



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH  
JANUARY 19, 2022 PUBLIC INFORMATION MEETING  
VIRTUAL MEETING BY ELECTRONIC PARTICIPATION

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## **A G E N D A**

**DATE:** Wednesday January 19, 2022

**PUBLIC INFORMATION MEETING:** 7:00 P.M.

### **Order of Business:**

**1. 2022 Proposed Budget Public Information Meeting**

Presentation by Mary Hasan, Director of Finance/Treasurer

# 2022 Proposed Budget Public Meeting

January 19, 2022



# Today we will discuss...

1. The budget process.
2. What do property taxes pay for in the Township?
3. How the budget has changed from 2021
4. The impacts of the proposed budget on taxpayers
5. What is included in the operating budget
6. The 2022 Capital Budget and Long-Term Forecast
7. The Township's Discretionary and Restricted Reserves

# Where are we in the budget process?

- June 29, 2021 – Council Objectives – Direction to Staff
- August/September 2021 – Budget Development by Department Heads
- September 22, 2021 – Public Information Meeting - User Fees and Charges
- October 27, 2021 – Present 1st Draft of Capital Budget to Council
- November 17, 2021 – Present 1st Draft of Operating Budget to Council
- January 13, 2022 – Present 2<sup>nd</sup> Draft of Capital/Operating Budget to Council
- **January 19, 2022 – Public Information Meeting – Budget Input**
- February 2022 - Council Adoption of 2022 Budget

# Property Tax Allocations

For each dollar of property taxes collected for the median/typical property in the Township, the Township receives the following allocations:

Description	Residential	Farmland	Commercial	Industrial
Township of Puslinch	18%	18%	13%	15%
County of Wellington	66%	66%	45%	54%
Boards of Education	16%	16%	42%	31%
Total	100%	100%	100%	100%

# Property Tax Allocations

	2021 Approved		2022 Proposed	
	Tax Levy	% Share	Tax Levy	% Share
Total Capital Tax Levy	\$1,442,416	33%	\$1,460,100	31%
Total Operating Tax Levy	\$2,963,354	67%	\$3,203,288	69%
<b>Total Municipal Tax Levy</b>	<b>\$4,405,770</b>	<b>100%</b>	<b>\$4,663,388</b>	<b>100%</b>

# Property Tax Allocations

- 69% of the Township's proposed tax levy is funding the operating budget.
- 31% of the Township's proposed tax levy is funding the capital budget.
- This allocation percentage remains consistent to the 2021 approved budget.

# What services does the Township provide?

- Parks and Recreation
  - Parks, Optimist Recreation Centre and Puslinch Community Centre
- Fire and Rescue Services
- Public Works (Roads and Related Services)
- By-law Enforcement
- Planning and Development
- Source Water Protection
- Building Services
- General Government
  - Includes: Council and Committees, Election, Corporate costs and Finance



Proposed Budget Results in a Total Tax Levy Increase of \$257,618. Based on the 2022 Returned Assessment Roll, approximately each additional \$45,000 of taxes levied results in a 1% tax rate increase for the Township portion of taxes.

	2021 Approved	2022 Proposed	\$ Change from 2021
Total Capital Tax Levy	\$1,442,416	\$1,460,100	\$17,684
Total Operating Tax Levy	\$2,963,354	\$3,203,288	\$239,934
<b>Total Municipal Tax Levy</b>	<b>\$4,405,770</b>	<b>\$4,663,388</b>	<b>\$257,618</b>

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# The Increase in the Operating Tax Levy Relates To:

- Addition of a Full-Time By-law Enforcement Officer
- Addition of a Full-Time Equipment Operator in Public Works
- Addition of a Part-Time Crossing Guard
- Increase in Ontario Minimum Wage
- 2022 Municipal Election
- Increase in Insurance Premium Costs

# The impacts of the proposed budget on taxpayers

- When determining the tax levy requirements, the Township reviews the assessment change (determined by the Municipal Property Assessment Corporation) of the median/typical property to ensure that the tax levy change is reasonable.
- The 2022 returned assessment roll has resulted in little to no assessment changes due to the Province's continued postponement of the 2022 assessment update as a result of the COVID-19 pandemic.
- There is however new assessment growth. The Township's 2022 new assessment growth is approximately 1.73% or \$43M (ie. new construction and renovations).
- If there had not been any new assessment growth in the Township, the proposed 2022 budget would have resulted in a Township tax increase of 5.85% and \$60 and a blended tax increase of 2.39% and \$137 on the median/typical single family home.

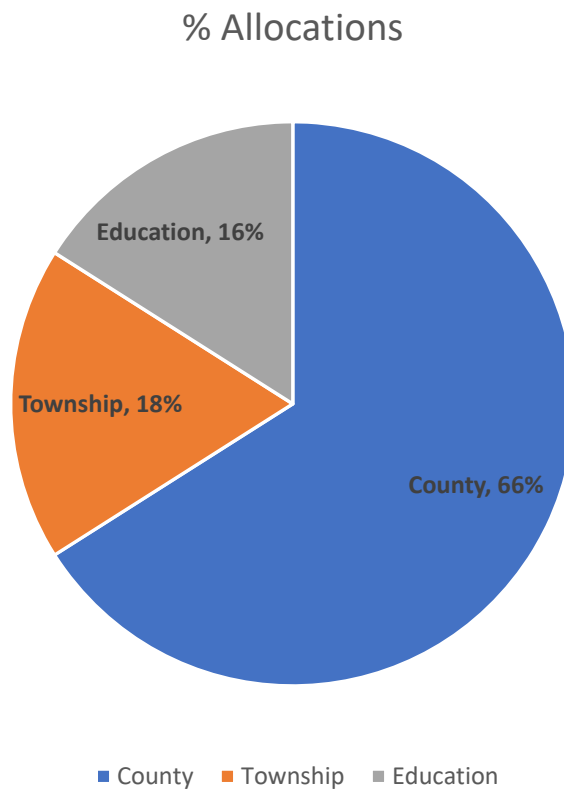
# The impacts of the proposed budget on taxpayers

- The following slides provide the impact of the proposed tax levy to the following median/typical property tax classes:
  - Single Family Home
  - Farmland Property
  - Small Retail Commercial Property
  - Standard Industrial Property
- Note that the Township and County Tax Rate is preliminary until the County Tax Policy is adopted by County Council. The County's proposed budget is scheduled to be approved in January 2022. The Education Tax Rates will be finalized through Regulation at a future date.

Proposed Budget Results in a Township Tax Increase of 3.83% and \$40 and  
a Blended Tax Increase of 2.03% and \$116 on the  
**Median/Typical Single Family Home**  
**(2021 Assessment - \$604,700; 2022 Assessment - \$604,700)**

Description	% of Total Tax Bill	2021	2022	\$ Change from 2021	% Change from 2021
<b>Median Assessment</b>		<b>\$604,700</b>	<b>\$604,700</b>	<b>\$0.00</b>	<b>0.00%</b>
Yearly Township Taxes	18%	\$1,032	\$1,072	\$40	3.83%
Yearly County Taxes	66%	\$3,761	\$3,838	\$77	2.04%
Yearly Education Taxes	16%	\$925	\$925	\$0.00	0.00%
<b>Yearly Blended Taxes</b>	<b>100%</b>	<b>\$5,719</b>	<b>\$5,835</b>	<b>\$116</b>	<b>2.03%</b>
Yearly Township Taxes per \$100K Assessment		\$171	\$177	\$7	3.83%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$946</b>	<b>\$965</b>	<b>\$19</b>	<b>2.03%</b>

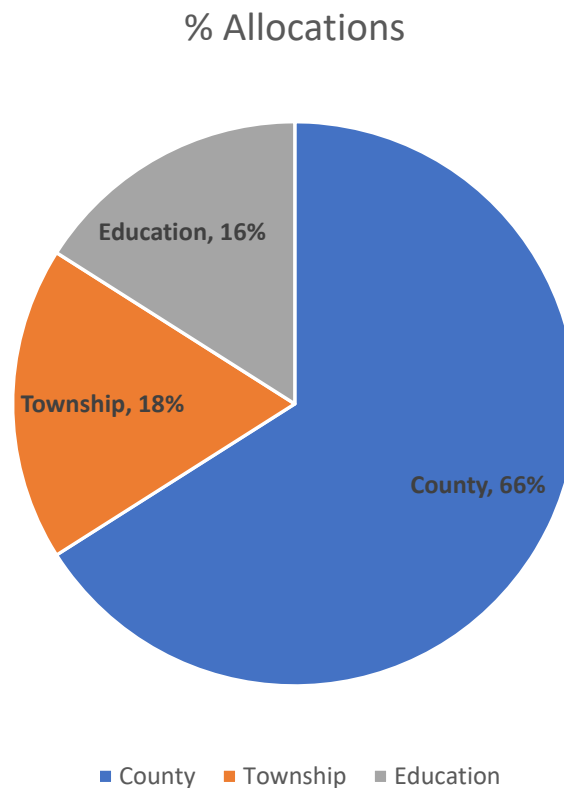
# % of Total Tax Bill for Median/Typical Single Family Home



Proposed Budget Results in a Township Tax Increase of 3.83% and \$12 and  
a Blended Tax Increase of 1.98% and \$34 on the  
**Median/Typical Farmland Property**  
**(2021 Assessment - \$717,200; 2022 Assessment - \$717,200)**

Description	% of Total Tax Bill	2021	2022	\$ Change from 2021	% Change from 2021
<b>Median Assessment</b>		<b>\$717,200</b>	<b>\$717,200</b>	<b>\$0.00</b>	<b>0.00%</b>
Yearly Township Taxes	18%	\$306	\$318	\$12	3.83%
Yearly County Taxes	66%	\$1,115	\$1,137	\$22	1.96%
Yearly Education Taxes	16%	\$274	\$274	\$0.00	0.00%
<b>Yearly Blended Taxes</b>	<b>100%</b>	<b>\$1,696</b>	<b>\$1,729</b>	<b>\$34</b>	<b>1.98%</b>
Yearly Township Taxes per \$100K Assessment		\$43	\$44	\$2	3.83%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$236</b>	<b>\$241</b>	<b>\$5</b>	<b>1.98%</b>

# % of Total Tax Bill for Median/Typical Farmland Property



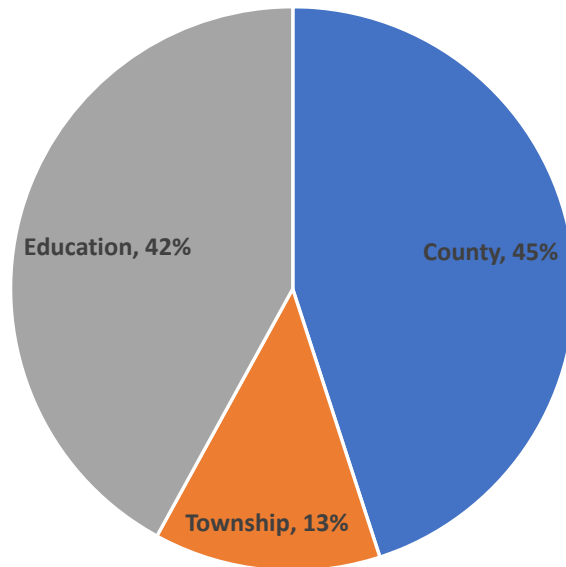


Proposed Budget Results in a Township Tax Increase of 3.83% and \$51 and  
a Blended Tax Increase of 1.35% and \$146 on the  
**Median/Typical Small Retail Commercial Property**  
**(2021 Assessment - \$523,000; 2022 Assessment - \$523,000)**

Description	% of Total Tax Bill	2021	2022	\$ Change from 2021	% Change from 2021
<b>Median Assessment</b>		<b>\$523,000</b>	<b>\$523,000</b>	<b>\$0.00</b>	<b>0.00%</b>
Yearly Township Taxes	13%	\$1,331	\$1,382	\$51	3.83%
Yearly County Taxes	45%	\$4,850	\$4,945	\$95	1.96%
Yearly Education Taxes	42%	\$4,602	\$4,602	\$0	0.00%
<b>Yearly Blended Taxes</b>	<b>100%</b>	<b>\$10,784</b>	<b>\$10,930</b>	<b>\$146</b>	<b>1.35%</b>
Yearly Township Taxes per \$100K Assessment		\$255	\$264	\$10	3.83%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$2,062</b>	<b>\$2,090</b>	<b>\$28</b>	<b>1.35%</b>

# % of Total Tax Bill for Median/Typical Small Retail Commercial Property

% Allocations



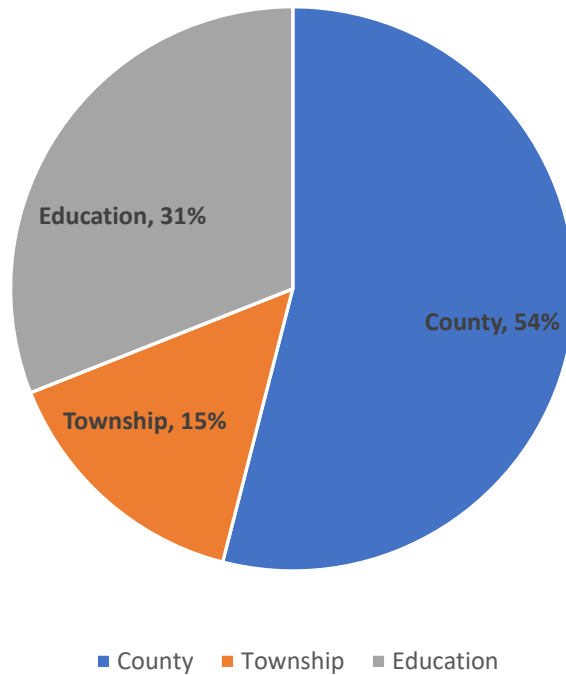
■ County ■ Township ■ Education

Proposed Budget Results in a Township Tax Increase of 3.83% and \$185  
and a Blended Tax Increase of 1.61% and \$530 on the  
**Median/Typical Standard Industrial Property**  
**(2021 Assessment - \$1,181,000; 2022 Assessment - \$1,181,000 )**

Description	% of Total Tax Bill	2021	2022	\$ Change from 2021	% Change from 2021
<b>Median Assessment</b>		<b>\$1,181,000</b>	<b>\$1,181,000</b>	<b>\$0.00</b>	<b>0.00%</b>
Yearly Township Taxes	15%	\$4,839	\$5,024	\$185	3.83%
Yearly County Taxes	54%	\$17,630	\$17,975	\$345	1.96%
Yearly Education Taxes	31%	\$10,393	\$10,393	\$0	\$0
<b>Yearly Blended Taxes</b>	<b>100%</b>	<b>\$32,862</b>	<b>\$33,392</b>	<b>\$530</b>	<b>1.61%</b>
Yearly Township Taxes per \$100K Assessment		\$410	\$425	\$16	3.83%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$2,783</b>	<b>\$2,827</b>	<b>\$45</b>	<b>1.61%</b>

# % of Total Tax Bill for Median/Typical Standard Industrial Property

% Allocations

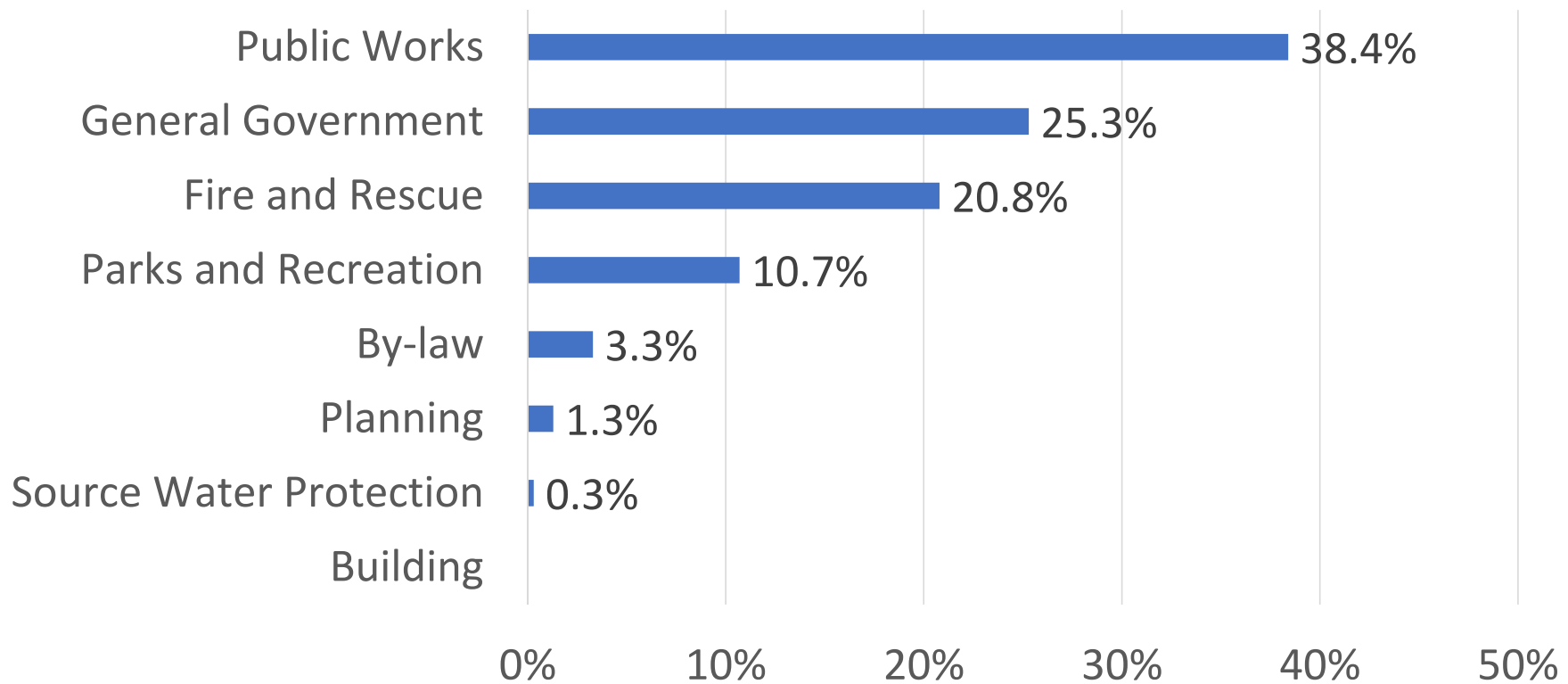


# 2022 Proposed Operating Budget Overview

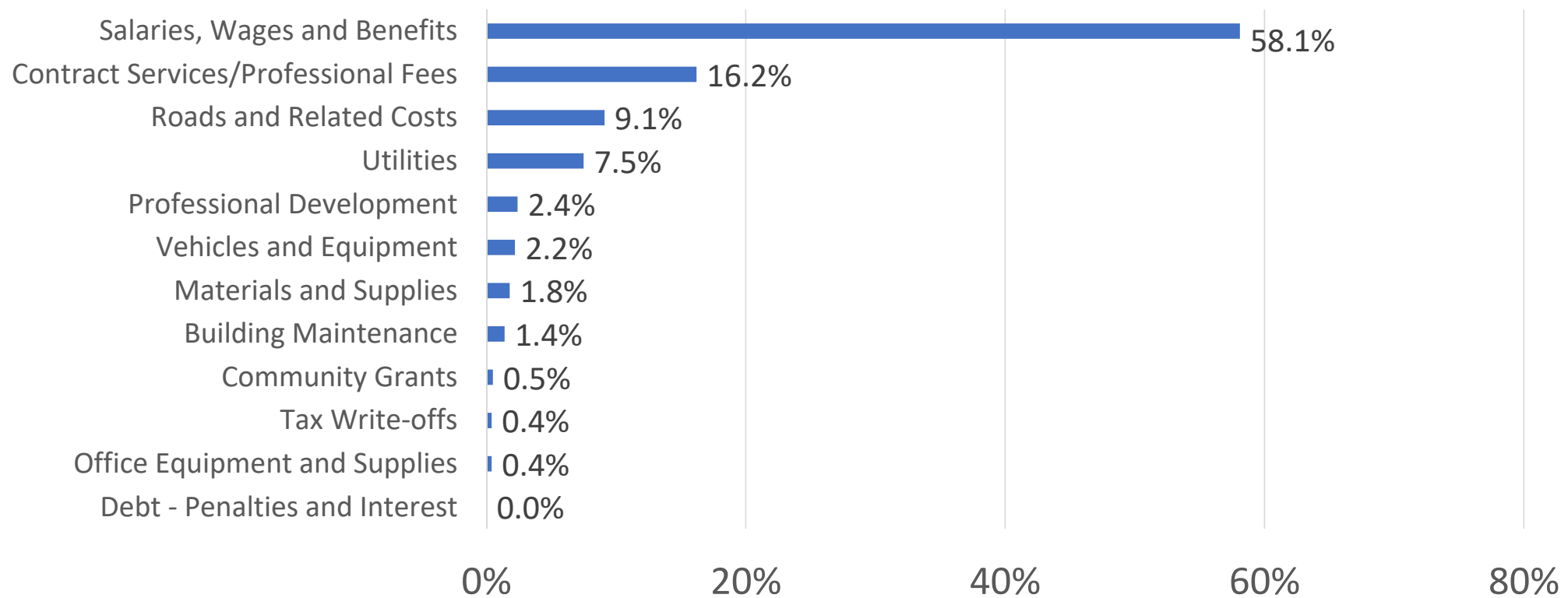
Note: a draft by-law which includes the Operating and Capital Budget details is available on the Township website.



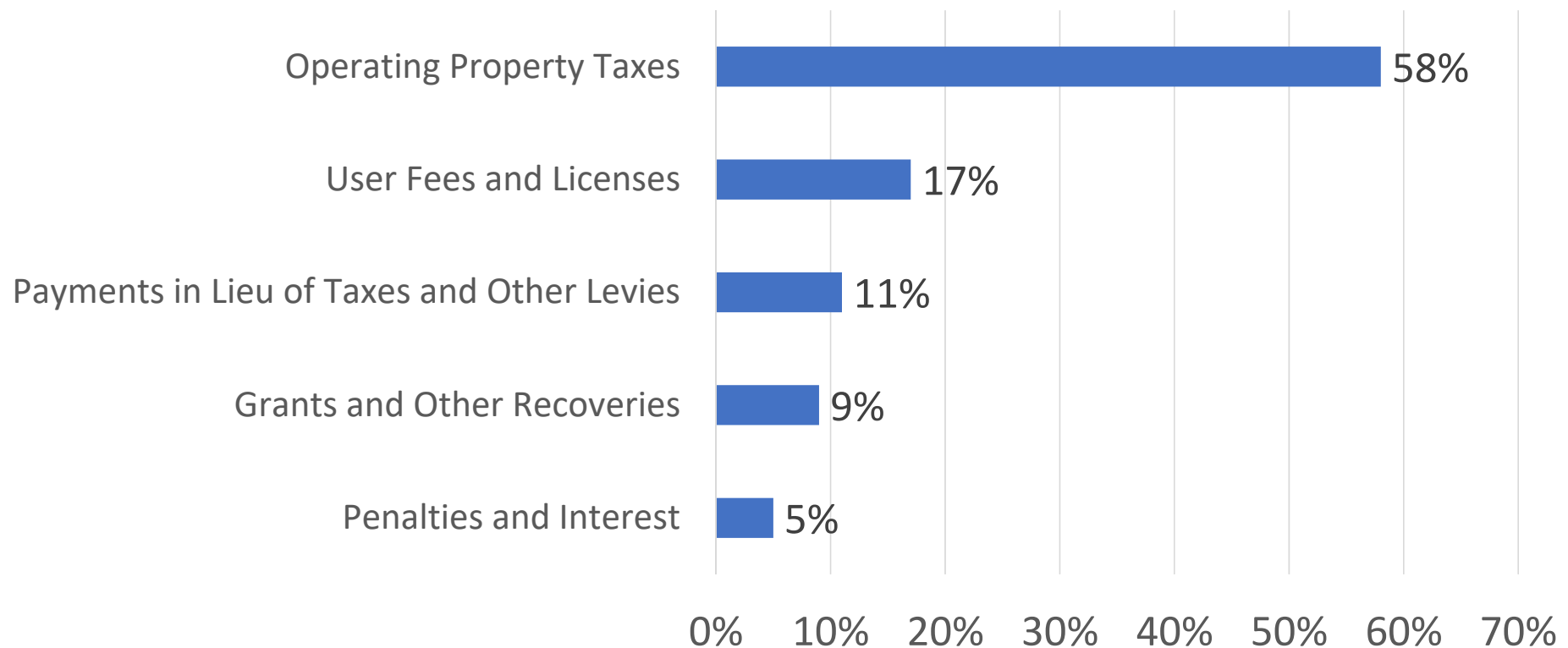
# What share of the property tax does each service represent



# Total Operating Expenditures by Type



# Total Operating Revenues by Type



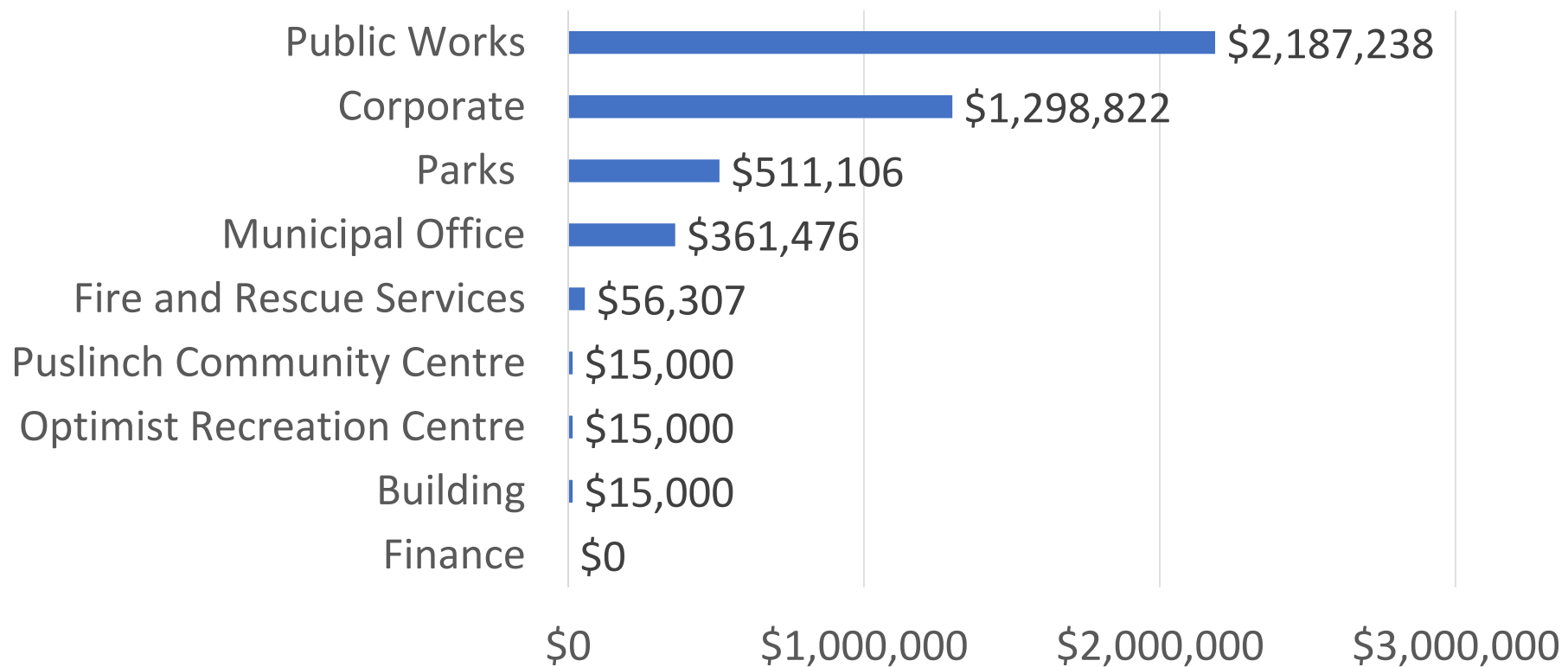


# 2022 Proposed Capital Budget and Long-Term Forecast

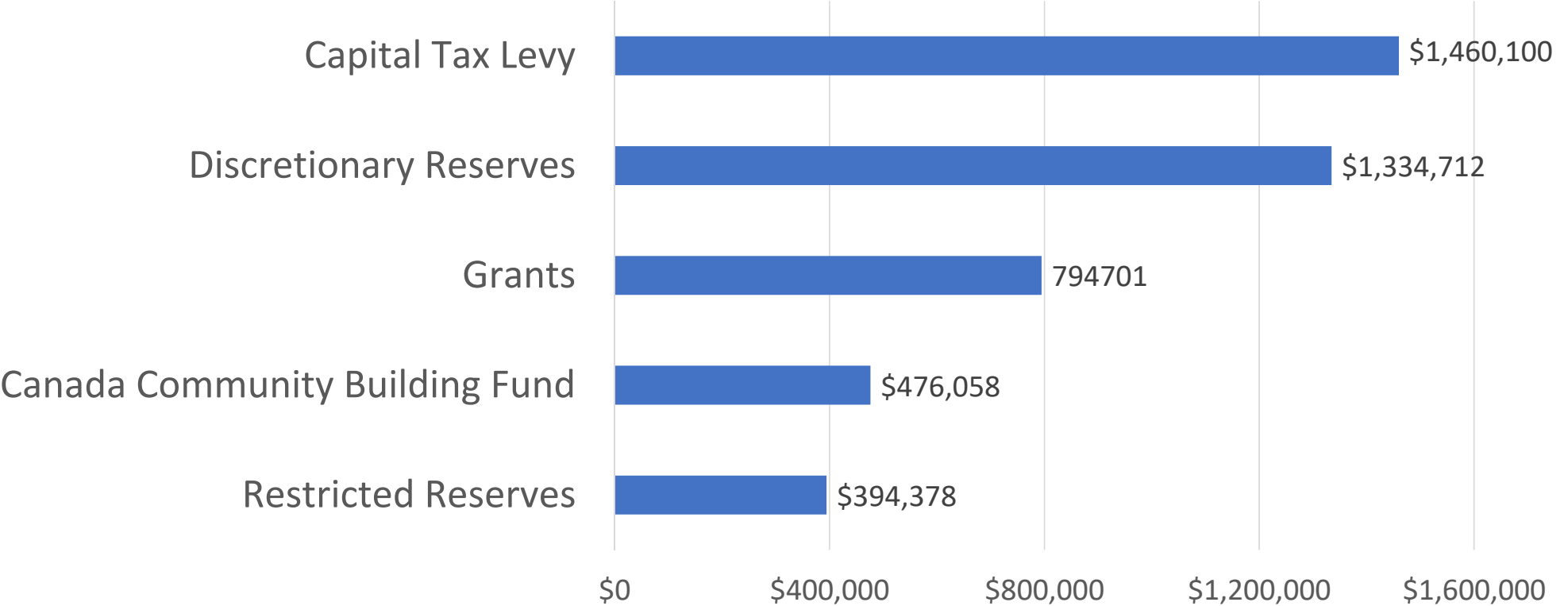
Note: a draft by-law which includes the  
Operating and Capital Budget details is  
available on the Township website.



# 2022 Capital Budget by Department



# 2022 Capital Budget by Funding Source



# 2022 Capital Budget by Department

- Public Works
  - Bridge and Culvert Inspections – 2023 - \$7,500
  - Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - \$20,000
  - Kerr Crescent - Stormwater Management Facility - \$408,938
  - Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - \$9,000
  - Gilmour Culvert - \$630,000
  - Carriage Lane - Stormwater Management Facility - \$165,000
  - Little's Bridge - \$25,000
  - Gravel Roads Improvement Discretionary Reserve Contribution - \$207,800
  - Concession 1 Culvert - \$14,000
  - Concession 7 Paving - \$600,000
  - Roadside Mower for Grader 502 - \$100,000

# 2022 Capital Budget by Department

- Corporate
  - Asset Management Discretionary Reserve Contribution - \$1,212,300
  - Computer Equipment – \$9,565
  - Computer Equipment - New Term of Council - \$11,957
  - Corporate Information Technology Discretionary Reserve Contribution - \$10,000
  - County Road Diet through Aberfoyle Peer Review - \$20,000
  - County of Wellington Study on Additional Employment Lands in the Township of Puslinch - \$30,000
  - 401 and Highway 6 Project Review of Hotspots - \$5,000

# 2022 Capital Budget by Department

- Parks

- Puslinch Community Centre Park Renovation and Upgrade - Phase 2 - \$491,106
  - Please note that the following two projects were budgeted in 2021 and are capital carryforward projects. Both these projects are partially funded by the Investing in Canada Infrastructure Program.
    - Phase 1 of the Puslinch Community Centre Park Renovation and Upgrade - \$1.3M
    - Replacement of the Lights at Old Morriston Park -\$205K
- Replacement of Morriston Meadows Bleachers and 6 Seat High Bleachers - \$20,000

# 2022 Capital Budget by Department

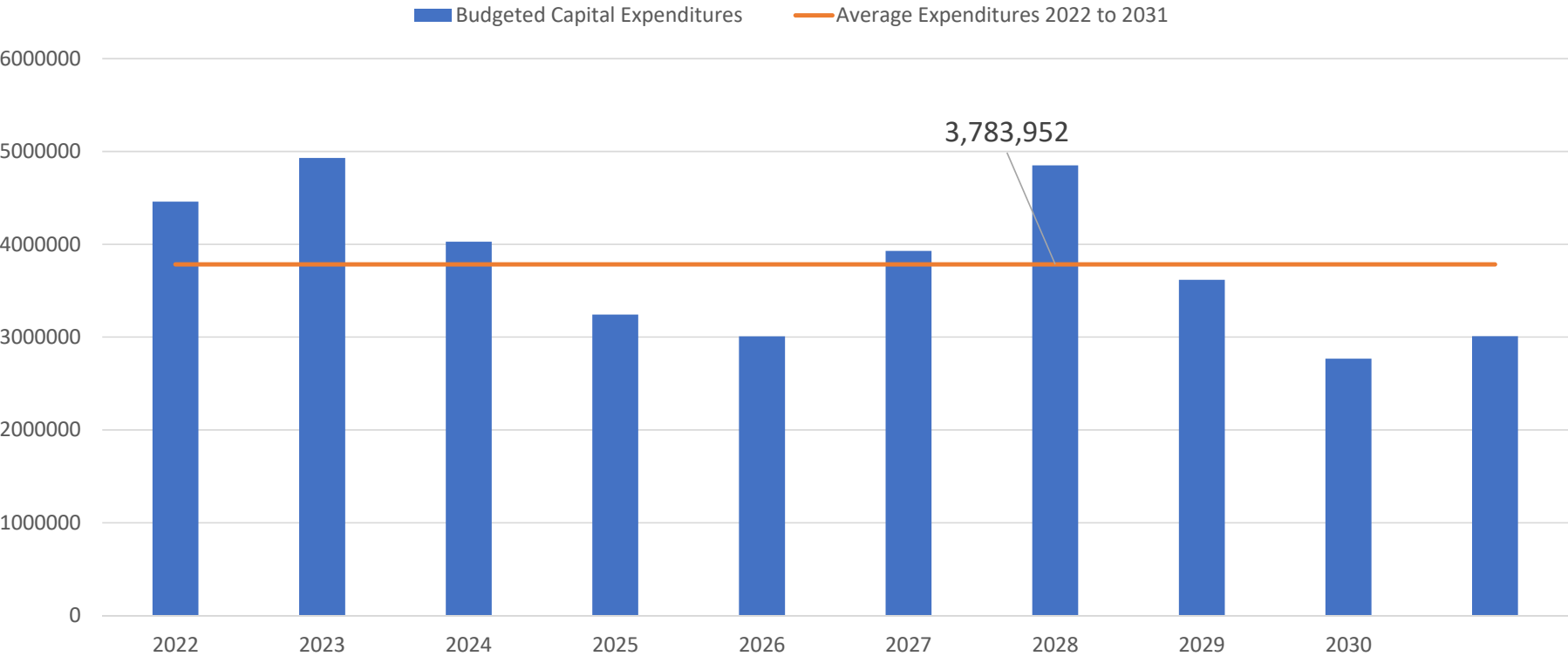
- Municipal Office
  - Convert Lighting to LED and Install Motion Sensors - \$17,420
  - Power Distribution Equipment (feeders, panels, main disconnect switch) – \$20,000
  - Window and Door Replacement Program and Air Curtain on Front Doors - \$100,000
  - Municipal Office HVAC Upgrades - \$124,056
  - Accessible Washroom Upgrades – \$100,000
  - Municipal Office Design, Renovation and Addition – Amount to be determined

# 2022 Capital Budget by Department

- Fire and Rescue Services
  - Structural Firefighter Gear - \$8,072
  - Radio System Update - \$48,235
  - 2020 Capital Carryforward Project – Rescue 35 Truck Replacement - \$562,593
- Puslinch Community Centre
  - Convert Lighting to LED - \$10,000
  - Roof Inspection - \$5,000
- Optimist Recreation Centre
  - Convert Lighting to LED - \$15,000
- Building
  - Septic Reinspections - \$15,000



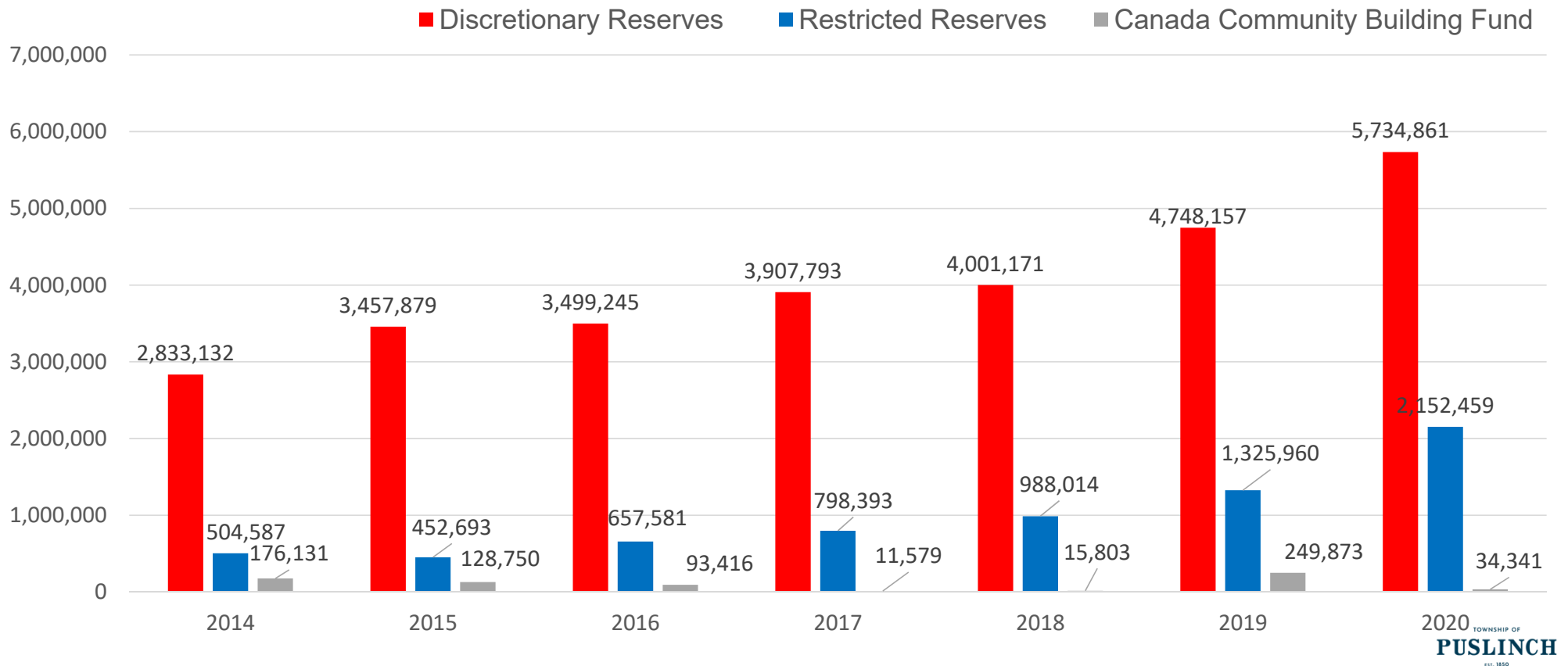
# 2022 Capital Budget and Forecast



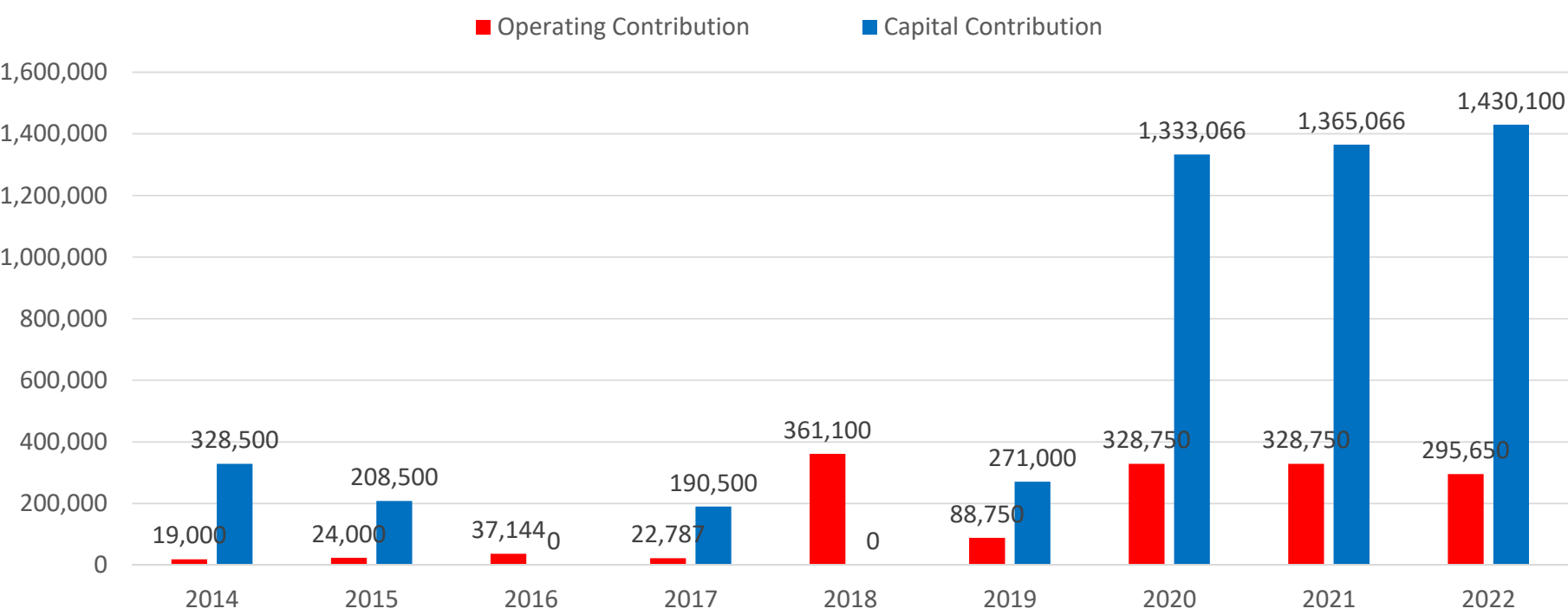
# Discretionary and Restricted Reserves



# Audited Balances in Discretionary and Restricted Reserves



# Budgeted Contributions to Capital and Operating Discretionary Reserves



Questions or  
Comments?



# THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

## BY-LAW NO **xxx**-2022

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2022.

**WHEREAS** Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended provides that a local municipality shall in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

**WHEREAS** the budget of the Corporation of the Township of Puslinch for 2022 is described in detail in Schedule "A" and Schedule "B" of this By-law.

**NOW THEREFORE** the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2022 be adopted in the amount of \$5,688,612.
2. That the total estimated operating revenues for the purposes of the Township for the year 2022 be adopted in the amount of \$2,507,927.
3. That the total estimated capital expenditures for the purpose of the Township for the year 2022 be adopted in the amount of \$4,459,949.
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2022 be adopted in the amount of \$3,203,288.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2022 be adopted in the amount of \$1,460,100.
6. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's discretionary reserves and restricted reserves as outlined in Schedule "A" and Schedule "B" of this By-law.
7. That any gas tax funds not required for those projects that identify the use of gas tax funds be directed to other qualified projects identified in Schedule "A" of this By-law.
8. That Schedules "A" and "B", annexed hereto, form part of this By-law.
9. If any section or portion of this by-law is found by a court of competent jurisdiction to be invalid, it is the intent of Council for the Township that all remaining sections and portions of this by-law continue in force and effect.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS **XX<sup>th</sup>** DAY OF FEBRUARY 2022.**

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James Seeley, Mayor

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Courtenay Hoytfox, Clerk

## 2022 Capital Plan Summary

Project Cost					Funding Type			
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Septic Reinspections	Study/Plan			\$15,000		\$15,000
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
		Radio System Update	Asset Management			\$48,235		\$48,235
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,212,300			\$1,212,300
		Computer Equipment - 4002	Asset Management			\$9,565		\$9,565
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$11,957		\$11,957
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		County Road Diet through Aberfoyle Peer Review	Study/Plan		\$20,000			\$20,000
		County of Wellington Study on Additional Employment Lands in the Township of Puslinch	Study/Plan	\$25,000	\$5,000			\$30,000
		401 and Highway 6 Project Review of Hotspots	Study/Plan		\$5,000			\$5,000
	Municipal Office							
		Convert Lighting to LED and Install Motion Sensors	Asset Management			\$17,420		\$17,420
		Power Distribution Equipment (feeders, panels, main disconnect switch) - Asset No. 21MC	Asset Management			\$20,000		\$20,000
		Window and Door Replacement Program and Air Curtain on Front Doors - Asset No. 46MC	Asset Management			\$100,000		\$100,000
		Municipal Office HVAC Upgrades - Asset No. 59MC	Asset Management			\$124,056		\$124,056
		Accessible Washroom Upgrades - Asset No. 59MC	Asset Management	\$68,311		\$31,689		\$100,000
		Municipal Office Design, Renovation and Addition	Asset Management			\$0		\$0
Parks and Recreation								
	ORC							
		Convert Lighting to LED	Asset Management			\$15,000		\$15,000
	Parks							

## 2022 Capital Plan Summary

Project Cost					Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total	
		Replacement of Morriston Meadows Bleachers and 6 Seat High Bleachers - Asset No. 3046, 3052 and 3053	Asset Management			\$20,000		\$20,000	
		Puslinch Community Centre Park Renovation and Upgrade - Phase 2	New Asset	\$370,128			\$120,978	\$491,106	
	PCC								
		Convert Lighting to LED	Asset Management			\$10,000		\$10,000	
		Roof Inspection	Asset Management			\$5,000		\$5,000	
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2023	Study/Plan			\$7,500		\$7,500	
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$17,280	\$2,720	\$20,000	
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management			\$408,938		\$408,938	
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan			\$9,000		\$9,000	
		Gilmour Culvert - Asset No. 2009	Asset Management	\$68,262			\$561,738	\$630,000	
		Carriage Lane - Stormwater Management Facility - Asset No. 12007	Asset Management			\$165,000		\$165,000	
		Little's Bridge - Asset No. 1003	Asset Management			\$21,600	\$3,400	\$25,000	
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800	
		Concession 1 Culvert - Asset No. 1006	Asset Management			\$14,000		\$14,000	
		Concession 7 Paving - Asset No. 114	New Asset	\$263,000		\$255,400	\$81,600	\$600,000	
		Roadside Mower for Grader 502 - Asset No. XXX	New Asset				\$100,000	\$100,000	
Grand Total				\$794,701	\$1,460,100	\$1,334,712	\$870,436	\$4,459,949	



## 2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$2,691		\$2,691
		Community Risk Assessment - Ontario Regulation 378/18	Study/Plan		\$24,000		\$36,000	\$60,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,245,700			\$1,245,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
		401 and Highway 6 Project Review of Hotspots	Study/Plan		\$20,000			\$20,000
Parks and Recreation								
	ORC							
		Rinkboard Replacement (Interior and Exterior)	Asset Management			\$100,000		\$100,000
	Parks							
		Replacement of Old Morriston 6 Seat Concrete Bleachers - Asset No.	Asset Management			\$10,000		\$10,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset	Asset Management	\$51,000				\$51,000
		Playground area at Boreham Park (also known as Arkell Park) - Asset	Asset Management	\$20,000			\$210,000	\$230,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset	Asset Management			\$249,000		\$249,000
	PCC							

## 2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Replacement of Ceiling	Asset Management			\$35,000		\$35,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Concession 7- Concession 2A to Mason Road - Asset No. 115	Asset Management			\$111,553	\$17,559	\$129,112
		Concession 7- Mason Road to McLean Road West - Asset No. 116	Asset Management			\$40,494	\$6,374	\$46,868
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) -	Asset Management			\$259,200	\$40,800	\$300,000
		Bridlepath - Asset No. 204_Surface	Asset Management			\$145,374	\$22,883	\$168,258
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Leslie Road West - Mountsberg Bridge to Curve at Highway 401 -	Asset Management			\$119,823	\$18,861	\$138,684
		Leslie Road West - Curve at Highway 401 to Puslinch-Flamborough Townline - Asset No.	Asset Management			\$99,563	\$15,672	\$115,235
		Little's Bridge - Asset No. 1003	Asset Management	\$332,640			\$52,360	\$385,000
		Bridlepath - Bridle Path Split to Brock Road South - Asset No.	Asset Management			\$58,101	\$9,146	\$67,247
		Winer Road - McLean Road to dead end. - Asset No. 212A and 212B_SURFACE	Asset Management			\$210,053	\$33,064	\$243,117
		Sideroad 10 North - Forestell Road to Laird Road West - Asset No. 97	Asset Management			\$101,637	\$15,998	\$117,635
		Puslinch-Flamborough Townline - Leslie Road West to Township Limits - Asset No. 148	Asset Management			\$29,519	\$4,647	\$34,166
		Maltby Road East - Victoria Road South to Watson Road South - Asset No. 63A and 63B	Asset Management			\$198,761	\$31,286	\$230,048
		McRae Station Road - Watson Road South to Concession 14 East - Asset No. 132	Asset Management			\$33,029	\$5,199	\$38,228

## 2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Roszell Road - Forestell Road to Townline Road - Asset No. 90 and	Asset Management				\$262,400	<b>\$262,400</b>
		Townline Road - Roszell Road to County Road 34 - Asset No. 88	Asset Management			\$142,878	\$22,490	<b>\$165,368</b>
		Storm Sewers - Geolocation of catch basins	Study/Plan		\$5,000			<b>\$5,000</b>
		Gravel Roads Improvement	Reserve Contribution		\$207,800			<b>\$207,800</b>
<b>Grand Total</b>				<b>\$423,640</b>	<b>\$1,520,000</b>	<b>\$2,181,677</b>	<b>\$804,739</b>	<b>\$4,930,056</b>

## 2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue							
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,219,584			\$1,219,584
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance							
		2024 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
	Municipal Office							
		Gas Fired Infra-Red Heaters in Public Works Area - Asset No. 59MC	Asset Management			\$6,000		\$6,000
		UV Pure Water Treatment System - Asset No. 59MC	Asset Management			\$10,000		\$10,000
Parks and Recreation								
	Parks							
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Replacement of UV Pure Water Treatment System - Asset No. 93PCC	Asset Management			\$7,500		\$7,500

## 2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Replacement of Sanitary Pumps and Control System - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
		Window and Door Replacement Program - Asset No. 9PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Concession 2- Sideroad 20 South to Concession 7 - Asset No. 35 and 36	Asset Management	\$331,262		\$52,191	\$60,358	\$443,811
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6) - Asset No. 28_Surface	Asset Management			\$42,618		\$42,618
		Maple Leaf Lane - County Road 46 to dead end - Asset No. 52	Asset Management			\$80,697		\$80,697
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140	Asset Management			\$100,000	\$318,080	\$418,080
		Maddaugh Road - Highway 6 to Gore Road - Asset No. 120	Asset Management	\$25,594		\$25,594		\$51,188
		Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A	Asset Management	\$26,658		\$26,658		\$53,316
		Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B	Asset Management	\$24,785		\$24,785		\$49,569
		Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166	Asset Management			\$358,181		\$358,181
		Concession 1 - Leslie Road West to Highway 6 - Asset No. 19	Asset Management			\$52,316		\$52,316
		Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18	Asset Management			\$238,564	\$37,552	\$276,116
		Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153	Asset Management	\$54,921		\$54,921		\$109,842
		Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154	Asset Management	\$28,974		\$28,974		\$57,948

## 2024 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155	Asset Management	\$21,613		\$21,613		\$43,225
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Leslie Road West Culvert - Asset No. 1005	Asset Management			\$100,000		\$100,000
		Roadside Safety Allowances - Bridges and Culverts - Asset No. 2004 and 2014	New Asset		\$138,240		\$21,760	\$160,000
Grand Total				\$516,806	\$1,600,000	\$1,453,682	\$457,874	\$4,028,362

## 2025 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Fire Master Plan	Study/Plan		\$24,000		\$36,000	\$60,000
		Defibrillators Fire & Rescue Service Trucks - Asset No. 12_41FE	Asset Management			\$15,000		\$15,000
		Defibrillators - Municipal Buildings- Asset No. 1212_41FE	Asset Management			\$4,500		\$4,500
		Pump 31 Truck - Asset No. 5031	Asset Management	\$10,000		\$458,000		\$468,000
		Structural Firefighter Gear	Asset Management			\$34,977		\$34,977
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,392,700			\$1,392,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	PCC							
		Recreation and Parks Master Plan	Study/Plan		\$23,000		\$27,000	\$50,000
		Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management	\$10,000		\$90,000		\$100,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Gore Road - Valens Road to Concession 7 - Asset No. 5	Asset Management	\$86,528			\$86,528	\$173,056
		Gore Road - Concession 7 to Lennon Road - Asset No. 6	Asset Management	\$100,674				\$100,674
		Gore Road- Maddaugh Road to Lennon Road - Asset No. 7	Asset Management	\$112,260			\$17,670	\$129,930
		Gore Road - Sideroad 20 South to Valens Road - Asset No. 4	Asset Management	\$147,745			\$147,745	\$295,490

## 2025 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Laird Road West - Country Road 32 - dead end - Asset No. 71	Asset Management	\$45,360				\$45,360
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Old Brock Road - County Road 46 to dead end - Asset No. 51_Surface	Asset Management	\$43,446			\$6,839	\$50,285
		Pickup truck - 3/4 ton - Crew Cab - Asset No. 7009	Asset Management	\$6,500		\$45,500		\$52,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
<b>Grand Total</b>				<b>\$562,512</b>	<b>\$1,700,000</b>	<b>\$657,977</b>	<b>\$321,782</b>	<b>\$3,242,271</b>



## 2026 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Tablet	Information Technology Enhancement			\$5,000		\$5,000
Fire and Rescue								
	Fire and Rescue							
		Portable Pumps - Asset No. 13_89FE	Asset Management			\$15,000		\$15,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate							
		Website Redesign	Information Technology	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$1,567,700			\$1,567,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
		Light Poles Replacement at the Puslinch Community Centre Grounds - Asset No. 3028	Asset Management			\$5,200		\$5,200
		Fencing Replacement at the Puslinch Community Centre Grounds - Asset No. 3029	Asset Management			\$9,694		\$9,694
		Fencing Replacement at the Badenoch Soccer Field (East Side) - Asset No. 3070	Asset Management			\$14,934		\$14,934
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Concession 1 - Sideroad 10 South to County Road 35 - Asset No. 14	Asset Management	\$202,616			\$31,893	\$234,509
		Mason Road - Concession 7 to dead end - Asset No. 38	Asset Management			\$25,238		\$25,238

## 2026 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Concession 4 - Sideroad 20 North to curve in road - Asset No. 160	Asset Management			\$50,656		\$50,656
		Concession 4 - Curve in Road to Highway 6 - Asset No. 161	Asset Management			\$38,310		\$38,310
		Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59	Asset Management	\$202,578			\$31,887	\$234,465
		Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21	Asset Management				\$228,495	\$228,495
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE	Asset Management			\$37,404		\$37,404
		Smith Road - Concession 7 to County Road 34 - Asset No. 48	Asset Management			\$37,631		\$37,631
		Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195	Asset Management			\$100,350		\$100,350
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$7,000			\$7,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
		Grader Unit 502 - Asset No. 8003	Asset Management			\$70,000		\$70,000
Grand Total				\$427,694	\$1,800,000	\$487,679	\$292,276	\$3,007,649

## 2027 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Building								
	Building							
		Septic Reinspections	Study/Plan			\$15,000		\$15,000
Fire and Rescue								
	Fire and Rescue							
		Washer/Extractor - Asset No. 9_104FE	Asset Management			\$10,000		\$10,000
		Gear Dryer - Asset No. 10_2FE	Asset Management			\$6,000		\$6,000
		Thermal Imaging Camera - Asset No. 8_94FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$25,000			\$5,000	\$30,000
		Asset Management	Reserve Contribution		\$1,619,700			\$1,619,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$20,000			\$20,000
Parks and Recreation								
	ORC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
	PCC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
		Rebalancing of HVAC system - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Traffic Count Study	Study/Plan		\$10,000		\$15,000	\$25,000
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Fox Run Drive - transition to curb to County Road 46 - Asset No. 205 and 206	Asset Management			\$54,254		\$54,254

## 2027 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Galt Creek Bridge Gore Road Lot 2 - Asset No. 1008	Asset Management			\$160,000		\$160,000
		Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34	Asset Management				\$237,573	\$237,573
		Victoria Road Culvert Over Galt Creek - Asset No. 2006	Asset Management			\$140,000		\$140,000
		Victoria Road Culvert North of Leslie - Asset No. 2013	Asset Management			\$160,000		\$160,000
		Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010	Asset Management			\$328,320	\$51,680	\$380,000
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196	Asset Management			\$62,153		\$62,153
		Fox Run Drive to Fox Run Drive - Asset No. 207	Asset Management			\$98,630		\$98,630
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Cooks Bridge - Asset No. 1001	Asset Management			\$423,360	\$66,640	\$490,000
		Concession 2 Culvert - Asset No. 2012	Asset Management			\$120,000		\$120,000
		Roads Condition Index Updates	Study/Plan		\$10,000		\$15,000	\$25,000
<b>Grand Total</b>				<b>\$25,000</b>	<b>\$1,900,000</b>	<b>\$1,612,169</b>	<b>\$390,893</b>	<b>\$3,928,062</b>

## 2028 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Asset No. 5033	Asset Management	\$8,955		\$491,045		\$500,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,698,300			\$1,698,300
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
	Municipal Office							
		Replacement of metal roofing panels - Asset No. 56MC	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation - Asset No. 95RSB	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot - Asset No. 15002	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							
		Replacement of metal roofing panels in Blue Storage Building Behind PCC - Asset No. 71BSBBPCC	Asset Management			\$30,000		\$30,000
		Kabota Lawnmower - Asset No. 7007	Asset Management	\$5,000		\$25,000		\$30,000
		Gravel Road Rehabilitation at Old Morriston Park - Asset No. 3056	Asset Management			\$7,740		\$7,740
	PCC							
		Replacement of metal roofing panels - Asset No. 67PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							
		Traffic Calming - Streetscaping Morriston - Phase 2	New Asset	\$25,000	\$61,400		\$13,600	\$100,000
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

## 2028 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road - Asset No. 9	Asset Management			\$61,288		\$61,288
		Puslinch-Flamborough Townline - 14th Concession East to Victoria Road South - Asset No. 10	Asset Management			\$75,390		\$75,390
		Concession 1 - Transition to Transition - Asset No. 13A	Asset Management				\$360,413	\$360,413
		Beiber Road - Nicholas Beaver Road to private property - Asset No. 214	Asset Management			\$25,593		\$25,593
		Niska Road - Bailey Bridge to Whitelaw Road - Asset No. 78	Asset Management			\$68,844		\$68,844
		Telfer Glen - Queen Street (Highway 6) to dead end - Asset No. 190	Asset Management			\$105,215		\$105,215
		Main Street - Back Street to Morriston Ball Park - Asset No. 29	Asset Management			\$29,021		\$29,021
		Main Street and Back Street - Asset No. 30	Asset Management			\$39,165		\$39,165
		Victoria Road South - County Road 34 to Maltby Road East - Asset No. 126	Asset Management			\$203,145	\$31,977	\$235,122
		Sideroad 10 North - Concession Road 4 to Forestell Road - Asset No. 96	Asset Management			\$113,400		\$113,400
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Tandem Roll-Off Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$330,000		\$360,000
		Tandem Dump Truck - 304 - Asset No. 8013	Asset Management	\$30,000		\$300,000		\$330,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
<b>Grand Total</b>				<b>\$98,955</b>	<b>\$2,000,000</b>	<b>\$2,345,668</b>	<b>\$405,990</b>	<b>\$4,850,613</b>

## 2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Thermal Imaging Camera - Asset No. 8_93FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,857,824			\$1,857,824
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance							
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
		2029 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
	Municipal Office							
		Exterior wall rehabilitation - Asset No. 46MC	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area - Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 1MC	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	ORC							
		Floor Scrubber - Asset No. 4060	Asset Management			\$15,000		\$15,000
	Parks							
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Exterior wall rehabilitation - Asset No. 9PCC	Asset Management			\$35,000		\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 40PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

## 2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		<b>\$330,000</b>
		Nicholas Beaver Road - Brock Road South to Winer Road - Asset No. 162_SURFACE	Asset Management			\$144,449		<b>\$144,449</b>
		Ellis Road - Sideroad 10 North to 6725 Ellis Road - Asset No. 45A	Asset Management			\$57,964		<b>\$57,964</b>
		Ellis Road - transition to County Road 32 - Asset No. 45B	Asset Management			\$176,667	\$27,809	<b>\$204,475</b>
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South) - Asset No. 208_SURFACE	Asset Management			\$66,683		<b>\$66,683</b>
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South - Asset No. 77	Asset Management			\$229,625	\$36,145	<b>\$265,769</b>
		Sideroad 10 North - County Road 34 to transition - Asset No. 95b	Asset Management			\$8,732		<b>\$8,732</b>
		Sideroad 10 North - Wellington Road 34 to Ellis Road - Asset No. 94	Asset Management				\$226,800	<b>\$226,800</b>
		Gravel Roads Improvement	Reserve Contribution		\$207,800			<b>\$207,800</b>
<b>Grand Total</b>				<b>\$30,000</b>	<b>\$2,100,000</b>	<b>\$1,175,572</b>	<b>\$310,877</b>	<b>\$3,616,450</b>



## 2030 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Structural Firefighter Gear	Asset Management		\$5,381		\$5,381
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$1,954,700			\$1,954,700
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management		\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
Public Works							
	Public Works						
		Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution	\$207,800			\$207,800
		Bridge and Culvert Inspections-2031	Study/Plan	\$7,500			\$7,500
		Victoria Road South - Leslie Road West to Flamborough Puslinch Townline - Asset No. 122	Asset Management		\$69,302	\$10,909	\$80,211
		Victoria Road South - Leslie Road West to County Road 36 - Asset No. 123	Asset Management			\$253,169	\$253,169
		Cockburn Street - County Road 46 to Old Brock Road - Asset No. 50_Surface	Asset Management		\$18,616		\$18,616
		Concession 4 - Roszell Road to County Road 32 - Asset No. 55	Asset Management		\$121,349	\$19,101	\$140,450
		Cooks Mill Road - Bridge to County Road 41 - Asset No. 82	Asset Management		\$41,938	\$6,601	\$48,540
Grand Total				\$2,200,000	\$276,587	\$289,780	\$2,766,367

## 2031 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Building								
	Building							
		Tablet	Information Technology Enhancement			\$5,000		\$5,000
		Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue							
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate							
		Website Redesign	Information Technology	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$2,059,700			\$2,059,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	ORC							
		Drinking Fountain	Asset Management			\$5,000		\$5,000
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
Public Works								
	Public Works							
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Bridge and Culvert Inspections-2031	Study/Plan		\$7,500			\$7,500
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
		Settler's Road - Calfass Road to Telfer Glen - Asset No. 191	Asset Management			\$41,546	\$6,540	\$48,085
		Kerr Crescent - McLean Road West to McLean Road West - Asset No. 198	Asset Management				\$125,843	\$125,843
		Carriage Lane - Bridle Path to deadend - Asset No. 201_SURFACE	Asset Management				\$111,264	\$111,264

## 2031 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Cassin Court - Daymond Drive to deadend - Asset No. 202_SURFACE	Asset Management			\$36,972	\$5,820	\$42,791
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$45,500	\$2,300,000	\$414,779	\$249,466	\$3,009,745

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Administration</b>							
<b>Expenditures</b>							
		FT Wages	\$189,764	\$258,474	\$315,160	\$389,722	\$421,832
		PT Wages	\$16,870	\$0	\$1,850	\$0	\$8,432
		OT Wages	\$1,300	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$35,920	\$44,587	\$57,281	\$69,096	\$75,381
		PT Wage Related Expenses	\$2,150	\$0	\$141	\$0	\$832
		Manulife Benefits	\$18,024	\$14,280	\$32,998	\$45,476	\$37,646
		WSIB	\$6,860	\$6,290	\$8,680	\$10,407	\$11,392
		Office Supplies & Equipment	\$2,463	\$1,027	\$1,479	\$1,200	\$1,200
		Communication (phone, fax, internet)	\$1,590	\$1,136	\$1,168	\$1,772	\$1,616
		Professional Fees - Legal	\$40,314	\$25,573	\$50,054	\$19,500	\$19,500
		Professional Fees - Engineering	\$16,123	\$12,471	\$50,369	\$44,422	\$44,423
		Events and Other	\$8,769	\$2,403	\$1,120	\$10,775	\$11,075
		Mileage	\$948	\$36	\$0	\$1,500	\$1,000
		Professional Development	\$10,789	\$4,886	\$4,698	\$26,075	\$25,540
		Membership and Subscription Fees	\$9,838	\$6,652	\$10,736	\$11,991	\$16,133
		Employee Travel - Meals	\$25	\$0	\$0	\$100	\$100
		Employee Travel - Accom/Parking	\$1,450	\$0	\$458	\$800	\$800
		Employee Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
		Insurance	\$58,949	\$42,084	\$15,801	\$54,188	\$43,956
		Advertising	\$5,786	\$2,176	\$2,695	\$2,250	\$2,510
		Professional Fees - Ground Water Monitoring	\$4,259	\$3,810	\$5,715	\$3,500	\$4,000
		Contract Services	\$74,829	\$7,486	\$16,135	\$36,121	\$51,258
		Clothing, Safety Allowance	\$0	\$0	\$777	\$0	\$750
		<b>Expenditures Total</b>	<b>\$507,020</b>	<b>\$433,370</b>	<b>\$577,314</b>	<b>\$729,893</b>	<b>\$780,375</b>
<b>ReserveTransfers</b>							
		Contribution to Legal Contingency	\$50,000	\$50,000	\$50,000	\$50,000	\$0
		Transfer from Legal Contingency	-\$63,181	\$0	\$0	\$0	\$0
		Contribution to Insurance Contingency	\$25,000	\$25,000	\$25,000	\$25,000	\$10,000
		Transfer from Insurance Contingency	-\$6,809	-\$5,000	-\$5,000	-\$10,000	-\$10,000
		<b>ReserveTransfers Total</b>	<b>\$5,010</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$65,000</b>	<b>\$0</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Revenues</b>					
		Agreement, Commissioner and FOI, Photocopies	-\$1,611	-\$404	-\$6,876	-\$1,300	-\$6,000
		Eng., Env., and Legal Recoveries	-\$3,603	-\$4,965	-\$25,631	-\$3,500	-\$10,000
		Recoveries from Staff Events	-\$343	-\$16	\$0	-\$1,300	-\$1,300
		Nestle Agreement	\$0	-\$500	\$0	-\$500	-\$500
		Other recoveries	\$0	-\$9	-\$20	-\$500	-\$500
		Ontario Cannabis Legalization Implementation Fund	-\$15,000	\$0	-\$5,000	\$0	\$0
		<b>Revenues Total</b>	<b>-\$20,557</b>	<b>-\$5,893</b>	<b>-\$37,527</b>	<b>-\$7,100</b>	<b>-\$18,300</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Building</b>							
	<b>Expenditures</b>						
		FT Wages	\$188,586	\$183,415	\$232,750	\$277,118	\$313,637
		PT Wages	\$6,104	\$1,043	\$0	\$0	\$0
		OT Wages	\$0	\$321	\$0	\$500	\$500
		FT Wage Related Expenses	\$33,403	\$32,835	\$42,909	\$49,844	\$56,856
		PT Wage Related Expenses	\$281	\$87	\$0	\$0	\$0
		Manulife Benefits	\$18,607	\$20,700	\$31,823	\$33,907	\$31,376
		WSIB	\$6,013	\$5,734	\$7,004	\$8,157	\$8,956
		Computer Software & Hardware	\$1,776	\$741	\$131	\$1,000	\$1,000
		Office Supplies	\$3,574	\$1,585	\$1,689	\$3,000	\$3,000
		Fuel	\$1,581	\$780	\$0	\$1,500	\$1,613
		Vehicle Maintenance	\$473	\$0	\$322	\$500	\$500
		Postage	\$2,012	\$1,889	\$539	\$3,000	\$2,000
		Communication (phone, fax, internet)	\$3,384	\$1,559	\$2,707	\$2,435	\$4,574
		Professional Fees - Legal	\$16,542	\$11,993	\$15,227	\$20,000	\$20,000
		Professional Fees - Audit	\$6,411	\$6,411	\$6,411	\$6,600	\$6,600
		Professional Fees - Engineering	\$218,208	\$212,874	\$52,001	\$70,000	\$70,000
		Mileage	\$189	\$0	\$133	\$500	\$500
		Professional Development	\$3,200	\$3,762	\$2,487	\$17,850	\$17,850
		Membership and Subscription Fees	\$2,265	\$442	\$3,250	\$3,179	\$4,701
		Employee Travel - Meals	\$0	\$0	\$0	\$500	\$500
		Employee Travel - Accomodations	\$277	\$0	\$0	\$1,500	\$1,500
		Insurance	\$18,066	\$11,889	\$4,520	\$12,484	\$9,278
		Advertising	\$1,168	\$1,688	\$892	\$1,715	\$1,715
		Vehicle Plates	\$120	\$0	\$165	\$120	\$120
		Contract Services	\$32,179	\$23,583	\$40,728	\$49,611	\$54,438
		Clothing, Safety Allowance	\$195	\$108	\$300	\$720	\$720
		Emergency Management	\$1,095	\$460	\$426	\$457	\$457
		Municipal Office Costs Recovered from Building Departme	\$20,329	\$17,876	\$0	\$20,100	\$20,628
		Bank Service Charges	\$3,538	\$5,370	\$5,886	\$3,500	\$5,400
		<b>Expenditures Total</b>	<b>\$589,577</b>	<b>\$547,144</b>	<b>\$452,299</b>	<b>\$589,798</b>	<b>\$638,417</b>
		<b>ReserveTransfers</b>					

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Contribution to Building Surplus RF	\$0	\$0	\$290,722	\$0	\$0
		Transfer from Building Surplus RF	-\$110,485	-\$51,041	\$0	-\$147,593	-\$146,528
		<b>ReserveTransfers Total</b>	<b>-\$110,485</b>	<b>-\$51,041</b>	<b>\$290,722</b>	<b>-\$147,593</b>	<b>-\$146,528</b>
		<b>Revenues</b>					
		Online Service Fee	-\$944	-\$2,831	-\$2,569	-\$2,000	-\$3,000
		Reproduction of Drawings Fees	-\$100	-\$255	-\$676	-\$156	-\$292
		Other recoveries	\$0	\$0	-\$3,000	-\$500	-\$500
		Designated Structures Permit	-\$1,248	-\$848	-\$3,010	-\$1,724	-\$1,756
		Tent or Marquee Application Fee	-\$1,560	-\$852	-\$1,512	-\$1,080	-\$1,320
		Transfer of Permit	\$0	\$0	-\$161	-\$161	-\$164
		Revision to Approved Plans	-\$7,910	-\$6,042	-\$5,653	-\$6,460	-\$6,580
		Alternative Solution Application	\$0	\$0	-\$518	-\$518	-\$528
		Residential Building Permits	-\$367,508	-\$394,324	-\$609,831	-\$341,712	-\$380,000
		Institutional, Commercial & Industrial Building Permits	-\$38,469	-\$24,052	-\$14,273	-\$30,500	-\$31,080
		Farm Building Permits	-\$18,141	-\$16,939	-\$28,223	-\$15,000	-\$17,730
		Demolition Permits	-\$2,652	-\$954	-\$1,288	-\$1,932	-\$1,968
		Occupancy Permits	-\$6,708	-\$8,778	-\$10,465	-\$6,923	-\$7,708
		Sign Permits	\$0	-\$1,590	-\$1,614	-\$1,076	-\$1,096
		Septic System Permit - New	-\$31,200	-\$35,616	-\$52,316	-\$30,362	-\$32,900
		Septic System Permit - Alter	-\$2,340	-\$2,862	-\$7,752	-\$1,940	-\$4,940
		Inspection of works not ready	-\$312	-\$159	-\$161	-\$161	-\$328
		<b>Revenues Total</b>	<b>-\$479,092</b>	<b>-\$496,102</b>	<b>-\$743,020</b>	<b>-\$442,205</b>	<b>-\$491,890</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>By-law</b>							
	<b>Expenditures</b>						
		PT Wages	\$9,291	\$9,146	\$0	\$700	\$700
		PT Wage Related Expenses	\$665	\$771	\$0	\$0	\$0
		WSIB	\$252	\$292	\$0	\$0	\$1,482
		Office Supplies	\$57	\$199	\$40	\$150	\$150
		Signage - 911 Signs	\$2,157	\$7,234	\$1,836	\$500	\$1,800
		Communication (phone, fax, internet)	\$0	\$291	\$1,432	\$636	\$1,292
		Professional Fees - Legal	\$24,875	\$41,900	\$32,871	\$30,000	\$30,000
		Professional Fees - Engineering	\$8,927	\$10,459	\$19,095	\$15,000	\$15,000
		Mileage	\$157	\$0	\$0	\$150	\$150
		Professional Development	\$0	\$0	\$102	\$1,200	\$1,200
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Advertising	\$515	\$0	\$0	\$1,500	\$1,500
		Dog Tags	\$232	\$0	\$0	\$0	\$0
		Contract Services	\$10,988	\$23,679	\$41,352	\$45,360	\$23,508
		Clothing, Safety Allowance	\$0	\$798	\$0	\$260	\$260
		Livestock Loss	\$1,126	\$280	\$780	\$1,500	\$1,500
		FT Wages	\$0	\$0	\$0	\$0	\$48,721
		OT Wages	\$0	\$0	\$0	\$0	\$500
		FT Wage Related Expenses	\$0	\$0	\$0	\$0	\$9,012
		Manulife Benefits	\$0	\$0	\$0	\$0	\$5,820
		<b>Expenditures Total</b>	<b>\$59,242</b>	<b>\$95,049</b>	<b>\$97,508</b>	<b>\$97,256</b>	<b>\$142,894</b>
	<b>ReserveTransfers</b>						
		Transfer from Capital Carry-forward	\$0	\$0	-\$11,494	-\$11,494	\$0
		<b>ReserveTransfers Total</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$11,494</b>	<b>-\$11,494</b>	<b>\$0</b>
	<b>Revenues</b>						
		Lottery Licences	-\$277	-\$278	\$0	-\$500	-\$500
		Sign Permits	\$0	\$0	-\$269	-\$103	-\$105
		Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
		Engineering, Environmental and Legal Fees Recovered	-\$33,707	-\$13,607	-\$19,393	-\$5,000	-\$10,000



			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Site Alteration Agreement	\$0	-\$3,900	-\$9,717	-\$1,500	-\$4,000
		Other recoveries	\$0	\$0	-\$370	-\$500	-\$500
		Ontario Wildlife Damage Compensation	-\$1,216	-\$310	-\$810	-\$1,500	-\$1,500
		Dog Tags and Kennel Licences	-\$10,757	-\$8,457	-\$12,481	-\$9,750	-\$10,500
		Municipal addressing signs and posts	-\$2,080	-\$1,591	-\$3,211	-\$1,827	-\$2,175
		Septic Compliance Letter	-\$1,125	-\$993	-\$1,320	-\$700	-\$1,120
		Special Occasion Permit Letters	\$0	\$0	\$0	-\$78	-\$79
		Swimming Pool Enclosure Permit	-\$4,085	-\$5,957	-\$8,874	-\$4,662	-\$5,661
		Liquor License Letter	\$0	\$0	\$0	-\$161	-\$164
		Filming Permit Fee	-\$500	\$0	-\$518	-\$518	-\$528
		Property Standards Appeal Fee	\$0	\$0	-\$528	-\$264	-\$269
		Animal Control Services Fees Recovered	-\$455	-\$61	\$0	\$0	\$0
		<b>Revenues Total</b>	<b>-\$54,202</b>	<b>-\$35,153</b>	<b>-\$57,492</b>	<b>-\$27,063</b>	<b>-\$37,102</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Corporate</b>							
	<b>Expenditures</b>						
		Taxes written off (Twp share only)	\$12,969	\$40,511	\$125,149	\$25,000	\$25,000
		Conservation Authorities Levy Payment	\$167,217	\$169,281	\$174,553	\$174,553	\$177,805
		<b>Expenditures Total</b>	<b>\$180,186</b>	<b>\$209,792</b>	<b>\$299,702</b>	<b>\$199,553</b>	<b>\$202,805</b>
	<b>ReserveTransfers</b>						
		Transfer from Operating Carryforward	\$0	\$0	-\$24,400	-\$24,400	-\$44,019
		<b>ReserveTransfers Total</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$24,400</b>	<b>-\$24,400</b>	<b>-\$44,019</b>
	<b>Revenues</b>						
		Supplemental Billings	-\$84,554	-\$116,791	-\$112,591	-\$80,000	-\$100,000
		Safe Restart Funding - COVID-19	\$0	-\$190,500	-\$159,882	-\$38,000	\$0
		Mun Tax Assistance	-\$23,732	-\$26,131	-\$27,173	-\$27,079	-\$27,717
		Host Kilmer (Service Ontario)	-\$28,891	-\$30,312	-\$30,599	-\$31,417	-\$31,771
		Ontario Hydro	-\$12,147	-\$12,147	-\$12,147	-\$12,147	-\$12,147
		Metrolinx	-\$10,740	-\$11,157	-\$11,261	-\$11,562	-\$11,692
		Hydro One	-\$8,672	-\$8,963	-\$6,310	-\$8,963	-\$6,310
		Grant Guelph Junction Railway	-\$5,330	-\$5,330	-\$5,330	-\$5,330	-\$5,330
		Puslinch Landfill/Wellington County	-\$7,353	-\$8,494	-\$8,511	-\$8,834	-\$8,262
		City of Guelph	-\$34,582	-\$36,657	-\$36,731	-\$38,124	-\$35,656
		University of Guelph	-\$569	-\$716	-\$723	-\$742	-\$750
		CN Railway	-\$1,316	-\$1,316	-\$1,316	-\$1,316	-\$1,316
		CP Railway	-\$7,854	-\$7,854	-\$7,804	-\$7,854	-\$7,804
		OMPF	-\$415,700	-\$417,400	-\$419,800	-\$419,800	-\$422,200
		Penalties - Property Taxes	-\$108,658	-\$94,449	-\$120,797	-\$94,000	-\$100,000
		Interest - Tax Arrears	-\$101,318	-\$106,237	-\$100,960	-\$96,000	-\$100,000
		Interest on General	-\$169,859	-\$98,558	-\$37,183	-\$90,092	-\$90,092
		Other Revenues	-\$488	-\$194	-\$355	-\$330	-\$345
		<b>Revenues Total</b>	<b>-\$1,021,764</b>	<b>-\$1,173,204</b>	<b>#####</b>	<b>-\$971,590</b>	<b>-\$961,392</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Council</b>					
		<b>Expenditures</b>					
		PT Wages	\$95,717	\$103,120	\$88,119	\$101,183	\$105,231
		PT Wage Related Expenses	\$5,288	\$6,258	\$5,008	\$7,488	\$8,050
		Manulife Benefits	\$22,533	\$22,536	\$24,576	\$24,475	\$22,182
		Office Supplies & Equipment	\$0	\$70	\$0	\$200	\$200
		Mileage	\$422	\$165	\$0	\$800	\$800
		Professional Development	\$0	\$1,425	\$180	\$3,200	\$3,200
		Membership and Subscription Fees	\$157	\$0	\$0	\$150	\$150
		Employee Travel - Meals	\$95	\$0	\$0	\$200	\$200
		Employee Travel - Accom/Parking	\$3,006	\$860	\$0	\$3,500	\$3,500
		Employee Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
		<b>Expenditures Total</b>	<b>\$127,218</b>	<b>\$134,433</b>	<b>\$117,882</b>	<b>\$141,696</b>	<b>\$144,013</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Elections</b>							
	<b>Expenditures</b>						
		Per Diems	\$94	\$0	\$0	\$0	\$1,845
		Office Supplies & Equipment	\$0	\$0	\$0	\$0	\$2,500
		Signage	\$0	\$0	\$0	\$0	\$100
		Postage	\$0	\$0	\$0	\$0	\$2,500
		Professional Fees - Audit	\$0	\$0	\$0	\$0	\$0
		Professional Development	\$0	\$0	\$0	\$0	\$750
		Advertising	\$0	\$0	\$0	\$0	\$8,237
		Contract Services	\$1,476	\$1,476	\$1,476	\$1,476	\$45,682
		<b>Expenditures Total</b>	<b>\$1,569</b>	<b>\$1,476</b>	<b>\$1,476</b>	<b>\$1,476</b>	<b>\$61,614</b>
	<b>ReserveTransfers</b>						
		Contribution to Elections	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750
		Transfer From Elections	\$0	\$0	\$0	\$0	-\$55,000
		<b>ReserveTransfers Total</b>	<b>\$13,750</b>	<b>\$13,750</b>	<b>\$13,750</b>	<b>\$13,750</b>	<b>-\$41,250</b>
	<b>Revenues</b>						
		Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
		Nomination Fees	\$0	\$0	\$0	\$0	\$0
		<b>Revenues Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Finance</b>							
	<b>Expenditures</b>						
		FT Wages	\$280,591	\$312,873	\$286,460	\$364,281	\$385,894
		PT Wages	\$0	\$0	\$0	\$0	\$0
		OT Wages	\$0	\$3,003	\$2,944	\$500	\$500
		FT Wage Related Expenses	\$47,752	\$50,562	\$52,291	\$65,085	\$69,739
		PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		Manulife Benefits	\$37,741	\$42,497	\$40,939	\$45,721	\$41,437
		WSIB	\$8,313	\$8,968	\$8,420	\$10,427	\$10,906
		Computer Software & Hardware	\$4,145	\$1,729	\$536	\$500	\$500
		Office Supplies	\$5,909	\$5,785	\$3,454	\$6,000	\$5,000
		Postage	\$9,971	\$11,420	\$12,867	\$10,000	\$11,000
		Communication (phone, fax, internet)	\$6,294	\$2,466	\$4,231	\$2,567	\$5,536
		Professional Fees - Audit	\$14,959	\$14,959	\$14,958	\$15,400	\$15,400
		Mileage	\$762	\$27	\$32	\$1,000	\$1,000
		Professional Development	\$3,707	\$880	\$2,109	\$12,509	\$12,643
		Membership and Subscription Fees	\$986	\$2,004	\$3,002	\$3,425	\$3,411
		Employee Travel - Meals	\$25	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$180	\$0	\$0	\$200	\$200
		Advertising and Tax Sale Expenses	\$4,973	\$12,251	\$25,371	\$7,994	\$12,994
		Contract Services	\$47,950	\$37,434	\$65,047	\$40,092	\$43,773
		Emergency Management	\$2,556	\$1,072	\$993	\$1,067	\$1,067
		Environmental Service - Garbage Bags	\$19,677	\$6,644	\$0	\$17,500	\$17,500
		Bank Service Charges	\$8,268	\$7,733	\$13,734	\$8,000	\$8,600
		Other written off (non collectible inv's)	\$75	\$759	\$5,625	\$0	\$0
		Debt Interest Repayment	\$0	\$0	\$0	\$0	\$0
		Community Grants	\$37,553	\$37,540	\$34,180	\$34,180	\$22,029
		COVID-19 Incremental Expenses	\$0	\$18,503	\$14,928	\$0	\$0
	<b>Expenditures Total</b>		<b>\$542,388</b>	<b>\$579,110</b>	<b>\$592,122</b>	<b>\$646,498</b>	<b>\$669,179</b>
	<b>ReserveTransfers</b>						
		Transfer from Capital Carry-forward	\$0	\$0	-\$87,616	-\$87,616	\$0
	<b>ReserveTransfers Total</b>		<b>\$0</b>	<b>\$0</b>	<b>-\$87,616</b>	<b>-\$87,616</b>	<b>\$0</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Revenues</b>					
		Advertising, Legal, and Realtax Fees Recovered	-\$4,019	-\$6,669	-\$23,929	-\$5,000	-\$10,000
		NSF Fees	-\$480	-\$360	-\$600	-\$500	-\$500
		Online Service Fee	-\$495	-\$1,019	-\$6,642	-\$1,000	-\$2,000
		Tax Certificates	-\$9,180	-\$9,180	-\$10,260	-\$8,220	-\$8,940
		Other Recoveries	-\$8,781	-\$3,249	-\$7,104	-\$6,500	-\$6,500
		Garbage bags	-\$19,515	-\$4,975	\$0	-\$17,500	-\$17,500
		<b>Revenues Total</b>	<b>-\$42,469</b>	<b>-\$25,452</b>	<b>-\$48,535</b>	<b>-\$38,720</b>	<b>-\$45,440</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Fire and Rescue</b>							
	<b>Expenditures</b>						
		PT Wages	\$428,249	\$414,511	\$389,409	\$428,367	\$439,945
		PT Wage Related Expenses	\$90,511	\$30,823	\$30,198	\$34,614	\$37,241
		Group Benefits	\$18,918	\$17,706	\$18,762	\$17,231	\$18,903
		WSIB	\$12,251	\$12,020	\$11,507	\$12,608	\$13,242
		Office Supplies	\$2,811	\$1,990	\$1,310	\$3,000	\$2,500
		Fuel	\$11,866	\$8,717	\$0	\$14,400	\$15,480
		Equipment Maintenance & Supplies	\$24,705	\$25,158	\$30,345	\$25,000	\$25,000
		Oxygen & Medical Supplies	\$3,755	\$1,804	\$2,003	\$3,100	\$3,100
		Public Education	\$3,885	\$2,279	\$693	\$3,800	\$3,000
		Vehicle Maintenance	\$48,354	\$19,464	\$32,899	\$26,000	\$26,000
		Communication (phone, fax, internet)	\$6,016	\$7,922	\$9,976	\$6,940	\$7,277
		Mileage	\$3,982	\$290	\$735	\$4,000	\$4,000
		Professional Development	\$19,600	\$16,926	\$21,783	\$29,785	\$23,785
		Membership and Subscription Fees	\$4,607	\$3,092	\$3,100	\$5,222	\$5,482
		Employee Travel - Meals	\$986	\$399	\$413	\$1,000	\$1,000
		Employee Travel - Accommodations	\$2,251	\$0	\$189	\$4,220	\$4,220
		Insurance	\$23,097	\$21,411	\$13,724	\$22,481	\$35,447
		Advertising	\$0	\$1,337	\$219	\$1,000	\$1,000
		Vehicle Plates	\$265	\$0	\$165	\$265	\$265
		Permits	\$471	\$481	\$490	\$485	\$490
		Contract Services	\$71,877	\$91,210	\$89,919	\$93,107	\$95,238
		Clothing, Safety Allowance	\$18,179	\$16,288	\$12,850	\$16,892	\$24,752
		<b>Expenditures Total</b>	<b>\$796,636</b>	<b>\$693,829</b>	<b>\$670,691</b>	<b>\$753,516</b>	<b>\$787,368</b>
	<b>Revenues</b>						
		Information/Fire Reports	-\$300	-\$152	-\$777	-\$467	-\$476
		Other recoveries	-\$1,786	-\$529	-\$2,324	-\$9,437	-\$9,437
		Open Burning Permit and Inspection	-\$15,380	-\$15,992	-\$14,661	-\$15,525	-\$15,840
		Burning Permit Violations	-\$931	-\$966	-\$977	-\$1,455	-\$1,465
		Fire Extinguisher Training	-\$150	\$0	-\$326	-\$512	-\$522
		Water Tank Locks	\$0	\$0	\$0	-\$55	-\$19
		Fireworks Permits	-\$200	-\$102	-\$103	-\$206	-\$210

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Occupancy Load	\$0	\$0	\$0	\$0	\$0
		Fire Safety Plan Review	\$0	\$0	-\$124	-\$248	-\$253
		Post Fire Watch	\$0	\$0	\$0	\$0	\$0
		Boarding up or Barricading	\$0	\$0	\$0	\$0	\$0
		Key Boxes	-\$100	-\$102	-\$460	-\$103	-\$469
		Inspections	\$0	\$0	\$0	\$0	\$0
		Carbon Monoxide Alarms and Smoke Alarms	\$0	\$0	\$0	-\$248	-\$253
		Motor Vehicle Emergency Responses	-\$116,966	-\$35,595	-\$50,892	-\$93,361	-\$93,361
		Fire Alarm False Alarm Calls	\$0	\$0	\$0	\$0	\$0
		Donations	-\$19,435	\$0	\$0	\$0	\$0
		Office of the Fire Marshal Grants	\$0	\$0	-\$6,400	\$0	\$0
		<b>Revenues Total</b>	<b>-\$155,248</b>	<b>-\$53,437</b>	<b>-\$77,042</b>	<b>-\$121,616</b>	<b>-\$122,304</b>



			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Heritage Committee</b>					
		<b>Expenditures</b>					
		Per Diems	\$1,940	\$1,083	\$2,262	\$1,950	\$1,634
		Office Supplies	\$46	\$47	\$1,801	\$2,000	\$100
		Mileage	\$201	\$0	\$0	\$250	\$250
		Training	\$305	\$0	\$0	\$500	\$500
		Membership and Subscription Fees	\$0	\$0	\$110	\$0	\$212
		Meals	\$0	\$0	\$0	\$50	\$50
		Accomodations	\$390	\$0	\$0	\$500	\$500
		<b>Expenditures Total</b>	<b>\$2,882</b>	<b>\$1,130</b>	<b>\$4,173</b>	<b>\$5,250</b>	<b>\$3,246</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Library</b>							
	<b>Expenditures</b>						
		Library Rent for Historical society	\$4,715	\$4,503	\$5,117	\$4,800	\$4,800
		Library Water Monitoring	\$1,854	\$2,097	\$2,230	\$1,800	\$1,975
	<b>Expenditures Total</b>		<b>\$6,569</b>	<b>\$6,600</b>	<b>\$7,348</b>	<b>\$6,600</b>	<b>\$6,775</b>
	<b>Revenues</b>						
		Library Costs Recovered from County	-\$3,002	-\$3,005	\$0	-\$3,000	-\$3,000
	<b>Revenues Total</b>		<b>-\$3,002</b>	<b>-\$3,005</b>	<b>\$0</b>	<b>-\$3,000</b>	<b>-\$3,000</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Municipal Office</b>							
	<b>Expenditures</b>						
		Hydro	\$16,459	\$13,584	\$13,615	\$18,000	\$18,000
		Heat	\$11,096	\$10,532	\$10,583	\$11,500	\$11,500
		Water Protection	\$1,025	\$712	\$895	\$750	\$750
		Cleaning, Maint & supplies for Bldg	\$28,565	\$20,441	\$26,067	\$26,251	\$25,946
		Kitchen Supplies and Equipment	\$4,064	\$3,832	\$4,904	\$3,400	\$4,000
		Waste Removal	\$1,935	\$2,026	\$2,359	\$1,980	\$2,712
		Outdoor Maintenance of Building	\$440	\$5,100	\$2,191	\$1,300	\$1,300
		Contract Services	\$4,233	\$3,360	\$4,002	\$3,820	\$4,552
		<b>Expenditures Total</b>	<b>\$67,818</b>	<b>\$59,587</b>	<b>\$64,614</b>	<b>\$67,001</b>	<b>\$68,760</b>
	<b>Revenues</b>						
		Municipal Office Costs Recovered from Building Departme	-\$20,329	-\$17,876	\$0	-\$20,100	-\$20,628
		<b>Revenues Total</b>	<b>-\$20,329</b>	<b>-\$17,876</b>	<b>\$0</b>	<b>-\$20,100</b>	<b>-\$20,628</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>ORC</b>							
	<b>Expenditures</b>						
		FT Wages	\$60,112	\$62,189	\$42,264	\$61,256	\$63,706
		PT Wages	\$26,559	\$7,924	\$15,363	\$31,838	\$32,188
		OT Wages	\$1,553	\$751	\$0	\$2,000	\$2,000
		FT Wage Related Expenses	\$11,917	\$11,013	\$7,821	\$11,312	\$12,007
		PT Wage Related Expenses	\$1,297	\$381	\$736	\$3,060	\$3,174
		Manulife Benefits	\$7,924	\$4,336	\$7,168	\$7,244	\$6,565
		WSIB	\$2,796	\$2,226	\$1,786	\$2,853	\$2,947
		Office Supplies	\$601	\$69	\$223	\$300	\$300
		Hydro	\$25,794	\$22,339	\$19,901	\$27,000	\$27,000
		Heat	\$4,921	\$4,867	\$4,596	\$5,500	\$5,500
		Water Protection	\$643	\$1,114	\$833	\$700	\$700
		Equipment Maintenance & Supplies	\$4,314	\$4,134	\$2,485	\$6,870	\$6,870
		Signage	\$0	\$0	\$0	\$100	\$0
		Bldg-Cleaning, Maint,Supplies Interior	\$4,113	\$5,148	\$2,821	\$5,800	\$5,800
		Waste Removal	\$1,136	\$1,789	\$1,860	\$1,560	\$2,135
		Bldg-Cleaning, Maint,Supplies Exterior	\$6,944	\$3,590	\$4,689	\$8,000	\$8,000
		Communication (phone, fax, internet)	\$2,967	\$3,405	\$2,653	\$3,120	\$3,035
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$0	\$0	\$0	\$1,000	\$1,000
		Membership and Subscription Fees	\$158	\$0	\$0	\$220	\$150
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Insurance	\$8,611	\$7,918	\$3,321	\$8,314	\$8,862
		Advertising	\$0	\$0	\$175	\$500	\$2,100
		Contract Services	\$630	\$630	\$791	\$1,480	\$1,480
		Clothing, Safety Allowance	\$0	\$158	\$0	\$515	\$515
		<b>Expenditures Total</b>	<b>\$172,989</b>	<b>\$143,979</b>	<b>\$119,485</b>	<b>\$190,691</b>	<b>\$196,185</b>
	<b>Revenues</b>						
		Ice Rental - Prime	-\$20,772	-\$23,295	\$0	-\$13,770	-\$22,033
		Ice Rental - Non-Prime	\$0	-\$506	\$0	\$0	-\$506
		Arena Summer Rentals	-\$13,440	-\$1,583	-\$12,850	-\$10,313	-\$13,750
		Gymnasium Rental	-\$26,469	-\$6,390	-\$3,932	-\$10,000	-\$25,000

				2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
			Rink Board and Ball Diamond Advertising	\$0	-\$357	\$0	-\$363	-\$370
			Other Recoveries	-\$386	-\$412	\$0	-\$500	-\$500
			<b>Revenues Total</b>	<b>-\$61,066</b>	<b>-\$32,542</b>	<b>-\$16,782</b>	<b>-\$34,946</b>	<b>-\$62,159</b>

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			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Parks</b>					
		<b>Expenditures</b>					
		FT Wages	\$46,775	\$0	\$30,311	\$36,754	\$38,224
		PT Wages	\$10,134	\$0	\$0	\$0	\$0
		OT Wages	\$7,448	\$0	\$255	\$0	\$0
		FT Wage Related Expenses	\$9,205	\$0	\$5,480	\$6,672	\$7,086
		PT Wage Related Expenses	\$882	\$0	\$0	\$0	\$0
		Manulife Benefits	\$7,593	\$0	\$439	\$5,341	\$4,840
		WSIB	\$2,049	\$0	\$920	\$1,103	\$1,151
		Hydro	\$2,703	\$2,128	\$2,468	\$2,700	\$2,700
		Fuel	\$2,598	\$2,290	\$0	\$2,630	\$2,827
		Water Protection	\$35	\$0	\$0	\$700	\$700
		Equipment Maintenance and Supplies	\$1,306	\$1,159	\$2,332	\$1,480	\$1,555
		Vehicle Maintenance	\$197	\$527	\$263	\$500	\$500
		Maintenance Grounds	\$4,132	\$6,100	\$7,689	\$10,000	\$10,000
		Insurance	\$7,190	\$7,540	\$3,385	\$7,917	\$8,862
		Advertising	\$1,134	\$0	\$0	\$500	\$2,100
		Contract Services	\$7,272	\$3,979	\$684	\$960	\$794
		<b>Expenditures Total</b>	<b>\$110,654</b>	<b>\$23,723</b>	<b>\$54,225</b>	<b>\$77,255</b>	<b>\$81,338</b>
		<b>Revenues</b>					
		Horse Paddock Rental	-\$250	\$0	\$0	-\$207	-\$212
		Picnic Shelter	-\$400	\$0	-\$518	-\$153	-\$507
		Ball Diamond Rentals	-\$5,627	-\$4,277	-\$7,387	-\$2,750	-\$5,742
		Soccer Field Rentals	-\$2,331	-\$1,603	-\$4,232	-\$1,500	-\$4,000
		Tennis Courts	-\$730	\$0	\$0	-\$400	-\$800
		Other recoveries	\$50	-\$100	\$50	\$0	\$0
		<b>Revenues Total</b>	<b>-\$9,288</b>	<b>-\$5,979</b>	<b>-\$12,087</b>	<b>-\$5,010</b>	<b>-\$11,261</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>PCC</b>							
	<b>Expenditures</b>						
		FT Wages	\$0	\$57,524	\$49,232	\$58,906	\$63,706
		PT Wages	\$41,182	\$10,976	\$0	\$20,634	\$21,491
		OT Wages	\$667	\$19	\$1,144	\$1,000	\$1,000
		FT Wage Related Expenses	\$7	\$9,570	\$8,984	\$10,862	\$11,809
		PT Wage Related Expenses	\$1,912	\$501	\$0	\$2,079	\$2,218
		Manulife Benefits	\$0	\$7,573	\$8,381	\$8,147	\$7,383
		WSIB	\$1,323	\$2,145	\$1,551	\$2,416	\$2,595
		Office Supplies	\$82	\$104	\$0	\$150	\$150
		Hydro	\$11,159	\$6,800	\$7,055	\$12,000	\$12,000
		Heat	\$4,040	\$3,914	\$3,954	\$4,300	\$4,300
		Fuel	\$0	\$0	\$0	\$500	\$0
		Water Protection	\$4,558	\$3,007	\$3,970	\$4,500	\$4,500
		Bldg-Cleaning, Maint,Supplies Interior	\$9,003	\$3,959	\$3,457	\$13,670	\$13,670
		Kitchen Supplies and Equipment	\$557	\$0	\$0	\$1,500	\$1,500
		Waste Removal	\$4,544	\$7,075	\$7,388	\$6,240	\$8,541
		Outdoor Maintenance of Building	\$2,335	\$6,557	\$5,360	\$4,000	\$4,000
		Communication (phone, fax, internet)	\$3,147	\$3,179	\$2,436	\$3,000	\$2,856
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$0	\$0	\$0	\$0	\$0
		Membership and Subscription Fees	\$500	\$0	\$500	\$500	\$500
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Insurance	\$7,996	\$7,746	\$3,321	\$8,133	\$8,862
		Advertising	\$914	\$0	\$0	\$2,000	\$2,100
		Contract Services	\$2,937	\$2,918	\$4,349	\$3,660	\$4,092
		Clothing, Safety Allowance	\$0	\$0	\$208	\$260	\$260
		<b>Expenditures Total</b>	<b>\$96,861</b>	<b>\$133,565</b>	<b>\$111,289</b>	<b>\$168,857</b>	<b>\$177,934</b>
	<b>Revenues</b>						
		Hall - Prime	-\$29,365	-\$3,892	\$525	-\$13,623	-\$13,623
		Hall - Non-Prime	-\$19,969	-\$2,052	\$26	-\$9,560	-\$9,560
		Meeting Room	-\$13,427	-\$1,308	\$0	-\$5,975	-\$5,975

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Projector and Microphone Rental Fee	-\$75	\$0	\$0	-\$104	-\$106
		Licensed Events Using Patio	-\$285	\$0	\$0	-\$119	-\$121
		Hall - Commercial Rentals	-\$1,547	\$0	\$0	-\$318	-\$330
		Bartenders	-\$7,227	-\$1,430	\$260	-\$4,177	-\$4,331
		Kitchen Facilities - Non-Prime	-\$3,143	-\$1,078	\$0	-\$1,900	-\$1,900
		Advertising Sign	-\$33	-\$34	-\$34	-\$52	-\$53
		Other Recoveries	-\$956	-\$283	\$0	-\$1,000	-\$1,000
		Recreation Conditional Grants	-\$5,609	-\$4,468	\$0	-\$5,167	-\$5,167
		<b>Revenues Total</b>	<b>-\$81,636</b>	<b>-\$14,544</b>	<b>\$776</b>	<b>-\$41,994</b>	<b>-\$42,166</b>



				2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
			PDAC					
			Expenditures					
			Per Diems	\$4,280	\$3,319	\$4,362	\$4,551	\$4,733
			Office Supplies & Equipment	\$62	\$70	\$0	\$100	\$100
			Mileage	\$0	\$0	\$0	\$150	\$150
			Training	\$0	\$0	\$0	\$500	\$500
			Meals	\$0	\$0	\$0	\$0	\$50
			Accomodations	\$0	\$0	\$0	\$0	\$500
			Expenditures Total	\$4,342	\$3,389	\$4,362	\$5,301	\$6,033

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Planning</b>							
	<b>Expenditures</b>						
		FT Wages	\$56,985	\$61,842	\$59,242	\$70,252	\$75,996
		OT Wages	\$479	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$10,823	\$10,879	\$11,132	\$12,637	\$13,826
		Manulife Benefits	\$4,430	\$4,514	\$5,459	\$5,336	\$4,837
		WSIB	\$1,819	\$1,925	\$1,828	\$2,123	\$2,303
		Office Supplies	\$752	\$401	\$142	\$750	\$750
		Communication (phone, fax, internet)	\$78	\$155	\$28	\$100	\$100
		Professional Fees - Legal	\$35,870	\$46,145	\$4,740	\$17,000	\$17,000
		Professional Fees - Engineering	\$63,282	\$53,692	\$69,311	\$57,849	\$57,849
		Mileage	\$99	\$0	\$0	\$100	\$100
		Professional Development	\$1,119	\$371	\$371	\$965	\$1,330
		Membership and Subscription Fees	\$300	\$0	\$190	\$230	\$385
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Advertising	\$2,735	\$6,695	\$2,691	\$5,000	\$3,500
		Professional Fees - Water Monitoring	\$3,818	\$1,714	\$2,153	\$2,000	\$2,500
		Contract Services	\$7,830	\$22,980	\$35,180	\$24,490	\$46,398
		CIP Grants	\$0	\$0	\$0	\$7,500	\$7,500
		<b>Expenditures Total</b>	<b>\$190,417</b>	<b>\$211,313</b>	<b>\$192,467</b>	<b>\$207,132</b>	<b>\$235,173</b>
	<b>ReserveTransfers</b>						
		Transfer from Operating Carryforward	\$0	\$0	\$0	-\$7,500	-\$7,500
		Transfer to Operating Carryforward	\$0	\$0	\$0	\$0	\$0
		<b>ReserveTransfers Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$7,500</b>	<b>-\$7,500</b>
	<b>Revenues</b>						
		Engineering, Environmental, Legal, and Advertising Fees Re	-\$38,481	-\$45,618	-\$15,074	-\$20,000	-\$15,000
		Minor Variance	-\$18,154	-\$19,134	-\$28,142	-\$18,499	-\$22,442
		Agreements	-\$1,015	-\$250	\$0	-\$793	-\$809
		Part Lot Control Exemption By-law	-\$585	\$0	\$0	\$0	\$0
		Site Plan Control	-\$31,450	-\$84,860	-\$97,157	-\$32,624	-\$89,518
		Consent Review and Clearance	-\$3,750	-\$2,740	-\$3,753	-\$3,892	-\$3,948

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Ownership List Confirmation	\$0	-\$1,400	-\$1,846	-\$1,065	-\$1,460
		Pre-Consultation	\$0	-\$6,150	-\$18,125	-\$625	-\$637
		Zoning By-law Amendment	-\$43,600	-\$14,842	-\$74,845	-\$30,188	-\$30,792
		Telecommunication Tower Proposals	-\$532	\$0	-\$543	-\$2,331	-\$700
		Lifting of Holding Designation Fee (Zoning)	\$0	-\$598	-\$1,824	-\$608	-\$620
		Zoning By-law Amendment - Aggregate	\$0	-\$15,300	\$0	\$0	-\$15,872
		Garden Suites and Renewals (Zoning)	\$0	-\$1,200	\$0	-\$1,220	-\$1,245
		Zoning Compliance Letter	-\$2,850	-\$3,057	-\$3,925	-\$2,723	-\$3,086
		Zoning By-law - Copy	\$0	\$0	\$0	\$0	\$0
		<b>Revenues Total</b>	<b>-\$140,417</b>	<b>-\$195,149</b>	<b>-\$245,235</b>	<b>-\$114,568</b>	<b>-\$186,129</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
<b>Public Works</b>							
	<b>Expenditures</b>						
		FT Wages	\$323,700	\$352,167	\$344,472	\$403,915	\$484,968
		PT Wages	\$32,040	\$101,378	\$31,697	\$35,600	\$43,320
		OT Wages	\$60,865	\$57,199	\$13,058	\$27,795	\$27,795
		FT Wage Related Expenses	\$64,726	\$64,866	\$64,267	\$74,743	\$90,832
		PT Wage Related Expenses	\$4,690	\$10,966	\$3,052	\$6,626	\$8,171
		Manulife Benefits	\$39,288	\$38,898	\$49,418	\$48,757	\$52,256
		WSIB	\$12,924	\$15,215	\$12,063	\$13,878	\$16,261
		Office Supplies	\$20	\$161	\$202	\$250	\$250
		Hydro	\$678	\$597	\$548	\$750	\$750
		Fuel	\$74,234	\$61,667	\$89,558	\$70,000	\$75,250
		Equipment Maintenance & Supplies	\$2,166	\$1,770	\$2,028	\$2,050	\$2,050
		Signage	\$9,403	\$9,732	\$25,087	\$10,000	\$14,000
		Pavement Markings	\$14,485	\$33,499	\$30,056	\$35,500	\$35,500
		Railway Maintenance	\$11,376	\$0	\$5,514	\$5,000	\$5,000
		Maintenance Gravel	\$73,349	\$78,965	\$75,422	\$80,000	\$80,000
		Calcium	\$61,026	\$66,152	\$68,488	\$68,000	\$68,000
		Winter Maintenance	\$250,113	\$273,616	\$153,336	\$229,250	\$229,250
		Waste Removal	\$2,150	\$203	\$1,171	\$1,500	\$1,500
		Shop Overhead	\$7,812	\$6,768	\$7,724	\$7,400	\$7,400
		Road Maintenance supplies	\$30,187	\$46,538	\$56,427	\$35,400	\$35,400
		Vehicle Maintenance	\$73,777	\$53,992	\$27,106	\$46,000	\$46,000
		Speed Monitor	\$0	\$0	\$0	\$500	\$500
		Tree Maintenance Program	\$19,898	\$18,443	\$23,356	\$20,000	\$20,000
		Sidewalk Repairs	\$890	\$0	\$4,398	\$5,000	\$5,000
		Communication (phone, fax, internet)	\$2,903	\$4,293	\$2,577	\$2,844	\$3,213
		Professional Fees - Engineering	\$466	\$5,424	\$994	\$2,000	\$2,000
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$1,211	\$0	\$0	\$1,420	\$1,420
		Membership and Subscription Fees	\$698	\$706	\$559	\$900	\$900
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Insurance	\$77,372	\$46,875	\$20,406	\$49,219	\$51,694
		Advertising	\$989	\$525	\$350	\$1,000	\$1,000

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Vehicle Plates	\$6,012	\$0	\$5,547	\$7,255	\$7,255
		Permits	\$101	\$50	\$65	\$100	\$100
		Contract Services	\$35,407	\$33,903	\$25,828	\$45,220	\$38,504
		Clothing, Safety Allowance	\$702	\$2,410	\$2,021	\$2,400	\$2,400
		Street Lights: Repairs and Hydro Bills	\$22,561	\$19,367	\$19,715	\$14,850	\$14,850
		<b>Expenditures Total</b>	<b>\$1,318,219</b>	<b>\$1,406,347</b>	<b>\$1,166,508</b>	<b>\$1,355,272</b>	<b>\$1,472,937</b>
		<b>ReserveTransfers</b>					
		Transfer from Asset Management Discretionary Reserve	\$0	\$0	\$0	-\$10,000	-\$10,000
		Contribution to Aggregate Levy Discretionary Reserve	\$279,089	\$240,000	\$240,000	\$240,000	\$271,900
		Contribution from Winter Maintenance	-\$47,113	\$0	\$0	\$0	\$0
		Contribution to Winter Maintenance	\$0	\$0	\$0	\$0	\$0
		<b>ReserveTransfers Total</b>	<b>\$231,976</b>	<b>\$240,000</b>	<b>\$240,000</b>	<b>\$230,000</b>	<b>\$261,900</b>
		<b>Revenues</b>					
		Oversize-Overweight Load Permits	\$0	\$0	-\$103	-\$103	-\$105
		Third Party Cost Recovery	\$0	\$0	-\$15,970	\$0	\$0
		Entrance Permit	-\$2,580	-\$6,755	-\$5,832	-\$4,800	-\$5,000
		Roads Other Recoveries	-\$1,150	-\$1,340	-\$403	-\$20,638	-\$21,051
		Provincial Aggregate Levy	-\$507,089	-\$524,189	-\$583,783	-\$468,000	-\$480,000
		<b>Revenues Total</b>	<b>-\$510,819</b>	<b>-\$532,285</b>	<b>-\$606,090</b>	<b>-\$493,541</b>	<b>-\$506,156</b>

				2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
			<b>Recreation Committee</b>					
			<b>Expenditures</b>					
			Per Diems	\$2,565	\$2,221	\$2,709	\$2,655	\$2,817
			Office Supplies & Equipment	\$0	\$0	\$0	\$0	\$100
			Mileage	\$0	\$0	\$0	\$0	\$150
			Training	\$0	\$0	\$0	\$0	\$500
			Meals	\$0	\$0	\$0	\$0	\$50
			Accomodations	\$0	\$0	\$0	\$0	\$500
			<b>Expenditures Total</b>	<b>\$2,565</b>	<b>\$2,221</b>	<b>\$2,709</b>	<b>\$2,655</b>	<b>\$4,117</b>

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		<b>Source Water Protection</b>					
		<b>Expenditures</b>					
		<b>Contract Services</b>	\$0	\$0	\$0	\$8,960	\$9,448
		<b>Expenditures Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,960</b>	<b>\$9,448</b>
		<b>Grand Total</b>	<b>\$2,317,515</b>	<b>\$2,368,141</b>	<b>\$2,084,625</b>	<b>\$2,963,354</b>	<b>\$3,203,288</b>