



REPORT FIN-2021-034

TO: Mayor and Members of Council

FROM: Mary Hasan, Director of Finance/Treasurer

MEETING DATE: October 27, 2021

SUBJECT: 2022 Proposed Capital Budget
File No. F05 BUD

RECOMMENDATIONS

THAT Report FIN-2021-034 regarding the 2022 Proposed Capital Budget be received; and

That Council authorize a pre-budget approval of \$48,235 for the Radio System Update in order to achieve the savings of \$15,000 and to ensure continued interoperability with County-wide municipalities.

DISCUSSION

Purpose

The purpose of this report is to provide Council with information regarding the 2022 Proposed Capital Budget.

The 2019 to 2031 Capital Plan Summaries including the 2022 Capital Budget Sheets are included as Schedule A to Report FIN-2021-034. The Projects by Year for each department with total budgeted costs is included as Schedule B to Report FIN-2021-034.

The 2021 completed capital projects and the balances in discretionary and restricted reserves over the forecast period will be presented at a future Council Meeting.

Background

The senior leadership team was provided with the budget model to complete their capital budgets in August 2021. Each member of the senior leadership team met with the Director of

Finance/Treasurer and the Chief Administrative Officer to discuss the proposed capital budget and forecast prior to reporting to Council.

Report ADM-2021-043 – June 29, 2021 Special Council Meeting – Budget Review and Looking Forward to 2022

Council at its Special Council Meeting held on June 29, 2021 passed the following Council Resolution No. 2021-197:

THAT Report ADM-2021-043 entitled 2021 Budget Review and Looking Forward to 2022 be received; and

That staff be directed to prepare the 2022 budget considering the comments provided in the report; and

That staff bring forward a Budget Development and Control policy at the September 22, 2021 Council Capital Budget Meeting.

All capital items associated with Report ADM-2021-043 have been summarized in the table below:

Report ADM-2021-043	Staff Comments
Road and facility tour for current year completed capital projects and proposed capital projects.	Scheduled to be completed with department heads and Council on October 19, 2021.
Ensure that the Asset Management Plan (AMP) reflects true costs adjusted regularly (ie. actuals plus Consumer Price Index).	This will be implemented by department heads through annual capital budget preparations, implementation of Citywide Asset Manager Module, Roads Management Plan, and other relevant plans/studies/inspections. Any increases in costs will be based on documentation provided by department heads.
Implementation of a budget system as opposed to excel spreadsheets and pivot tables in excel.	The Director of Finance/Treasurer and the Deputy Treasurer will obtain quotes to determine which budget system will align best with the Citywide Asset Manager Module and the Township's current excel budget model to implement as part of the proposed 2023 budget. The implementation of the Citywide Asset Manager module is currently in progress.
Increase in service level related to Township benches.	The average cost per bench with a concrete base is \$4,000. Should Council wish to proceed with this initiative, Township staff are seeking Council's direction as to the specific locations for new benches.
Policy for trail entrance/parking assessment at roadwork time.	This policy is included in the scope of work for the Roads Management Plan.

Frisbee golf course	<p>Based on discussions with the Director of Public Works, Parks and Facilities, the only identified park with enough space to set up a Frisbee golf course is Fox Run Park. All other parks are not large enough or have other sport amenities currently utilizing the green space. Space utilized for a Frisbee golf course is best not available for other uses. Another option would be to acquire additional property for the development of a Frisbee golf course.</p> <p>To establish a 9-hole Frisbee golf course could cost several hundred thousand of dollars including property acquisition costs. Township staff are seeking Council's direction should Council wish that staff obtain more detailed cost estimates for property acquisition costs.</p>
Water fountains/bottle filling stations in public facilities	<p>A drinking fountain was installed in 2021 at the Optimist Recreation Centre (ORC) in accordance with Report ADM-2021-041 related to the donation provided for the drinking fountain at the ORC passed by Council at its June 16, 2021 Council Meeting. The replacement of the drinking fountain is included in the Capital Budget and Forecast in 2031.</p>
Moving up the start date of the Playground at Boreham Park and the Puslinch Community Centre (PCC) Park.	<p>The previous capital budget and forecast presented to Council had included the playground area at Boreham Park as a capital item in 2026 at a capital cost of \$75,000 based on recommendation number 30 in the Recreation and Parks Master Plan which indicated assessing opportunities to update and modernize the playground at Boreham Park with creative play equipment (including barrier free components).</p> <p>Township staff have moved this project up to 2024 and have budgeted the cost at \$230,000 based on recent costing obtained.</p> <p>In accordance with Report FIN-2021-032 regarding the funding recommendations for the PCC Park Renovation and Upgrade presented to Council at its October 13, 2021 Council Meeting, itemized costing will be provided to Council prior to completing the request for tender associated with the project. The itemized costing will include information regarding the playground at the PCC park.</p>
Septic re-inspection program	<p>This item has been incorporated in the 2022 capital budget as building reserve funded or other funded. Township staff will be reporting back to Council at an upcoming Council Meeting regarding proposed funding options.</p>
Space Needs Study Recommendations implementation	<p>Report and costing estimates will be provided to Council.</p> <p>Please note, the Township has entered into two grant agreements as outlined below:</p> <ul style="list-style-type: none"> Investing in Canada Infrastructure Program – COVID-19 Resilience Infrastructure Funding for \$100,000 related to the Municipal Office

	<p>HVAC upgrades work in accordance with By-law No. 2021-044 passed by Council at its September 1, 2021 Council Meeting.</p> <ul style="list-style-type: none"> Enabling Accessibility Fund for the Municipal Office Accessible Washrooms and Accessible Entry project at an amount of \$68,311 in accordance with By-law No. 2021-050 passed by Council at its September 22, 2021 Council Meeting.
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Summarized below are the proposed capital items to be funded from the capital tax levy:

Department	Classification	Description of Item	Amount	Notes (ie. other funding sources)
Corporate	Reserve Contribution	Asset Management (AM) Discretionary Reserve	\$1,262,300	See Section Below – Discretionary Reserves
Corporate	Reserve Contribution	Corporate Information Technology	\$10,000	See Section Below – Discretionary Reserves
Corporate	Study/Plan	County Road Diet through Aberfoyle Peer Review	\$20,000	At its September 22, 2021 Council Meeting, Council directed staff to hire a consultant to review the County Road diet through Aberfoyle as part of its 2022 Township budget process.
Corporate	Study/Plan	County of Wellington Study on Additional Employment Lands in the Township of Puslinch	\$30,000	The County of Wellington has estimated the costs associated with this study to be \$60K with a request that the Township fund 50% of the total costs.
Public Works	Reserve Contribution	Gravel Roads Improvement	\$157,800	See Section Below – Discretionary Reserves
Public Works	Study/Plan	Bridge and Culvert Inspections - 2023	\$7,500	
Public Works	Study/Plan	Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection	\$9,000	Additional \$9K required for this project based on current cost estimates of completing this work. \$16K was budgeted for this project in the 2021 budget to be carried forward to 2022.
Public Works	New Asset	Concession 7 Paving of Gravel Road	\$3,400	<p>Other proposed funding sources include the Gravel Roads Discretionary Reserve at \$263K, Development Charges at \$81.6K, and the Aggregate Levy at \$252K</p> <p>GM BluePlan will provide a report on this proposed project shortly</p>

				regarding the design and engineering work in order for construction to commence in 2022 in accordance with Council Resolution No. 2021-241 passed by Council at its August 11, 2021 Council Meeting.
		Proposed Capital Tax Levy	\$1,500,000	

Discretionary Reserves

The Township passed By-law No. 007-2020 to establish and maintain discretionary reserves for the purpose of meeting various liabilities and/or the stabilization of the tax levy.

Outlined below are the previous approved budgeted contributions to discretionary reserves:

Year	Capital Discretionary	Operating Discretionary	Total
2013	\$100,000	\$0	\$100,000
2014	\$328,500	\$19,000	\$347,500
2015	\$208,500	\$24,000	\$232,500
2016	\$0	\$37,144	\$37,144
2017	\$190,500	\$22,787	\$213,287
2018	\$0	\$361,100	\$361,100
2019	\$271,000	\$88,750	\$359,750
2020	\$1,573,066	\$88,750	\$1,661,816
2021	\$1,605,066	\$88,750	\$1,693,816
2022 – Proposed	\$1,682,100 – Note A	To be determined	To be determined

Note A – This amount includes the transfer of \$252K for the Aggregate Levy from operating funds to capital discretionary reserves for the purpose of funding Public Works projects in 2022 similar to previous years.

AM Discretionary Reserve

Please note, costs related to asset replacement projects in the Capital Budget and Forecast are funded from the AM Discretionary Reserve as opposed to the Tax Levy resulting in a greater need to contribute more funds into the AM Discretionary Reserve in order to address the Township's infrastructure deficit as noted in the 2019 AMP.

The 2019 AMP recommended that the Township maintain a minimum target balance of \$2.0 million and a maximum target balance of \$4.0 million in its AM Discretionary Reserve.

Outlined in the table below is the total projected balance of the AM Discretionary Reserve as of December 31, 2022:

December 31 ,2020 Audited Balance	\$3,766,526
Add: 2021 Budgeted Contributions to AM Discretionary Reserve	\$1,197,266
Add: 2020 Surplus Allocation to AM Discretionary Reserve	\$379,810
Less: Previously Approved Capital Carry forward Projects funded by AM Discretionary Reserve (ie. projects approved in 2020 and 2021)	-(\$1,716,636)
Total Projected Balance as of December 31, 2021	\$3,626,966
Less: 2022 Proposed Capital Projects funded by AM Discretionary Reserve	-(\$1,383,315)
Add: 2022 Proposed Budget Contributions to AM Discretionary Reserve	\$1,262,300
Total Projected Balance as of December 31, 2022	\$3,505,951

As outlined in the table above, the projected balance as of December 31, 2022 is within the \$2.0 million to \$4.0 million target.

Township staff will provide the projected balance in the AM Discretionary Reserve for the forecast period (ie. to 2031) at a future budget meeting.

Gravel Roads Improvement Discretionary Reserve

Outlined in the table below is the total projected balance in the Gravel Roads Improvement Discretionary Reserve as of December 31, 2022:

December 31 ,2020 Audited Balance	\$117,200
Add: 2021 Budgeted Contributions to Gravel Roads Improvement Discretionary Reserve	\$157,800
Total Projected Balance as of December 31, 2021	\$275,000
Add: 2022 Proposed Budget Contributions to Gravel Roads Improvement Discretionary Reserve	\$157,800
Less: 2022 Proposed Capital Projects funded by Gravel Roads Improvement Discretionary Reserve	-(\$263,000)
Total Projected Balance as of December 31, 2022	\$169,800

The Capital Budget and Forecast includes a contribution to the Gravel Roads Improvement Discretionary Reserve of \$157,800 each year from 2022 to 2031 in accordance with the approved Budget By-law No. 2021-008.

Township staff will provide the projected balance in the Gravel Roads Improvement Discretionary Reserve for the forecast period (ie. to 2031) at a future budget meeting.

2021 Surplus Allocation

Council Resolution No. 2019-347 stated that “Council allocate all budget surpluses to the Township’s AM Discretionary Reserve for the purpose of meeting future asset management obligations.”

The 2018 to 2020 general surpluses were fully allocated to the AM Discretionary Reserve.

Similar to previous years, Township staff will provide Council with a general status report on the surplus/deficit as of December 31, 2021 based on the results of the 2021 audit in March of 2022.

Cash in Lieu of Parkland

Below is the cash in lieu of parkland collected from 2013 to 2021 year to date:

- 2013 - \$26,008
- 2014 - \$9,726
- 2015 - \$21,665
- 2016 - \$49,574
- 2017 - \$9,000
- 2018 - \$113,455
- 2019 - \$190,280
- 2020 - \$202,500
- 2021 year to date – 215,500 as of September 30, 2021

Outlined in the table below is the total projected balance of the Cash in Lieu of Parkland Restricted Reserve as of December 31, 2022:

Balance as of September 30, 2021	\$880,282
Less: 2021 Approved Capital Projects funded by Cash in Lieu of Parkland Restricted Reserve: <ul style="list-style-type: none"> • Installation of Arena Curtains • PCC Park Renovation and Upgrade - Phase 1 • Replace Lights at Old Morriston Park 	-(\$423,411)
Less: 2022 Proposed Capital Projects funded by Cash in Lieu of Parkland Restricted Reserve: <ul style="list-style-type: none"> • PCC Park Renovation and Upgrade - Phase 2 	-(\$74,116)

Plus: 2022 Estimated Funds Received	\$40,500 Note A
Projected Balance as of December 31, 2022	\$423,254

Note A: Based on discussions with County of Wellington Planning Staff, the number of projected consents in the forecast is difficult to predict due to more restrictive Provincial policy and the fact that eligible properties are only allowed 1 consent since 2005. Therefore, Township staff have assumed a conservative estimate of three consents per year in order to estimate the amount of cash in lieu of parkland to be received in future years.

Township staff will provide the projected balance in the cash in lieu of parkland restricted reserve for the forecast period (ie. to 2031) at a future budget meeting.

Development Charges (DC's)

Below are the DC's collected from 2013 to 2021 year to date:

- 2013 - \$241K of which 70% of this amount was for a significant commercial development
- 2014 - \$105K
- 2015 - \$158K
- 2016 - \$248K
- 2017 - \$266K
- 2018 - \$188K
- 2019 - \$256K
- 2020 - \$754K of which 72% of this amount was for DC's collected from a developer that entered into a DC credit agreement with the Township in 2012.
- 2021 - \$255K as of September 30, 2021

Township staff will provide the projected balances in DC restricted reserves for the forecast period (ie. to 2031) at a future budget meeting.

The 2022 proposed projects affecting the current DC balances are outlined below by DC Service Area:

Parks and Recreation Services DC's

Balance as of September 30, 2021	\$85,557
Less: 2021 Approved – PCC Park Renovation and Upgrade - Phase 1	-(\$28,758)
Less: 2022 Proposed – PCC Park Renovation and Upgrade - Phase 2	-(\$46,862)
Plus: 2022 Estimated Funds Received	\$12,807
Projected Balance as of December 31, 2022	\$22,744

Fire Services DC's

Balance as of September 30, 2021	\$636,863
Less: 2021 Approved – Cost Estimate of a Fully Serviced Fire Station and an analysis of all options	-\$4,000)
Plus: 2022 Estimated Funds Received	\$26,450
Projected Balance as of December 31, 2022	\$659,313

Roads and Related Services DC's

Balance as of September 30, 2021	\$873,616
Less: 2021 Approved Projects - Gilmour Culvert Engineering, Concession 4, McLean Road West, McLean Road East	-\$125,512)
Less: 2022 Proposed Projects – Concession 7 Paving, Gilmour Culvert Replacement, Roadside Mower for Grader, Leslie Road West, Little's Bridge Engineering	-\$273,400)
Plus: 2022 Estimated Funds Received	\$54,424
Projected Balance as of December 31, 2022	\$529,128

Please note that all Township roads projects are eligible to be DC funded at a rate of 13.6% in accordance with the Township's 2019 DC Study.

Administrative Studies DC's

Balance as of September 30, 2021	\$87,889
Less: 2020 to 2021 Approved: <ul style="list-style-type: none"> Community Benefits Charge Strategy/Development Charges By-law Amendment/Parkland Dedication By-law Amendment Traffic Count Study Roads Management Plan including Condition Index Updates 	-\$57,500)
Plus: 2022 Estimated Funds Received	\$6,320
Projected Balance as of December 31, 2022	\$36,709

Grants

The Township's major known capital grant funding and amounts per year are outlined below:

Year	Canada Community-Building Fund	OCIF – Formula Based – Note B
2013	\$205,185	Nil
2014	\$209,009	Nil
2015	\$203,528	\$42,878
2016	\$213,704	\$42,878
2017	\$213,704	\$75,822
2018	\$223,880	\$107,836
2019	\$222,547	\$169,421
2019 top-up allocation	\$223,880	N/A
2020	\$222,547	\$168,923
2021	\$232,662	\$168,923
2021 top-up allocation	\$223,665 Note A	N/A
2022	\$232,662	Not known
2023	\$242,778	Not known

Note A - The Township was advised on July 26, 2021 regarding a 2021 top up allocation of \$223,665 for the Canada Community-Building Fund (previously known as the Federal Gas Tax Fund). As a result of this additional top-up funding, the Township was able to utilize a higher amount of this fund (\$544K) for the proposed Gilmour Culvert Replacement project in 2022.

Note B – The Ministry of Infrastructure continues to work with the Association of Municipalities Ontario and municipalities to review the design of the OCIF Formula Component. Based on discussions with staff from the Ministry of Infrastructure, it was noted that any potential future formula component allocations (i.e. for 2022 and beyond) will be confirmed on an annual basis and should not be assumed. Once/if the Township receives a 2022 allocation notice for the OCIF Formula Component funding, the 2022 Capital Budget and Forecast will be updated accordingly.

Aggregate Levy Revenue

On an annual basis, a letter and cheque is received from the Ontario Aggregate Resources Corporation which represents the payment of the Township's share of the licence fees collected from aggregate producers within the Township. The amount to be received in 2022 is based on 2021 aggregate production. Outlined below is a summary of the shipments in the Township from 2013 to 2020¹:

¹ <http://www.toarc.com/research/statistics.html>

Year	Aggregate Shipments - Metric Tonnes
2013	3.5M
2014	3.5M
2015	3.9M
2016	3.5M
2017	4.6M
2018	4.2M
2019	4.2M
2020 - Preliminary	4.6M
Average	4.0M
2022 \$ per Tonne	\$0.12
2022 Estimated Revenue	\$480,000
Operating Budget – Account No. 01-0015-5310	\$228,000 (amount is the same as 2021 budget)
Public Works Capital	\$252,000

The recommended funding allocation of the aggregate levy which is calculated at \$0.12 per tonne of production is recommended to remain unchanged from the 2021 budget (ie. that more than half of the aggregate levy fund Public Works capital projects).

Capital Summary – Funding Sources by Year

The Capital Summary – Funding Sources by Year is included as Schedule D to Report FIN-2021-034.

Capital Forecast

The Township's Capital Forecast is prepared taking into consideration the following:

- 2019 Development Charges Study
- 2019 Energy Conservation and Demand Management Plan
- 2015 Recreation and Parks Master Plan
- Parks Master Plan and Recommended Phasing for the PCC Park
- Master Fire Plan
- Equipment Replacement Schedule (Schedule C to Report FIN-2021-034)
- 2021 Ontario Structure Inspection Manual Report (Bridges and Culverts)
- 2019 Asset Management Plan
- The results of the Storm Water Management Pond Inspections will be provided in January as they are currently in the process of being completed by the Township's engineer. Any

new projects and their associated costs will be incorporated in the 2022 Capital Budget and Forecast upon receipt of the inspection results.

2022 Capital Budget and Forecast Summary

Below are the previous year capital programs:

- 2013 - \$1.8M
- 2014 – \$2.0M
- 2015 - \$1.5M
- 2016 - \$1.7M
- 2017 - \$1.8M
- 2018 – \$1.6M
- 2019 - \$2.7M
- 2020 - \$5.4M
- 2021 – \$4.5M
- 2022 - Proposed - \$4.9M

The 2019 to 2031 Capital Plan Summaries including 2022 Capital Budget Sheets are included as Schedule A to Report FIN-2021-034. The Projects by Year for each department with total budgeted costs is included as Schedule B to Report FIN-2021-034.

FINANCIAL IMPLICATIONS

2022 Proposed Capital Budget Compared to the 2021 and 2020 Approved Capital Budget Funding Comparisons

The total capital projects and contributions to discretionary reserves from 2020 to 2022 (proposed) are outlined below:

- 2022 – Proposed Capital Budget - \$4.9M.
- 2021 – Approved Capital Budget - \$4.5M
- 2020 – Approved Capital Budget – \$5.4M

Schedule E to Report FIN-2021-034 provides this information in both chart and graphical format. The information on these pages includes the total capital including the funding sources for the 2020 to 2022 (proposed) capital programs.

2022 Proposed Ten Year Plan Compared to the 2021 and 2020 Ten Year Plans

The ten-year plan from 2020 to 2022 (proposed) are outlined below:

- 2022 – Proposed Ten-Year Plan - \$40M ten year total and \$4.0M yearly average
- 2021 – Ten-Year Plan - \$41M ten year total and \$4.1M yearly average
- 2020 – Ten-Year Plan – \$40M ten year total and \$4.0M yearly average

Schedule F to Report FIN-2021-034 provides this information in both chart and graphical format.

APPLICABLE LEGISLATION AND REQUIREMENTS

Municipal Act, 2001

ATTACHMENTS

Schedule A: 2019 to 2031 Capital Plan Summary including the 2022 Capital Budget Sheets

Schedule B: Projects by Year – 2019 to 2031

Schedule C – Equipment Replacement Schedule

Schedule D – Capital Summary – Funding Sources by Year

Schedule E - 2022 Proposed Capital Budget Compared to the 2021 and 2020 Approved Capital Budget Funding Comparisons

Schedule F – 2022 Proposed Ten Year Plan Compared to the 2021 and 2020 Ten Year Plans

**2019 Capital Carry-
forward Plan
Summary**

Project Cost				Funding Type	
Service	Department	Capital Project	Classification	Discretionary_Reserves	Grand Total
General Government					
	Corporate				
		Service Delivery Review Implementation - Ontario Municipal Modernization Funding	Study/Plan	\$437,163	\$437,163
	Municipal Office				
		Security Enhancements	New Asset	\$4,084	\$4,084
Grand Total				\$441,247	\$441,247

**2020 Capital
Carry-forward
Plan Summary**

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Discretionary Reserve	Restricted Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Rescue 35 Truck - Asset No. 5035	Asset Management	\$10,000	\$552,593		\$562,593
		Power Hydraulic Toolset - Extrication Equipment - Asset No. 6_70FE	Asset Management		\$52,500		\$52,500
General Government							
	Corporate						
		Marketing and Branding Implementation - Phase 2	Study/Plan	\$24,000	\$26,588		\$50,588
		Software System Enhancements or Replacement	Information Technology Enhancement		\$100,000		\$100,000
		Fibre Internet	Information Technology Enhancement		\$9,000		\$9,000
	Finance						
		Community Benefits Charge Strategy, Development Charges By-law Amendment, Parkland Dedication By-law Amendment	Study/Plan			\$22,500	\$22,500
	Municipal Office						
		Space Needs Analysis	Study/Plan		\$4,286		\$4,286
Parks and Recreation							
	ORC						
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$5,000		\$5,000
	Parks						
		Replacement of Benches at Morrison Meadows - Asset No. 3047	Asset Management		\$3,000		\$3,000

**2020 Capital
Carry-forward
Plan Summary**

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Discretionary_Reserve s	Restricted_ Reserves	Grand Total
	PCC						
		Building Condition Assessment, Arc Flash Study, Infra- red Scanning of Equipment	Study/Plan		\$5,000		\$5,000
Public Works							
	Public Works						
		Traffic Count Study	Study/Plan	\$10,000		\$15,000	\$25,000
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management		\$141,062		\$141,062
Grand Total				\$44,000	\$899,029	\$37,500	\$980,529

2021 Capital Carry-forward Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Grant	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Cost Estimate of a Fully Serviced Fire Station and an analysis of all options	Study/Plan			\$4,000	\$4,000
General Government							
	Corporate						
		Marketing and Branding Implementation - Phase 3	Study/Plan		\$25,000		\$25,000
	Municipal Office						
		Space Needs Analysis	Study/Plan		\$14,500		\$14,500
		Municipal Office HVAC Upgrades - Asset No. 59MC	Asset Management	\$78,154			\$78,154
Parks and Recreation							
	Parks						
		Replace Lights at Old Morriston Park - Asset No. 3063 and 3064	Asset Management	\$150,122		\$54,599	\$204,721
		Puslinch Community Centre Park Renovation and Upgrade - Phase 1	New Asset	\$986,772		\$358,887	\$1,345,659
	PCC						
		Kitchen Renovation including Kitchen Washroom	Asset Management		\$203,924		\$203,924
Public Works							
	Public Works						
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$16,000		\$16,000
		Gilmour Culvert - Asset No. 2009	Asset Management		\$27,922	\$4,395	\$32,317

**2021 Capital Carry-
forward Plan Summary**

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Grant	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000		\$10,000
		Roads Management Plan including Condition Index Updates	Study/Plan	\$40,000		\$35,000	\$75,000
Grand Total				\$1,255,048	\$297,346	\$456,881	\$2,009,274

2022 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Building								
	Building							
		Septic Reinspections	Study/Plan			\$15,000		\$15,000
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
		Radio System Update	Asset Management			\$48,235		\$48,235
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,262,300			\$1,262,300
		Computer Equipment - 4002	Asset Management			\$9,565		\$9,565
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$11,957		\$11,957
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		County Road Diet through Aberfoyle Peer Review	Study/Plan		\$20,000			\$20,000
		County of Wellington Study on Additional Employment Lands in the Township of Puslinch	Study/Plan		\$30,000			\$30,000
	Municipal Office							
		Convert Lighting to LED and Install Motion Sensors	Asset Management			\$17,420		\$17,420
		Power Distribution Equipment (feeders, panels, main disconnect switch) - Asset No. 21MC	Asset Management			\$20,000		\$20,000
		Window and Door Replacement Program and Air Curtain on Front Doors - Asset No. 46MC	Asset Management			\$100,000		\$100,000
		Municipal Office HVAC Upgrades - Asset No. 59MC	Asset Management			\$121,846		\$121,846
		Accessible Washroom Upgrades - Asset No. 59MC	Asset Management	\$68,311		\$31,689		\$100,000
		Municipal Office Design, Renovation and Addition	Asset Management			\$0		\$0
Parks and Recreation								
	ORC							
		Convert Lighting to LED	Asset Management			\$15,000		\$15,000
	Parks							
		Replacement of Morriston Meadows Bleachers and 6 Seat High Bleachers - Asset No. 3046, 3052 and 3053	Asset Management			\$20,000		\$20,000

2022 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Puslinch Community Centre Park Renovation and Upgrade - Phase 2	New Asset	\$370,128			\$120,978	\$491,106
	PCC							
		Convert Lighting to LED	Asset Management			\$10,000		\$10,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$17,280	\$2,720	\$20,000
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management			\$408,938		\$408,938
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$9,000			\$9,000
		Gilmour Culvert - Asset No. 2009	Asset Management				\$630,000	\$630,000
		Carriage Lane - Stormwater Management Facility - Asset No. 12007	Asset Management			\$165,000		\$165,000
		Little's Bridge - Asset No. 1003	Asset Management			\$21,600	\$3,400	\$25,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Concession 7 Paving - Asset No. XXX	New Asset		\$3,400	\$515,000	\$81,600	\$600,000
		Roadside Mower for Grader	New Asset				\$100,000	\$100,000
		Grader with Snow Plowing Equipment - 501 - Asset No. 8002	Asset Management	\$45,000		\$430,000		\$475,000
		Concession 1 Culvert - Asset No. 1006	Asset Management			\$14,000		\$14,000
Grand Total				\$483,439	\$1,500,000	\$2,000,602	\$938,698	\$4,922,739

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Building

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Septic Reinspections

Project Type - Inspections

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Septic reinspections are required every 5 years in accordance with the Ontario Building Code, Clean Water Act, and local Source Protection Plan.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Septic reinspections are applicable for certain properties that are located within the most vulnerable municipal Wellhead Protection Areas or Intake Protection Zones (approximately 60 properties in the Township).

4 - Project Description

Funding examples used in and around Wellington County are tax levy against affected properties, tax levy against all the properties, invoicing for inspections, paid by source water protection funding in 2015/2016, paid from the building reserve. Township staff will be bringing forward a report to council regarding proposed options for funding at an upcoming Council Meeting. County-wide Request for Proposal is currently being developed. Last round of septic re-inspections in 2015/2016 cost the Township \$16,303. Educational outreach and materials can be reused for this round of re-inspections.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Cash In Lieu of Parkland

Asset Management

Building Reserve/Other

15,000

Development Charges

Investing in Canada

Infrastructure Fund

Total Funding

15,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Consulting Services			15,000		15,000				
					-				
					-				
					-				
Total Cost	-	-	15,000	-	15,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

Incremental Revenues
Incremental Salary and Benefits
Incremental Non-Salary Costs
Total Incr. Exp./(Rev.)

2022
-

Annualized
-

# FT Staff	# PT Staff

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2022 CAPITAL BUDGET**

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Department

Fire and Rescue

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Structural Firefighter Gear

Type - Replacement Equipment

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Structural firefighter gear has a 10-year life cycle from the date of manufacturer as per National Fire Protection Association 1851 "Standard on Selection, Care, Maintenance of Protective Ensembles for Structural Firefighting".

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

This product is required by each fire and rescue firefighter staff member

4 - Project Description

Structural firefighter gear (pants and jacket) is a three-component ensemble intended to protect the fire fighter from radiant and thermal exposure, unexpected flashover conditions, and puncture and abrasion hazards while still maintaining an adequate level of dexterity and comfort. Three (3) firefighter gear are required in 2022 at a cost of \$2,364 per unit. Three (3) helmets required in 2022 at a cost of \$326 per unit.

Please note that structural firefighter gear is custom fitted to each firefighter. However, there have been instances where firefighter gear of resigned firefighters are re-used for the newly recruited firefighters (ie. firefighters who are the exact same size). In this case we have two female firefighters who cannot fit into reassigned gear. As part of our diversity, inclusion and equity efforts we request new gear that is properly sized for females. The third set would be in anticipation of a new Fire Chief.

Unused structural firefighter gear (ie. after the gear reaches its 10 year useful life) is sent to "Firefighters without borders" and the "Northern Protection Association" as donations for communities that cannot support their own fire service. This gear is still suitable for defensive firefighting and these communities do not conduct aggressive interior firefighting, just defensive/exterior operations.

Prior to the purchase of the structural firefighter gear, staff will look for cost saving opportunities through cooperative purchasing opportunities with neighboring municipalities.

5 - Capital Funding for 2021 Expenditures

Tax Levy	
Cash in Lieu of Parkland	
Asset Management	8,072
Development Charges	
Other (grants)	
Total Funding	8,072

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC
Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Structural firefighter gear		8,072			8,072	2,691	8,072	34,977	10,762
					-				
					-				
					-				
Total Cost	-	8,072	-	-	8,072	2,691	8,072	34,977	10,762
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is approved.									

7 - Incremental Operating Budget Impact

	2022	Annualized		
Incremental Revenues			# FT Staff	# PT Staff
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./ (Rev.)	-	-		

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Fire and Rescue

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Mobile and Portable Radio Software Upgrades and Replacement

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Mobile and Portable Radio Replacement - Existing equipment is reaching end of life and will not be supported after 2023. *Occupational Health and Safety Act. S. 21 G.N.2-3 Radio Communications*

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

11 Mobile Radios replaced, 3 mobile radio software upgrades, 27 portable radios replaced, 7 portable radio software upgrades, 27 spare batteries

4 - Project Description

The County radio system has reached end of life and as such requires an update to stay current and supported by Motorola. Motorola is the provider of this proprietary communications system. The use of equipment provided by other vendors is not possible. Motorola is currently offering a significant incentive on this update and as such the County is entertaining the proposal. This incentive also includes a significant price reduction of approximately 35% in subscriber gear as most of it will need to be replaced in order to continue utilizing the County radio system. Any XPR4550 or XPR6550 units will need to be replaced at an average cost of \$885.00 per unit. Regular price \$1300.00. Any XPR7550 or XPR5500 units will require an update at a cost of \$150.00/unit. Any XPR5550E or XPR7550E units do not need replacement and they will just need reprogramming. The estimated cost in this budget document includes the Motorola Field Service to change over equipment at a rate of (\$3,500 + \$455 GST) \$3,955. Any other required field service costs will be over and above the quoted cost.

Prices do not include travel/labour and are valid for 2022 and 2023 provided a commitment is received by January 31st 2022.

Most of the fire departments in the county have either already transitioned to the new Motorola equipment, have purchased the new equipment or are in the process of starting to transition over to the new Motorola equipment. The life expectancy of this equipment under normal fire department use will be 12-15 years. (2034 -2037). The Fire Chief is requesting a pre-budget approval for this purchase in order to achieve the savings of \$15,000 to confirm our order by January 31, 2022. Approval of this prebudget request will ensure continued interoperability with other municipalities County-wide including emergency management.

5 - Capital Funding for 2022 Expenditures

Tax Levy	
Cash in Lieu of Parkland	
Asset Management	48,235
Development Charges	
Other (grants)	
Total Funding	48,235

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2021 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
		48,235			48,235				
					-				
					-				
					-				
Total Cost	-	48,235	-	-	48,235	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is approved.									

7 - Incremental Operating Budget Impact

Incremental Revenues

Incremental Salary and Benefits

Incremental Non-Salary Costs

Total Incr. Exp./(Rev.)

2022
-

Annualized
-

# FT Staff	# PT Staff

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2022 CAPITAL BUDGET**

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Department

Corporate

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Computer Equipment

Type - Replacement of Laptops

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

5 year replacement cycle for laptops/desktops. Given the municipal election in 2022, staff are also proposing to provide the new term of Council with new computer hardware, for a total of 9 new computers in 2022.

Maintaining a computer hardware replacement program is a municipal best practice. Over time, software becomes outdated and unsupported by software providers. Updating hardware and software leads to greater efficiencies, increased productivity, and reduced overall operating costs. Maintaining hardware also helps better manage security risks related to IT infrastructure.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Municipal Office

4 - Project Description

5 Council laptops are budgeted for replacement given it is an election year in accordance with Report 2018-038 which recommended that all Council laptops be replaced on a four-year replacement schedule. The replaced laptops will then be sold to outgoing Members of Council or will be used in the Township office as floaters.

1 laptop is being replaced in the Fire Department for the Deputy Fire Chief of Administration, 1 laptop is being replaced in Public Works for the Supervisor of Public Works, Parks and Facilities, 1 laptop is being replaced in the Finance Department for the Deputy Treasurer, and 1 laptop is being replaced for the Council Chambers/Emergency Operations Centre as recommended by the Emergency Management Team. All of the staff replacements are at least 5 years of age.

9 laptops - \$13,500

9 laptop warranties - \$1,620

9 docking stations - \$3,600

OnServe setup costs - \$2,430

Total cost - \$21,150 + non-refundable portion of HST = \$21,522

Staff will investigate group purchasing opportunities with the County-wide IT Service Delivery Review Committee.

5 - Capital Funding for 2022 Expenditures

Tax Levy		Additional information related to DC's Project # and Description in DC Year in DC Study % of DC Funding allowed in DC Service Area in DC	
Cash in Lieu of Parkland			
Asset Management	21,522		
Building Reserve			
Development Charges			
Other (grants)			
Total Funding	21,522		

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

Project Components	2022								
	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	Total 2021	2023	2024	2025	2026
Replacement of laptops	21,522				21,522	10,000	10,000	10,000	20,000
					-				
					-				
					-				
Total Cost	21,522		-	-	21,522	10,000	10,000	10,000	20,000
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is approved.									

7 - Incremental Operating Budget Impact

	2022	Annualized	# PT Staff
Incremental Revenues			
Incremental Salary and Benefits			
Incremental Non-Salary Costs			
Total Incr. Exp./(Rev.)	-	-	

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Department

Municipal Office

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Furnace, Condenser Units, HVAC distribution ductwork and Heat Recovery Unit in Municipal Offices - Asset No. 59MC

Project Type - Replacement HVAC equipment

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

This project has been approved for \$100,000 in Investing in Canada Infrastructure Funding under the COVID-19 Resilience Stream as presented to Council at its meeting held on September 1, 2021. The 2019 Asset Management Plan and 2014 Building Condition Assessment report indicates the furnace and condenser units and the HVAC distribution ductwork shall be scheduled for replacement in 2022 and the heat recovery unit should be replaced in 2019.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Municipal Office

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy		Additional information related to DC's	
Cash In Lieu of Parkland			
Asset Management	85,292	Project # and Description in DC	
Building Reserve	36,554		
Development Charges		Year in DC Study	
Investing in Canada	78,154	% of DC Funding allowed in DC	
Infrastructure Fund			
Total Funding	200,000	Service Area in DC	

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Construction				200,000	200,000				
					-				
					-				
					-				
Total Cost	-	-	-	200,000	200,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

Incremental Revenues
Incremental Salary and Benefits
Incremental Non-Salary Costs
Total Incr. Exp./ (Rev.)

2022
-

Annualized
-

# FT Staff	# PT Staff

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Municipal Office

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Accessible Washroom Upgrades - Asset No. 59MC

Project Type - Replacement

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

This project has been approved for \$68,311 of grant funding. This project involves renovating and retrofitting the men and women's washroom in the Municipal Office. The works include widening the door openings of the washrooms, installing new automatic door operators, and replacing the sink and vanity of each washroom with a lower accessible sink. In the men's washroom, the urinal and existing toilet stall would be removed and replaced with a larger accessible single stall. In the woman's washroom, the two smaller toilet stalls would be removed and replaced with a larger accessible single stall. Cosmetic upgrades include replacement of ceiling tiles and paint.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Municipal Office

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Cash In Lieu of Parkland

Asset Management

Building Reserve

Development Charges

Grant Funding

Total Funding

22,182
9,507
68,311
100,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Construction				100,000	100,000				
					-				
					-				
					-				
Total Cost	-	-	-	100,000	100,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

Incremental Revenues
 Incremental Salary and Benefits
 Incremental Non-Salary Costs
 Total Incr. Exp./ (Rev.)

2022
-

Annualized
-

# FT Staff	# PT Staff

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Optimist Recreation Centre

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Convert Lighting to LED

Project Type - Replacement

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

The 2019 Energy Conservation and Demand Management Plan recommends upgrading interior fluorescent lighting to LED.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Optimist Recreation Centre gymnasium, outdoor rink, change rooms and office.

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Cash In Lieu of Parkland

Asset Management

Building Reserve

Development Charges

Grant Funding

Total Funding

15,000
15,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study
% of DC Funding allowed in DC
Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

Project Components	2022					Future Phases ^{Note B}			
	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Lighting Replacements				15,000	15,000				
					-				
					-				
					-				
Total Cost	-	-	-	15,000	15,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized	# FT Staff	# PT Staff
Incremental Revenues				
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Parks

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Replacement of Morriston Meadows Bleachers - Asset No. 3046, 3052 and 3053

Project Type - Replacement Bleachers

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

As part of the 2019 Asset Management Plan, Urban & Environmental Management (the Township's Asset Management consultant) had completed a visual inspection of the Township's Parks and Recreation assets on August 14, 2018. It was indicated that the bleachers at Morriston Meadows had a poor condition rating and that they be replaced.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Morriston Meadows Park Ball Diamond Bleachers

4 - Project Description

Replacement of 3 sets of bleachers. 2 of these sets are 6 seat high. Replace metal bleacher structures with upgraded aluminum that are in line with current building code.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Gas Tax Reserve Fund

Aggregate Levy

Cash in Lieu of Parkland

Asset Management

Development Charges

Other (grants)

Total Funding

20,000
20,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Bleacher Replacements				20,000					
					-				
					-				
					-				
Total Cost	-	-	-	20,000	-	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project									

7 - Incremental Operating Budget Impact

Incremental Revenues	2022	Annualized	# FT Staff	# PT Staff
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./ (Rev.)	-	-		

**TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET**

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Department

Puslinch Community Centre

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Convert Lighting to LED

Project Type - Replacement

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

The 2019 Energy Conservation and Demand Management Plan recommends upgrading interior fluorescent lighting to LED.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Puslinch Community Centre both meeting room and the banquet hall, front foyer and storage rooms.

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Cash In Lieu of Parkland

Asset Management

Building Reserve

Development Charges

Grant Funding

Total Funding

10,000
10,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study
% of DC Funding allowed in DC
Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

Project Components	2022					Future Phases ^{Note B}			
	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Lighting Replacements				10,000	10,000				
					-				
					-				
					-				
Total Cost	-	-	-	10,000	10,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized	# FT Staff	# PT Staff
Incremental Revenues				
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET

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Department

Public Works

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22

Project Type - Engineering in relation to design and construction drawings

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Design of the road reconstruction and design of bank stabilization. This also includes the design of the buried concrete pipe along the south edge of the right of way for drainage purposes.

Asset Number 22 - Class 4 Road - PCI of 61 estimated for 2022

Service level for Class 4 Roads as outlined in the 2019 Asset Management Plan is that they be rehabilitated or reconstructed at a PCI of 60.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Leslie Road West - Watson Road South to Bridge 5 (Mountsberg)

4 - Project Description

Traffic control, pulverize existing asphalt, grade and compact road base, repave with 60mm of HL4 top coat, and reconstruct driveways, compacted granular A shoulders, permanent pavement markings and inspection.

Approximately 60 to 100 metres of concrete culvert to be buried in the south ditch and backfilled to support road base.

5 - Capital Funding for 2022 Expenditures

Tax Levy		Additional information related to DC's	
Aggregate Levy			
In Lieu of Parkland			
	17,280	Project # and Description in DC	31. Leslie Road West - Watson Road South to Bridge 5 (Mountsberg)
Asset Management Development Charges	2,720	Year in DC Study	2021 to 2022
Other (grants)		% of DC Funding allowed in DC	13.60%
Total Funding	20,000	Service Area in DC	Roads and Related Services

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Engineering		20,000			20,000				
					-				
Total Cost	-	20,000	-	-	20,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized		
Incremental Revenues			# FT Staff	# PT Staff
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET

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Department

Public Works

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Kerr Crescent - Stormwater Management Facility - Asset No. 12004

Project Type - Rehabilitation of existing structure

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

As identified through storm pond inspections by the Township's Engineer and also identified through the asset management plan, the structure requires rehabilitating by means of tree and foliage removal, silt removal and regrading of embankments. After the soil testing was completed, it was determined that the excavated silt and material could not be disposed of at the Township's wayside pit, and it has been determined that all material is required to be transported to a licensed facility for proper disposal and decontamination.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Kerr Crescent - Stormwater Management Facility

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Gas Tax

Aggregate Levy

Cash In Lieu of

Parkland

Asset Management

Development Charges

Other (grants)

Total Funding

408,938
408,938

Additional information related to DC's

Project # and Description in DC
Year in DC Study

% of DC Funding allowed in DC
Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

Project Components	2022					Future Phases ^{Note B}			
	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	Total 2021	2023	2024	2025	2026
Construction				408,938	408,938				
					-				
Total Cost	-	-	-	408,938	408,938	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized	# FT Staff	# PT Staff
Incremental Revenues				
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET

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Department

Public Works

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Gilmour Culvert - Asset No. 2009

Project Type - Culvert Relocation and Replacement

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Culvert relocation and replacement, upgraded steel guide rail, and drainage works. This project is identified through the 2021 OSIM inspections.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Gilmour Road between County Road 46 and Victoria Road South

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Gas Tax

544,320

Aggregate Levy

In Lieu of Parkland

Asset Management

Development

Charges

Other (grants)

Total Funding

85,680

630,000

Additional information related to DC's

Project # and Description in DC
Year in DC Study

38. Gilmour Culvert
2023 to 2025

% of DC Funding allowed in DC
Service Area in DC

13.60%
Roads and Related Services

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

Project Components	2022					Future Phases Note B			
	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Construction		315,000	315,000		630,000				
					-				
Total Cost	-	315,000	315,000	-	630,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this									

7 - Incremental Operating Budget Impact

	2022	Annualized	# FT Staff	# PT Staff
Incremental Revenues				
Incremental Salary and				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET

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Department

Public Works

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Carriage Lane - Stormwater Management Facility - Asset No. 12007

Project Type - Rehabilitation of existing structure

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Remedial work required as identified in the 2017 Stormwater Management Facility Maintenance Inspections and as identified in the year 2022 in the Township's Asset Management Plan. Vegetation and silt removal along with culvert replacement.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Carriage Lane - Stormwater Management Facility

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Gas Tax

Aggregate Levy

**Cash In Lieu of
Parkland**

Asset Management

Development Charges

Other (grants)

Total Funding

165,000
165,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	Total 2021	2023	2024	2025	2026
Construction				165,000	165,000				
					-				
Total Cost	-	-	-	165,000	165,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized		# FT Staff	# PT Staff
Incremental Revenues					
Incremental Salary and Benefits					
Incremental Non-Salary Costs					
Total Incr. Exp./(Rev.)	-	-			

TOWNSHIP OF PUSLINCH
2022 CAPITAL BUDGET

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Department

Public Works

1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans etc.)

Project Title - Little's Bridge - Asset No. 1003

Project Type - Engineering and Design

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Engineering layout and design for the rehabilitation of Little's Bridge. This project is identified through the 2021 OSIM inspections.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

25 Sideroad North over Mill Creek

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures

Tax Levy

Gas Tax

Aggregate Levy

In Lieu of Parkland

Asset Management

Development Charges

Other (grants)

Total Funding

21,600
3,400
25,000

Additional information related to DC's

Project # and Description in DC
 Year in DC Study
 % of DC Funding allowed in DC
 Service Area in DC

35. Little's Bridge
2022 to 2023
13.60%
Roads and Related Services

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Engineering and Design		25,000			25,000				
					-				
Total Cost	-	25,000	-	-	25,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized		
Incremental Revenues			# FT Staff	# PT Staff
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

TOWNSHIP OF PUSLINCH[Back to Index](#)**2022 CAPITAL BUDGET****Department****Public Works****1 - Project Title and Type (ie. minor repairs, major repairs, replacement, new equipment, studies, policies, plans e**

Project Title - Concession 1 Culvert - Asset No. 1006

Project Type - Minor Rehabilitation

2 - Purpose of Expenditure (ie. identify links to any plans, policies, legislation, studies, etc.)

Minor rehabilitation of Concession 1 Culvert. This project is identified through the 2021 OSIM inspections.

3 - Specific Location (ie. list facility names, stretches of Road from/to streets, etc.)

Concession 1 west of Sideroad 10

4 - Project Description

As described above.

5 - Capital Funding for 2022 Expenditures**Tax Levy****Gas Tax****Aggregate Levy****In Lieu of Parkland****Asset Management****Development Charges****Other (grants)****Total Funding**

14,000
14,000

Additional information related to DC's

Project # and Description in DC

Year in DC Study

% of DC Funding allowed in DC

Service Area in DC

6 - Capital Components, Costs, and Timing

Please list proposed 2022 capital spending by quarter for cash flow purposes

	2022					Future Phases Note B			
Project Components	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	2022	2023	2024	2025	2026
Engineering and Design		14,000			14,000				
					-				
Total Cost	-	14,000	-	-	14,000	-	-	-	-
Note B: The Future Phases section is to identify the quantum of the total project cost only. Future Phases will not be automatically approved nor funded if this project is									

7 - Incremental Operating Budget Impact

	2022	Annualized		
Incremental Revenues			# FT Staff	# PT Staff
Incremental Salary and Benefits				
Incremental Non-Salary Costs				
Total Incr. Exp./(Rev.)	-	-		

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Fire and Rescue								
	Fire and Rescue							
		Satellite Station Land Acquisition Cost - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$102,500		\$307,500	\$410,000
		Structural Firefighter Gear	Asset Management			\$2,691		\$2,691
		Community Risk Assessment - Ontario Regulation 378/18	Study/Plan		\$24,000		\$36,000	\$60,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,293,200			\$1,293,200
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
Parks and Recreation								
	ORC							
		Rinkboard Replacement (Interior and Exterior)	Asset Management			\$100,000		\$100,000
	Parks							
		Replacement of Old Morriston 6 Seat Concrete Bleachers - Asset No. 3060	Asset Management			\$10,000		\$10,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset No. 3082	Asset Management	\$61,000				\$61,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset No. 3013 and 3082	Asset Management			\$239,000		\$239,000
Public Works								

2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Concession 7- Concession 2A to Mason Road - Asset No. 115	Asset Management			\$111,553	\$17,559	\$129,112
		Concession 7- Mason Road to McLean Road West - Asset No. 116	Asset Management			\$40,494	\$6,374	\$46,868
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$259,200	\$40,800	\$300,000
		Bridlepath - Asset No. 204_Surface	Asset Management			\$145,374	\$22,883	\$168,258
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Leslie Road West - Mountsberg Bridge to Curve at Highway 401 - Asset No. 23	Asset Management			\$119,823	\$18,861	\$138,684
		Leslie Road West - Curve at Highway 401 to Puslinch-Flamborough Townline - Asset No. 25	Asset Management			\$99,563	\$15,672	\$115,235
		Little's Bridge - Asset No. 1003	Asset Management			\$332,640	\$52,360	\$385,000
		Bridlepath - Bridle Path Split to Brock Road South - Asset No. 185_Surface	Asset Management			\$58,101	\$9,146	\$67,247
		Winer Road - McLean Road to dead end. - Asset No. 212A and 212B_SURFACE	Asset Management			\$210,053	\$33,064	\$243,117
		Sideroad 10 North - Forestell Road to Laird Road West - Asset No. 97	Asset Management			\$101,637	\$15,998	\$117,635
		Puslinch-Flamborough Townline - Leslie Road West to Township Limits - Asset No. 148	Asset Management			\$29,519	\$4,647	\$34,166
		Maltby Road East - Victoria Road South to Watson Road South - Asset No. 63A and 63B	Asset Management			\$198,761	\$31,286	\$230,048
		McRae Station Road - Watson Road South to Concession 14 East - Asset No. 132	Asset Management			\$33,029	\$5,199	\$38,228
		Roszell Road - Forestell Road to Townline Road - Asset No. 90 and 54a	Asset Management				\$262,400	\$262,400

2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Townline Road - Roszell Road to County Road 34 - Asset No. 88	Asset Management			\$142,878	\$22,490	\$165,368
		Storm Sewers - Geolocation of catch basins	Study/Plan		\$5,000			\$5,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total				\$81,000	\$1,600,000	\$2,469,317	\$902,239	\$5,052,556

2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue							
		Satellite Station Building - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$515,000		\$175,000	\$690,000
		Satellite Station Equipment - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$51,750			\$51,750
		Equipment for New Firefighters (9) - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$48,792	\$48,792
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Motorized Water Vessel - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$50,000	\$50,000
		Cargo Trailer - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$8,000	\$8,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$802,834			\$802,834
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance							
		2024 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000

2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
	Municipal Office							
		Gas Fired Infra-Red Heaters in Public Works Area - Asset No. 59MC	Asset Management			\$6,000		\$6,000
		UV Pure Water Treatment System - Asset No. 59MC	Asset Management			\$10,000		\$10,000
	Parks and Recreation							
	Parks							
		Playground area at Boreham Park (also known as Arkell Park) - Asset No. 3075	Asset Management	\$10,000			\$220,000	\$230,000
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Replacement of UV Pure Water Treatment System - Asset No. 93PCC	Asset Management			\$7,500		\$7,500
		Replacement of Sanitary Pumps and Control System - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
		Window and Door Replacement Program - Asset No. 9PCC	Asset Management			\$100,000		\$100,000
	Public Works							
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Concession 2- Sideroad 20 South to Concession 7 - Asset No. 35 and 36	Asset Management			\$383,453	\$60,358	\$443,811
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6) - Asset No. 28_Surface	Asset Management			\$42,618		\$42,618
		Maple Leaf Lane - County Road 46 to dead end - Asset No. 52	Asset Management			\$80,697		\$80,697
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140	Asset Management			\$100,000	\$318,080	\$418,080

2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Maddaugh Road - Highway 6 to Gore Road - Asset No. 120	Asset Management	\$25,594		\$25,594		\$51,188
		Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A	Asset Management	\$26,658		\$26,658		\$53,316
		Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B	Asset Management	\$24,785		\$24,785		\$49,569
		Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166	Asset Management			\$358,181		\$358,181
		Concession 1 - Leslie Road West to Highway 6 - Asset No. 19	Asset Management			\$52,316		\$52,316
		Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18	Asset Management			\$238,564	\$37,552	\$276,116
		Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153	Asset Management	\$54,921		\$54,921		\$109,842
		Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154	Asset Management	\$28,974		\$28,974		\$57,948
		Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155	Asset Management	\$21,613		\$21,613		\$43,225
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Leslie Road West Culvert - Asset No. 1005	Asset Management			\$100,000		\$100,000
		Roadside Safety Allowances - Bridges and Culverts - Asset No. 2004 and 2014	New Asset		\$138,240		\$21,760	\$160,000
Grand Total				\$195,544	\$1,700,000	\$1,784,944	\$959,666	\$4,640,154

2025 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Fire Master Plan	Study/Plan		\$24,000		\$36,000	\$60,000
		Defibrillators Fire & Rescue Service Trucks - Asset No. 12_41FE	Asset Management			\$15,000		\$15,000
		Defibrillators - Municipal Buildings- Asset No. 1212_41FE	Asset Management			\$4,500		\$4,500
		Pump 31 Truck - Asset No. 5031	Asset Management	\$10,000		\$458,000		\$468,000
		Structural Firefighter Gear	Asset Management			\$34,977		\$34,977
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,542,700			\$1,542,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	PCC							
		Recreation and Parks Master Plan	Study/Plan		\$23,000		\$27,000	\$50,000
		Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management	\$10,000		\$90,000		\$100,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Gore Road - Valens Road to Concession 7 - Asset No. 5	Asset Management	\$86,528			\$86,528	\$173,056
		Gore Road - Concession 7 to Lennon Road - Asset No. 6	Asset Management	\$50,337		\$50,337		\$100,674
		Gore Road- Maddaugh Road to Lennon Road - Asset No. 7	Asset Management	\$64,965		\$47,295	\$17,670	\$129,930
		Gore Road - Sideroad 20 South to Valens Road - Asset No. 4	Asset Management	\$147,745			\$147,745	\$295,490

2025 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Laird Road West - Country Road 32 - dead end - Asset No. 71	Asset Management			\$45,360		\$45,360
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Old Brock Road - County Road 46 to dead end - Asset No. 51_Surface	Asset Management			\$43,446	\$6,839	\$50,285
		Pickup truck - 3/4 ton - Crew Cab - Asset No. 7009	Asset Management	\$6,500		\$45,500		\$52,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$376,075	\$1,800,000	\$844,414	\$321,782	\$3,342,271

2026 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Tablet	Information Technology Enhancement			\$5,000		\$5,000
Fire and Rescue								
	Fire and Rescue							
		Portable Pumps - Asset No. 13_89FE	Asset Management			\$15,000		\$15,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate							
		Website Redesign	Information Technology Enhancement	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$1,717,700			\$1,717,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
		Light Poles Replacement at the Puslinch Community Centre Grounds - Asset No. 3028	Asset Management			\$5,200		\$5,200
		Fencing Replacement at the Puslinch Community Centre Grounds - Asset No. 3029	Asset Management			\$9,694		\$9,694
		Fencing Replacement at the Badenoch Soccer Field (East Side) - Asset No. 3070	Asset Management			\$14,934		\$14,934
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500

2026 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Concession 1 - Sideroad 10 South to County Road 35 - Asset No. 14	Asset Management			\$202,616	\$31,893	\$234,510
		Mason Road - Concession 7 to dead end - Asset No. 38	Asset Management			\$25,238		\$25,238
		Concession 4 - Sideroad 20 North to curve in road - Asset No. 160	Asset Management			\$50,656		\$50,656
		Concession 4 - Curve in Road to Highway 6 - Asset No. 161	Asset Management			\$38,310		\$38,310
		Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59	Asset Management			\$202,578	\$31,887	\$234,465
		Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21	Asset Management				\$228,495	\$228,495
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE	Asset Management			\$37,404		\$37,404
		Smith Road - Concession 7 to County Road 34 - Asset No. 48	Asset Management			\$37,631		\$37,631
		Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195	Asset Management			\$100,350		\$100,350
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$7,000			\$7,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
Grand Total				\$22,500	\$1,900,000	\$822,874	\$292,276	\$3,037,649

2027 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Building								
	Building							
		Septic Reinspections	Study/Plan			\$15,000		\$15,000
Fire and Rescue								
	Fire and Rescue							
		Washer/Extractor - Asset No. 9_104FE	Asset Management			\$10,000		\$10,000
		Gear Dryer - Asset No. 10_2FE	Asset Management			\$6,000		\$6,000
		Thermal Imaging Camera - Asset No. 8_94FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$16,500			\$13,500	\$30,000
		Asset Management	Reserve Contribution		\$1,769,700			\$1,769,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$20,000			\$20,000
Parks and Recreation								
	ORC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
	PCC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
		Rebalancing of HVAC system - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Traffic Count Study	Study/Plan		\$10,000		\$15,000	\$25,000
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Fox Run Drive - transition to curb to County Road 46 - Asset No. 205 and 206	Asset Management			\$54,254		\$54,254

2027 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
		Galt Creek Bridge Gore Road Lot 2 - Asset No. 1008	Asset Management			\$160,000		\$160,000
		Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34	Asset Management				\$237,573	\$237,573
		Victoria Road Culvert Over Galt Creek - Asset No. 2006	Asset Management			\$140,000		\$140,000
		Victoria Road Culvert North of Leslie - Asset No. 2013	Asset Management			\$160,000		\$160,000
		Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010	Asset Management			\$328,320	\$51,680	\$380,000
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196	Asset Management			\$62,153		\$62,153
		Fox Run Drive to Fox Run Drive - Asset No. 207	Asset Management			\$98,630		\$98,630
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Cooks Bridge - Asset No. 1001	Asset Management			\$423,360	\$66,640	\$490,000
		Concession 2 Culvert - Asset No. 2012	Asset Management			\$120,000		\$120,000
		Roads Condition Index Updates	Study/Plan		\$10,000		\$15,000	\$25,000
Grand Total				\$16,500	\$2,000,000	\$1,612,169	\$399,393	\$4,028,062

2028 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Asset No. 5033	Asset Management	\$8,955		\$491,045		\$500,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,848,300			\$1,848,300
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
	Municipal Office							
		Replacement of metal roofing panels - Asset No. 56MC	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation - Asset No. 95RSB	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot - Asset No. 15002	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							
		Replacement of metal roofing panels in Blue Storage Building Behind PCC - Asset No. 71BSBBPCC	Asset Management			\$30,000		\$30,000
		Kabota Lawnmower - Asset No. 7007	Asset Management	\$5,000		\$25,000		\$30,000
		Gravel Road Rehabilitation at Old Morriston Park - Asset No. 3056	Asset Management			\$7,740		\$7,740
	PCC							
		Replacement of metal roofing panels - Asset No. 67PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							
		Traffic Calming - Streetscaping Morriston - Phase 2	New Asset	\$25,000	\$61,400		\$13,600	\$100,000
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2028 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road - Asset No. 9	Asset Management			\$61,288		\$61,288
		Puslinch-Flamborough Townline - 14th Concession East to Victoria Road South - Asset No. 10	Asset Management			\$75,390		\$75,390
		Concession 1 - Transition to Transition - Asset No. 13A	Asset Management				\$360,413	\$360,413
		Beiber Road - Nicholas Beaver Road to private property - Asset No. 214	Asset Management			\$25,593		\$25,593
		Niska Road - Bailey Bridge to Whitelaw Road - Asset No. 78	Asset Management			\$68,844		\$68,844
		Telfer Glen - Queen Street (Highway 6) to dead end - Asset No. 190	Asset Management			\$105,215		\$105,215
		Main Street - Back Street to Morriston Ball Park - Asset No. 29	Asset Management			\$29,021		\$29,021
		Main Street and Back Street - Asset No. 30	Asset Management			\$39,165		\$39,165
		Victoria Road South - County Road 34 to Maltby Road East - Asset No. 126	Asset Management			\$203,145	\$31,977	\$235,122
		Sideroad 10 North - Concession Road 4 to Forestell Road - Asset No. 96	Asset Management			\$113,400		\$113,400
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Tandem Roll-Off Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$330,000		\$360,000
		Tandem Dump Truck - 304 - Asset No. 8013	Asset Management	\$30,000		\$300,000		\$330,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$98,955	\$2,100,000	\$2,345,668	\$405,990	\$4,950,613

2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Thermal Imaging Camera - Asset No. 8_93FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$2,007,824			\$2,007,824
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance							
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
		2029 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
	Municipal Office							
		Exterior wall rehabilitation - Asset No. 46MC	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area - Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 1MC	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	ORC							
		Floor Scrubber - Asset No. 4060	Asset Management			\$15,000		\$15,000
	Parks							
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Exterior wall rehabilitation - Asset No. 9PCC	Asset Management			\$35,000		\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 40PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		\$330,000
		Nicholas Beaver Road - Brock Road South to Winer Road - Asset No. 162_SURFACE	Asset Management			\$144,449		\$144,449
		Ellis Road - Sideroad 10 North to 6725 Ellis Road - Asset No. 45A	Asset Management			\$57,964		\$57,964
		Ellis Road - transition to County Road 32 - Asset No. 45B	Asset Management			\$176,667	\$27,809	\$204,475
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South) - Asset No. 208_SURFACE	Asset Management			\$66,683		\$66,683
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South - Asset No. 77	Asset Management			\$229,625	\$36,145	\$265,769
		Sideroad 10 North - County Road 34 to transition - Asset No. 95b	Asset Management			\$8,732		\$8,732
		Sideroad 10 North - Wellington Road 34 to Ellis Road - Asset No. 94	Asset Management				\$226,800	\$226,800
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total				\$30,000	\$2,200,000	\$1,175,572	\$310,877	\$3,716,450

2030 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Structural Firefighter Gear	Asset Management		\$5,381		\$5,381
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$2,104,700			\$2,104,700
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management		\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
Public Works							
	Public Works						
		Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution	\$157,800			\$157,800
		Bridge and Culvert Inspections-2031	Study/Plan	\$7,500			\$7,500
		Victoria Road South - Leslie Road West to Flamborough Puslinch Townline - Asset No. 122	Asset Management		\$69,302	\$10,909	\$80,211
		Victoria Road South - Leslie Road West to County Road 36 - Asset No. 123	Asset Management			\$253,169	\$253,169
		Cockburn Street - County Road 46 to Old Brock Road - Asset No. 50_Surface	Asset Management		\$18,616		\$18,616
		Concession 4 - Roszell Road to County Road 32 - Asset No. 55	Asset Management		\$121,349	\$19,101	\$140,450
		Cooks Mill Road - Bridge to County Road 41 - Asset No. 82	Asset Management		\$41,938	\$6,601	\$48,540
Grand Total				\$2,300,000	\$276,587	\$289,780	\$2,866,367

2031 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Building								
	Building							
		Tablet	Information Technology Enhancement			\$5,000		\$5,000
		Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue							
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate							
		Website Redesign	Information Technology Enhancement	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$2,209,700			\$2,209,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	ORC							
		Drinking Fountain	Asset Management			\$5,000		\$5,000
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
Public Works								
	Public Works							
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Bridge and Culvert Inspections-2031	Study/Plan		\$7,500			\$7,500
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
		Settler's Road - Calfass Road to Telfer Glen - Asset No. 191	Asset Management			\$41,546	\$6,540	\$48,085

2031 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Kerr Crescent - McLean Road West to McLean Road West - Asset No. 198	Asset Management				\$125,843	\$125,843
		Carriage Lane - Bridle Path to deadend - Asset No. 201_SURFACE	Asset Management				\$111,264	\$111,264
		Cassin Court - Daymond Drive to deadend - Asset No. 202_SURFACE	Asset Management			\$36,972	\$5,820	\$42,791
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$45,500	\$2,400,000	\$414,779	\$249,466	\$3,109,745

Projects by Year

[illegible]

Projects by Year

[illegible]

Projects by Year

[illegible]

Projects by Year

[illegible]

Projects by Year

[illegible]

Projects by Year

Project Cost		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
ORC														
	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment		\$5,000							\$7,500				
	Convert Lighting to LED				\$15,000									
	Floor Scrubber - Asset No. 4060											\$15,000		
	Rinkboard Replacement (Interior and Exterior)					\$100,000								
	Drinking Fountain													\$5,000
ORC Total			\$5,000		\$15,000	\$100,000				\$7,500		\$15,000		\$5,000

Projects by Year

[illegible]

Projects by Year

Project Cost		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Public Works	Leslie Road West - Mountsberg Bridge to Curve at Highway 401 - Asset No. 23					\$138,684								
	Leslie Road West - Curve at Highway 401 to Puslinch-Flamborough Townline - Asset No. 25					\$115,235								
	Little's Bridge - Asset No. 1003				\$25,000	\$385,000								
	Bridlepath - Bridle Path Split to Brock Road South - Asset No. 185_Surface					\$67,247								
	Winer Road - McLean Road to dead end. - Asset No. 212A and 212B_SURFACE					\$243,117								
	Sideroad 10 North - Forestell Road to Laird Road West - Asset No. 97					\$117,635								
	Puslinch-Flamborough Townline - Leslie Road West to Township Limits - Asset No. 148					\$34,166								
	Maltby Road East - Victoria Road South to Watson Road South - Asset No. 63A and 63B					\$230,048								
	McRae Station Road - Watson Road South to Concession 14 East - Asset No. 132					\$38,228								
	Roszell Road - Forestell Road to Townline Road - Asset No. 90 and 54a					\$262,400								
	Townline Road - Roszell Road to County Road 34 - Asset No. 88					\$165,368								
	Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140						\$418,080							
	Maddaugh Road - Highway 6 to Gore Road - Asset No. 120						\$51,188							
	Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A						\$53,316							
	Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B						\$49,569							
	Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166						\$358,181							
	Concession 1 - Leslie Road West to Highway 6 - Asset No. 19						\$52,316							
	Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18						\$276,116							
	Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153						\$109,842							
	Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154						\$57,948							
	Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155						\$43,225							
	Laird Road West - Country Road 32 - dead end - Asset No. 71							\$45,360						
	Mason Road - Concession 7 to dead end - Asset No. 38								\$25,238					

Projects by Year

Project Cost		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Public Works	Concession 4 - Sideroad 20 North to curve in road - Asset No. 160								\$50,656					
	Concession 4 - Curve in Road to Highway 6 - Asset No. 161								\$38,310					
	Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59								\$234,465					
	Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21								\$228,495					
	Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE								\$37,404					
	Smith Road - Concession 7 to County Road 34 - Asset No. 48								\$37,631					
	Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195								\$100,350					
	Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)								\$7,000					
	Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34									\$237,573				
	Victoria Road Culvert Over Galt Creek - Asset No. 2006									\$140,000				
	Victoria Road Culvert North of Leslie - Asset No. 2013									\$160,000				
	Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010									\$380,000				
	Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196									\$62,153				
	Fox Run Drive to Fox Run Drive - Asset No. 207									\$98,630				
	Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road - Asset No. 9										\$61,288			
	Puslinch-Flamborough Townline - 14th Concession East to Victoria Road South - Asset No. 10										\$75,390			
	Concession 1 - Transition to Transition - Asset No. 13A										\$360,413			
	Beiber Road - Nicholas Beaver Road to private property - Asset No. 214										\$25,593			
	Niska Road - Bailey Bridge to Whitelaw Road - Asset No. 78										\$68,844			
	Telfer Glen - Queen Street (Highway 6) to dead end - Asset No. 190										\$105,215			
	Main Street - Back Street to Morriston Ball Park - Asset No. 29										\$29,021			
	Main Street and Back Street - Asset No. 30										\$39,165			
	Victoria Road South - County Road 34 to Maltby Road East - Asset No. 126										\$235,122			
	Sideroad 10 North - Concession Road 4 to Forestell Road - Asset No. 96										\$113,400			

Projects by Year

[illegible]

Projects by Year

Project Cost		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Public Works	Carriage Lane - Bridle Path to deadend - Asset No. 201_SURFACE													\$111,264
	Cassin Court - Daymond Drive to deadend - Asset No. 202_SURFACE													\$42,791
	Roads Management Plan including Condition Index Updates			\$75,000										
	Concession 1 Culvert - Asset No. 1006				\$14,000									
	Leslie Road West Culvert - Asset No. 1005						\$100,000							
	Roadside Safety Allowances - Bridges and Culverts - Asset No. 2004 and 2014						\$160,000							
	Cooks Bridge - Asset No. 1001									\$490,000				
	Concession 2 Culvert - Asset No. 2012									\$120,000				
	Roads Condition Index Updates									\$25,000				
	Storm Water Management Pond Inspections							\$5,000			\$5,000			\$5,000
Public Works			\$166,062	\$133,317	\$2,612,238	\$2,836,665	\$2,462,206	\$1,047,095	\$1,204,359	\$2,117,909	\$2,083,751	\$1,470,173	\$726,286	\$778,283
Total														
		\$441,247	\$980,529	\$2,009,274	\$4,922,739	\$5,052,556	\$4,640,154	\$3,342,271	\$3,037,649	\$4,028,062	\$4,950,613	\$3,716,450	\$2,866,367	\$3,109,745

Equipment Replacement Schedule

Schedule C to Report FIN-2021-034

					9/1/2021	9/1/2021	Back to Index																				
Department	Description	Year	Asset ID	Transfer	Current Mileage	Current Hours	Lifecycle	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	
Fire	Pump 32	2012	5040		37,779	1,835	20											300									
Fire	Aerial 33	2003	5033		62,117	2,692	25							500													
Fire	Rescue 35	2000	5035		101,974	5,360	20																				
Fire	Pump 31	2005	5031		101,850	4,033	20				468																
Fire	Tanker 38	2007	5038		39,620	2,518	25											360									
Fire	Tanker 37	2010	7006		27,929	1,206	20	Pump 31 and Tanker 37 Combination in 2025 or earlier in accordance with Report FIR-2016-003																			
Fire	Pickup truck - 1/2 ton - Note A	2013	7005A	from Building	166,927	N/A	7			23							23							23			
Public Works	Tandem Dump	2021-301	8016		1,500	3,599	8								330								330				
Public Works	Tandem Roll-Off Dump	2021-302	8014		20,906	730	8							360								360					
Public Works	Plow truck - Single Axle	2015-303	8017		68,409	2,543	8		225								225								225		
Public Works	Tandem Dump	2018-304	8013		40,234	1,288	8							330								330					
Public Works	Dump Pickup Truck - 1.5 ton	2021-305	7003		2,941	N/A	12											155									
Public Works	Pickup truck - 3/4 ton - Single Cab	2021-03	8019	to Parks	10,019	N/A	5					45					45					45					
Public Works	Pickup truck - 3/4 ton - Crew Cab	2017-05	7009		127,215	N/A	8				52								52								
Public Works	Backhoe	2019-06	8001		N/A	729	12											155									
Public Works	Grader	2000-502	8003		N/A	8,641	20-25	Elimination of one Grader in accordance with August 21, 2017 Special Council Meeting.																			
Public Works	Grader with Roadside Mower and Snow Plowing Equipment	1999-501	8002		N/A	12,146	20-25	575																			
Public Works	Brush Chipper	2015	8018		N/A	275	5,000	Lifecycle of 5,000 hours. Usage depends on staff hours available for forestry operations.																			
Building	Pickup truck - Mid-Size	2016	7005B	to Fire	54,693	N/A	7			33							33							33			
ORC	Olympia Ice Machine	2017	8020		N/A	N/A	25																				
ORC	Floor Scrubber	2021	4060		N/A	N/A	8								15								15				
Parks	Kabota Lawn Tractor	2018	7007		N/A	1,050	10							30										30			
Parks	Pickup truck - 1/2 ton	2015-04	7008	from Public Works	140,466	N/A	5					PW tfr					PW tfr					PW tfr					
	Total							575	225	56	520	45	0	1220	345	0	326	970	52	0	0	735	345	86	225	0	
Note A - Funded by the Fire Development Charge (DC) Restricted Reserve in 2017 for the intercorporate transfer of the 2013 Building Vehicle to Fire & Rescue. The DC Act specifies that rolling stock purchased utilizing DC funds must have a useful life of at least seven years.																											

Capital Summary - Funding Sources by Year

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Grant													
Corporate	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$22,500	\$16,500	\$0	\$0	\$0	\$22,500
Fire and Rescue	\$0	\$10,000	\$0	\$0	\$0	\$3,000	\$10,000	\$0	\$0	\$8,955	\$0	\$0	\$3,000
Parks	\$0	\$0	\$1,136,894	\$370,128	\$61,000	\$10,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0
PCC	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$0	\$10,000	\$40,000	\$45,000	\$20,000	\$182,544	\$356,075	\$0	\$0	\$85,000	\$30,000	\$0	\$20,000
Municipal Office	\$0	\$0	\$78,154	\$68,311	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grant Total	\$0	\$44,000	\$1,255,048	\$483,439	\$81,000	\$195,544	\$376,075	\$22,500	\$16,500	\$98,955	\$30,000	\$0	\$45,500
Levy													
Corporate	\$0	\$0	\$0	\$1,322,300	\$1,303,200	\$812,834	\$1,552,700	\$1,727,700	\$1,779,700	\$1,858,300	\$2,017,824	\$2,114,700	\$2,219,700
Finance	\$0	\$0	\$0	\$0	\$0	\$10,876	\$0	\$0	\$0	\$0	\$10,876	\$0	\$0
Fire and Rescue	\$0	\$0	\$0	\$0	\$126,500	\$566,750	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
ORC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Parks	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0
PCC	\$0	\$0	\$0	\$0	\$0	\$0	\$23,000	\$0	\$7,500	\$0	\$0	\$0	\$0
Public Works	\$0	\$0	\$0	\$177,700	\$170,300	\$303,540	\$200,300	\$172,300	\$185,300	\$241,700	\$165,300	\$185,300	\$180,300
Municipal Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
Levy Total	\$0	\$0	\$0	\$1,500,000	\$1,600,000	\$1,700,000	\$1,800,000	\$1,900,000	\$2,000,000	\$2,100,000	\$2,200,000	\$2,300,000	\$2,400,000
Discretionary_Reserves													
Building	\$0	\$0	\$0	\$15,000	\$0	\$33,000	\$0	\$5,000	\$15,000	\$0	\$0	\$0	\$38,000
Corporate	\$437,163	\$135,588	\$25,000	\$21,522	\$30,000	\$57,000	\$10,000	\$22,500	\$10,000	\$30,000	\$57,000	\$20,000	\$12,500
Fire and Rescue	\$0	\$605,093	\$0	\$56,307	\$2,691	\$28,072	\$512,477	\$25,762	\$35,453	\$499,117	\$19,453	\$5,381	\$30,762
ORC	\$0	\$5,000	\$0	\$15,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$5,000
Parks	\$0	\$3,000	\$0	\$20,000	\$249,000	\$0	\$0	\$29,828	\$0	\$62,740	\$0	\$0	\$0
PCC	\$0	\$5,000	\$203,924	\$10,000	\$0	\$112,500	\$90,000	\$0	\$5,000	\$100,000	\$40,000	\$0	\$0
Public Works	\$0	\$141,062	\$53,922	\$1,571,818	\$2,087,626	\$1,538,373	\$231,938	\$739,783	\$1,546,716	\$1,351,061	\$984,120	\$251,206	\$328,517
Municipal Office	\$4,084	\$4,286	\$14,500	\$290,955	\$0	\$16,000	\$0	\$0	\$0	\$302,750	\$60,000	\$0	\$0
Discretionary_Reserves Total	\$441,247	\$899,029	\$297,346	\$2,000,602	\$2,469,317	\$1,784,944	\$844,414	\$822,874	\$1,612,169	\$2,345,668	\$1,175,572	\$276,587	\$414,779
Restricted_Reserves													
Corporate	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,500	\$0	\$0	\$0	\$0
Finance	\$0	\$22,500	\$0	\$0	\$0	\$20,124	\$0	\$0	\$0	\$0	\$20,124	\$0	\$0
Fire and Rescue	\$0	\$0	\$4,000	\$0	\$343,500	\$281,792	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0
Parks	\$0	\$0	\$413,486	\$120,978	\$0	\$220,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PCC	\$0	\$0	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$0	\$15,000	\$39,395	\$817,720	\$558,739	\$437,750	\$258,782	\$292,276	\$385,893	\$405,990	\$290,753	\$289,780	\$249,466
Restricted_Reserves Total	\$0	\$37,500	\$456,881	\$938,698	\$902,239	\$959,666	\$321,782	\$292,276	\$399,393	\$405,990	\$310,877	\$289,780	\$249,466
Grand Total	\$441,247	\$980,529	\$2,009,274	\$4,922,739	\$5,052,556	\$4,640,154	\$3,342,271	\$3,037,649	\$4,028,062	\$4,950,613	\$3,716,450	\$2,866,367	\$3,109,745

2022 Proposed Capital Program

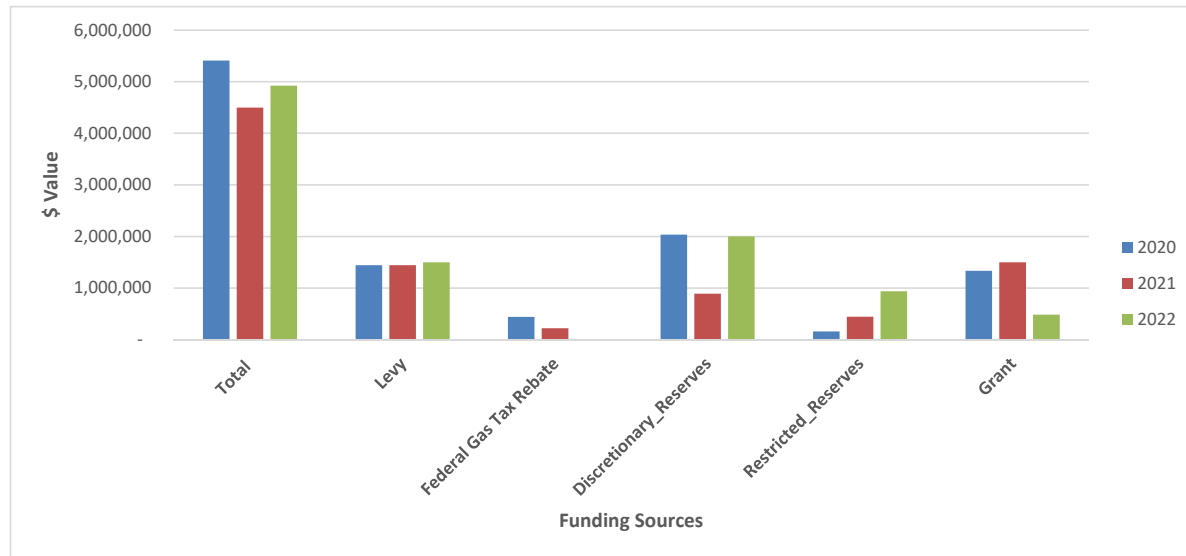
Department	Total	Levy	Federal Gas Tax Rebate	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,343,822	1,322,300	-	21,522	-	-
Municipal Office	359,266	-	-	290,955	-	68,311
Finance	-	-	-	-	-	-
Building	15,000	-	-	15,000	-	-
Planning	-	-	-	-	-	-
Public Works	2,612,238	177,700	-	1,571,818	817,720	45,000
Fire and Rescue	56,307	-	-	56,307	-	-
Parks	511,106	-	-	20,000	120,978	370,128
ORC	15,000	-	-	15,000	-	-
PCC	10,000	-	-	10,000	-	-
Total	4,922,739	1,500,000	-	2,000,602	938,698	483,439

2021 Approved Capital Program

Department	Total	Levy	Federal Gas Tax Rebate	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,252,417	1,214,766	-	12,651	-	25,000
Municipal Office	4,500	1,350	-	3,150	-	-
Finance	-	-	-	-	-	-
Building	-	-	-	-	-	-
Planning	-	-	-	-	-	-
Public Works	1,564,154	226,300	219,877	763,986	182,068	171,923
Fire and Rescue	18,391	-	-	14,391	4,000	-
Parks	1,557,411	-	-	6,500	258,537	1,292,374
ORC	-	-	-	-	-	-
PCC	100,000	-	-	90,000	-	10,000
Total	4,496,873	1,442,416	219,877	890,678	444,605	1,499,297

2020 Approved Capital Program

Department	Total	Levy	Federal Gas Tax Rebate	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,384,298	1,224,766	-	110,532	-	49,000
Municipal Office	25,500	10,850	-	14,650	-	-
Finance	22,500	-	-	-	22,500	-
Building	-	-	-	-	-	-
Planning	-	-	-	-	-	-
Public Works	2,987,224	196,800	440,000	1,167,277	78,634	1,104,513
Fire and Rescue	744,113	-	-	734,113	-	10,000
Parks	234,963	-	-	6,668	58,295	170,000
ORC	5,000	5,000	-	-	-	-
PCC	8,000	5,000	-	3,000	-	-
Total	5,411,598	1,442,416	440,000	2,036,240	159,429	1,333,513

2022 Proposed Capital Budget Compared to the 2021 and 2020 Approved Capital Budget Funding Comparisons

2022 Proposed Ten Year Plan

Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Corporate	1,384,298	1,252,417	1,343,822	1,333,200	869,834	1,562,700	1,772,700	1,819,700	1,888,300	2,074,824	2,134,700	2,254,700
Municipal Office	25,500	4,500	359,266	-	16,000	-	-	20,000	302,750	60,000	-	-
Finance	22,500	0	-	-	31,000	-	-	-	-	31,000	-	-
Building	-	0	15,000	-	33,000	-	5,000	15,000	-	-	-	38,000
Planning	-	0	-	-	-	-	-	-	-	-	-	-
Public Works	2,987,224	1,564,154	2,612,238	2,836,665	2,462,206	1,047,095	1,204,359	2,117,909	2,083,751	1,470,173	726,286	778,283
Fire and Rescue	744,113	18,391	56,307	472,691	879,614	582,477	25,762	35,453	508,072	19,453	5,381	33,762
Parks	234,963	1,557,411	511,106	310,000	236,000	-	29,828	-	67,740	6,000	-	-
ORC	5,000	0	15,000	100,000	-	-	-	7,500	-	15,000	-	5,000
PCC	8,000	100,000	10,000	-	112,500	150,000	-	12,500	100,000	40,000	-	-
Total	5,411,598	4,496,873	4,922,739	5,052,556	4,640,154	3,342,271	3,037,649	4,028,062	4,950,613	3,716,450	2,866,367	3,109,745
Change from previous year		(914,725)	425,866	129,817	(412,402)	(1,297,883)	(304,622)	990,412	922,551	(1,234,163)	(850,083)	243,378
10 year total											39,666,605	
yearly average											3,966,660	

2021 Ten Year Plan

Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Corporate	1,384,298	1,252,417	1,519,000	1,135,750	1,659,824	1,896,900	2,004,500	2,117,500	2,141,100	2,302,500	2,411,500	
Municipal Office	25,500	4,500	42,420	20,000	116,000	0	0	0	302,750	65,000	0	
Finance	22,500	0	0	0	31,000	0	0	0	0	0	0	
Building	-	0	0	0	33,000	0	9,000	0	0	0	0	
Planning	-	0	0	0	0	0	0	0	0	0	0	
Public Works	2,987,224	1,564,154	1,843,465	2,706,665	2,402,206	1,032,095	1,199,359	1,211,909	1,708,751	1,830,173	706,286	
Fire and Rescue	744,113	18,391	414,116	802,746	91,803	574,214	24,153	37,255	517,742	21,255	9,153	
Parks	234,963	1,557,411	391,106	310,000	6,000	0	114,828	0	67,740	0	0	
ORC	5,000	0	7,140	0	0	0	8,000	0	0	0	0	
PCC	8,000	100,000	2,660	0	112,500	50,000	0	5,000	100,000	40,000	0	
Total	5,411,598	4,496,873	4,219,907	4,975,161	4,452,333	3,553,209	3,359,840	3,371,664	4,838,083	4,258,928	3,126,939	
10 year total											40,652,938	
yearly average											4,065,294	

2020 Ten Year Plan

Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Corporate	1,384,298	1,211,966	882,716	1,530,466	1,495,590	1,683,366	1,832,466	1,945,466	1,944,066	2,130,466		
Municipal Office	25,500	22,420	35,000	20,000	116,000	-	-	-	302,750	65,000		-
Finance	22,500	-	-	-	31,000	-	-	-	-	-		
Building	0	-	-	-	33,000	9,000	-	-	-	-		
Planning	0	-	-	-	-	-	-	-	-	-		
Public Works	2,987,224	2,138,210	1,260,354	2,548,865	2,244,406	874,295	1,041,559	1,054,109	1,550,951	1,642,373		
Fire and Rescue	744,113	421,280	794,946	12,084	91,809	573,794	24,063	37,105	517,622	21,105		
Parks	234,963	1,367,911	576,106	310,000	6,000	-	114,828	-	67,740	-		
ORC	5,000	7,140	-	-	-	-	8,000	-	-	-		
PCC	8,000	102,660	-	-	112,500	50,000	-	5,000	100,000	40,000		
Total	5,411,598	5,271,587	3,549,122	4,421,415	4,130,305	3,190,455	3,020,916	3,041,680	4,483,129	3,898,944		-
										40,419,152		-
										4,041,915		-

2022 Proposed Ten Year Plan Compared to the 2021 and 2020 Ten Year Plans