

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO 006-2022

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2022.

WHEREAS Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended provides that a local municipality shall in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

WHEREAS the budget of the Corporation of the Township of Puslinch for 2022 is described in detail in Schedule "A" and Schedule "B" of this By-law.

NOW THEREFORE the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2022 be adopted in the amount of \$5,688,612.
2. That the total estimated operating revenues for the purposes of the Township for the year 2022 be adopted in the amount of \$2,507,927.
3. That the total estimated capital expenditures for the purpose of the Township for the year 2022 be adopted in the amount of \$4,459,949.
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2022 be adopted in the amount of \$3,203,288.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2022 be adopted in the amount of \$1,460,100.
6. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's discretionary reserves and restricted reserves as outlined in Schedule "A" and Schedule "B" of this By-law.
7. That any gas tax funds not required for those projects that identify the use of gas tax funds be directed to other qualified projects identified in Schedule "A" of this By-law.
8. That Schedules "A" and "B", annexed hereto, form part of this By-law.
9. If any section or portion of this by-law is found by a court of competent jurisdiction to be invalid, it is the intent of Council for the Township that all remaining sections and portions of this by-law continue in force and effect.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 9th DAY OF FEBRUARY 2022.

James Seeley, Mayor

Courtenay Hoytfox, Clerk

2022 Capital Plan Summary

Project Cost					Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total	
Building									
	Building								
		Septic Reinspections	Study/Plan			\$15,000		\$15,000	
Fire and Rescue									
	Fire and Rescue								
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072	
		Radio System Update	Asset Management			\$48,235		\$48,235	
General Government									
	Corporate								
		Asset Management	Reserve Contribution		\$1,212,300			\$1,212,300	
		Computer Equipment - 4002	Asset Management			\$9,565		\$9,565	
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$11,957		\$11,957	
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000	
		County Road Diet through Aberfoyle Peer Review	Study/Plan		\$20,000			\$20,000	
		County of Wellington Study on Additional Employment Lands in the Township of Puslinch	Study/Plan	\$25,000	\$5,000			\$30,000	
		401 and Highway 6 Project Review of Hotspots	Study/Plan		\$5,000			\$5,000	
	Municipal Office								
		Convert Lighting to LED and Install Motion Sensors	Asset Management			\$17,420		\$17,420	
		Power Distribution Equipment (feeders, panels, main disconnect switch) - Asset No. 21MC	Asset Management			\$20,000		\$20,000	
		Window and Door Replacement Program and Air Curtain on Front Doors - Asset No. 46MC	Asset Management			\$100,000		\$100,000	
		Municipal Office HVAC Upgrades - Asset No. 59MC	Asset Management			\$124,056		\$124,056	
		Accessible Washroom Upgrades - Asset No. 59MC	Asset Management	\$68,311		\$31,689		\$100,000	
		Municipal Office Design, Renovation and Addition	Asset Management			\$0		\$0	
Parks and Recreation									
	ORC								
		Convert Lighting to LED	Asset Management			\$15,000		\$15,000	
	Parks								

2022 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Replacement of Morriston Meadows Bleachers and 6 Seat High Bleachers - Asset No. 3046, 3052 and 3053	Asset Management			\$20,000		\$20,000
		Puslinch Community Centre Park Renovation and Upgrade - Phase 2	New Asset	\$370,128			\$120,978	\$491,106
	PCC	Convert Lighting to LED	Asset Management			\$10,000		\$10,000
		Roof Inspection	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works	Bridge and Culvert Inspections-2023	Study/Plan			\$7,500		\$7,500
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$17,280	\$2,720	\$20,000
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management			\$408,938		\$408,938
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan			\$9,000		\$9,000
		Gilmour Culvert - Asset No. 2009	Asset Management	\$68,262			\$561,738	\$630,000
		Carriage Lane - Stormwater Management Facility - Asset No. 12007	Asset Management			\$165,000		\$165,000
		Little's Bridge - Asset No. 1003	Asset Management			\$21,600	\$3,400	\$25,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Concession 1 Culvert - Asset No. 1006	Asset Management			\$14,000		\$14,000
		Concession 7 Paving - Asset No. 114	New Asset	\$263,000		\$255,400	\$81,600	\$600,000
		Roadside Mower for Grader 502 - Asset No. XXX	New Asset				\$100,000	\$100,000
Grand Total				\$794,701	\$1,460,100	\$1,334,712	\$870,436	\$4,459,949

2023 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$2,691		\$2,691
		Community Risk Assessment - Ontario Regulation 378/18	Study/Plan		\$24,000		\$36,000	\$60,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,245,700			\$1,245,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
		401 and Highway 6 Project Review of Hotspots	Study/Plan		\$20,000			\$20,000
Parks and Recreation								
	ORC							
		Rinkboard Replacement (Interior and Exterior)	Asset Management			\$100,000		\$100,000
	Parks							
		Replacement of Old Morriston 6 Seat Concrete Bleachers - Asset No.	Asset Management			\$10,000		\$10,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset	Asset Management	\$51,000				\$51,000
		Playground area at Boreham Park (also known as Arkell Park) - Asset	Asset Management	\$20,000			\$210,000	\$230,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset	Asset Management			\$249,000		\$249,000
	PCC							

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary Reserve	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Replacement of Ceiling	Asset Management			\$35,000		\$35,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Concession 7- Concession 2A to Mason Road - Asset No. 115	Asset Management			\$111,553	\$17,559	\$129,112
		Concession 7- Mason Road to McLean Road West - Asset No. 116	Asset Management			\$40,494	\$6,374	\$46,868
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) -	Asset Management			\$259,200	\$40,800	\$300,000
		Bridlepath - Asset No. 204_Surface	Asset Management			\$145,374	\$22,883	\$168,258
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Leslie Road West - Mountsberg Bridge to Curve at Highway 401 -	Asset Management			\$119,823	\$18,861	\$138,684
		Leslie Road West - Curve at Highway 401 to Puslinch-Flamborough Townline - Asset No.	Asset Management			\$99,563	\$15,672	\$115,235
		Little's Bridge - Asset No. 1003	Asset Management	\$332,640			\$52,360	\$385,000
		Bridlepath - Bridle Path Split to Brock Road South - Asset No.	Asset Management			\$58,101	\$9,146	\$67,247
		Winer Road - McLean Road to dead end. - Asset No. 212A and 212B_SURFACE	Asset Management			\$210,053	\$33,064	\$243,117
		Sideroad 10 North - Forestell Road to Laird Road West - Asset No. 97	Asset Management			\$101,637	\$15,998	\$117,635
		Puslinch-Flamborough Townline - Leslie Road West to Township Limits - Asset No. 148	Asset Management			\$29,519	\$4,647	\$34,166
		Maltby Road East - Victoria Road South to Watson Road South - Asset No. 63A and 63B	Asset Management			\$198,761	\$31,286	\$230,048
		McRae Station Road - Watson Road South to Concession 14 East - Asset No. 132	Asset Management			\$33,029	\$5,199	\$38,228

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Roszell Road - Forestell Road to Townline Road - Asset No. 90 and	Asset Management				\$262,400	\$262,400
		Townline Road - Roszell Road to County Road 34 - Asset No. 88	Asset Management			\$142,878	\$22,490	\$165,368
		Storm Sewers - Geolocation of catch basins	Study/Plan		\$5,000			\$5,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
Grand Total				\$423,640	\$1,520,000	\$2,181,677	\$804,739	\$4,930,056

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Building								
	Building	Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue	Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate	Asset Management	Reserve Contribution		\$1,219,584			\$1,219,584
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance	2024 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
	Municipal Office	Gas Fired Infra-Red Heaters in Public Works Area - Asset No. 59MC	Asset Management			\$6,000		\$6,000
		UV Pure Water Treatment System - Asset No. 59MC	Asset Management			\$10,000		\$10,000
Parks and Recreation								
	Parks	Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC	Replacement of UV Pure Water Treatment System - Asset No. 93PCC	Asset Management			\$7,500		\$7,500

2024 Capital Plan Summary

Project Cost				Funding Type	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification						
		Replacement of Sanitary Pumps and Control System - Asset No. 93PCC	Asset Management				\$5,000		\$5,000
		Window and Door Replacement Program - Asset No. 9PCC	Asset Management				\$100,000		\$100,000
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2025	Study/Plan			\$7,500			\$7,500
		Concession 2- Sideroad 20 South to Concession 7 - Asset No. 35 and 36	Asset Management	\$331,262			\$52,191	\$60,358	\$443,811
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6) - Asset No. 28_Surface	Asset Management				\$42,618		\$42,618
		Maple Leaf Lane - County Road 46 to dead end - Asset No. 52	Asset Management				\$80,697		\$80,697
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140	Asset Management				\$100,000	\$318,080	\$418,080
		Maddaugh Road - Highway 6 to Gore Road - Asset No. 120	Asset Management	\$25,594			\$25,594		\$51,188
		Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A	Asset Management	\$26,658			\$26,658		\$53,316
		Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B	Asset Management	\$24,785			\$24,785		\$49,569
		Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166	Asset Management				\$358,181		\$358,181
		Concession 1 - Leslie Road West to Highway 6 - Asset No. 19	Asset Management				\$52,316		\$52,316
		Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18	Asset Management				\$238,564	\$37,552	\$276,116
		Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153	Asset Management	\$54,921			\$54,921		\$109,842
		Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154	Asset Management	\$28,974			\$28,974		\$57,948

2024 Capital Plan Summary

Project Cost					Funding Type				Grand Total
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves		
		Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155	Asset Management	\$21,613		\$21,613			\$43,225
		Gravel Roads Improvement	Reserve Contribution		\$207,800				\$207,800
		Leslie Road West Culvert - Asset No. 1005	Asset Management			\$100,000			\$100,000
		Roadside Safety Allowances - Bridges and Culverts - Asset No. 2004 and 2014	New Asset		\$138,240		\$21,760		\$160,000
Grand Total				\$516,806	\$1,600,000	\$1,453,682	\$457,874		\$4,028,362

2025 Capital Plan Summary

Project Cost				Funding					
Service	Department	Capital Project	Classification	Type	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue									
	Fire and Rescue								
		Fire Master Plan	Study/Plan			\$24,000		\$36,000	\$60,000
		Defibrillators Fire & Rescue Service Trucks - Asset No. 12_41FE	Asset Management				\$15,000		\$15,000
		Defibrillators - Municipal Buildings- Asset No. 1212_41FE	Asset Management				\$4,500		\$4,500
		Pump 31 Truck - Asset No. 5031	Asset Management		\$10,000		\$458,000		\$468,000
		Structural Firefighter Gear	Asset Management				\$34,977		\$34,977
General Government									
	Corporate								
		Asset Management	Reserve Contribution			\$1,392,700			\$1,392,700
		Computer Equipment - 4002	Asset Management				\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution			\$10,000			\$10,000
Parks and Recreation									
	PCC								
		Recreation and Parks Master Plan	Study/Plan			\$23,000		\$27,000	\$50,000
		Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management		\$10,000		\$90,000		\$100,000
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2025	Study/Plan			\$7,500			\$7,500
		Gore Road - Valens Road to Concession 7 - Asset No. 5	Asset Management		\$86,528			\$86,528	\$173,056
		Gore Road - Concession 7 to Lennon Road - Asset No. 6	Asset Management		\$100,674				\$100,674
		Gore Road- Maddaugh Road to Lennon Road - Asset No. 7	Asset Management		\$112,260			\$17,670	\$129,930
		Gore Road - Sideroad 20 South to Valens Road - Asset No. 4	Asset Management		\$147,745			\$147,745	\$295,490

2025 Capital Plan Summary

Project Cost				Funding				
Service	Department	Capital Project	Classification	Type Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
		Laird Road West - Country Road 32 - dead end - Asset No. 71	Asset Management	\$45,360				\$45,360
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Old Brock Road - County Road 46 to dead end - Asset No. 51_Surface	Asset Management	\$43,446			\$6,839	\$50,285
		Pickup truck - 3/4 ton - Crew Cab - Asset No. 7009	Asset Management	\$6,500		\$45,500		\$52,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$562,512	\$1,700,000	\$657,977	\$321,782	\$3,242,271

2026 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Building								
	Building	Tablet	Information Technology Enhancement			\$5,000		\$5,000
Fire and Rescue								
	Fire and Rescue	Portable Pumps - Asset No. 13_89FE	Asset Management			\$15,000		\$15,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate	Website Redesign	Information Technology	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$1,567,700			\$1,567,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	Parks	Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
		Light Poles Replacement at the Puslinch Community Centre Grounds - Asset No. 3028	Asset Management			\$5,200		\$5,200
		Fencing Replacement at the Puslinch Community Centre Grounds - Asset No. 3029	Asset Management			\$9,694		\$9,694
		Fencing Replacement at the Badenoch Soccer Field (East Side) - Asset No. 3070	Asset Management			\$14,934		\$14,934
Public Works								
	Public Works	Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Concession 1 - Sideroad 10 South to County Road 35 - Asset No. 14	Asset Management	\$202,616			\$31,893	\$234,509
		Mason Road - Concession 7 to dead end - Asset No. 38	Asset Management			\$25,238		\$25,238

2026 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Concession 4 - Sideroad 20 North to curve in road - Asset No. 160	Asset Management			\$50,656		\$50,656
		Concession 4 - Curve in Road to Highway 6 - Asset No. 161	Asset Management			\$38,310		\$38,310
		Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59	Asset Management	\$202,578			\$31,887	\$234,465
		Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21	Asset Management				\$228,495	\$228,495
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE	Asset Management			\$37,404		\$37,404
		Smith Road - Concession 7 to County Road 34 - Asset No. 48	Asset Management			\$37,631		\$37,631
		Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195	Asset Management			\$100,350		\$100,350
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$7,000			\$7,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
		Grader Unit 502 - Asset No. 8003	Asset Management			\$70,000		\$70,000
Grand Total				\$427,694	\$1,800,000	\$487,679	\$292,276	\$3,007,649

2027 Capital Plan Summary

Project Cost				Funding Type				Grand Total
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	
Building								
	Building							
		Septic Reinspections	Study/Plan			\$15,000		\$15,000
Fire and Rescue								
	Fire and Rescue							
		Washer/Extractor - Asset No. 9_104FE	Asset Management			\$10,000		\$10,000
		Gear Dryer - Asset No. 10_2FE	Asset Management			\$6,000		\$6,000
		Thermal Imaging Camera - Asset No. 8_94FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$25,000			\$5,000	\$30,000
		Asset Management	Reserve Contribution		\$1,619,700			\$1,619,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$20,000			\$20,000
Parks and Recreation								
	ORC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
	PCC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500
		Rebalancing of HVAC system - Asset No. 93PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Traffic Count Study	Study/Plan		\$10,000		\$15,000	\$25,000
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Fox Run Drive - transition to curb to County Road 46 - Asset No. 205 and 206	Asset Management			\$54,254		\$54,254

2027 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
		Galt Creek Bridge Gore Road Lot 2 - Asset No. 1008	Asset Management			\$160,000		\$160,000
		Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34	Asset Management				\$237,573	\$237,573
		Victoria Road Culvert Over Galt Creek - Asset No. 2006	Asset Management			\$140,000		\$140,000
		Victoria Road Culvert North of Leslie - Asset No. 2013	Asset Management			\$160,000		\$160,000
		Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010	Asset Management			\$328,320	\$51,680	\$380,000
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196	Asset Management			\$62,153		\$62,153
		Fox Run Drive to Fox Run Drive - Asset No. 207	Asset Management			\$98,630		\$98,630
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Cooks Bridge - Asset No. 1001	Asset Management			\$423,360	\$66,640	\$490,000
		Concession 2 Culvert - Asset No. 2012	Asset Management			\$120,000		\$120,000
		Roads Condition Index Updates	Study/Plan		\$10,000		\$15,000	\$25,000
Grand Total				\$25,000	\$1,900,000	\$1,612,169	\$390,893	\$3,928,062

2028 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Asset No. 5033	Asset Management	\$8,955		\$491,045		\$500,000
		Structural Firefighter Gear	Asset Management			\$8,072		\$8,072
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,698,300			\$1,698,300
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office License Upgrades - 4002	Asset Management			\$20,000		\$20,000
	Municipal Office							
		Replacement of metal roofing panels - Asset No. 56MC	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation - Asset No. 95RSB	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot - Asset No. 15002	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							
		Replacement of metal roofing panels in Blue Storage Building Behind PCC - Asset No. 71BSBBPCC	Asset Management			\$30,000		\$30,000
		Kabota Lawnmower - Asset No. 7007	Asset Management	\$5,000		\$25,000		\$30,000
		Gravel Road Rehabilitation at Old Morriston Park - Asset No. 3056	Asset Management			\$7,740		\$7,740
	PCC							
		Replacement of metal roofing panels - Asset No. 67PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							
		Traffic Calming - Streetscaping Morriston - Phase 2	New Asset	\$25,000	\$61,400		\$13,600	\$100,000
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2028 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
		Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road - Asset No. 9	Asset Management			\$61,288		\$61,288
		Puslinch-Flamborough Townline - 14th Concession East to Victoria Road South - Asset No. 10	Asset Management			\$75,390		\$75,390
		Concession 1 - Transition to Transition - Asset No. 13A	Asset Management				\$360,413	\$360,413
		Beiber Road - Nicholas Beaver Road to private property - Asset No. 214	Asset Management			\$25,593		\$25,593
		Niska Road - Bailey Bridge to Whitelaw Road - Asset No. 78	Asset Management			\$68,844		\$68,844
		Telfer Glen - Queen Street (Highway 6) to dead end - Asset No. 190	Asset Management			\$105,215		\$105,215
		Main Street - Back Street to Morriston Ball Park - Asset No. 29	Asset Management			\$29,021		\$29,021
		Main Street and Back Street - Asset No. 30	Asset Management			\$39,165		\$39,165
		Victoria Road South - County Road 34 to Maltby Road East - Asset No. 126	Asset Management			\$203,145	\$31,977	\$235,122
		Sideroad 10 North - Concession Road 4 to Forestell Road - Asset No. 96	Asset Management			\$113,400		\$113,400
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Tandem Roll-Off Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$330,000		\$360,000
		Tandem Dump Truck - 304 - Asset No. 8013	Asset Management	\$30,000		\$300,000		\$330,000
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$98,955	\$2,000,000	\$2,345,668	\$405,990	\$4,850,613

2029 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Thermal Imaging Camera - Asset No. 8_93FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$13,453		\$13,453
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,857,824			\$1,857,824
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance							
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
		2029 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
	Municipal Office							
		Exterior wall rehabilitation - Asset No. 46MC	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area - Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 1MC	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	ORC							
		Floor Scrubber - Asset No. 4060	Asset Management			\$15,000		\$15,000
	Parks							
		Tree Program and Inspections	Study/Plan		\$6,000			\$6,000
	PCC							
		Exterior wall rehabilitation - Asset No. 9PCC	Asset Management			\$35,000		\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 40PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2029 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		\$330,000
		Nicholas Beaver Road - Brock Road South to Winer Road - Asset No. 162_SURFACE	Asset Management			\$144,449		\$144,449
		Ellis Road - Sideroad 10 North to 6725 Ellis Road - Asset No. 45A	Asset Management			\$57,964		\$57,964
		Ellis Road - transition to County Road 32 - Asset No. 45B	Asset Management			\$176,667	\$27,809	\$204,475
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South) - Asset No. 208_SURFACE	Asset Management			\$66,683		\$66,683
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South - Asset No. 77	Asset Management			\$229,625	\$36,145	\$265,769
		Sideroad 10 North - County Road 34 to transition - Asset No. 95b	Asset Management			\$8,732		\$8,732
		Sideroad 10 North - Wellington Road 34 to Ellis Road - Asset No. 94	Asset Management				\$226,800	\$226,800
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
Grand Total				\$30,000	\$2,100,000	\$1,175,572	\$310,877	\$3,616,450

2030 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Structural Firefighter Gear	Asset Management		\$5,381		\$5,381
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$1,954,700			\$1,954,700
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management		\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
Public Works							
	Public Works						
		Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution	\$207,800			\$207,800
		Bridge and Culvert Inspections-2031	Study/Plan	\$7,500			\$7,500
		Victoria Road South - Leslie Road West to Flamborough Puslinch Townline - Asset No. 122	Asset Management		\$69,302	\$10,909	\$80,211
		Victoria Road South - Leslie Road West to County Road 36 - Asset No. 123	Asset Management			\$253,169	\$253,169
		Cockburn Street - County Road 46 to Old Brock Road - Asset No. 50_Surface	Asset Management		\$18,616		\$18,616
		Concession 4 - Roszell Road to County Road 32 - Asset No. 55	Asset Management		\$121,349	\$19,101	\$140,450
		Cooks Mill Road - Bridge to County Road 41 - Asset No. 82	Asset Management		\$41,938	\$6,601	\$48,540
Grand Total				\$2,200,000	\$276,587	\$289,780	\$2,766,367

2031 Capital Plan Summary

Project Cost				Funding Type				Grand Total
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	
Building								
	Building							
		Tablet	Information Technology Enhancement			\$5,000		\$5,000
		Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue							
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management	\$3,000		\$20,000		\$23,000
		Structural Firefighter Gear	Asset Management			\$10,762		\$10,762
General Government								
	Corporate							
		Website Redesign	Information Technology	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$2,059,700			\$2,059,700
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	ORC							
		Drinking Fountain	Asset Management			\$5,000		\$5,000
	Parks							
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
Public Works								
	Public Works							
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management	\$20,000		\$205,000		\$225,000
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000
		Gravel Roads Improvement	Reserve Contribution		\$207,800			\$207,800
		Bridge and Culvert Inspections-2031	Study/Plan		\$7,500			\$7,500
		Pickup truck - 3/4 ton - Single Cab - Asset No. 8019	Asset Management			\$45,000		\$45,000
		Settler's Road - Calfass Road to Telfer Glen - Asset No. 191	Asset Management			\$41,546	\$6,540	\$48,085
		Kerr Crescent - McLean Road West to McLean Road West - Asset No. 198	Asset Management				\$125,843	\$125,843
		Carriage Lane - Bridle Path to deadend - Asset No. 201_SURFACE	Asset Management				\$111,264	\$111,264

2031 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
		Cassin Court - Daymond Drive to deadend - Asset No. 202_SURFACE	Asset Management			\$36,972	\$5,820	\$42,791
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
Grand Total				\$45,500	\$2,300,000	\$414,779	\$249,466	\$3,009,745

		2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Administration						
Expenditures						
	FT Wages	\$189,764	\$258,474	\$361,103	\$389,722	\$421,832
	PT Wages	\$16,870	\$0	\$2,786	\$0	\$8,432
	OT Wages	\$1,300	\$0	\$0	\$500	\$500
	FT Wage Related Expenses	\$35,920	\$44,587	\$64,631	\$69,096	\$75,381
	PT Wage Related Expenses	\$2,150	\$0	\$209	\$0	\$832
	Manulife Benefits	\$18,024	\$14,280	\$32,998	\$45,476	\$37,646
	WSIB	\$6,860	\$6,290	\$9,628	\$10,407	\$11,392
	Office Supplies & Equipment	\$2,463	\$1,027	\$1,479	\$1,200	\$1,200
	Communication (phone, fax, internet)	\$1,590	\$1,136	\$1,371	\$1,772	\$1,616
	Professional Fees - Legal	\$40,314	\$25,573	\$51,657	\$19,500	\$19,500
	Professional Fees - Engineering	\$16,123	\$12,471	\$50,736	\$44,422	\$44,423
	Events and Other	\$8,769	\$2,403	\$3,020	\$10,775	\$11,075
	Mileage	\$948	\$36	\$0	\$1,500	\$1,000
	Professional Development	\$10,789	\$4,886	\$6,725	\$26,075	\$25,540
	Membership and Subscription Fees	\$9,838	\$6,652	\$10,736	\$11,991	\$16,133
	Employee Travel - Meals	\$25	\$0	\$0	\$100	\$100
	Employee Travel - Accom/Parking	\$1,450	\$0	\$458	\$800	\$800
	Employee Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
	Insurance	\$58,949	\$42,084	\$15,801	\$54,188	\$43,956
	Advertising	\$5,786	\$2,176	\$2,695	\$2,250	\$2,510
	Professional Fees - Ground Water Monitoring	\$4,259	\$3,810	\$5,715	\$3,500	\$4,000
	Contract Services	\$74,829	\$7,486	\$16,196	\$36,121	\$51,258
	Clothing, Safety Allowance	\$0	\$0	\$777	\$0	\$750
	Expenditures Total	\$507,020	\$433,370	\$638,719	\$729,893	\$780,375
ReserveTransfers						
	Contribution to Legal Contingency	\$50,000	\$50,000	\$50,000	\$50,000	\$0
	Transfer from Legal Contingency	-\$63,181	\$0	\$0	\$0	\$0
	Contribution to Insurance Contingency	\$25,000	\$25,000	\$25,000	\$25,000	\$10,000
	Transfer from Insurance Contingency	-\$6,809	-\$5,000	-\$5,000	-\$10,000	-\$10,000
	ReserveTransfers Total	\$5,010	\$70,000	\$70,000	\$65,000	\$0

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Building							
	Expenditures						
		FT Wages	\$188,586	\$183,415	\$266,620	\$277,118	\$313,637
		PT Wages	\$6,104	\$1,043	\$0	\$0	\$0
		OT Wages	\$0	\$321	\$0	\$500	\$500
		FT Wage Related Expenses	\$33,403	\$32,835	\$48,094	\$49,844	\$56,856
		PT Wage Related Expenses	\$281	\$87	\$0	\$0	\$0
		Manulife Benefits	\$18,607	\$20,700	\$31,823	\$33,907	\$31,376
		WSIB	\$6,013	\$5,734	\$7,958	\$8,157	\$8,956
		Computer Software & Hardware	\$1,776	\$741	\$131	\$1,000	\$1,000
		Office Supplies	\$3,574	\$1,585	\$1,871	\$3,000	\$3,000
		Fuel	\$1,581	\$780	\$0	\$1,500	\$1,613
		Vehicle Maintenance	\$473	\$0	\$322	\$500	\$500
		Postage	\$2,012	\$1,889	\$539	\$3,000	\$2,000
		Communication (phone, fax, internet)	\$3,384	\$1,559	\$2,960	\$2,435	\$4,574
		Professional Fees - Legal	\$16,542	\$11,993	\$32,964	\$20,000	\$20,000
		Professional Fees - Audit	\$6,411	\$6,411	\$7,767	\$6,600	\$6,600
		Professional Fees - Engineering	\$218,208	\$212,874	\$54,273	\$70,000	\$70,000
		Mileage	\$189	\$0	\$133	\$500	\$500
		Professional Development	\$3,200	\$3,762	\$3,123	\$17,850	\$17,850
		Membership and Subscription Fees	\$2,265	\$442	\$3,250	\$3,179	\$4,701
		Employee Travel - Meals	\$0	\$0	\$0	\$500	\$500
		Employee Travel - Accomodations	\$277	\$0	\$0	\$1,500	\$1,500
		Insurance	\$18,066	\$11,889	\$4,520	\$12,484	\$9,278
		Advertising	\$1,168	\$1,688	\$892	\$1,715	\$1,715
		Vehicle Plates	\$120	\$0	\$165	\$120	\$120
		Contract Services	\$32,179	\$23,583	\$43,970	\$49,611	\$54,438
		Clothing, Safety Allowance	\$195	\$108	\$300	\$720	\$720
		Emergency Management	\$1,095	\$460	\$467	\$457	\$457
		Municipal Office Costs Recovered from Building Departme	\$20,329	\$17,876	\$0	\$20,100	\$20,628
		Bank Service Charges	\$3,538	\$5,370	\$6,613	\$3,500	\$5,400
		Expenditures Total	\$589,577	\$547,144	\$518,754	\$589,798	\$638,417
		ReserveTransfers					

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
By-law							
Expenditures							
		PT Wages	\$9,291	\$9,146	\$105	\$700	\$700
		PT Wage Related Expenses	\$665	\$771	\$0	\$0	\$0
		WSIB	\$252	\$292	\$0	\$0	\$1,482
		Office Supplies	\$57	\$199	\$40	\$150	\$150
		Signage - 911 Signs	\$2,157	\$7,234	\$1,836	\$500	\$1,800
		Communication (phone, fax, internet)	\$0	\$291	\$1,583	\$636	\$1,292
		Professional Fees - Legal	\$24,875	\$41,900	\$40,364	\$30,000	\$30,000
		Professional Fees - Engineering	\$8,927	\$10,459	\$19,417	\$15,000	\$15,000
		Mileage	\$157	\$0	\$14	\$150	\$150
		Professional Development	\$0	\$0	\$102	\$1,200	\$1,200
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Advertising	\$515	\$0	\$0	\$1,500	\$1,500
		Dog Tags	\$232	\$0	\$0	\$0	\$0
		Contract Services	\$10,988	\$23,679	\$57,480	\$45,360	\$23,508
		Clothing, Safety Allowance	\$0	\$798	\$0	\$260	\$260
		Livestock Loss	\$1,126	\$280	\$780	\$1,500	\$1,500
		FT Wages	\$0	\$0	\$0	\$0	\$48,721
		OT Wages	\$0	\$0	\$0	\$0	\$500
		FT Wage Related Expenses	\$0	\$0	\$0	\$0	\$9,012
		Manulife Benefits	\$0	\$0	\$0	\$0	\$5,820
		Expenditures Total	\$59,242	\$95,049	\$121,721	\$97,256	\$142,894
ReserveTransfers							
		Transfer from Capital Carry-forward	\$0	\$0	-\$11,494	-\$11,494	\$0
		ReserveTransfers Total	\$0	\$0	-\$11,494	-\$11,494	\$0
Revenues							
		Lottery Licences	-\$277	-\$278	\$0	-\$500	-\$500
		Sign Permits	\$0	\$0	-\$269	-\$103	-\$105
		Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
		Engineering, Environmental and Legal Fees Recovered	-\$33,707	-\$13,607	-\$20,191	-\$5,000	-\$10,000

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Corporate							
	Expenditures						
		(Taxes written off (Twp share only))	\$12,969	\$40,511	\$125,149	\$25,000	\$25,000
		(Conservation Authorities Levy Payment)	\$167,217	\$169,281	\$174,553	\$174,553	\$177,805
		Expenditures Total	\$180,186	\$209,792	\$299,702	\$199,553	\$202,805
	ReserveTransfers						
		(Transfer from Operating Carryforward)	\$0	\$0	-\$24,400	-\$24,400	-\$44,019
		ReserveTransfers Total	\$0	\$0	-\$24,400	-\$24,400	-\$44,019
	Revenues						
		(Supplemental Billings)	-\$84,554	-\$116,791	-\$112,591	-\$80,000	-\$100,000
		(Safe Restart Funding - COVID-19)	\$0	-\$190,500	-\$159,882	-\$38,000	\$0
		(Mun Tax Assistance)	-\$23,732	-\$26,131	-\$27,173	-\$27,079	-\$27,717
		(Host Kilmer (Service Ontario))	-\$28,891	-\$30,312	-\$30,599	-\$31,417	-\$31,771
		(Ontario Hydro)	-\$12,147	-\$12,147	-\$12,147	-\$12,147	-\$12,147
		(Metrolinx)	-\$10,740	-\$11,157	-\$11,261	-\$11,562	-\$11,692
		(Hydro One)	-\$8,672	-\$8,963	-\$6,310	-\$8,963	-\$6,310
		(Grant Guelph Junction Railway)	-\$5,330	-\$5,330	-\$5,330	-\$5,330	-\$5,330
		(Puslinch Landfill/Wellington County)	-\$7,353	-\$8,494	-\$8,511	-\$8,834	-\$8,262
		(City of Guelph)	-\$34,582	-\$36,657	-\$36,731	-\$38,124	-\$35,656
		(University of Guelph)	-\$569	-\$716	-\$723	-\$742	-\$750
		(CN Railway)	-\$1,316	-\$1,316	-\$1,316	-\$1,316	-\$1,316
		(CP Railway)	-\$7,854	-\$7,854	-\$7,804	-\$7,854	-\$7,804
		(OMPF)	-\$415,700	-\$417,400	-\$419,800	-\$419,800	-\$422,200
		(Penalties - Property Taxes)	-\$108,658	-\$94,449	-\$120,797	-\$94,000	-\$100,000
		(Interest - Tax Arrears)	-\$101,318	-\$106,237	-\$100,960	-\$96,000	-\$100,000
		(Interest on General)	-\$169,859	-\$98,558	-\$41,617	-\$90,092	-\$90,092
		(Other Revenues)	-\$488	-\$194	-\$355	-\$330	-\$345
		Revenues Total	-\$1,021,764	-\$1,173,204	-\$1,103,908	-\$971,590	-\$961,392

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Elections							
Expenditures							
		Per Diems	\$94	\$0	\$0	\$0	\$1,845
		Office Supplies & Equipment	\$0	\$0	\$0	\$0	\$2,500
		Signage	\$0	\$0	\$0	\$0	\$100
		Postage	\$0	\$0	\$0	\$0	\$2,500
		Professional Fees - Audit	\$0	\$0	\$0	\$0	\$0
		Professional Development	\$0	\$0	\$0	\$0	\$750
		Advertising	\$0	\$0	\$0	\$0	\$8,237
		Contract Services	\$1,476	\$1,476	\$1,476	\$1,476	\$45,682
Expenditures Total			\$1,569	\$1,476	\$1,476	\$1,476	\$61,614
ReserveTransfers							
		Contribution to Elections	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750
		Transfer From Elections	\$0	\$0	\$0	\$0	-\$55,000
ReserveTransfers Total			\$13,750	\$13,750	\$13,750	\$13,750	-\$41,250
Revenues							
		Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
		Nomination Fees	\$0	\$0	\$0	\$0	\$0
Revenues Total			\$0	\$0	\$0	\$0	\$0

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Finance							
Expenditures							
		FT Wages	\$280,591	\$312,873	\$328,044	\$364,281	\$385,894
		PT Wages	\$0	\$0	\$0	\$0	\$0
		OT Wages	\$0	\$3,003	\$2,944	\$500	\$500
		FT Wage Related Expenses	\$47,752	\$50,562	\$58,012	\$65,085	\$69,739
		PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		Manulife Benefits	\$37,741	\$42,497	\$40,939	\$45,721	\$41,437
		WSIB	\$8,313	\$8,968	\$9,278	\$10,427	\$10,906
		Computer Software & Hardware	\$4,145	\$1,729	\$536	\$500	\$500
		Office Supplies	\$5,909	\$5,785	\$4,001	\$6,000	\$5,000
		Postage	\$9,971	\$11,420	\$13,404	\$10,000	\$11,000
		Communication (phone, fax, internet)	\$6,294	\$2,466	\$4,627	\$2,567	\$5,536
		Professional Fees - Audit	\$14,959	\$14,959	\$18,122	\$15,400	\$15,400
		Mileage	\$762	\$27	\$32	\$1,000	\$1,000
		Professional Development	\$3,707	\$880	\$2,109	\$12,509	\$12,643
		Membership and Subscription Fees	\$986	\$2,004	\$3,002	\$3,425	\$3,411
		Employee Travel - Meals	\$25	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$180	\$0	\$0	\$200	\$200
		Advertising and Tax Sale Expenses	\$4,973	\$12,251	\$25,371	\$7,994	\$12,994
		Contract Services	\$47,950	\$37,434	\$65,659	\$40,092	\$43,773
		Emergency Management	\$2,556	\$1,072	\$1,089	\$1,067	\$1,067
		Environmental Service - Garbage Bags	\$19,677	\$6,644	\$0	\$17,500	\$17,500
		Bank Service Charges	\$8,268	\$7,733	\$15,429	\$8,000	\$8,600
		Other written off (non collectible inv's)	\$75	\$759	\$5,625	\$0	\$0
		Debt Interest Repayment	\$0	\$0	\$0	\$0	\$0
		Community Grants	\$37,553	\$37,540	\$34,180	\$34,180	\$22,029
		COVID-19 Incremental Expenses	\$0	\$18,503	\$15,974	\$0	\$0
		Expenditures Total	\$542,388	\$579,110	\$648,379	\$646,498	\$669,179
ReserveTransfers							
		Transfer from Capital Carry-forward	\$0	\$0	-\$87,616	-\$87,616	\$0
		ReserveTransfers Total	\$0	\$0	-\$87,616	-\$87,616	\$0

		2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Fire and Rescue						
Expenditures						
	PT Wages	\$428,249	\$414,511	\$447,750	\$428,367	\$439,945
	PT Wage Related Expenses	\$90,511	\$30,823	\$35,207	\$34,614	\$37,241
	Group Benefits	\$18,918	\$17,706	\$18,762	\$17,231	\$18,903
	WSIB	\$12,251	\$12,020	\$12,553	\$12,608	\$13,242
	Office Supplies	\$2,811	\$1,990	\$1,310	\$3,000	\$2,500
	Fuel	\$11,866	\$8,717	\$0	\$14,400	\$15,480
	Equipment Maintenance & Supplies	\$24,705	\$25,158	\$30,345	\$25,000	\$25,000
	Oxygen & Medical Supplies	\$3,755	\$1,804	\$2,003	\$3,100	\$3,100
	Public Education	\$3,885	\$2,279	\$693	\$3,800	\$3,000
	Vehicle Maintenance	\$48,354	\$19,464	\$44,691	\$26,000	\$26,000
	Communication (phone, fax, internet)	\$6,016	\$7,922	\$10,381	\$6,940	\$7,277
	Mileage	\$3,982	\$290	\$735	\$4,000	\$4,000
	Professional Development	\$19,600	\$16,926	\$23,389	\$29,785	\$23,785
	Membership and Subscription Fees	\$4,607	\$3,092	\$3,100	\$5,222	\$5,482
	Employee Travel - Meals	\$986	\$399	\$479	\$1,000	\$1,000
	Employee Travel - Accomodations	\$2,251	\$0	\$189	\$4,220	\$4,220
	Insurance	\$23,097	\$21,411	\$13,724	\$22,481	\$35,447
	Advertising	\$0	\$1,337	\$219	\$1,000	\$1,000
	Vehicle Plates	\$265	\$0	\$165	\$265	\$265
	Permits	\$471	\$481	\$490	\$485	\$490
	Contract Services	\$71,877	\$91,210	\$89,919	\$93,107	\$95,238
	Clothing, Safety Allowance	\$18,179	\$16,288	\$12,967	\$16,892	\$24,752
	Expenditures Total	\$796,636	\$693,829	\$749,073	\$753,516	\$787,368
Revenues						
	Information/Fire Reports	-\$300	-\$152	-\$777	-\$467	-\$476
	Other recoveries	-\$1,786	-\$529	-\$2,856	-\$9,437	-\$9,437
	Open Burning Permit and Inspection	-\$15,380	-\$15,992	-\$14,661	-\$15,525	-\$15,840
	Burning Permit Violations	-\$931	-\$966	-\$977	-\$1,455	-\$1,465
	Fire Extinguisher Training	-\$150	\$0	-\$326	-\$512	-\$522
	Water Tank Locks	\$0	\$0	\$0	-\$55	-\$19
	Fireworks Permits	-\$200	-\$102	-\$103	-\$206	-\$210

		2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
ORC						
Expenditures						
	FT Wages	\$60,112	\$62,189	\$45,131	\$61,256	\$63,706
	PT Wages	\$26,559	\$7,924	\$18,576	\$31,838	\$32,188
	OT Wages	\$1,553	\$751	\$0	\$2,000	\$2,000
	FT Wage Related Expenses	\$11,917	\$11,013	\$8,371	\$11,312	\$12,007
	PT Wage Related Expenses	\$1,297	\$381	\$870	\$3,060	\$3,174
	Manulife Benefits	\$7,924	\$4,336	\$7,168	\$7,244	\$6,565
	WSIB	\$2,796	\$2,226	\$1,969	\$2,853	\$2,947
	Office Supplies	\$601	\$69	\$223	\$300	\$300
	Hydro	\$25,794	\$22,339	\$21,484	\$27,000	\$27,000
	Heat	\$4,921	\$4,867	\$4,932	\$5,500	\$5,500
	Water Protection	\$643	\$1,114	\$833	\$700	\$700
	Equipment Maintenance & Supplies	\$4,314	\$4,134	\$4,065	\$6,870	\$6,870
	Signage	\$0	\$0	\$0	\$100	\$0
	Bldg-Cleaning, Maint,Supplies Interior	\$4,113	\$5,148	\$2,928	\$5,800	\$5,800
	Waste Removal	\$1,136	\$1,789	\$2,038	\$1,560	\$2,135
	Bldg-Cleaning, Maint,Supplies Exterior	\$6,944	\$3,590	\$4,689	\$8,000	\$8,000
	Communication (phone, fax, internet)	\$2,967	\$3,405	\$2,851	\$3,120	\$3,035
	Mileage	\$0	\$0	\$0	\$100	\$100
	Professional Development	\$0	\$0	\$0	\$1,000	\$1,000
	Membership and Subscription Fees	\$158	\$0	\$0	\$220	\$150
	Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
	Insurance	\$8,611	\$7,918	\$3,321	\$8,314	\$8,862
	Advertising	\$0	\$0	\$175	\$500	\$2,100
	Contract Services	\$630	\$630	\$791	\$1,480	\$1,480
	Clothing, Safety Allowance	\$0	\$158	\$0	\$515	\$515
Expenditures Total		\$172,989	\$143,979	\$130,414	\$190,691	\$196,185
Revenues						
	Ice Rental - Prime	-\$20,772	-\$23,295	\$0	-\$13,770	-\$22,033
	Ice Rental - Non-Prime	\$0	-\$506	\$0	\$0	-\$506
	Arena Summer Rentals	-\$13,440	-\$1,583	-\$12,850	-\$10,313	-\$13,750
	Gymnasium Rental	-\$26,469	-\$6,390	-\$3,932	-\$10,000	-\$25,000

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
		Parks					
		Expenditures					
		FT Wages	\$46,775	\$0	\$30,311	\$36,754	\$38,224
		PT Wages	\$10,134	\$0	\$0	\$0	\$0
		OT Wages	\$7,448	\$0	\$255	\$0	\$0
		FT Wage Related Expenses	\$9,205	\$0	\$5,480	\$6,672	\$7,086
		PT Wage Related Expenses	\$882	\$0	\$0	\$0	\$0
		Manulife Benefits	\$7,593	\$0	\$439	\$5,341	\$4,840
		WSIB	\$2,049	\$0	\$920	\$1,103	\$1,151
		Hydro	\$2,703	\$2,128	\$2,618	\$2,700	\$2,700
		Fuel	\$2,598	\$2,290	\$0	\$2,630	\$2,827
		Water Protection	\$35	\$0	\$0	\$700	\$700
		Equipment Maintenance and Supplies	\$1,306	\$1,159	\$2,332	\$1,480	\$1,555
		Vehicle Maintenance	\$197	\$527	\$263	\$500	\$500
		Maintenance Grounds	\$4,132	\$6,100	\$7,689	\$10,000	\$10,000
		Insurance	\$7,190	\$7,540	\$3,385	\$7,917	\$8,862
		Advertising	\$1,134	\$0	\$0	\$500	\$2,100
		Contract Services	\$7,272	\$3,979	\$684	\$960	\$794
		Expenditures Total	\$110,654	\$23,723	\$54,376	\$77,255	\$81,338
		Revenues					
		Horse Paddock Rental	-\$250	\$0	\$0	-\$207	-\$212
		Picnic Shelter	-\$400	\$0	-\$518	-\$153	-\$507
		Ball Diamond Rentals	-\$5,627	-\$4,277	-\$7,387	-\$2,750	-\$5,742
		Soccer Field Rentals	-\$2,331	-\$1,603	-\$4,232	-\$1,500	-\$4,000
		Tennis Courts	-\$730	\$0	\$0	-\$400	-\$800
		Other recoveries	\$50	-\$100	\$50	\$0	\$0
		Revenues Total	-\$9,288	-\$5,979	-\$12,087	-\$5,010	-\$11,261

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
PCC							
Expenditures							
		FT Wages	\$0	\$57,524	\$58,122	\$58,906	\$63,706
		PT Wages	\$41,182	\$10,976	\$0	\$20,634	\$21,491
		OT Wages	\$667	\$19	\$1,184	\$1,000	\$1,000
		FT Wage Related Expenses	\$7	\$9,570	\$10,550	\$10,862	\$11,809
		PT Wage Related Expenses	\$1,912	\$501	\$0	\$2,079	\$2,218
		Manulife Benefits	\$0	\$7,573	\$8,381	\$8,147	\$7,383
		WSIB	\$1,323	\$2,145	\$1,822	\$2,416	\$2,595
		Office Supplies	\$82	\$104	\$0	\$150	\$150
		Hydro	\$11,159	\$6,800	\$7,085	\$12,000	\$12,000
		Heat	\$4,040	\$3,914	\$4,549	\$4,300	\$4,300
		Fuel	\$0	\$0	\$0	\$500	\$0
		Water Protection	\$4,558	\$3,007	\$4,096	\$4,500	\$4,500
		Bldg-Cleaning, Maint,Supplies Interior	\$9,003	\$3,959	\$3,607	\$13,670	\$13,670
		Kitchen Supplies and Equipment	\$557	\$0	\$0	\$1,500	\$1,500
		Waste Removal	\$4,544	\$7,075	\$8,100	\$6,240	\$8,541
		Outdoor Maintenance of Building	\$2,335	\$6,557	\$5,360	\$4,000	\$4,000
		Communication (phone, fax, internet)	\$3,147	\$3,179	\$2,682	\$3,000	\$2,856
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$0	\$0	\$0	\$0	\$0
		Membership and Subscription Fees	\$500	\$0	\$500	\$500	\$500
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Insurance	\$7,996	\$7,746	\$3,321	\$8,133	\$8,862
		Advertising	\$914	\$0	\$0	\$2,000	\$2,100
		Contract Services	\$2,937	\$2,918	\$4,349	\$3,660	\$4,092
		Clothing, Safety Allowance	\$0	\$0	\$208	\$260	\$260
		Expenditures Total	\$96,861	\$133,565	\$123,917	\$168,857	\$177,934
Revenues							
		Hall - Prime	-\$29,365	-\$3,892	\$525	-\$13,623	-\$13,623
		Hall - Non-Prime	-\$19,969	-\$2,052	\$26	-\$9,560	-\$9,560
		Meeting Room	-\$13,427	-\$1,308	\$0	-\$5,975	-\$5,975

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Planning							
Expenditures							
		FT Wages	\$56,985	\$61,842	\$67,348	\$70,252	\$75,996
		OT Wages	\$479	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$10,823	\$10,879	\$12,105	\$12,637	\$13,826
		Manulife Benefits	\$4,430	\$4,514	\$5,459	\$5,336	\$4,837
		WSIB	\$1,819	\$1,925	\$2,074	\$2,123	\$2,303
		Office Supplies	\$752	\$401	\$142	\$750	\$750
		Communication (phone, fax, internet)	\$78	\$155	\$28	\$100	\$100
		Professional Fees - Legal	\$35,870	\$46,145	\$4,821	\$17,000	\$17,000
		Professional Fees - Engineering	\$63,282	\$53,692	\$78,935	\$57,849	\$57,849
		Mileage	\$99	\$0	\$0	\$100	\$100
		Professional Development	\$1,119	\$371	\$371	\$965	\$1,330
		Membership and Subscription Fees	\$300	\$0	\$190	\$230	\$385
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
		Advertising	\$2,735	\$6,695	\$2,691	\$5,000	\$3,500
		Professional Fees - Water Monitoring	\$3,818	\$1,714	\$2,153	\$2,000	\$2,500
		Contract Services	\$7,830	\$22,980	\$38,435	\$24,490	\$46,398
		CIP Grants	\$0	\$0	\$0	\$7,500	\$7,500
		Expenditures Total	\$190,417	\$211,313	\$214,752	\$207,132	\$235,173
ReserveTransfers							
		Transfer from Operating Carryforward	\$0	\$0	\$0	-\$7,500	-\$7,500
		Transfer to Operating Carryforward	\$0	\$0	\$0	\$0	\$0
		ReserveTransfers Total	\$0	\$0	\$0	-\$7,500	-\$7,500
Revenues							
		Engineering, Environmental, Legal, and Advertising Fees Re	-\$38,481	-\$45,618	-\$16,129	-\$20,000	-\$15,000
		Minor Variance	-\$18,154	-\$19,134	-\$28,142	-\$18,499	-\$22,442
		Agreements	-\$1,015	-\$250	\$0	-\$793	-\$809
		Part Lot Control Exemption By-law	-\$585	\$0	\$0	\$0	\$0
		Site Plan Control	-\$31,450	-\$84,860	-\$97,157	-\$32,624	-\$89,518
		Consent Review and Clearance	-\$3,750	-\$2,740	-\$3,753	-\$3,892	-\$3,948

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Public Works							
Expenditures							
		FT Wages	\$323,700	\$352,167	\$401,261	\$403,915	\$484,968
		PT Wages	\$32,040	\$101,378	\$38,814	\$35,600	\$43,320
		OT Wages	\$60,865	\$57,199	\$19,934	\$27,795	\$27,795
		FT Wage Related Expenses	\$64,726	\$64,866	\$72,312	\$74,743	\$90,832
		PT Wage Related Expenses	\$4,690	\$10,966	\$3,770	\$6,626	\$8,171
		Manulife Benefits	\$39,288	\$38,898	\$49,418	\$48,757	\$52,256
		WSIB	\$12,924	\$15,215	\$13,828	\$13,878	\$16,261
		Office Supplies	\$20	\$161	\$202	\$250	\$250
		Hydro	\$678	\$597	\$594	\$750	\$750
		Fuel	\$74,234	\$61,667	\$94,658	\$70,000	\$75,250
		Equipment Maintenance & Supplies	\$2,166	\$1,770	\$2,028	\$2,050	\$2,050
		Signage	\$9,403	\$9,732	\$25,497	\$10,000	\$14,000
		Pavement Markings	\$14,485	\$33,499	\$30,056	\$35,500	\$35,500
		Railway Maintenance and Upgrades	\$11,376	\$0	\$5,514	\$5,000	\$5,000
		Maintenance Gravel	\$73,349	\$78,965	\$75,422	\$80,000	\$80,000
		Calcium	\$61,026	\$66,152	\$68,488	\$68,000	\$68,000
		Winter Maintenance	\$250,113	\$273,616	\$214,793	\$229,250	\$229,250
		Waste Removal	\$2,150	\$203	\$1,171	\$1,500	\$1,500
		Shop Overhead	\$7,812	\$6,768	\$7,724	\$7,400	\$7,400
		Road Maintenance supplies	\$30,187	\$46,538	\$57,203	\$35,400	\$35,400
		Vehicle Maintenance	\$73,777	\$53,992	\$27,517	\$46,000	\$46,000
		Speed Monitor	\$0	\$0	\$0	\$500	\$500
		Tree Maintenance Program	\$19,898	\$18,443	\$23,356	\$20,000	\$20,000
		Sidewalk Repairs	\$890	\$0	\$4,398	\$5,000	\$5,000
		Communication (phone, fax, internet)	\$2,903	\$4,293	\$2,832	\$2,844	\$3,213
		Professional Fees - Engineering	\$466	\$5,424	\$994	\$2,000	\$2,000
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$1,211	\$0	\$0	\$1,420	\$1,420
		Membership and Subscription Fees	\$698	\$706	\$559	\$900	\$900
		Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Insurance	\$77,372	\$46,875	\$20,406	\$49,219	\$51,694
		Advertising	\$989	\$525	\$350	\$1,000	\$1,000

			2019 Actuals	2020 Actuals	2021 YTD	2021 Budget	2022 Budget
Source Water Protection							
	Expenditures						
		(Contract Services	\$0	\$0	\$0	\$8,960	\$9,448
		Expenditures Total	\$0	\$0	\$0	\$8,960	\$9,448
Grand Total			\$2,317,515	\$2,368,141	\$2,473,050	\$2,963,354	\$3,203,288