

REPORT FIN-2022-009

TO: Mayor and Members of Council

FROM: Mary Hasan, Director of Finance/Treasurer

MEETING DATE: February 9, 2022

SUBJECT: 2022 Budget - Final

File No. F05 BUD

RECOMMENDATIONS

That Report FIN-2022-009 regarding the 2022 Budget – Final be received; and

That Council give 3 readings to By-law No. 2022-006 being a by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2022.

DISCUSSION

<u>Purpose</u>

The purpose of this report is to:

- 1.) Provide Council an update on the items that were discussed at the January 13, 2022 Council Meeting; and
- 2.) Report on the results of the Public Meeting held on January 19, 2022 as it relates to the 2022 Proposed Budget; and
- 3.) Provide Council with the results of the community engagement survey issued through the Township's Online Engagement Platform, Engage Puslinch; and
- 4.) Seek approval from Council to enact the 2022 Budget By-law.

Background

Council and the Public have received the following reports and presentations to date as part of budget deliberations:

Report	Council Meeting
ADM-2021-043 – 2021 Budget Review Process Looking	June 29, 2021 Special Council Meeting.
Forward	
FIN-2021-034 – 2022 Proposed Capital Budget	October 27, 2021 Capital Budget Meeting
FIN-2021-035 – Budget Development and Control Policy	October 27, 2021 Capital Budget Meeting
FIN-2021-036 – 2022 Proposed Operating Budget	November 17, 2021 Operating Budget Meeting
FIN-2021-039 – 2022 Grant Application Program	November 17, 2021 Operating Budget Meeting
FIN-2022-002 - 2022 Capital and Operating Budget Update	January 13, 2022 Capital and Operating Budget
	Meeting
FIN-2022-001 – Budget Development and Control Policy - Final	January 13, 2022 Capital and Operating Budget
	Meeting
2022 Proposed Budget Public Meeting Presentation and Draft	January 19, 2022 Public Information Meeting
By-law	(PIM)
FIN-2022-006 – 2022 Completed Capital Projects	February 9, 2022 Regular Council Meeting
FIN-2022-007 – Balances in Discretionary and Restricted	February 9, 2022 Regular Council Meeting
Reserves	
FIN-2022-008 – Ontario Regulation 284/09 – 2022 Budget	February 9, 2022 Regular Council Meeting
FIN-2022-009 - 2022 Budget - Final	February 9, 2022 Regular Council Meeting

A Virtual Public Meeting was held via Electronic Participation on January 19, 2022 at 7:00 pm to obtain public input on the 2022 Proposed Budget and Draft By-law

There were no comments raised at the public meeting regarding suggested updates to the 2022 Proposed Budget and Draft By-law.

Attached as Schedule A to Report FIN-2022-009 are the results of the community engagement survey issued through the Township's Online Engagement Platform, Engage Puslinch for Council's information. The survey was open from October 26, 2021 to January 26, 2022 at 12:00 p.m. There were a total of 13 respondents to the survey.

The following information was presented to Council to summarize the proposed Capital and Operating Budget at the January 13, 2022 Council Meeting.

Description	2021	2022	Difference
	Approved	Proposed	
	Budget	Budget	
Total Capital Tax Levy	\$1,442,416	\$1,480,100	\$37,684
Total Operating Tax Levy	\$2,963,354	\$3,154,312	\$190,958
Total Municipal Tax Levy	\$4,405,770	\$4,634,412	\$228,642

Capital Budget Updates based on Council Direction at the January 13, 2022 Capital and Operating Budget Meeting

Council Direction	Staff Update	Budget Impact
That Council allocate a budget for	See Budget Impact section.	No tax levy impact. The
up to \$5,000 in 2022 to facilitate		Capital Forecast has
the inspection of the Puslinch		been updated to include
Community Centre roof prior to		a roof inspection in 2022
proceeding with replacement of		of \$5,000 funded by the
ceiling tiles.		Asset Management
		Discretionary Reserve.
That Council direct staff to	See Budget Impact section.	No tax levy impact. The
incorporate the replacement of		Capital Forecast has
the ceiling tiles in the Asset		been updated to include
Management Plan.		Replacement of Ceiling
		Components in 2023 of
		\$35,000 funded by the
		Asset Management
		Discretionary Reserve.
That Council reallocate \$50,000 of	Previous versions of the	No tax levy impact as this
tax levy from the Asset	budget had incorporated an	is a reallocation of tax
Management Discretionary	amount of \$157,800 as a	levy discretionary reserve
Reserve to the Gravel Roads	contribution to the Gravel	contributions of \$50,000
Improvement Discretionary	Roads Improvement	from the Asset
Reserve from 2022 to 2031.	Discretionary Reserve from	Management
	2022 to 2031.	Discretionary Reserve to
		the Gravel Roads
	The proposed budget by-law	Improvement
	incorporates an amount of	Discretionary Reserve.
	\$207,800 as a contribution to	
	the Gravel Roads	
	Improvement Discretionary	
	Reserve from 2022 to 2031.	

Council Direction	Staff Update	Budget Impact
That Council reduce the 401 and	See Budget Impact section.	Tax levy decrease of
Highway 6 Project review of		\$20,000. The Capital
hotspots from \$25,000 to \$5,000		Forecast has been
funded by tax levy in 2022 and		updated to reflect \$5,000
that \$20,000 be allocated in 2023		of tax levy funding in
to be funded by the tax levy.		2022 and \$20,000 of tax
		levy funding in 2023 for
		this project.

Operating Budget Updates based on Council Direction at the January 13, 2022 Capital and Operating Budget Meeting

Council Direction	Staff Update	Budget Impact
That Council approve a 4%	See Budget Impact section.	\$48,976 tax levy increase.
COLA effective January 1,		
2022.		

FINANCIAL IMPLICATIONS

Based on the 2022 Municipal Property Assessment Corporation (MPAC) returned assessment roll, approximately each additional \$45,000 of taxes levied results in a 1% tax rate increase for the Township portion of taxes.

As part of the Budget PIM held on January 19, 2022, the following table was presented to the Public to summarize the proposed Capital and Operating Budget. The table below incorporates the direction at the January 13, 2022 Capital and Operating Budget Meeting as outlined in the tables above.

Description	2021	2022	Difference
	Approved	Proposed	
	Budget	Budget	
Total Capital Tax Levy	\$1,442,416	\$1,460,100	\$17,684
Total Operating Tax Levy	\$2,963,354	\$3,203,288	\$239,934
Total Municipal Tax Levy	\$4,405,770	\$4,663,388	\$257,618

There were no comments raised at the PIM or following the PIM at the time of writing this Report. The minutes of the PIM are included in the February 9, 2022 agenda package. Township staff will provide Council with an update should there be any questions received following the PIM at or prior to the Council Meeting scheduled on February 9, 2022.

The following tables outlines the 2022 budget compared to the 2021 budget:

Description	2021 Budget	2022 Budget	Notes
Operating Budget			
Operating Revenues	\$2,321,453	\$2,507,927	
Operating Contributions from Discretionary	\$298,603	\$273,047	
Reserves			
Operating Contributions to Discretionary	\$328,750	\$295,650	
Reserves			
Operating Expenditures	\$5,254,660	\$5,688,612	
Total Operating Tax Levy	\$2,963,355	\$3,203,288	
Capital Budget by Funding Source			
Capital Tax Levy	\$1,442,416	\$1,460,100	
Canada Community-Building Fund	\$219,877	\$476,058	Note A
Discretionary Reserves	\$890,678	\$1,334,712	Note B
Restricted Reserves	\$444,605	\$394,378	
Other (grants)	\$1,499,297	\$794,701	Note C
Total Capital Budget	\$4,496,873	\$4,459,949	
Total Tax Levy	\$4,405,771	\$4,663,388	

Note A – the increase in the Canada Community-Building Fund funding source in the 2022 Capital Budget relates to a one-time top-up payment received in 2021 of \$223,665. This one-time increase in funding is funding \$476,058 of the costs for the proposed Gilmour Culvert Replacement project in 2022 budgeted at a total cost of \$630K in 2022.

Note B – the increase in the Discretionary Reserve funding source in the 2022 Capital Budget relates to a greater utilization of the Asset Management Discretionary Reserve for Public Works and Municipal Office asset replacement/rehabilitation projects.

Note C – The decrease in the Grants funding source in the 2022 Capital Budget relates to the Investing in Canada Infrastructure Program Funding that the Township budgeted in 2021 for Phase 1 of the Puslinch Community Centre Park Renovation and Upgrade and Replacement of the Lights at Old Morriston Park (these are capital carry forward projects to 2022).

The discretionary reserve contributions in the 2022 budget compared to the 2021 budget are outlined below:

Discretionary Reserve	2021 Budget	2022 Budget	Notes
Insurance Contingency	\$25,000	\$10,000	
Legal Contingency	\$50,000	\$0	In Report FIN-2021-036 presented at
			the November 17, 2021 Operating
			Budget Meeting, Township staff
			recommended a \$0 contribution as
			the current balance in the reserve of
			\$232K is sufficient.
Elections	\$13,750	\$13,750	
Asset Management	\$1,197,266	\$1,212,300	Based on the 2022 Capital Budget
			and Forecast, the estimated
			balances in the Asset Management
			Discretionary Reserve from 2021 to
			2031 are within the minimum target
			balance of \$2.0 million and a
			maximum target balance of \$4.0
			million as recommended in the 2019
			Asset Management Plan. Report FIN-
			2022-007 will provide further
			information on this matter.
Information Technology	\$10,000	\$10,000	
Gravel Roads Improvement	\$157,800	\$207,800	
Aggregate Levy	\$240,000	\$271,900	
Total	\$1,693,816	\$1,725,750	

MPAC 2022 Returned Assessment Roll

Similar to previous practice, the 2022 returned assessment roll obtained from MPAC is compared to the 2021 returned assessment roll to determine the assessment change for the median/typical properties in the Township. The assessment change is incorporated in the calculation of the tax rate impact for the median/typical property.

As of the date of writing this Report, the education tax rates have been provided by the Ministry of Finance in draft form and remain unchanged from what was previously presented at the Budget Public Information Meeting on January 19, 2022. The County of Wellington (County) adopted its 2022 budget on January 27, 2022.

Please note that the Township and County tax rates are preliminary until the County Tax Policy is adopted by County Council in April of 2022.

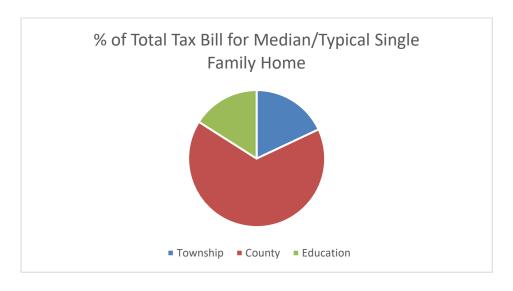
The 2022 returned assessment roll has resulted in little to no assessment changes due to the Province's postponement of the 2021 assessment update as a result of the COVID-19 pandemic. Property assessments for the 2022 property tax year will continue to be based on January 1, 2016 assessed values. As a result of the reassessment cycle being postponed again until 2023, the 2021 assessment values are deemed for 2022. There is however new assessment growth as outlined below.

The Township's 2022 new assessment growth is approximately 1.73% or \$43M (ie. new construction and renovations). If there had not been any new assessment growth in the Township, the proposed 2022 budget would have resulted in a Township tax increase of 5.85% and \$60 and a blended tax increase of 2.39% and \$137 on the median/typical single family home.

Median/Typical Single Family Home

The following table shows that the proposed 2022 budget results in a Township tax increase of 3.83% and \$40 and a blended tax increase of 2.03% and \$116 on the median/typical single family home (2021 Assessment - \$604,700; 2022 Assessment - \$604,700).

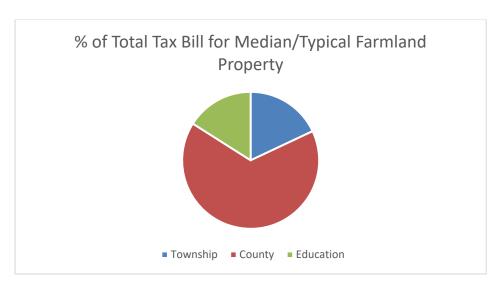
Description	% of Total	2021	2022	\$ Change	% Change
	Tax Bill			from 2021	from 2021
Median Assessment		\$604,700	\$604,700	\$0	0%
Yearly Township Taxes	18%	\$1,032	\$1,072	\$40	3.83%
Yearly County Taxes	66%	\$3,761	\$3,838	\$77	2.04%
Yearly Education Taxes	16%	\$925	\$925	\$0	0.00%
Yearly Blended Taxes	100%	\$5,719	\$5,835	\$116	2.03%
Yearly Township Taxes per \$100K Assessment		\$171	\$177	\$7	3.83%
Yearly Blended Taxes per \$100K Assessment		\$946	\$965	\$19	2.03%



Median/Typical Farmland Property

The following table shows that the proposed 2022 budget results in a Township tax increase of 3.83% and \$12 and a blended tax increase of 2.03% and \$34 on the median/typical farmland property (2021 Assessment - \$717,200; 2022 Assessment - \$717,200).

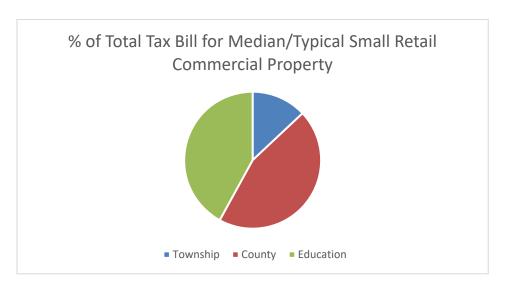
Description	% of Total Tax Bill	2021	2022	\$ Change from 2021	% Change from 2021
Median Assessment		\$717,200	\$717,200	\$0	0%
Yearly Township Taxes	18%	\$306	\$318	\$12	3.83%
Yearly County Taxes	66%	\$1,115	\$1,138	\$23	2.04%
Yearly Education Taxes	16%	\$274	\$274	\$0.00	0.00%
Yearly Blended Taxes	100%	\$1,696	\$1,730	\$34	2.03%
Yearly Township Taxes per \$100K Assessment		\$43	\$44	\$2	3.83%
Yearly Blended Taxes per \$100K Assessment		\$236	\$241	\$5	2.03%



Median/Typical Small Retail Commercial Property

The following table shows that the proposed 2022 budget results in a Township tax increase of 3.83% and \$51 and a blended tax increase of 1.39% and \$150 on the median/typical small retail commercial property (2021 Assessment - \$523,000; 2022 Assessment - \$523,000).

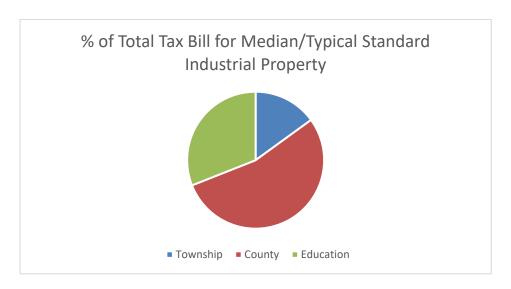
Description	% of Total	2021	2022	\$ Change	% Change
	Tax Bill			from 2021	from 2021
Median Assessment		\$523,000	\$523,000	\$0	0%
Yearly Township Taxes	13%	\$1,331	\$1,382	\$51	3.83%
Yearly County Taxes	45%	\$4,850	\$4,949	\$99	2.04%
Yearly Education Taxes	42%	\$4,602	\$4,602	\$0.00	0.00%
Yearly Blended Taxes	100%	\$10,784	\$10,934	\$150	1.39%
Yearly Township Taxes per \$100K Assessment		\$255	\$264	\$10	3.83%
Yearly Blended Taxes per \$100K Assessment		\$2,062	\$2,091	\$29	1.39%



Median/Typical Standard Industrial Property

The following table shows that the proposed 2022 budget results in a Township tax increase of 3.83% and \$185 and a blended tax increase of 1.66% and \$544 on the median/typical standard industrial property (2021 Assessment - \$1,181,000; 2022 Assessment - \$1,181,000).

Description	% of Total	2021	2022	\$ Change	% Change
	Tax Bill			from 2021	from 2021
Median Assessment		\$1,181,000	\$1,181,000	\$0	0%
Yearly Township Taxes	15%	\$4,839	\$5,024	\$185	3.83%
Yearly County Taxes	54%	\$17,630	\$17,989	\$359	2.04%
Yearly Education Taxes	31%	\$10,393	\$10,393	\$0.00	0.00%
Yearly Blended Taxes	100%	\$32,862	\$33,406	\$544	1.66%
Yearly Township Taxes per \$100K Assessment		\$410	\$425	\$16	3.83%
Yearly Blended Taxes per \$100K Assessment		\$2,783	\$2,829	\$46	1.66%



APPLICABLE LEGISLATION AND REQUIREMENTS

Municipal Act, 2001

ATTACHMENTS

Schedule A - Engage Puslinch Community Engagement Survey Results

2022 Proposed Budget

SURVEY RESPONSE REPORT

20 October 2020 - 25 January 2022

PROJECT NAME: 2022 Proposed Budget



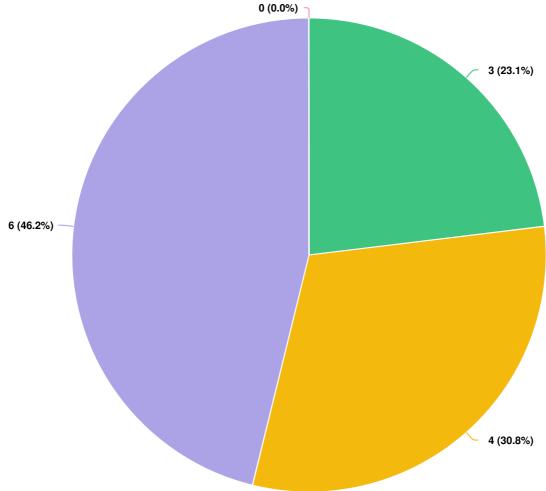


Which of these action items do you see as the highest overall priorities that you would like Council to consider for the Township? Rank in order of priority with 1 being the highest.

OPTIONS	AVG. RANK
Additional Recreation Facilities	4.08
Access to Recreation Programming	4.38
Economic Development	4.69
Increased Service Levels - Fire	5.33
Increased Service Levels - Public Works	5.38
Growth	5.54
Innovations and Partnerships	5.62
More Paved Roads	5.85
Increased Service Levels - Building	6.69
Increased Service Levels - Planning	7.08

Optional question (13 response(s), 0 skipped)
Question type: Ranking Question

Q2 Local governments must balance the cost of delivering services with taxation, and the cost of providing services continue to rise as a result of inflation and other factors. Adding or enhancing services such as expanded recreation amenities further adds to costs. Which of the following options would you most prefer for the Township to implement in order to balance increasing costs?



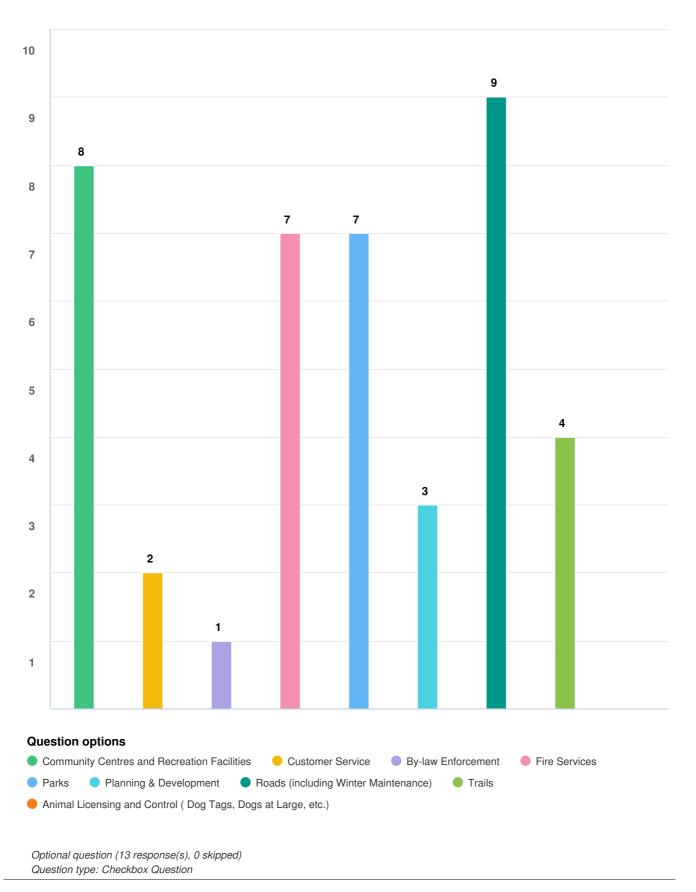
Question options

- Increase taxes a little above the rate of inflation to provide for enhanced service levels such as expanded recreation amenities, without the need to cut services elsewhere to offset.
- Increase taxes by the rate of inflation; if services are enhanced in one area, these should be offset by a reduction to services elsewhere.
- Reduce existing service levels to have a tax increase below the rate of inflation.
 Don't know

Optional question (13 response(s), 0 skipped) Question type: Radio Button Question

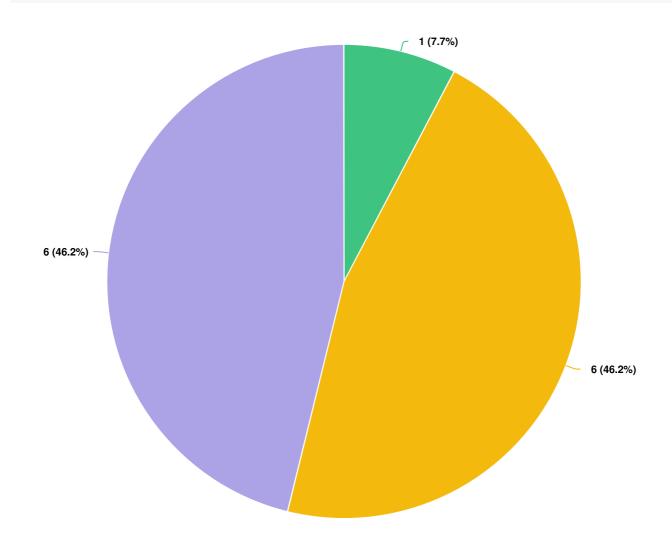
Question Options	Number of Respondents
Increase taxes a little above the rate of inflation	3
to provide for enhanced service levels such as	
expanded recreation amenities, without the need	
to cut services elsewhere to offset.	
Increase taxes by the rate of inflation; if services	4
are enhanced in one area, these should be offset	
by a reduction to services elsewhere.	
Reduce existing service levels to have a tax	6
increase below the rate of inflation.	
Don't know	0

Q3 The Township strives to balance excellent service delivery while maintaining affordable tax rates. Which of the following Township services are most important to you? (select up to 5)

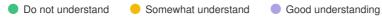


Question Options	Number of Respondents
Community Centres and Recreation Facilities	8
Customer Service	2
By-law Enforcement	1
Fire Services	7
Parks	7
Planning & Development	3
Roads (including Winter Maintenance)	9
Trails	4
Animal Licensing and Control (Dog Tags, Dogs at	0
Large, etc.)	

Q4 Do you feel that you understand how your tax dollars are used within the Township budget?



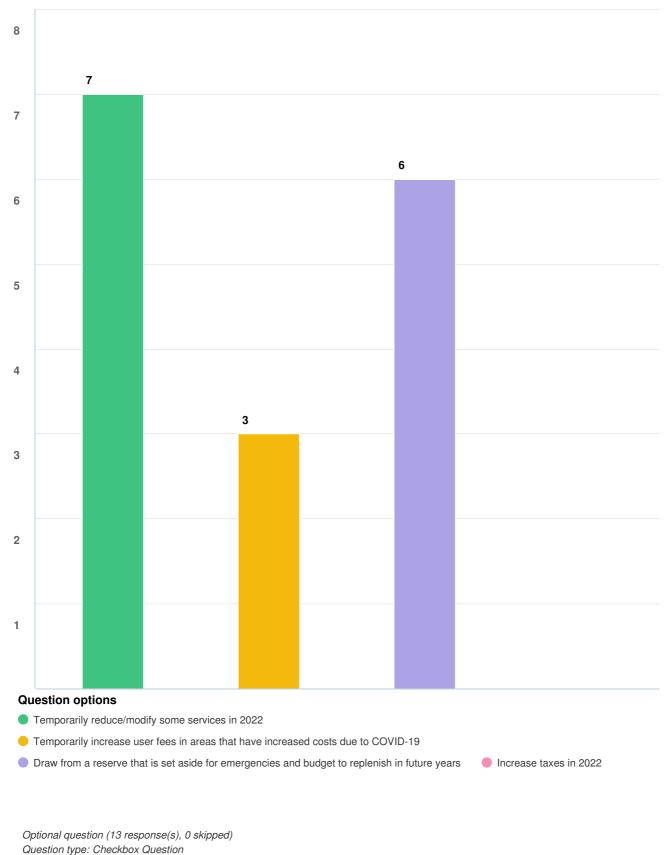




Optional question (13 response(s), 0 skipped) Question type: Radio Button Question

Question Options	Number of Respondents	
Do not understand	1	
Somewhat understand	6	
Good understanding	6	

Q5 The financial impact of COVID-19 on the 2021 budget resulted in a reduction in revenues and was funded through provincial financial support. These impacts are expected to continue into 2022. What option(s) would you support to cover increased costsand financial impacts of COVID-19 that exceed any COVID-19 related funding (i.e. Safe Restart Funding, COVID-19 Recovery Funding)?



Question Options	Number of Respondents
Temporarily reduce/modify some services in	7
2022	
Temporarily increase user fees in areas that have	3
increased costs due to COVID-19	
Draw from a reserve that is set aside for	6
emergencies and budget to replenish in	
future years	
Increase taxes in 2022	0

Are there any programs or services that you would be comfortable with temporarily reducing or modifying in order to help cover COVID-19 financial impacts? If so, please list.

10/29/2021 08:26 AM

Parks and Rec projects should be put on hold. Why is public works so high? We don't have water and sewage? We have user paid garbage bags?

Anonymous

11/18/2021 02:15 PM

Planning, Bylaw, General Government

Anonymous

11/25/2021 10:57 AM

The fee for the fire service agreement should be paid out of your special account and reducing other services for a short period.

Anonymous

2/14/2021 10:46 AM

Reduce development, reduce new paved roads.

Anonymous

12/14/2021 10:51 AM

Reduce development, reduce new paved roads

Anonymous

12/28/2021 01:28 PM

I think it is a very difficult decision, options are easy, discussing is easy, disagreeing is easy, but where rubber hits the road on making the final decision, that is very hard and I do not envy the staff/elected officials that need to make this call. In saying this, I think we need to look in areas that are not safety critical or needed/absolutely necessary to operate the township and either pause or not fund them for a year. not very popular, but needed.

Optional question (6 response(s), 7 skipped)

Question type: Essay Question

Q7 What percentage of the operating tax levy would you allocate to Public Works?

10/28/2021 12:40 PM	30
10/28/2021 07:48 PM	30
10/29/2021 08:26 AM	30
11/01/2021 10:49 PM	35
Anonymous 11/05/2021 10:44 PM	30
Anonymous 11/11/2021 03:15 PM	30
Anonymous 11/18/2021 02:15 PM	40
Anonymous 11/21/2021 03:37 AM	25
Anonymous 11/25/2021 10:57 AM	37
Anonymous 12/14/2021 10:46 AM	35
Anonymous 12/14/2021 10:51 AM	35
Anonymous 12/28/2021 01:28 PM	37

Optional question (12 response(s), 1 skipped)

What percentage of the operating tax levy would you allocate to General Government?

10/28/2021 12:40 PM	20
10/28/2021 07:48 PM	20
10/29/2021 08:26 AM	18
11/01/2021 10:49 PM	20
Anonymous 11/05/2021 10:44 PM	0
Anonymous 11/11/2021 03:15 PM	20
Anonymous 11/18/2021 02:15 PM	10
Anonymous 11/21/2021 03:37 AM	10
Anonymous 11/25/2021 10:57 AM	25
Anonymous 12/14/2021 10:46 AM	20
Anonymous 12/14/2021 10:51 AM	20
Anonymous 12/28/2021 01:28 PM	20

Optional question (12 response(s), 1 skipped)

What percentage of the operating tax levy would you allocate to Fire and Rescue?

10/28/2021 12:40 PM	45
10/28/2021 07:48 PM	20
10/29/2021 08:26 AM	25
11/01/2021 10:49 PM	24
Anonymous 11/05/2021 10:44 PM	10
Anonymous 11/11/2021 03:15 PM	23
Anonymous 11/18/2021 02:15 PM	30
Anonymous 11/21/2021 03:37 AM	25
Anonymous 11/25/2021 10:57 AM	23
Anonymous 12/14/2021 10:46 AM	15
Anonymous 12/14/2021 10:51 AM	15
Anonymous 12/28/2021 01:28 PM	26

Optional question (12 response(s), 1 skipped)

Q10 What percentage of the operating tax levy would you allocate to Parks and Recreation?

10/28/2021 12:40 PM	15
10/28/2021 07:48 PM	10
10/29/2021 08:26 AM	15
11/01/2021 10:49 PM	15
Anonymous 11/05/2021 10:44 PM	10
Anonymous 11/11/2021 03:15 PM	17
Anonymous 11/18/2021 02:15 PM	5
•	5 25
11/18/2021 02:15 PM Anonymous	
11/18/2021 02:15 PM Anonymous 11/21/2021 03:37 AM Anonymous	25
Anonymous 11/21/2021 02:15 PM Anonymous 11/25/2021 10:57 AM Anonymous	25

Optional question (12 response(s), 1 skipped)

Q11 What percentage of the operating tax levy would you allocate to Planning?

10/28/2021 12:40 PM	4
10/28/2021 07:48 PM	10
10/29/2021 08:26 AM	2
11/01/2021 10:49 PM	2
Anonymous 11/05/2021 10:44 PM	30
Anonymous 11/11/2021 03:15 PM	3
Anonymous 11/18/2021 02:15 PM	5
Anonymous 11/21/2021 03:37 AM	5
Anonymous 11/25/2021 10:57 AM	4
Anonymous 12/14/2021 10:46 AM	3
Anonymous 12/14/2021 10:51 AM	3
Anonymous 12/28/2021 01:28 PM	3

Optional question (12 response(s), 1 skipped)

Q12 What percentage of the operating tax levy would you allocate to By-law?

10/28/2021 07:48 PM	10
10/29/2021 08:26 AM	1
11/01/2021 10:49 PM	1
Anonymous 11/05/2021 10:44 PM	0
Anonymous 11/11/2021 03:15 PM	3
Anonymous 11/18/2021 02:15 PM	1
Anonymous 11/21/2021 03:37 AM	5
Anonymous 11/25/2021 10:57 AM	2
Anonymous 12/14/2021 10:46 AM	2
Anonymous 12/14/2021 10:51 AM	2
Anonymous 12/28/2021 01:28 PM	2

Optional question (11 response(s), 2 skipped)

Q13 What percentage of the operating tax levy would you allocate to Source Water Protection?

10/28/2021 07:48 PM	1	
10/29/2021 08:26 AM	9	
11/01/2021 10:49 PM	1	
Anonymous 11/05/2021 10:44 PM	10	
Anonymous 11/11/2021 03:15 PM	3	
Anonymous 11/18/2021 02:15 PM	9	
Anonymous 11/21/2021 03:37 AM	5	
Anonymous 11/25/2021 10:57 AM	1	
Anonymous 12/14/2021 10:46 AM	3	
Anonymous 12/14/2021 10:51 AM	10	
Anonymous 12/28/2021 01:28 PM	1	

Please provide any additional comments or feedback that you would like Council to Q14 consider on the proposed 2022 Budget?

10/29/2021 08:26 AM

There is more building of houses in Puslinch than anywhere close by. And not affordable housing either. There are multimillion dollar homes springing up everywhere but where is the benefit in this? Some of us have ongoing water issues and now new builds will be tapping into that already limited supply. I though council wanted to save green space so why are the now taking all the green space and agricultural

lands to build massive homes?

Anonymous

Cut the fat

Anonymous

Gordon Street is a Killing Field of traffic

Anonymous

11/21/2021 03:37 AM

Why are we spending hundreds of thousands to renovate a kitchen or costly HVAC at the PCC, save us some money. The quotes are outrageous and you dont care because everyone else pays for it even if 90+ never use the buildings

Anonymous

My biggest concern is that the payment for the Cambridge Fire

agreement should be paid out of said budget.

Anonymous

12/14/2021 10:51 AM

Higher taxes for aggregate companies. Reduce commercial water-

taking permits

Anonymous

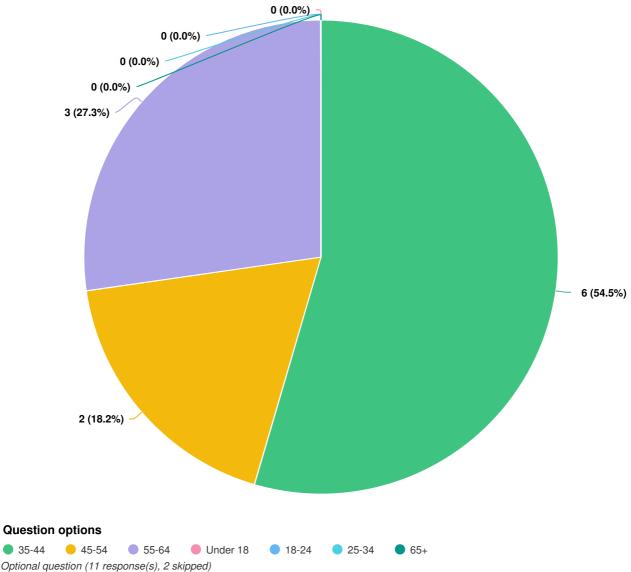
I re-iterate my above comments, look at all services not needed to

keep the township running, and pause them for a year.

Optional question (7 response(s), 6 skipped)

Question type: Essay Question

Q15 What is your age?



Optional question (11 response(s), 2 skipped)
Question type: Radio Button Question

Question Options	Number of Respondents
Under 18	0
18-24	0
25-34	0
35-44	6
45-54	2
55-64	3
65+	0