131	\$19,175	\$22,118
Clothing, Safety Allowance	\$158	\$373	\$195	\$720	\$720
Emergency Management	\$1,121	\$1,157	\$1,095	\$1,269	\$550
Bank Service Charges	\$639	\$2,058	\$3,059	\$5,216	\$3,500

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Municipal Office Costs Recovered from Building Department	\$0	\$20,038	\$18,153	\$20,697	\$20,811
Expenditures Total	\$369,788	\$530,858	\$560,944	\$678,566	\$693,691
ReserveTransfers					
Contribution to Building Surplus RF	\$220,113	\$0	\$0	\$0	\$0
Transfer from Building Surplus RF	\$0	-\$48,583	-\$45,988	-\$239,697	-\$252,713
ReserveTransfers Total	\$220,113	-\$48,583	-\$45,988	-\$239,697	-\$252,713
Revenues					
Reproduction of Drawings Fees	-\$200	-\$200	-\$100	-\$150	-\$153
Other recoveries	\$0	\$0	\$0	-\$500	-\$500
Designated Structures Permit	-\$2,496	-\$2,912	-\$1,248	-\$2,496	-\$2,496
Tent or Marquee Application Fee	-\$780	-\$1,092	-\$2,600	-\$936	-\$1,065
Transfer of Permit	-\$156	-\$156	\$0	-\$156	-\$159
Revision to Approved Plans	-\$4,244	-\$6,240	-\$7,910	-\$4,992	-\$5,406
Alternative Solution Application	-\$364	\$0	\$0	-\$500	-\$510
Residential Building Permits	-\$472,996	-\$345,147	-\$375,686	-\$330,000	-\$336,600
Institutional, Commercial & Industrial Building Permits	-\$52,532	-\$35,626	-\$38,469	-\$38,000	-\$40,000
Farm Building Permits	-\$5,707	-\$46,039	-\$18,141	-\$7,000	-\$10,000
Demolition Permits	-\$936	-\$2,496	-\$2,652	-\$1,716	-\$1,749
Occupancy Permits	-\$8,736	-\$6,965	-\$6,708	-\$7,800	-\$7,155
Sign Permits	-\$1,300	-\$1,040	\$0	-\$780	-\$795
Septic System Permit - New	-\$34,308	-\$33,883	-\$31,200	-\$35,568	-\$31,164
Inspection of works not ready	-\$468	\$0	-\$312	-\$936	-\$318
Septic System Permit - Alter	-\$4,680	-\$468	-\$2,340	-\$2,340	-\$1,908
Online Service Fee	\$0	-\$10	-\$944	-\$5,000	-\$1,000
Revenues Total	-\$589,901	-\$482,275	-\$488,309	-\$438,870	-\$440,978

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
By-law					
Expenditures					
PT Wages	\$10,071	\$5,174	\$7,526	\$12,674	\$21,219
PT Wage Related Expenses	\$601	\$278	\$532	\$2,193	\$1,931
WSIB	\$254	\$125	\$215	\$377	\$616
Office Supplies	\$72	\$0	\$57	\$150	\$150
Signage - 911 Signs	\$1,995	\$794	\$2,157	\$1,300	\$1,400
Professional Fees - Legal	\$43,214	\$64,066	\$24,702	\$20,000	\$20,000
Professional Fees - Engineering	\$6,561	\$3,981	\$8,841	\$17,280	\$17,280
Mileage	\$634	\$359	\$157	\$150	\$150
Professional Development	\$0	\$0	\$0	\$1,200	\$1,200
Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
Advertising	\$941	\$768	\$515	\$1,500	\$1,500
Contract Services	\$9,361	\$9,494	\$10,988	\$20,360	\$10,800
Livestock Loss	\$3,741	\$1,766	\$846	\$1,500	\$1,500
Clothing, Safety Allowance	\$0	\$0	\$0	\$0	\$85
Expenditures Total	\$77,668	\$87,021	\$56,767	\$79,234	\$78,381
Revenues					
Lottery Licences	-\$430	-\$523	-\$277	-\$500	-\$500
Sign Permits	\$0	-\$100	\$0	-\$100	-\$102
Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
Engineering, Environmental and Legal Fees Recovered	-\$13,636	-\$9,829	-\$33,207	-\$5,000	-\$5,000
Site Alteration Agreement	\$0	-\$1,905	\$0	-\$500	-\$500
Other recoveries	-\$571	\$0	\$0	-\$500	-\$500
Ontario Wildlife Damage Compensation	-\$3,861	-\$1,856	-\$906	-\$1,500	-\$1,500
Dog Tags and Kennel Licences	-\$10,200	-\$9,950	-\$10,757	-\$11,000	-\$11,000
Municipal addressing signs and posts	-\$1,900	-\$1,780	-\$2,080	-\$1,800	-\$1,775
Septic Compliance Letter	-\$675	-\$900	-\$1,125	-\$750	-\$689
Special Occasion Permit Letters	\$0	\$0	\$0	-\$150	-\$77
Swimming Pool Enclosure Permit	-\$2,520	-\$4,410	-\$4,085	-\$3,655	-\$3,285
Liquor License Letter	\$0	\$0	\$0	-\$156	-\$159
Guelph Humane Society Fees	-\$1,256	-\$1,093	-\$455	-\$1,000	\$0
Filming Permit Fee	\$0	\$0	-\$500	-\$500	-\$510
Property Standards Appeal Fee	\$0	\$0	\$0	\$0	-\$260
Revenues Total	-\$35,049	-\$32,346	-\$53,392	-\$27,111	-\$25,856

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Corporate					
Expenditures					
Taxes written off (Twp share only)	\$21,671	\$24,852	\$12,969	\$25,000	\$25,000
Conservation Authorities Levy Payment	\$163,966	\$161,939	\$167,217	\$167,217	\$169,442
Expenditures Total	\$185,637	\$186,791	\$180,186	\$192,217	\$194,442
Revenues					
Supplemental Billings	-\$101,334	-\$56,668	-\$84,554	-\$60,000	-\$65,000
Mun Tax Assistance	-\$17,531	-\$19,636	-\$23,732	-\$23,654	-\$25,819
Host Kilmer (Service Ontario)	-\$26,205	-\$27,345	-\$28,891	-\$28,388	-\$29,951
Ontario Hydro	-\$12,147	-\$12,147	-\$12,147	-\$12,147	-\$12,147
Metrolinx	-\$15,337	-\$10,422	-\$10,740	-\$10,705	-\$11,025
Hydro One	-\$8,100	-\$8,409	-\$8,672	-\$8,409	-\$8,672
Grant Guelph Junction Railway	-\$5,330	-\$5,330	-\$5,330	-\$5,330	-\$5,330
Puslinch Landfill/Wellington County	-\$4,508	-\$5,575	-\$7,353	-\$7,581	-\$8,746
City of Guelph	-\$29,691	-\$32,396	-\$34,582	-\$35,656	-\$37,744
University of Guelph	-\$289	-\$428	-\$569	-\$567	-\$707
CN Railway	-\$1,219	-\$1,316	-\$1,316	-\$1,316	-\$1,316
CP Railway	-\$7,854	-\$7,854	-\$7,854	-\$7,854	-\$7,854
OMPF	-\$370,200	-\$413,600	-\$415,700	-\$380,200	-\$417,400
Penalties - Property Taxes	-\$91,994	-\$94,531	-\$108,658	-\$87,475	-\$88,098
Interest - Tax Arrears	-\$83,278	-\$92,329	-\$101,318	-\$87,099	-\$88,953
Interest on General	-\$67,707	-\$131,548	-\$100,021	-\$70,000	-\$90,092
Sale of Flags	-\$25	-\$88	-\$172	-\$22	\$0
Other Revenues	-\$322	-\$437	-\$488	-\$500	-\$500
Revenues Total	-\$843,071	-\$920,060	-\$952,098	-\$826,903	-\$899,354

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Council					
Expenditures					
PT Wages	\$84,085	\$85,313	\$86,349	\$99,297	\$101,183
PT Wage Related Expenses	\$2,055	\$2,320	\$4,767	\$7,000	\$7,285
Manulife Benefits	\$22,294	\$21,955	\$21,573	\$23,294	\$23,634
Office Supplies & Equipment	\$131	\$164	\$0	\$250	\$250
Mileage	\$773	\$798	\$422	\$1,000	\$1,000
Professional Development	\$1,939	\$3,495	\$0	\$3,200	\$3,200
Membership and Subscription Fees	\$0	\$0	\$157	\$150	\$150
Employee Travel - Meals	\$94	\$162	\$95	\$300	\$300
Employee Travel - Accom/Parking	\$2,166	\$2,188	\$2,322	\$4,000	\$4,000
Employee Travel - Air Fare	\$408	\$0	\$0	\$500	\$500
Expenditures Total	\$113,945	\$116,397	\$115,685	\$138,992	\$141,503

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Elections					
Expenditures					
Per Diems	\$0	\$4,955	\$94	\$0	\$0
Office Supplies & Equipment	\$0	\$1,549	\$0	\$0	\$0
Postage	\$0	\$2,318	\$0	\$0	\$0
Professional Fees - Audit	\$0	\$0	\$0	\$1,550	\$0
Professional Development	\$0	\$260	\$0	\$0	\$0
Advertising	\$80	\$7,929	\$0	\$0	\$0
Contract Services	\$1,208	\$37,314	\$1,476	\$0	\$1,476
Expenditures Total	\$1,289	\$54,325	\$1,569	\$1,550	\$1,476
ReserveTransfers					
Contribution to Elections	\$12,787	\$12,787	\$13,750	\$13,750	\$13,750
Transfer From Elections	\$0	-\$48,574	\$0	\$0	\$0
ReserveTransfers Total	\$12,787	-\$35,787	\$13,750	\$13,750	\$13,750
Revenues					
Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
Nomination Fees	\$0	\$0	\$0	\$0	\$0
Revenues Total	\$0	\$0	\$0	\$0	\$0

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Finance					
Expenditures					
Principal Repayment	\$116,000	\$119,000	\$0	\$0	\$0
FT Wages	\$281,721	\$293,721	\$247,731	\$287,897	\$301,914
PT Wages	\$0	\$0	\$0	\$0	\$0
OT Wages	\$1,551	\$428	\$0	\$500	\$500
FT Wage Related Expenses	\$48,908	\$51,077	\$43,361	\$50,676	\$53,186
PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
Manulife Benefits	\$33,506	\$33,236	\$33,600	\$33,708	\$34,638
WSIB	\$7,990	\$8,878	\$7,887	\$8,533	\$8,478
Computer Software & Hardware	\$1,244	\$888	\$4,145	\$500	\$500
Office Supplies	\$6,470	\$5,956	\$5,693	\$6,000	\$6,000
Hydro	\$5,629	\$0	\$0	\$0	\$0
Heat	\$1,824	\$0	\$0	\$0	\$0
Cleaning, Maintenance, Building Supplies	\$16,286	\$0	\$0	\$0	\$0
Kitchen Supplies and Equipment	\$1,392	\$0	\$0	\$0	\$0
Outdoor Maintenance of Building	\$528	\$0	\$700	\$0	\$0
Postage	\$8,990	\$9,643	\$9,971	\$8,200	\$10,000
Communication (phone, fax, internet)	\$6,479	\$5,901	\$6,294	\$5,360	\$3,491
Professional Fees - Audit	\$14,959	\$12,242	\$14,959	\$14,000	\$14,000
Mileage	\$580	\$1,611	\$762	\$1,000	\$1,000
Professional Development	\$3,341	\$7,791	\$3,707	\$6,754	\$6,754
Membership and Subscription Fees	\$2,047	\$1,979	\$986	\$2,425	\$2,425
Employee Travel - Meals	\$20	\$25	\$25	\$150	\$150
Employee Travel - Accomodations	\$25	\$207	\$180	\$400	\$400
Advertising	\$2,360	\$10,189	\$4,973	\$7,670	\$7,670
Contract Services	\$43,591	\$35,093	\$47,837	\$35,641	\$41,532
Emergency Management	\$2,617	\$2,700	\$2,556	\$2,650	\$1,282
Environmental Service - Garbage Bags	\$15,130	\$16,230	\$19,677	\$17,500	\$17,500
Bank Service Charges	\$2,684	\$5,093	\$7,151	\$5,504	\$8,000
Other written off (non collectible inv's)	\$5,669	\$584	\$75	\$0	\$0
Debt Interest Repayment	\$8,792	\$2,975	\$0	\$0	\$0
Community Grants	\$32,475	\$31,750	\$37,553	\$37,553	\$37,540
Expenditures Total	\$672,807	\$657,198	\$499,824	\$532,621	\$556,960
Revenues					
Advertising, Legal, and Realtax Fees Recovered	\$0	-\$7,153	-\$4,019	-\$7,000	-\$5,000

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
NSF Fees	-\$880	-\$720	-\$480	-\$640	-\$640
Online Service Fee	\$0	-\$168	-\$495	-\$5,000	-\$1,000
Tax Certificates	-\$9,540	-\$8,040	-\$9,180	-\$8,520	-\$8,220
Other Recoveries	-\$5,257	-\$7,859	-\$8,781	-\$2,500	-\$6,500
Garbage bags	-\$17,930	-\$22,020	-\$19,515	-\$17,500	-\$17,500
Revenues Total	-\$33,607	-\$45,960	-\$42,469	-\$41,160	-\$38,860

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Fire and Rescue					
Expenditures					
PT Wages	\$418,073	\$407,876	\$379,327	\$402,559	\$415,009
PT Wage Related Expenses	\$30,573	\$55,406	\$87,503	\$31,970	\$44,257
Group Benefits	\$18,429	\$17,796	\$18,918	\$17,231	\$17,231
WSIB	\$11,607	\$12,425	\$11,230	\$12,681	\$12,450
Office Supplies	\$2,880	\$2,903	\$2,106	\$3,000	\$3,000
Hydro	\$6,243	\$0	\$0	\$0	\$0
Heat	\$1,397	\$0	\$0	\$0	\$0
Fuel	\$14,992	\$13,960	\$0	\$14,400	\$14,400
Water Protection	\$175	\$0	\$0	\$0	\$0
Equipment Maintenance & Supplies	\$24,525	\$26,814	\$24,741	\$25,000	\$25,000
Oxygen & Medical Supplies	\$3,026	\$1,307	\$3,755	\$3,100	\$3,100
Public Education	\$3,465	\$2,580	\$3,885	\$3,800	\$3,800
Cleaning, Maint & supplies for Bldg	\$8,498	\$0	\$0	\$0	\$0
Kitchen Supplies and Equipment	\$555	\$0	\$0	\$0	\$0
Waste Removal	\$675	\$0	\$0	\$0	\$0
Vehicle Maintenance	\$33,577	\$57,416	\$19,740	\$26,000	\$26,000
Communication (phone, fax, internet)	\$11,825	\$8,863	\$6,016	\$8,300	\$6,304
Mileage	\$3,559	\$3,471	\$3,982	\$4,000	\$4,000
Professional Development	\$20,304	\$20,174	\$19,600	\$24,105	\$24,105
Membership and Subscription Fees	\$3,319	\$4,162	\$4,607	\$4,712	\$4,892
Employee Travel - Meals	\$1,135	\$4,922	\$681	\$1,000	\$1,000
Employee Travel - Accomodations	\$1,718	\$959	\$2,251	\$2,600	\$2,600
Insurance	\$23,443	\$21,386	\$23,097	\$22,722	\$23,858
Advertising	\$2,021	\$166	\$0	\$1,000	\$1,000
Permits	\$471	\$471	\$471	\$485	\$485
Contract Services	\$30,713	\$37,857	\$71,709	\$75,495	\$93,801
Clothing, Safety Allowance	\$25,821	\$18,032	\$18,179	\$16,550	\$16,550
Vehicle Plates	\$189	\$265	\$265	\$265	\$265
Expenditures Total	\$703,208	\$719,210	\$702,063	\$700,974	\$743,107
Revenues					
Tent or Marquee Application Fee	-\$520	-\$728	\$0	-\$624	\$0
Open Burning Permit and Inspection	-\$15,150	-\$15,260	-\$15,380	-\$15,000	-\$15,300
Burning Permit Violations	-\$1,350	-\$1,350	-\$931	-\$1,396	-\$1,431
Fire Extinguisher Training	-\$225	-\$720	-\$150	-\$500	-\$505

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Water Tank Locks	-\$53	-\$18	\$0	-\$53	-\$54
Fireworks Permits	-\$300	-\$200	-\$200	-\$200	-\$204
Information/Fire Reports	-\$750	-\$375	-\$300	-\$450	-\$459
Other recoveries	-\$4,452	-\$851	-\$333	-\$3,000	-\$9,437
Occupancy Load	\$0	\$0	\$0	\$0	\$0
Fire Safety Plan Review	\$0	\$0	\$0	-\$240	-\$244
Post Fire Watch	\$0	\$0	\$0	\$0	\$0
Boarding up or Barricading	\$0	\$0	\$0	\$0	\$0
Key Boxes	\$0	-\$100	-\$100	-\$100	-\$102
Inspections	\$0	\$0	\$0	\$0	\$0
Motor Vehicle Emergency Responses	-\$114,465	-\$112,424	-\$74,889	-\$90,000	-\$91,800
Fire Alarm False Alarm Calls	\$0	\$0	\$0	\$0	\$0
Carbon Monoxide Alarms and Smoke Alarms	\$0	\$0	\$0	\$0	-\$245
Revenues Total	-\$137,266	-\$132,027	-\$92,283	-\$111,564	-\$119,781

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Heritage Committee					
Expenditures					
Per Diems	\$1,750	\$1,416	\$1,940	\$1,865	\$1,914
Heritage Plaques	\$0	\$0	\$46	\$100	\$100
Mileage	\$668	\$0	\$201	\$600	\$600
Training	\$824	\$0	\$305	\$1,250	\$1,000
Employee Travel - Meals	\$58	\$0	\$0	\$100	\$100
Employee Travel - Accomodations	\$1,705	\$0	\$390	\$1,000	\$1,000
Expenditures Total	\$5,006	\$1,416	\$2,882	\$4,915	\$4,714

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Library					
Expenditures					
Library Rent for Historical society	\$4,902	\$4,828	\$4,715	\$4,850	\$4,850
Library Water Monitoring	\$1,764	\$1,857	\$1,690	\$1,750	\$1,750
Expenditures Total	\$6,666	\$6,685	\$6,405	\$6,600	\$6,600
Revenues					
Library Costs Recovered from County	-\$3,060	-\$2,920	-\$3,002	-\$3,000	-\$3,000
Revenues Total	-\$3,060	-\$2,920	-\$3,002	-\$3,000	-\$3,000

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Municipal Office					
Expenditures					
Hydro	\$0	\$17,799	\$15,931	\$20,000	\$20,000
Heat	\$0	\$11,756	\$11,096	\$12,000	\$12,000
Water Protection	\$0	\$525	\$945	\$420	\$420
Cleaning, Maint & supplies for Bldg	\$0	\$29,413	\$26,909	\$26,451	\$26,451
Kitchen Supplies and Equipment	\$0	\$3,878	\$4,064	\$3,400	\$3,400
Waste Removal	\$0	\$1,767	\$1,935	\$1,600	\$1,980
Outdoor Maintenance of Building	\$0	\$1,655	\$440	\$1,300	\$1,300
Contract Services	\$0	\$0	\$4,233	\$3,820	\$3,820
Expenditures Total	\$0	\$66,793	\$65,553	\$68,991	\$69,371
Revenues					
Municipal Office Costs Recovered from Building Department	\$0	-\$20,038	\$18,153	-\$20,697	-\$20,811
Revenues Total	\$0	-\$20,038	\$18,153	-\$20,697	-\$20,811

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
ORC					
Expenditures					
FT Wages	\$57,980	\$58,739	\$53,176	\$60,108	\$61,256
PT Wages	\$21,318	\$24,419	\$23,206	\$29,560	\$30,613
OT Wages	\$1,464	\$1,518	\$954	\$2,000	\$2,000
FT Wage Related Expenses	\$10,196	\$12,582	\$10,973	\$10,873	\$11,136
PT Wage Related Expenses	\$1,158	\$1,180	\$1,177	\$2,754	\$2,881
Manulife Benefits	\$7,779	\$8,751	\$7,352	\$8,280	\$7,045
WSIB	\$2,466	\$2,716	\$2,577	\$2,888	\$2,816
Office Supplies	\$390	\$184	\$601	\$300	\$300
Hydro	\$25,728	\$26,874	\$25,794	\$30,000	\$30,000
Heat	\$5,570	\$5,941	\$4,921	\$5,500	\$5,500
Fuel	\$446	\$0	\$0	\$0	\$0
Water Protection	\$829	\$753	\$572	\$700	\$700
Equipment Maintenance & Supplies	\$7,985	\$8,261	\$2,864	\$6,870	\$6,870
Signage	\$28	\$0	\$0	\$100	\$100
Bldg-Cleaning, Maint,Supplies Interior	\$2,846	\$5,216	\$3,377	\$6,000	\$6,000
Waste Removal	\$716	\$943	\$1,136	\$800	\$1,560
Bldg-Cleaning, Maint,Supplies Exterior	\$5,069	\$6,415	\$6,944	\$8,000	\$8,000
Communication (phone, fax, internet)	\$2,368	\$2,523	\$2,967	\$2,860	\$3,120
Mileage	\$0	\$0	\$0	\$100	\$100
Professional Development	\$555	\$0	\$0	\$1,000	\$1,000
Membership and Subscription Fees	\$218	\$153	\$158	\$220	\$220
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$100
Insurance	\$8,733	\$8,134	\$8,611	\$8,642	\$9,074
Advertising	\$371	\$525	\$0	\$500	\$500
Contract Services	\$66	\$66	\$630	\$1,480	\$1,480
Clothing, Safety Allowance	\$0	\$107	\$0	\$515	\$515
Expenditures Total	\$164,278	\$176,000	\$157,989	\$190,150	\$192,887
Revenues					
Ice Rental - Prime	-\$13,200	-\$18,012	-\$20,772	-\$18,000	-\$18,360
Ice Rental - Non-Prime	-\$385	\$0	\$0	\$0	\$0
Arena Summer Rentals	-\$14,841	-\$13,423	-\$13,440	-\$15,000	-\$13,750
Gymnasium Rental	-\$20,206	-\$20,418	-\$26,469	-\$17,000	-\$20,000
Rink Board and Ball Diamond Advertising	\$0	\$0	\$0	-\$350	-\$357
Other Recoveries	\$0	-\$421	-\$386	-\$500	-\$500

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Revenues Total	-\$48,633	-\$52,274	-\$61,066	-\$50,850	-\$52,967
Parks					
Expenditures					
FT Wages	\$0	\$43,849	\$40,425	\$43,804	\$0
PT Wages	\$13,228	\$9,828	\$10,134	\$9,536	\$9,719
OT Wages	\$0	\$3,265	\$6,104	\$2,000	\$0
FT Wage Related Expenses	\$0	\$7,916	\$7,948	\$8,210	\$0
PT Wage Related Expenses	\$1,138	\$840	\$882	\$889	\$915
WSIB	\$419	\$1,762	\$1,872	\$1,743	\$292
Hydro	\$2,552	\$2,558	\$2,652	\$3,400	\$3,400
Fuel	\$1,910	\$2,663	\$0	\$2,200	\$2,200
Water Protection	\$657	\$646	\$35	\$1,000	\$1,000
Equipment Maintenance and Supplies	\$1,118	\$644	\$1,231	\$1,480	\$1,480
Vehicle Maintenance	\$542	\$244	\$197	\$500	\$500
Maintenance Grounds	\$10,393	\$7,963	\$4,132	\$10,000	\$10,000
Insurance	\$6,346	\$6,575	\$7,190	\$6,986	\$7,335
Advertising	\$623	\$0	\$1,134	\$500	\$500
Contract Services	\$28,474	\$18,551	\$7,272	\$15,660	\$5,160
Manulife Benefits	\$0	\$7,163	\$6,961	\$7,614	\$0
Expenditures Total	\$67,402	\$114,468	\$98,170	\$115,522	\$42,501
Revenues					
Horse Paddock Rental	-\$200	-\$200	-\$250	-\$200	-\$204
Picnic Shelter	-\$220	-\$220	-\$400	-\$300	-\$306
Ball Diamond Rentals	-\$2,606	-\$3,023	-\$5,627	-\$4,000	-\$5,500
Sports Facility User Fees	-\$15,313	-\$920	-\$730	-\$800	-\$800
Soccer Field Rentals	\$0	-\$2,321	-\$2,331	-\$3,000	-\$3,000
Revenues Total	-\$18,339	-\$6,684	-\$9,338	-\$8,300	-\$9,810

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
PCC					
Expenditures					
FT Wages	\$6,946	\$0	\$0	\$0	\$56,638
PT Wages	\$47,348	\$40,085	\$37,914	\$41,198	\$41,266
OT Wages	\$853	\$398	\$401	\$500	\$2,000
FT Wage Related Expenses	\$12	\$3	\$7	\$0	\$10,299
PT Wage Related Expenses	\$2,163	\$1,821	\$1,769	\$6,960	\$4,072
Manulife Benefits	\$0	\$0	\$0	\$0	\$7,791
WSIB	\$1,520	\$1,262	\$1,231	\$1,313	\$2,997
Office Supplies	\$265	\$132	\$82	\$150	\$150
Hydro	\$16,043	\$12,632	\$10,361	\$16,500	\$16,500
Heat	\$4,300	\$4,482	\$4,040	\$4,300	\$4,300
Fuel	\$0	\$0	\$0	\$500	\$500
Water Protection	\$4,875	\$4,386	\$4,394	\$5,100	\$5,100
Bldg-Cleaning, Maint,Supplies Interior	\$8,385	\$13,503	\$8,666	\$13,870	\$13,870
Kitchen Supplies and Equipment	\$5,944	\$2,102	\$557	\$1,500	\$1,500
Waste Removal	\$2,864	\$2,881	\$4,544	\$2,500	\$6,240
Outdoor Maintenance of Building	\$2,618	\$1,546	\$2,335	\$1,200	\$1,200
Communication (phone, fax, internet)	\$2,278	\$2,251	\$3,147	\$2,800	\$3,000
Mileage	\$0	\$0	\$0	\$100	\$100
Professional Development	\$36	\$0	\$0	\$0	\$0
Membership and Subscription Fees	\$0	\$500	\$500	\$500	\$500
Employee Travel - Meals	\$0	\$0	\$0	\$150	\$150
Employee Travel - Accomodations	\$0	\$0	\$0	\$450	\$450
Insurance	\$7,110	\$7,537	\$7,996	\$8,008	\$8,408
Advertising	\$0	\$0	\$914	\$2,000	\$2,000
Contract Services	\$1,611	\$1,903	\$2,937	\$3,660	\$3,660
Clothing, Safety Allowance	\$0	\$0	\$0	\$0	\$260
Expenditures Total	\$115,171	\$97,425	\$91,792	\$113,260	\$192,951
Revenues					
Hall - Prime	-\$25,713	-\$22,692	-\$29,365	-\$22,800	-\$27,246
Hall - Non-Prime	-\$16,971	-\$21,209	-\$19,969	-\$16,000	-\$19,120
Meeting Room	-\$9,324	-\$9,937	-\$13,427	-\$8,000	-\$11,950
Licensed Events Using Patio	-\$334	-\$336	-\$285	-\$229	-\$234
Hall - Commercial Rentals	-\$765	-\$3,060	-\$1,547	-\$782	-\$636
Bartenders	-\$10,434	-\$8,720	-\$7,227	-\$8,500	-\$8,354

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Kitchen Facilities - Non-Prime	-\$3,251	-\$2,969	-\$3,143	-\$3,180	-\$3,800
Advertising Sign	-\$225	-\$33	-\$33	-\$324	-\$102
Other Recoveries	-\$360	-\$1,851	-\$1,321	-\$400	-\$1,000
Recreation Conditional Grants	-\$6,253	-\$5,325	\$0	-\$5,167	-\$5,167
Donations	-\$400	-\$7,031	-\$19,435	\$0	\$0
Projector and Microphone Rental Fee	-\$25	-\$128	-\$75	-\$100	-\$102
Revenues Total	-\$74,055	-\$83,292	-\$95,827	-\$65,481	-\$77,710

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
PDAC					
Expenditures					
Per Diems	\$3,934	\$3,910	\$4,280	\$4,360	\$4,466
Office Supplies & Equipment	\$42	\$0	\$62	\$50	\$50
Mileage	\$0	\$0	\$0	\$150	\$150
Training	\$0	\$0	\$0	\$1,500	\$1,500
Expenditures Total	\$3,977	\$3,910	\$4,342	\$6,060	\$6,166

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Planning					
Expenditures					
FT Wages	\$66,557	\$57,905	\$50,404	\$57,040	\$60,803
OT Wages	\$0	\$0	\$0	\$500	\$500
FT Wage Related Expenses	\$11,617	\$10,523	\$9,848	\$10,152	\$10,839
Manulife Benefits	\$8,117	\$5,887	\$4,061	\$4,393	\$4,545
WSIB	\$2,004	\$1,876	\$1,679	\$1,813	\$1,839
Office Supplies	\$18	\$656	\$752	\$100	\$400
Communication (phone, fax, internet)	\$136	\$0	\$0	\$200	\$200
Professional Fees - Legal	\$5,699	\$32,733	\$32,084	\$27,000	\$17,000
Professional Fees - Engineering	\$61,512	\$67,792	\$51,711	\$57,849	\$57,849
Mileage	\$0	\$0	\$99	\$250	\$250
Professional Development	\$356	\$0	\$712	\$1,401	\$1,401
Membership and Subscription Fees	\$120	\$280	\$300	\$150	\$150
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$100
Employee Travel - Accomodations	\$0	\$0	\$0	\$350	\$350
Advertising	\$8,158	\$5,840	\$2,735	\$4,000	\$3,500
Professional Fees - Water Monitoring	\$2,150	\$529	\$3,818	\$2,000	\$2,000
Contract Services	\$4,868	\$9,719	\$7,830	\$13,000	\$23,440
CIP Grants	\$1,487	\$427	\$0	\$7,500	\$7,500
Expenditures Total	\$172,798	\$194,167	\$166,033	\$187,797	\$192,665
ReserveTransfers					
Transfer from Operating Carryforward	\$0	\$0	\$0	-\$7,500	-\$7,500
Transfer to Operating Carryforward	\$0	\$7,500	\$0	\$0	\$0
ReserveTransfers Total	\$0	\$7,500	\$0	-\$7,500	-\$7,500
Revenues					
Engineering, Environmental, Legal, and Advertising Fees Recovered	-\$58,257	-\$47,321	-\$27,977	-\$20,000	-\$20,000
Minor Variance	-\$11,492	-\$13,110	-\$18,154	-\$9,884	-\$18,199
Agreements	-\$510	-\$765	-\$1,015	-\$765	-\$780
Part Lot Control Exemption By-law	\$0	\$0	-\$585	\$0	\$0
Site Plan Control	-\$8,081	-\$42,300	-\$31,450	-\$21,700	-\$23,292
Consent Review and Clearance	-\$3,840	-\$5,633	-\$3,750	-\$2,010	-\$4,110
Zoning By-law Amendment	-\$7,200	-\$16,500	-\$43,600	-\$16,200	-\$29,684
Telecommunication Tower Proposals	-\$1,520	-\$521	-\$532	-\$532	-\$2,293
Zoning By-law Amendment - Aggregate	\$0	\$0	\$0	\$0	\$0

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Zoning Compliance Letter	-\$2,700	-\$2,325	-\$2,850	-\$2,250	-\$2,295
Zoning By-law #19/85	\$0	\$0	\$0	\$0	\$0
Business Retention and Expansion Municipal Implementation Fund	\$0	-\$25,000	\$0	\$0	\$0
Lifting of Holding Designation Fee (Zoning)	\$0	-\$1,146	\$0	-\$586	-\$598
Ownership List Confirmation	\$0	\$0	\$0	\$0	-\$2,100
Pre-Consultation	\$0	\$0	\$0	\$0	-\$615
Garden Suites and Renewals (Zoning)	\$0	\$0	\$0	\$0	-\$1,200
Revenues Total	-\$93,600	-\$154,621	-\$129,913	-\$73,927	-\$105,166

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Public Works					
Expenditures					
FT Wages	\$337,479	\$372,764	\$291,715	\$379,496	\$381,001
PT Wages	\$45,548	\$35,837	\$16,068	\$19,293	\$40,056
OT Wages	\$34,427	\$38,290	\$46,644	\$30,700	\$32,700
FT Wage Related Expenses	\$60,342	\$65,136	\$59,913	\$69,423	\$70,182
PT Wage Related Expenses	\$4,556	\$41,630	\$3,193	\$3,534	\$7,375
Manulife Benefits	\$39,336	\$40,262	\$36,482	\$44,381	\$44,432
WSIB	\$12,089	\$13,835	\$11,912	\$12,948	\$13,374
Office Supplies	\$1,068	\$167	\$20	\$500	\$500
Hydro	\$9,143	\$667	\$678	\$1,000	\$1,000
Heat	\$5,117	\$0	\$0	\$0	\$0
Fuel	\$67,350	\$68,538	\$90,279	\$70,000	\$70,000
Equipment Maintenance & Supplies	\$1,955	\$2,423	\$2,166	\$2,050	\$2,050
Signage	\$9,559	\$9,402	\$9,403	\$10,000	\$10,000
Pavement Markings	\$30,940	\$35,986	\$14,485	\$35,500	\$35,500
Railway Maintenance	\$0	\$5,993	\$488	\$5,000	\$5,000
Maintenance Gravel	\$67,621	\$48,384	\$73,349	\$80,000	\$80,000
Calcium	\$49,044	\$55,840	\$61,026	\$58,800	\$60,564
Winter Maintenance	\$191,710	\$200,567	\$194,595	\$203,000	\$229,250
Waste Removal	\$1,460	\$0	\$0	\$1,500	\$1,500
Shop Overhead	\$8,346	\$8,349	\$7,110	\$7,400	\$7,400
Road Maintenance supplies	\$35,796	\$34,631	\$29,934	\$35,400	\$35,400
Vehicle Maintenance	\$41,184	\$48,504	\$73,691	\$46,000	\$46,000
Speed Monitor	\$0	\$0	\$0	\$500	\$500
Sidewalk Repairs	\$0	\$0	\$890	\$5,000	\$5,000
Communication (phone, fax, internet)	\$2,925	\$3,051	\$2,903	\$4,182	\$3,144
Professional Fees - Engineering	\$0	\$0	\$466	\$2,000	\$2,000
Mileage	\$0	\$36	\$0	\$100	\$100
Professional Development	\$415	\$1,232	\$1,211	\$1,420	\$1,420
Membership and Subscription Fees	\$787	\$598	\$698	\$900	\$900
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$100
Insurance	\$73,154	\$71,607	\$77,372	\$76,082	\$79,886
Advertising	\$1,371	\$342	\$989	\$1,000	\$1,000
Vehicle Plates	\$7,240	\$7,255	\$6,012	\$7,255	\$7,255
Permits	\$505	\$105	\$50	\$100	\$100
Contract Services	\$29,098	\$30,516	\$30,523	\$44,120	\$45,220

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Clothing, Safety Allowance	\$584	\$847	\$702	\$1,050	\$4,000
Street Lights: Repairs and Hydro Bills	\$53,350	\$44,766	\$21,882	\$14,850	\$14,850
Cleaning, Maint & supplies for Bldg	\$1,091	\$0	\$0	\$0	\$0
Tree Maintenance Program	\$0	\$0	\$19,898	\$20,000	\$20,000
Expenditures Total	\$1,224,591	\$1,287,558	\$1,186,747	\$1,294,585	\$1,358,759
ReserveTransfers					
Contribution to Winter Maintenance	\$0	\$0	\$8,405	\$0	\$0
Contribution from Winter Maintenance	-\$8,710	-\$17,567	\$0	\$0	\$0
Transfer from Asset Management Discretionary Reserve	\$0	-\$5,993	\$0	-\$10,000	-\$10,000
Contribution to Aggregate Levy Discretionary Reserve	\$0	\$0	\$279,089	\$0	\$240,000
ReserveTransfers Total	-\$8,710	-\$23,560	\$287,494	-\$10,000	\$230,000
Revenues					
Provincial Aggregate Levy	-\$275,293	-\$281,367	-\$507,089	-\$228,000	-\$468,000
Oversize-Overweight Load Permits	\$0	-\$300	\$0	\$0	-\$102
Entrance Permit	-\$4,139	-\$6,210	-\$2,580	-\$4,465	-\$3,520
Roads Other Recoveries	-\$560	-\$500	-\$1,150	-\$1,000	-\$1,000
Third Party Cost Recovery	\$0	\$0	\$0	\$0	\$0
Third Party Cost Recovery Administration Fee	\$0	\$0	\$0	\$0	\$0
Revenues Total	-\$279,992	-\$288,377	-\$510,819	-\$233,465	-\$472,622

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Recreation Committee					
Expenditures					
Per Diems	\$2,605	\$1,532	\$2,565	\$2,546	\$2,605
Expenditures Total	\$2,605	\$1,532	\$2,565	\$2,546	\$2,605

	2017 Actuals	2018 Actuals	2019 YTD	2019 Budget	2020 Budget
Source Water Protection					
Expenditures					
FT Wages/Benefits	\$10,907	\$9,253	\$6,794	\$9,650	\$8,960
Public Education Costs	\$0	\$0	\$0	\$0	\$0
Professional Fees	\$5,474	\$0	\$0	\$0	\$0
Expenditures Total	\$16,380	\$9,253	\$6,794	\$9,650	\$8,960
ReserveTransfers					
Transfer from Operating Carryforward	-\$2,836	\$0	\$0	\$0	\$0
ReserveTransfers Total	-\$2,836	\$0	\$0	\$0	\$0
Revenues					
Source Protection Municipal Implementation Fund	\$0	-\$17,260	\$0	\$0	\$0
Revenues Total	\$0	-\$17,260	\$0	\$0	\$0
Grand Total	\$2,440,489	\$2,740,082	\$2,191,051	\$2,851,360	\$2,866,694