

## **REPORT FIN-2023-001**

TO: Mayor and Members of Council

PREPARED BY: Mary Hasan, Director of Finance/Treasurer

PRESENTED BY: Mary Hasan, Director of Finance/Treasurer

MEETING DATE: January 18, 2023

SUBJECT: 2023 Capital and Operating Budget Update

File No. F05 BUD

#### **RECOMMENDATIONS**

THAT Report FIN-2023-001 entitled 2023 Capital and Operating Budget Update be received.

#### DISCUSSION

#### **Purpose**

The purpose of this report is to:

- 1.) Provide Council an update on the items that were discussed at the December 7, 2022 Capital Budget Meeting; and
- 2.) Provide Council an update on the items that were discussed at the January 5, 2023 Operating Budget Meeting; and
- 3.) Provide Operating and Capital Budget changes that have occurred due to more current information being available to staff.

# **Background**

Council has received the following reports to date as part of budget deliberations:

Report	Council Meeting
FIN-2022-029 – 2023 Proposed User Fees and Charges	September 7, 2022 Council Meeting
FIN-2022-031 – 2023 User Fees and Charges By-law	October 19, 2022 Council Meeting
ADM-2022-064 – Budget Process and Service Level Review	November 9, 2022 Council Meeting
FIN-2022-033 – 2023 Municipal Insurance Renewal	December 7, 2022 Council Meeting
FIN-2022-034 - 2023 Proposed Cost of Living Adjustment	December 7, 2022 Council Meeting
FIN-2022-035 – 2023 Proposed Capital Budget	December 7, 2022 Council Meeting
FIN-2022-037 – 2023 Grant Application Program	December 21, 2022 Council Meeting
FIN-2022-038 - 2023 Proposed Changes to Employee Benefits	December 21, 2022 Council Meeting
FIN-2022-040 – 2023 Proposed Operating Budget	January 5, 2023 Operating Budget Meeting
FIN-2023-001 - 2023 Capital and Operating Budget Update	January 18, 2023 Council Meeting

# Capital Budget Updates based on Council Direction at the December 7, 2022 Council Meeting regarding Report FIN-2022-035 – 2023 Proposed Capital Budget:

Council Direction	Staff Update		Budget In	npact
Council directed staff to schedule the	The Fire Chief	The Fire Chief is supportive of limiting  The Capital Forecast		al Forecast has
replacement of structural firefighter gear	large expendit	cures in any given year	been upd	ated as follows
to limit large expenditures in any given	related to the replacement of structural		in order to	o limit large
year.	firefighter gea	r.	expenditu	ires in any
			given yea	r related to the
	The Capital Fo	recast presented at the	replaceme	ent of
	December 7, 2	2022 Council Meeting	structural	firefighter
	included the f	ollowing amounts from	gear:	
	2023 to 2025	for the replacement of		
	structural fire	fighter gear funded by the	2023	\$14,805
	Asset Manage	ment (AM) Discretionary	2024	\$17,766
	Reserve.		2025	\$17,766
		1		\$50,337
	2023	\$2,961		
	2024	\$8,883	This change does not	
	2025	\$38,493	have a tax levy impact as	
	\$50,337		the replac	ement of the
			structural	firefighter gear
			is funded by the AM	
			Discretion	nary Reserve.

Council Direction	Staff Update	Budget Impact
Council directed staff to refer the potential of Pickleball lines at Boreham Park to the Recreation Committee for comment.	The Director of Public Works, Parks and Facilities will present this at an upcoming Recreation Committee meeting.	No further budget impact at this time.
Council directed staff to report back on costing options to replace both sets of bleachers at Old Morriston in 2023.	The Capital Forecast presented at the December 7, 2022 Council Meeting included the Replacement of Old Morriston 6 Seat Concrete Bleachers at an amount of \$15K in 2023 to be funded by the Cash in Lieu of Parkland Restricted Reserve.	No further budget impact at this time.
	A quote has been obtained which includes the replacement of both sets of bleachers at an amount within the \$15K originally budgeted.	
Council directed staff to initiate an illumination design to be conducted by an engineer to ensure compliance of the parking lot and main entrances to the Puslinch Community Centre (PCC) and that this design be funded by the Cash in Lieu of Parkland Reserve and to report back on costing options.	GM BluePlan is currently reviewing the scope of work associated with this initiative including additional costs associated with this undertaking.	No further budget impact at this time.
Council directed staff to investigate options to delineate the private and public lands and engage with the adjacent land owners regarding the access/land delineation features and options for the Puslinch Lake Pedestrian Access project.	This will be a 2023 workplan item which will be reported back to Council by the Director of Public Works, Parks and Facilities.	No further budget impact at this time.
Council directed staff to work with the adjacent property owner regarding the possibility to convey the bridge once the rehabilitation work is completed for the Little's Bridge Reconstruction project.	This will be a 2023 workplan item which will be reported back to Council by the Director of Public Works, Parks and Facilities. Construction is estimated to begin by September of 2023.	No further budget impact at this time.

Council Direction	Staff Update	Budget Impact
Council directed staff to phase the \$20,000 tax levy associated with the 401 and Highway 6 Project Review of Hotspots to \$10,000 in 2023 and \$10,000 in 2024.	The Capital Forecast presented at the December 7, 2022 Council Meeting included the 401 and Highway 6 Project Review of Hotspots at an amount of \$20K in 2023 to be funded by the tax levy.	The Capital Forecast has been updated as follows based on Council's direction:  2023 \$10,000 2024 \$10,000  This results in a tax levy decrease of \$10K for 2023 from the previous
Council directed staff to increase the contribution to the Gravel Roads Improvement Discretionary Reserve from \$207,800 to \$220,800 from 2023 to 2032.	The Capital Forecast presented at the December 7, 2022 Council Meeting included a contribution of \$207,800 to the Gravel Roads Improvement Discretionary Reserve from 2023 to 2032.	version of the budget presented.  The Capital Forecast from 2023 to 2032 has been updated to increase the contribution to the Gravel Roads Improvement Discretionary Reserve from \$207,800 to \$220,800 based on Council's direction:  This results in a tax levy increase of \$13K from 2023 to 2032 from the previous version of the budget presented.
Council directed staff to refer the replacement of the Electronic Sign at the PCC to the Recreation Committee to investigate the potential for donations and fundraising to offset the cost of a new digital sign and report back to Council on all funding options including Provincial grants in order to construct the sign in this term of Council (2022-2026).	The Capital Forecast presented at the December 7, 2022 Council Meeting did not include the replacement of the Electronic Sign at the PCC.  Township staff will present this initiative to the Recreation Committee at an upcoming Recreation Committee meeting.  The Township receives grant funding opportunities throughout the year and	The Capital Forecast has been updated in 2025 to include an amount of \$37,500 for the replacement and installation of the electronic sign.  This change does not have a tax levy impact as the replacement and installation of the

<ul> <li>Council directed staff to</li> </ul>	will submit an application when/if a	electronic sign is
incorporate the Electronic Sign at	grant funding opportunity becomes	proposed to be third
the PCC for replacement into the	available.	party funded in
Capital Budget and Forecast.		accordance with
		Council's direction.

# **Capital Budget Updates based on More Current information being available to Staff**

Item Description	Staff Update	Budget Impact
The Township was	The OCIF funding can be used for roads (paved and	This change does not
notified on December	unpaved), sidewalks located on an existing road, and	result in a tax levy
9, 2022 of its 2023	bridges and culverts. The Township has typically utilized	impact as this increased
Ontario Community	this funding for the repaving of existing paved roads	grant funding has
Infrastructure Fund	and/or rehabilitation of bridges/culverts.	resulted in less funds of
(OCIF) – Formula Based		approximately \$50K
Component Funding	The 2023 to 2026 Capital Budget and Forecast presented	required from the AM
for the 2023 year of	on December 7, 2022 had included this funding within	Discretionary Reserve.
\$380,951 (increase of	the 2022 allocation levels of \$331,262. It is	
\$50K from the 2022	recommended that the funding in the capital budget and	
allocation of	forecast be increased to 2023 allocation levels of \$381K.	
\$331,262).		

# Operating Budget Updates based on Council Direction at the January 5, 2023 Operating Budget Meeting regarding Report FIN-2022-040 – 2023 Proposed Operating Budget:

Council Direction	Staff Update	Budget Impact
Council approved the Parks Outdoor	The Director of Public Works, Parks and	This results in a tax levy
Maintenance base budget increase of	Facilities has advised that this should be	increase of \$3K from the
\$3,000 and directed staff to report back	a permanent base budget increase with	previous version of the
on whether it should be funded by the	the additional funds utilized for	budget presented.
2022 surplus, parkland dedication (if	establishing and maintaining additional	
legislatively permitted), or a permanent	flower beds around the new signage	
base budget increase.	installed at the Township's facilities and	
	parks.	
Council tentatively approved the	Should Council wish to decrease the	This results in a tax levy
Heritage Advisory Committee National	number of attendees from two citizen	increase of \$3,310 from
Trust Conference base budget increase	members to one citizen member, the	the previous version of
of \$3,310 dependent on the final tax levy	tax levy savings are \$1,425.	the budget presented.
impact reported at the January 18, 2023		
Council Meeting with an option to have		
only one citizen member attend.		

Council Direction	Staff Update		Budget Impact
Council approved the Fire and Rescue Services On-Call Payments and directed staff to report back on the financial implications of other options for the on- call schedule.	See Schedule H attached to this Report.		This results in a tax levy increase of \$14,749 from the previous version of the budget presented. The amount includes oncall payments and mandatory Township benefit costs (ie. EI, CPP, WSIB, EHT).
That Council determine whether further costs associated with the Cambridge Fire Services Contract should be phased in the 2023 Operating Budget to be funded by Taxation Levy dependent on the final tax levy impact reported at the January 18, 2023 Council Meeting.	Staff are seek this item.	ing Council's direction on	No further budget impact at this time.
Council directed staff to report back on potential expenditure decreases associated with the vacancy in the Administration department.	January 18, 2 being filled in previous vers include the sa implications a position due resignation a staff have inc	ndividual's last day is 023 with the position early February. The ion of the budget did not alary grid step movement associated with the vacant to the timing of the nnouncement. Township orporated the step nplications in this version ed budget.	This results in a tax levy decrease of \$14,347 from the previous version of the budget presented.
Council directed staff to report back at the January 18, 2023 Council meeting regarding the possibility to incorporate the projected aggregate levy shipment contribution in the budget model based on a 5-year average rather than a 10-year average.	Outlined below is a summary of the aggregate shipments in the Township from 2013 to 2021:  Year Aggregate Shipments - Metric Tonnes  2013 3.5M  2014 3.5M  2015 3.9M  2016 3.5M  2017 4.6M		No further budget impact at this time.
	2018 2019 2020	4.2M 4.2M 4.6M	

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	2021 -	4.6M	
	preliminary	4.484	
	Average –	4.1M	
	10 year	4.484	
	Average –	4.4M	
	5 year 2023 \$ per	\$0.12	
	Tonne	\$0.12	
	Tollife		
	based on an a shipments fro \$192K of this operating but amount alloca The current b based on an a shipments fro If Council doe calculating the the 5-year average of the shipment and the shipment of the ship	d aggregate levy is \$492K average of aggregate om 2013 to 2021 of 4.1M. amount is allocated to the dget with \$300K of this ated to the capital budget. udget has been prepared average of aggregate om 2013 to 2021.  d aggregate levy is \$528K average of aggregate om 2017 to 2021 of 4.4M. As choose this option of e aggregate levy based on erage rather than the 10-it is recommended that	
		of the increased projected	
		capital budget.	
	,	<u> </u>	<del></del>
Council approved the 2023 permanent base budget increases amounting to \$25,303 as outlined below:  • Heritage Advisory Committee Doors of Puslinch Posters - Net Revenue Projected of \$2,515  • Heritage Act Designations Advertising - \$11,000  • Fire and Rescue Services Cell Phone for Public Fire and Life Safety Educator - \$585  • Health and Safety Shared Service Agreement - \$16,233	permanent ba	ff have incorporated the ase budget increases in the erating budget.	This results in a tax levy increase of \$25,303 from the previous version of the budget presented.

#### Operating Budget Updates based on More Current information being available to Staff

Item Description	Staff Update	Budget Impact
Payment in lieu of tax	The budget presented on January 5, 2023 included	This results in a tax levy
revenues	payment in lieu of tax revenue based on the 2022	decrease of \$3,635 from
	assessment roll. The 2023 assessment roll was recently	the previous version of
	provided by the Municipal Property Assessment	the budget presented.
	Corporation (MPAC). The payments in lieu of tax revenue	
	in the Corporate cost centre have increased by \$3,635.	

#### FINANCIAL IMPLICATIONS

#### **Current Proposed Tax Levy Impact**

Outlined in the table below is the current proposed tax levy impact based on the items discussed in this Report:

Description	2022 Approved Budget	2023 Proposed Budget	Difference
Total Capital Tax Levy	\$1,460,100	\$1,503,000	\$42,900
<b>Total Operating Tax Levy</b>	\$3,203,288	\$3,466,329	\$263,041
Total Municipal Tax Levy	\$4,663,388	\$4,969,329	\$305,941

#### MPAC 2023 Returned Assessment Roll

Similar to previous practise, the 2023 returned assessment roll obtained from MPAC in mid-December is compared to the 2022 returned assessment roll to determine the assessment change for the median/typical properties in the Township. The Township verifies the median/typical property assessment changes to the Ontario Property Tax Analysis tool that was made available to Township staff on December 20, 2022. The assessment change is incorporated in the calculation of the tax rate impact for the median/typical property.

The education tax rates are based on correspondence received from the Ministry of Finance dated December 19, 2022. The County tax rates are preliminary as the County's budget will be passed in January 2023. Both the Township and County tax rates are also subject to change based on the County Tax Policy adopted by County Council in April of 2023.

The 2023 returned assessment roll continues to be based on January 1, 2016 assessed values due to the Province's postponement of the 2021 assessment update as a result of the COVID-19 pandemic. Property assessments for the 2023 property tax year will continue to be based on

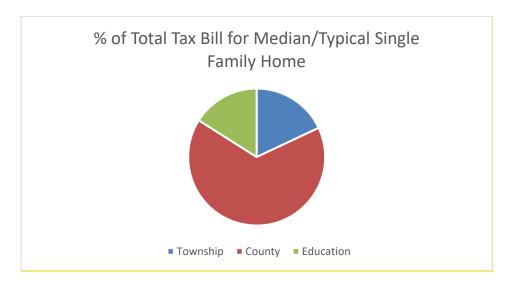
January 1, 2016 assessed values. As a result of the reassessment cycle being postponed again until 2024, the 2021 assessment values are deemed for 2023. There is however new assessment growth as outlined below.

The Township's 2023 new weighted assessment growth is approximately 3.42% or \$90M (ie. new construction and renovations). If there had not been any new assessment growth in the Township, the proposed 2023 budget would have resulted in a Township tax increase of 7.44% and \$80 and a blended tax increase of 4.58% and \$267 on the median/typical single family home.

### Median/Typical Single Family Home

The following table shows that the proposed 2023 budget results in a Township tax increase of 3.89% and \$42 and a blended tax increase of 3.92% and \$229 on the median/typical single family home (2022 Assessment - \$605,000; 2023 Assessment - \$610,000).

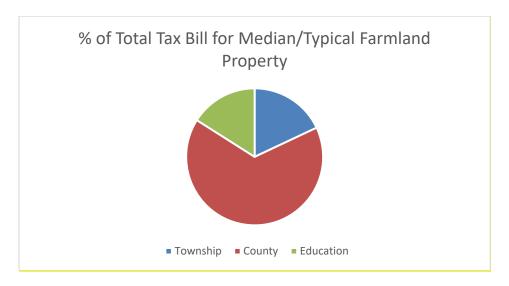
Description	% of Total	2022	2023	\$ Change	% Change
	Tax Bill			from 2022	from 2022
Median Assessment		\$605,000	\$610,000	\$5,000	0.83%
Yearly Township Taxes	18%	\$1,072	\$1,114	\$42	3.89%
Yearly County Taxes	66%	\$3,840	\$4,019	\$180	4.68%
Yearly Education Taxes	16%	\$926	\$933	\$8	0.83%
Yearly Blended Taxes	100%	\$5,838	\$6,067	\$229	3.92%
Yearly Township Taxes per \$100K Assessment		\$176	\$183	\$7	3.89%
Yearly Blended Taxes per \$100K Assessment		\$957	\$995	\$38	3.92%



## **Median/Typical Farmland Property**

The following table shows that the proposed 2023 budget results in a Township tax increase of 3.04% and \$9 and a blended tax increase of 3.07% and \$51 on the median/typical farmland property (2022 Assessment - \$694,400; 2023 Assessment - \$694,400).

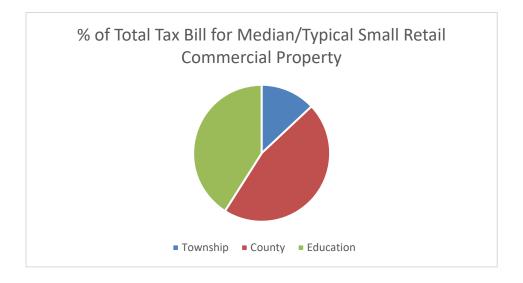
Description	% of Total	2022	2023	\$ Change	% Change
	Tax Bill			from 2022	from 2022
Median Assessment		\$694,400	\$694,400	\$0	0%
Yearly Township Taxes	18%	\$308	\$317	\$9	3.04%
Yearly County Taxes	66%	\$1,102	\$1,144	\$42	3.82%
Yearly Education Taxes	16%	\$266	\$266	\$0.00	0.00%
Yearly Blended Taxes	100%	\$1,675	\$1,727	\$51	3.07%
Yearly Township Taxes per \$100K Assessment		\$44	\$46	\$2	3.04%
Yearly Blended Taxes per \$100K Assessment		\$241	\$249	\$8	3.07%



## Median/Typical Small Retail Commercial Property

The following table shows that the proposed 2023 budget results in a Township tax increase of 3.04% and \$42 and a blended tax increase of 2.11% and \$231 on the median/typical small retail commercial property (2022 Assessment - \$523,000; 2023 Assessment - \$523,000).

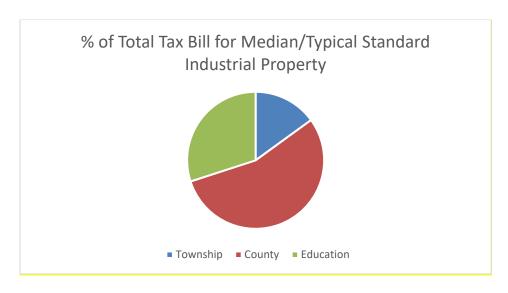
Description	% of Total	2022	2023	\$ Change	% Change
	Tax Bill			from 2022	from 2022
Median Assessment		\$523,000	\$523,000	\$0	0%
Yearly Township Taxes	13%	\$1,382	\$1,424	\$42	3.04%
Yearly County Taxes	46%	\$4,949	\$5,138	\$189	3.82%
Yearly Education Taxes	41%	\$4,602	\$4,602	\$0.00	0.00%
Yearly Blended Taxes	100%	\$10,934	\$11,165	\$231	2.11%
Yearly Township Taxes per \$100K Assessment		\$264	\$272	\$8	3.04%
Yearly Blended Taxes per \$100K Assessment		\$2,091	\$2,135	\$44	2.11%



#### Median/Typical Standard Industrial Property

The following table shows that the proposed 2023 budget results in a Township tax increase of 16.21% and \$814 and a blended tax increase of 15.62% and \$5,219 on the median/typical standard industrial property (2022 Assessment - \$1,181,000; 2023 Assessment - \$1,332,000). The majority of the increase relates to the increase in the median assessment determined by MPAC as outlined in the table below:

Description	% of Total	2022	2023	\$ Change	% Change
	Tax Bill			from 2022	from 2022
Median Assessment		\$1,181,000	\$1,332,000	\$151,000	12.79%
Yearly Township Taxes	15%	\$5,024	\$5,839	\$814	16.21%
Yearly County Taxes	55%	\$17,989	\$21,065	\$3,076	17.10%
Yearly Education Taxes	30%	\$10,393	\$11,722	\$1,329	12.79%
Yearly Blended Taxes	100%	\$33,406	\$38,625	\$5,219	15.62%
Yearly Township Taxes per \$100K Assessment		\$377	\$438	\$61	16.21%
Yearly Blended Taxes per \$100K Assessment		\$2,508	\$2,900	\$392	15.62%



#### APPLICABLE LEGISLATION AND REQUIREMENTS

Municipal Act, 2001

#### **ATTACHMENTS**

Schedule A – 2023 Proposed Operating Budget

Schedule B – 2023 Proposed Expenditures, Reserve Transfers and Revenues Summary

Schedule C - 2019 to 2032 Capital Plan Summary

Schedule D - Projects by Year - 2019 to 2032

Schedule E – Capital Summary – Funding Sources by Year

Schedule F - 2023 Proposed Capital Budget Compared to the 2022 and 2021 Approved Capital Budget Funding Comparisons

Schedule G - 2023 Proposed Ten Year Plan Compared to the 2022 and 2021 Ten Year Plans

Schedule H – Fire & Rescue Services On-Call Memo

Respectfully submitted: Reviewed by:

Mary Hasan
Director of Finance/Treasurer

Glenn Schwendinger Chief Administrative Officer

# **Back to Index**

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Administration							
	Expenditures						
		FT Wages	\$258,474	\$369,656	\$332,047	\$421,832	\$436,610
		PT Wages	\$0	\$2,828	\$5,153	\$8,432	\$8,440
		OT Wages	\$0	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$44,587	\$66,192	\$62,649	\$75,381	\$78,658
		PT Wage Related Expenses	\$0	\$210	\$422	\$832	\$1,619
		Group Benefits	\$14,280	\$22,857	\$37,837	\$37,646	\$40,701
		WSIB	\$6,290			\$11,392	\$12,998
		Office Supplies & Equipment	\$1,027	\$1,479	\$1,755	\$1,200	\$1,300
		Communication (phone, fax, internet)	\$1,136	\$1,371	\$1,576	\$1,616	\$754
		Professional Fees - Legal	\$25,573	\$53,572	\$79,838	\$19,500	\$28,500
		Professional Fees - Engineering	\$12,471	\$50,736	\$39,627	\$44,423	\$44,423
		Events and Other	\$2,403	\$3,020	\$9,205	\$11,075	\$11,598
		Mileage	\$36				
		Professional Development	\$4,886	\$6,725			\$12,300
		Membership and Subscription Fees	\$6,652				
		Travel - Meals	\$0				
		Travel - Accomodations & Parking	\$0				•
		Travel - Air Fare	\$0		·	· ·	·
		Insurance	\$42,084		\$37,794		
		Advertising	\$2,176	\$2,695	\$1,060	\$2,510	\$13,510
		Professional Fees - Ground Water					
		Monitoring	\$3,810				
		Contract Services	\$7,486				
		Clothing, Safety Allowance	\$0		\$0		·
	Expenditures Total		\$433,370	\$652,979	\$672,924	\$780,375	\$821,237
	ReserveTransfers						
	Reserve i fallsters	Contribution to Logal Contingency	¢E0.000	¢50,000	ćο	ćo	ćo
		Contribution to Legal Contingency	\$50,000				
		Transfer from Legal Contingency	\$0	\$0	Ş0	\$0	Ş0

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Administration	ReserveTransfers	Transfer from Insurance Contingency	-\$5,000	\$0	\$0	-\$10,000	-\$10,000
		Contribution to Insurance Contingency	\$25,000	\$25,000	\$10,000	\$10,000	\$25,000
	ReserveTransfers						
	Total		\$70,000	\$75,000	\$10,000	\$0	\$15,000
	Revenues						
	nevenues	Agreement, Commissioner, FOI,					
		Photocopy	-\$404	-\$6,876	-\$2,176	-\$6,000	-\$2,156
		Eng., Env., and Legal Recoveries	-\$4,965	-\$29,591	-\$7,685	-\$10,000	-\$10,000
		Recoveries from Staff Events	-\$16	\$0	-\$995	-\$1,300	-\$1,300
		Nestle Agreement	-\$500	-\$500	\$0	-\$500	-\$500
		Other recoveries	-\$9	-\$20	\$0	-\$500	-\$500
		Ontario Cannabis Legalization					
		Implementation Fund	\$0	-\$5,000	\$0	\$0	\$0
	Revenues Total		-\$5,893	-\$41,987	-\$10,856	-\$18,300	-\$14,456

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Building							
	Expenditures						
		FT Wages	\$183,415	\$270,967	\$243,624	\$313,637	\$324,944
		PT Wages	\$1,043	\$0	\$0	\$0	\$0
		OT Wages	\$321	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$32,835	\$48,852	\$45,923	\$56,856	\$59,457
		PT Wage Related Expenses	\$87	\$0	\$0	\$0	\$0
		Group Benefits	\$20,700	\$31,823	\$33,621	\$31,376	\$36,805
		WSIB	\$5,734	\$7,958	\$5,668	\$8,956	\$10,136
		Computer Software & Hardware	\$741	\$131	\$61	\$1,000	\$300
		Office Supplies & Equipment	\$1,585	\$1,871	\$875	\$3,000	\$1,500
		Fuel	\$780	\$2,237	\$0	\$1,613	\$2,016
		Vehicle Maintenance	\$0	\$322	\$868	\$500	\$1,000
		Postage	\$1,889	\$539	\$547	\$2,000	\$1,000
		Communication (phone, fax, internet)	\$1,559	\$2,960	\$3,410	\$4,574	\$3,196
		Professional Fees - Legal	\$11,993	\$32,964	\$412	\$20,000	\$20,000
		Professional Fees - Audit	\$6,411	\$7,767	\$5,037	\$6,600	
		Professional Fees - Engineering	\$212,874	\$54,273	\$3,730	\$70,000	4
		Mileage	\$0	· ·	\$186		·
		Professional Development	\$3,762	\$3,123	\$4,508		
		Membership and Subscription Fees	\$442	\$3,250	\$3,784	\$4,701	
		Travel - Meals	\$0	·	\$0	·	'
		Travel - Accomodations & Parking	\$0	· ·	\$938	\$1,500	
		Insurance	\$11,889	\$4,520	\$10,541	\$9,278	
		Advertising	\$1,688	\$892	\$418	\$1,715	
		Vehicle Plates	\$0	· ·	\$125	\$120	·
		Contract Services	\$23,583	\$49,254	\$49,797	\$54,438	
		Clothing, Safety Allowance	\$108	\$300	\$519	\$720	·
		Emergency Management	\$460	\$467	\$464	\$457	\$530
		Municipal Office Costs Recovered from					
		Building Department	\$17,876		\$0		4
		Bank Service Charges	\$5,370	\$6,591	\$4,816	\$5,400	
	<b>Expenditures Total</b>		\$547,144	\$552,280	\$419,871	\$638,417	\$643,150

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Building							
	ReserveTransfers						
		Contribution to Building Surplus RF	\$0	\$80,971	\$166,966	\$0	\$0
		Transfer from Building Surplus RF	-\$51,041	\$0	\$0	-\$146,528	-\$103,910
	ReserveTransfers						
	Total		-\$51,041	\$80,971	\$166,966	-\$146,528	-\$103,910
	Revenues						
		Online Service Fee	-\$2,831	-\$2,571	-\$4,392	-\$3,000	
		Reproduction of Digital Drawings	-\$255	-	-\$371	-\$292	-\$350
		Other recoveries	\$0		\$0		,
		Designated Structures Permit	-\$848	-\$3,010	-\$2,265	-\$1,756	-\$2,000
		Tent or Marquee Application Fee	-\$852	-\$1,512	-\$3,520	-\$1,320	
		Transfer of Permit	\$0	-\$161	-\$984	-\$164	-\$500
		Revision to Approved Plans	-\$6,042	-\$5,653	-\$2,467	-\$6,580	
		Alternative Solution Application	\$0	-\$518	-\$528	-\$528	-\$569
		Residential Building Permits	-\$394,324	-\$500,059	-\$487,655	-\$380,000	-\$420,000
		Institutional, Commercial & Industrial					
		Building Permits	-\$24,052	-\$14,273	-\$8,279	-\$31,080	-\$31,080
		Farm Building Permits	-\$16,939	-\$28,223	-\$27,898	-\$17,730	-\$24,000
		Demolition Permits	-\$954	-\$1,288	-\$2,624	-\$1,968	-\$1,500
		Occupancy Permits	-\$8,778	-\$10,465	-\$5,658	-\$7,708	-\$5,700
		Sign Permits	-\$1,590	-\$1,614	-\$548	-\$1,096	-\$1,250
		Septic System Permit - New	-\$35,616	-\$52,316	-\$34,545	-\$32,900	-\$34,000
		Septic System Permit - Alter	-\$2,862	-\$7,752	-\$4,940	-\$4,940	-\$4,940
		Inspection of works not ready	-\$159	-\$161	-\$164	-\$328	-\$352
	Revenues Total		-\$496,102	-\$633,251	-\$586,838	-\$491,890	-\$539,241

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
By-law							
	Expenditures						
		FT Wages	\$0	\$0	\$20,486	\$48,721	\$63,243
		PT Wages	\$9,146	\$105	\$0		\$700
		OT Wages	\$0	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$0			\$9,012	\$11,803
		PT Wage Related Expenses	\$771				<u> </u>
		Group Benefits	\$0			\$5,820	\$5,139
		WSIB	\$292	·		\$1,482	\$2,084
		Office Supplies & Equipment	\$199			\$150	
		Fuel	\$0	· ·			
		Signage - 911 Signs	\$7,234				
		Vehicle Maintenance	\$0	\$0	\$107	\$0	\$500
		Communication (phone, fax, internet)	\$291		\$1,136		
		Professional Fees - Legal	\$41,900				
		Professional Fees - Engineering	\$10,459		\$17,602	\$15,000	
		Mileage	\$0		\$769		
		Professional Development	\$0		\$3,723		1
		Travel - Meals	\$0		·	· ·	
		Travel - Accomodations & Parking	\$0				
		Insurance	\$0				
		Advertising	\$0		. ,		1
		Vehicle Plates	\$0	·			
		Contract Services	\$23,679	4			
	+	Clothing, Safety Allowance	\$798	-			
		Livestock Loss	\$280		·		
		Membership and Subscription Fees	\$0	· ·	· · · · · · · · · · · · · · · · · · ·		<u> </u>
	Expenditures Total		\$95,049	\$121,721	\$107,211	\$142,895	\$170,446
	ReserveTransfers		4 -	4	1 -	4 -	4 -
		Transfer from Capital Carry-forward	\$0	-\$11,494	\$0	\$0	\$0
	ReserveTransfers						
	Total		\$0	-\$11,494	\$0	\$0	\$0

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
By-law							
	Revenues						
		Lottery Licences	-\$278	\$0	-\$30	-\$500	-\$100
		Sign Permits	\$0	-\$269	\$0	-\$105	-\$113
		Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
		Engineering, Environmental and Legal					
		Fees Recovered	-\$13,607	-\$19,891	-\$14,094	-\$10,000	-\$13,000
		Site Alteration Agreement	-\$3,900	-\$9,717	-\$2,056	-\$4,000	-\$4,000
		Other recoveries	\$0	-\$370	-\$400	-\$500	-\$257
		Ontario Wildlife Damage					
		Compensation	-\$310	-\$810	\$0	-\$1,500	-\$353
		Dog Tags and Kennel Licences	-\$8,457	-\$12,948	-\$12,797	-\$10,500	-\$13,876
		Municipal addressing signs and posts	-\$1,591	-\$3,211	-\$1,264	-\$2,175	-\$2,180
		Septic Compliance Letter	-\$993	-\$1,320	-\$794	-\$1,120	-\$1,117
		Special Events Permit	\$0	\$0	\$0	-\$79	-\$1,711
		Swimming Pool Enclosure Permit	-\$5,957	-\$8,874	-\$7,925	-\$5,661	-\$8,177
		Liquor License Letter	\$0	\$0	\$0	-\$164	-\$177
		Filming Permit Fee	\$0	-\$518	-\$528	-\$528	-\$570
		Property Standards Appeal Fee	\$0	-\$528	\$0	-\$269	-\$290
		Publicized Display Fees	\$0	\$0	\$0	\$0	-\$300
		Reinspection Fee	\$0	\$0	\$0	\$0	-\$375
		Animal Control Services Fees					
		Recovered	-\$61	\$0	\$0	\$0	\$0
	Revenues Total		-\$35,153	-\$58,457	-\$39,888	-\$37,102	-\$46,596

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Corporate							
	Expenditures						
		Taxes written off (Twp share only)	\$40,511	\$125,149	\$24,928	\$25,000	\$32,000
		<b>Conservation Authorities Levy Payment</b>	\$169,281	\$174,553	\$177,805	\$177,805	\$184,294
	<b>Expenditures Total</b>		\$209,792	\$299,702	\$202,733	\$202,805	\$216,294
	ReserveTransfers						
		Transfer from Operating Carryforward	\$0	-\$24,400	-\$41,500	-\$44,019	\$0
	ReserveTransfers						
	Total		\$0	-\$24,400	-\$41,500	-\$44,019	\$0
	Revenues						
		Supplemental Billings	-\$116,791	-\$112,591	-\$180,076	-\$100,000	
		Donations	\$0	· ·	\$0	\$0	· ·
		Mun Tax Assistance	-\$26,131	-\$27,173	-\$27,717	-\$27,717	
		Host Kilmer (Service Ontario)	-\$30,312		-\$31,771	-\$31,771	1 1
		Ontario Hydro	-\$12,147		-\$12,147	-\$12,147	-\$12,147
		Metrolinx	-\$11,157	-\$11,261	-\$11,692	-\$11,692	-\$12,047
		Hydro One	-\$8,963	-\$6,310	-\$6,310	-\$6,310	
		Grant Guelph Junction Railway	-\$5,330		-\$824	-\$5,330	
		Puslinch Landfill/Wellington County	-\$8,494		-\$8,581	-\$8,262	-\$8,639
		City of Guelph University of Guelph	-\$36,657	-\$36,731	-\$37,035	-\$35,656	
		CN Railway	-\$716 -\$1,316		-\$750 -\$356	-\$750 -\$1,316	
		CP Railway	-\$1,316 -\$7,854			-\$1,316 -\$7,804	
		OMPF	-\$7,854 -\$417,400		-\$1,206 -\$422,200		
		Penalties - Property Taxes	-\$417,400		-\$422,200 -\$58,816		
		Interest - Tax Arrears	-\$106,237		-\$157,324	-\$100,000	
		Interest on General	-\$100,237		-\$137,324	-\$100,000	-\$120,000
		Other Revenues	-\$194		-\$131,034 -\$356	-\$345	
	Revenues Total	- The resides	-\$982,704	-	-\$1,088,216	-\$961,392	-\$1,009,123
	Nevenues Total		-9302,704	-9303,228	71,000,210	-9301,332	-91,009,123
				İ			<u> </u>

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Council							
	Expenditures						
		PT Wages	\$103,120	\$101,461	\$83,248	\$105,231	\$109,440
		PT Wage Related Expenses	\$6,258	\$5,732	\$5,062	\$8,050	\$8,646
		Group Benefits	\$22,536	\$24,576	\$22,945	\$22,182	\$24,659
		Office Supplies & Equipment	\$70	\$0	\$599	\$200	\$200
		Mileage	\$165	\$0	\$229	\$800	\$800
		Professional Development	\$1,425	\$180	\$1,425	\$3,200	\$3,200
		Membership and Subscription Fees	\$0	\$0	\$0	\$150	\$0
		Travel - Meals	\$0	\$0	\$0	\$200	\$200
		Travel - Accomodations & Parking	\$860	\$0	\$1,673	\$3,500	\$3,500
		Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
	<b>Expenditures Total</b>		\$134,433	\$131,950	\$115,181	\$144,013	\$151,145

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Elections							
	Expenditures						
		Per Diems	\$0	\$0	\$2,350	\$1,845	\$0
		Office Supplies & Equipment	\$0	\$0	\$2,508	\$2,500	
		Signage	\$0	\$0	\$80	\$100	· ·
		Postage	\$0	\$0	\$3,109	\$2,500	\$0
		Professional Fees - Audit	\$0	\$0	\$0	\$0	\$1,550
		Professional Development	\$0	\$0	\$948	\$750	· ·
		Advertising	\$0	\$0	\$9,593	\$8,237	\$0
		Contract Services	\$1,476	\$1,476	\$38,102	\$45,682	\$1,476
	<b>Expenditures Total</b>		\$1,476	\$1,476	\$56,690	\$61,614	\$3,026
	ReserveTransfers						
		Contribution to Elections	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750
		Transfer From Elections	\$0	\$0	-\$55,000	-\$55,000	\$0
	ReserveTransfers Total		\$13,750	\$13,750	-\$41,250	-\$41,250	\$13,750
	Revenues						
		Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
		Nomination Fees	\$0	\$0	-\$900	\$0	
	Revenues Total		\$0	\$0	-\$900	\$0	
						_	

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Finance							
	Expenditures						
		FT Wages	\$312,873	\$335,392	\$294,728	\$385,894	\$405,233
		PT Wages	\$0	\$0	\$0	\$0	\$0
		OT Wages	\$3,003	\$2,944	\$0	\$500	\$500
		FT Wage Related Expenses	\$50,562	\$59,215	\$52,967	\$69,739	\$73,987
		PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		Group Benefits	\$42,497	\$40,939	\$44,478	\$41,437	\$48,136
		WSIB	\$8,968	\$9,278	\$6,128	\$10,906	\$12,622
		Computer Software & Hardware	\$1,729	\$536	\$884	\$500	\$1,000
		Office Supplies & Equipment	\$5 <i>,</i> 785	\$4,001	\$4,338		
		Postage	\$11,420	\$13,729	\$12,146	\$11,000	\$12,200
			4	4	4	4	4
		Communication (phone, fax, internet)	\$2,466		\$4,249	\$5,536	
		Professional Fees - Audit	\$14,959		\$11,753	\$15,400	
		Mileage	\$27	\$32	\$141	\$1,000	·
		Professional Development	\$880		\$2,848	\$12,643	
		Membership and Subscription Fees Travel - Meals	\$2,004	\$3,002	\$3,020	\$3,411	\$3,114
		Travel - Accomodations & Parking	\$0 \$0		\$62	\$50	
		Advertising and Tax Sale Expenses	\$0 \$12,251	\$25,371	\$905 \$13,887	\$200 \$12,994	
		Contract Services	\$12,231	\$65,659	\$67,417	\$12,994	
		Emergency Management	\$1,072	\$1,089	\$1,082	\$43,773	\$1,236
		Environmental Service - Garbage Bags	\$6,644		\$4,176	\$1,007	
		COVID-19 Incremental Expenses	\$18,503	\$16,850	\$10,999	\$17,500	
		Bank Service Charges	\$7,733		\$10,533	\$8,600	
		Durin Service charges	77,733	713,373	710,005	70,000	711,000
		Other written off (non collectible inv's)	\$759	\$11,886	\$10,725	\$0	\$0
		Debt Interest Repayment	\$0	\$0	\$0		
		Community Grants	\$37,540	\$34,180	\$22,029	\$22,029	\$12,115
	<b>Expenditures Total</b>		\$579,110	\$664,339	\$579,651	\$669,179	\$694,582
	ReserveTransfers						
		Transfer from Capital Carry-forward	\$0	-\$87,616	\$0	\$0	-\$27,056

Department	Account Type	A	Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
	ReserveTransfers							
Finance	Total			\$0	-\$87,616	\$0	\$0	-\$27,056
	Revenues							
			Advertising, Legal, and Realtax Fees					
			Recovered	-\$6,669	-\$23,929	-\$12,175	-\$10,000	-\$14,000
			NSF Fees	-\$360	-\$600	-\$560	-\$500	-\$604
			Online Service Fee	-\$1,019	-\$6,642	-\$2,059	-\$2,000	-\$2,000
			Tax Certificates	-\$9,180	-\$10,260	-\$8,400	-\$8,940	-\$8,940
			Other Recoveries	-\$3,249	-\$7,104	-\$1,191	-\$6,500	-\$1,500
			Provincial Safe Restart - COVID-19					
			Operating Grant	-\$190,500	-\$159,882	\$0	\$0	\$0
			Garbage bags	-\$4,975	\$0	-\$4,163	-\$17,500	-\$4,000
	Revenues Total			-\$215,952	-\$208,417	-\$28,547	-\$45,440	-\$31,044

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Fire and Rescue							
	Expenditures						
		PT Wages	\$414,511	\$450,424	\$383,263	\$439,945	\$380,151
		PT Wage Related Expenses	\$30,823	\$35,290	\$31,288	\$37,241	\$33,958
		Group Benefits	\$17,706	\$18,762	\$19,657	\$18,903	\$18,903
		WSIB	\$12,020	\$12,553	\$7,542	\$13,242	\$12,431
		Office Supplies & Equipment	\$1,990		\$905	\$2,500	
		Fuel	\$8,717	\$12,684	\$0	\$15,480	4
		Equipment Maintenance & Supplies	\$25,158	\$30,345	\$11,616	\$25,000	\$25,000
		Oxygen & Medical Supplies	\$1,804	\$2,003	\$5,328	\$3,100	
		Public Education	\$2,279		\$816		
		Vehicle Maintenance	\$19,464	\$44,691	\$57,864	\$26,000	\$40,000
		Communication (phone, fax, internet)	\$7,922	\$10,381	\$6,899	\$7,277	\$6,117
		Mileage	\$290	\$735	\$929	\$4,000	\$2,000
		Professional Development	\$16,926	\$23,389	\$10,790	\$23,785	\$18,370
		Membership and Subscription Fees	\$3,092	\$3,100	\$2,206	\$5,482	\$3,585
		Travel - Meals	\$399	\$479	\$655	\$1,000	\$1,000
		Travel - Accomodations & Parking	\$0	\$189	\$36	\$4,220	\$2,500
		Insurance	\$21,411	\$13,724	\$37,967	\$35,447	\$53,264
		Advertising	\$1,337	\$219	\$0	\$1,000	
		Vehicle Plates	\$0		\$390	\$265	
		Permits	\$481	\$490	\$507	\$490	'
		Contract Services	\$91,210		\$134,723	\$95,238	
		Clothing, Safety Allowance	\$16,288		\$13,581	\$24,752	
	Expenditures Total		\$693,829	\$764,515	\$726,961	\$787,367	\$841,283
	_						
	Revenues	1.5 11.5	4	4000	1	4	4
		Information/Fire Reports	-\$152	-\$699	-\$714	-\$476	
		Other recoveries	-\$529		-\$567	-\$9,437	
		Open Burning Permit and Inspection	-\$15,992		-\$13,423	-\$15,840	
		Burning Permit Violations	-\$966		\$0	-\$1,465	
		Fire Extinguisher Training	\$0		\$0		<u> </u>
		Water Tank Locks	\$0	\$0	\$0	-\$19	-\$20

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Fire and Rescue	Revenues	Fireworks Permits	-\$102	-\$103	-\$105	-\$210	-\$113
		Occupancy Load	\$0	\$0	\$0	\$0	\$0
		Fire Safety Plan Review	\$0	-\$124	\$0	-\$253	-\$273
		Post Fire Watch	\$0	\$0	\$0	\$0	\$0
		Boarding up or Barricading	\$0	\$0	\$0	\$0	\$0
		Key Boxes	-\$102	-\$460	\$0	-\$469	-\$505
		Inspections	\$0	\$0	\$0	\$0	\$0
		Carbon Monoxide Alarms and Smoke					
		Alarms	\$0	\$0	\$0	-\$253	\$0
		Motor Vehicle Emergency Responses	-\$35,595	-\$70,323	-\$63,251	-\$93,361	-\$93,361
		Fire Alarm False Alarm Calls	\$0	\$0	\$0	\$0	\$0
		Office of the Fire Marshal Grants	\$0	-\$6,400	\$0	\$0	\$0
	Revenues Total		-\$53,437	-\$96,927	-\$78,061	-\$122,304	-\$120,871

Department	Account Type	A	Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Library								
	Expenditures							
			Library Water Monitoring	\$2,097	\$2,357	\$2,496	\$1,975	\$2,250
			Library Rent for Historical society	\$4,503	\$5,117	\$4,819	\$4,800	\$5,440
	<b>Expenditures Total</b>			\$6,600	\$7,474	\$7,314	\$6,775	\$7,690
	Revenues							
			Library Costs Recovered from County	-\$3,005	-\$3,632	\$0	-\$3,000	-\$3,300
	Revenues Total			-\$3,005	-\$3,632	\$0	-\$3,000	-\$3,300

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Municipal Office							
	Expenditures						
		Hydro	\$13,584	\$14,285	\$15,736	\$18,000	\$15,000
		Heat	\$10,532	\$12,249	\$11,729	\$11,500	\$11,500
		Water Protection	\$712	\$895	\$1,044	\$750	\$1,000
		Cleaning, Maint & supplies for Bldg	\$20,441	\$28,482	\$21,096	\$25,946	\$25,946
		Kitchen Supplies and Equipment	\$3,832	\$4,904	\$4,994	\$4,000	\$4,500
		Waste Removal	\$2,026	\$2,585	\$2,745	\$2,712	\$2,712
		Outdoor Maintenance of Building	\$5,100	\$2,191	\$1,669	\$1,300	\$1,300
		Contract Services	\$3,360	\$4,151	\$7,116	\$4,552	\$6,000
	Expenditures Total		\$59,587	\$69,741	\$66,129	\$68,760	\$67,958
	Revenues						
		Municipal Office Costs Recovered from					
		Building Department	-\$17,876	-\$20,922	\$0	-\$20,628	-\$20,387
	Revenues Total		-\$17,876	-\$20,922	\$0	-\$20,628	-\$20,387

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
ORC							
	Expenditures						
		FT Wages	\$62,189	\$45,131	\$35,427	\$63,706	\$58,906
		PT Wages	\$7,924	\$20,160	\$29,118	\$32,188	\$33,272
		OT Wages	\$751	\$368	\$4,054	\$2,000	\$4,000
		FT Wage Related Expenses	\$11,013	\$9,401	\$6,820	\$12,007	\$11,707
		PT Wage Related Expenses	\$381	\$907	\$1,747	\$3,174	\$6,382
		Group Benefits	\$4,336	\$7,168	\$2,215	\$6,565	\$5,350
		WSIB	\$2,226		\$1,449	\$2,947	
		Office Supplies & Equipment	\$69	,	\$81	\$300	·
		Hydro	\$22,339		\$21,071	\$27,000	
		Heat	\$4,867	\$4,932	\$6,340	\$5,500	
		Water Protection	\$1,114		\$1,260	\$700	
		Equipment Maintenance & Supplies	\$4,134	\$4,065	\$8,015	\$6,870	\$6,870
		Bldg-Cleaning, Maint, Supplies Interior	\$5,148		\$5,695	\$5,800	
		Waste Removal	\$1,789	\$2,038	\$2,161	\$2,135	\$2,135
		Bldg-Cleaning, Maint, Supplies Exterior	\$3,590	\$5,014	\$19,237	\$8,000	\$8,000
		Communication (phone, fax, internet)	\$3,405	\$2,851	\$2,457	\$3,035	\$2,616
		Mileage	\$0	\$0	\$0	\$100	\$100
		Professional Development	\$0	\$0	\$0	\$1,000	\$1,000
		Membership and Subscription Fees	\$0	\$0	\$0	\$150	\$150
		Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Insurance	\$7,918	\$3,321	\$8,432	\$8,862	\$10,653
		Advertising	\$0	\$175	\$1,323	\$2,100	\$2,100
		Contract Services	\$630		\$1,118		
		Clothing, Safety Allowance	\$158	\$0	\$452	\$515	\$600
	<b>Expenditures Total</b>		\$143,979	\$133,759	\$158,469	\$196,185	\$196,600
	Revenues						
		Ice Rental - Prime	-\$23,295		-\$36,021	-\$22,033	
		Ice Rental - Non-Prime	-\$506	\$0	-\$583	-\$506	-\$628

Department	Account Type	A	Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
ORC	Revenues		Arena Summer Rentals	-\$1,583	-\$12,850	-\$10,884	-\$13,750	-\$13,000
			Gymnasium Rental	-\$6,390	-\$3,948	-\$17,614	-\$25,000	-\$25,000
			Rink Board and Ball Diamond					
			Advertising	-\$357	\$0	-\$1,518	-\$370	-\$1,617
			Other Recoveries					
				-\$412	\$0	-\$369	-\$500	-\$400
	Revenues Total			-\$32,542	-\$16,797	-\$66,990	-\$62,159	-\$79,453

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Parks							
	Expenditures						
		FT Wages	\$0	\$30,311	\$34,953	\$38,224	\$76,527
		PT Wages	\$0	\$0	\$0	\$0	\$0
		OT Wages	\$0	\$255	\$1,628	\$0	\$1,000
		FT Wage Related Expenses	\$0	\$5,480	\$6,701	\$7,086	\$14,603
		PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		Group Benefits	\$0		\$6,374	\$4,840	\$10,868
		WSIB	\$0	\$920	\$593	\$1,151	\$2,535
		Hydro	\$2,128	\$2,618	\$2,739	\$2,700	\$2,700
		Fuel	\$2,290	\$5 <i>,</i> 687	\$0	\$2,827	\$3,534
		Water Protection	\$0	\$0	\$0	\$700	\$500
		Equipment Maintenance and Supplies	\$1,159		\$1,831	\$1,555	
		Vehicle Maintenance	\$527	\$263	\$46	\$500	· ·
		Maintenance Grounds	\$6,100		\$11,847	\$10,000	\$13,000
		Insurance	\$7,540		\$8,432	\$8,862	\$10,653
		Advertising	\$0		\$1,440	\$2,100	
		Contract Services	\$3,979		\$728	\$794	
	<b>Expenditures Total</b>		\$23,723	\$60,063	\$77,313	\$81,338	\$142,114
	Revenues						
		Horse Paddock Rental	\$0		-\$53	-\$212	-\$57
		Picnic Shelter	\$0		-\$1,075	-\$507	-\$1,159
		Ball Diamond Rentals	-\$4,277	-\$7,387	-\$7,862	-\$5,742	-\$8,475
		Soccer Field Rentals	-\$1,603		-\$4,103	-\$4,000	
		Tennis Courts	\$0		\$0	-\$800	·
		Other recoveries	-\$100		-\$800	\$0	· ·
	Revenues Total		-\$5,979	-\$12,037	-\$13,893	-\$11,261	-\$14,914

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
PCC							
	Expenditures						
		FT Wages	\$57,524	\$59,255	\$51,002	\$63,706	\$70,429
		PT Wages	\$10,976	\$0	\$0	\$21,491	\$31,637
		OT Wages	\$19	\$1,184	\$346	\$1,000	\$500
		FT Wage Related Expenses	\$9,570	\$10,756	\$9,901	\$11,809	\$13,135
		PT Wage Related Expenses	\$501	\$0	\$0	\$2,218	\$6,069
		Group Benefits	\$7,573	\$8,381	\$8,509	\$7,383	\$9,409
		WSIB	\$2,145	\$1,822	\$1,115	\$2,595	\$3,354
		Office Supplies & Equipment	\$104	\$0	\$285	\$150	\$150
		Hydro	\$6,800	\$7,085	\$11,079	\$12,000	\$12,000
		Heat	\$3,914	\$4,549	\$3,076	\$4,300	\$4,300
		Water Protection	\$3,007	\$4,096	\$3,391	\$4,500	\$4,500
		Bldg-Cleaning, Maint, Supplies Interior	\$3,959		\$5,375		
		Kitchen Supplies and Equipment	\$0	·		\$1,500	
		Waste Removal	\$7,075				
		Outdoor Maintenance of Building	\$6,557	\$5,360	\$3,753	\$4,000	\$4,000
				_	_		
		Communication (phone, fax, internet)	\$3,179	4	\$2,664		
		Mileage	\$0			· ·	·
		Professional Development	\$0				
		Membership and Subscription Fees	\$0	·	·	· ·	· ·
		Travel - Meals	\$0				·
		Travel - Accomodations & Parking	\$0	·			
		Insurance	\$7,746	4	\$8,432		\$10,653
		Advertising Contract Services	\$0			\$2,100	
			\$2,918 \$0	4	\$3,560 \$172		\$4,502 \$260
	Fynanditures Tatal	Clothing, Safety Allowance	<u> </u>	· ·		· · · · · · · · · · · · · · · · · · ·	
	<b>Expenditures Total</b>		\$133,565	\$125,048	\$124,404	\$177,933	\$200,154
	Revenues						
	nevenues	Hall - Prime	-\$3,892	\$26	-\$12,949	-\$13,623	-\$29,365
		Hall - Non-Prime	-\$3,892 -\$2,052	4			
		nan - Non-rillie	-\$2,052	\$26	-\$15,486	-59,560	-\$19,969

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
PCC	Revenues	Meeting Room	-\$1,308	\$0	-\$3,792	-\$5,975	-\$13,427
		Projector and Microphone Rental Fee	\$0	\$0	-\$26	-\$106	\$0
		Licensed Events Using Patio	\$0	\$0	-\$181	-\$121	-\$285
		Hall - Commercial Rentals	\$0	\$0	\$0	-\$330	-\$1,547
		Bartenders	-\$1,430	\$0	-\$234	-\$4,331	\$0
		Kitchen Facilities - Non-Prime	-\$1,078	\$0	-\$144	-\$1,900	-\$3,143
		Advertising Sign	-\$34	-\$34	\$0	-\$53	\$0
		Other Recoveries	-\$283	\$0	-\$3,501	-\$1,000	-\$5,000
		Recreation Conditional Grants	-\$4,468	\$0	\$0	-\$5,167	-\$5,167
	Revenues Total		-\$14,544	\$18	-\$34,313	-\$42,166	-\$77,903

Department	Account Type	Δ	Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
PDAC								
	Expenditures							
			Per Diems	\$3,319	\$4,362	\$3,254	\$4,733	\$4,923
			Office Supplies & Equipment	\$70	\$0	\$0	\$100	\$100
			Mileage	\$0	\$0	\$0	\$150	\$150
			Professional Development	\$0	\$0	\$0	\$500	\$500
			Travel - Meals	\$0	\$0	\$0	\$50	\$50
			Travel - Accomodations & Parking	\$0	\$0	\$0	\$500	\$500
	<b>Expenditures Tota</b>	ı		\$3,389	\$4,362	\$3,254	\$6,033	\$6,223

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Planning							
	Expenditures						
		FT Wages	\$61,842	\$68,699	\$57,615	\$75,996	\$79,061
		OT Wages	\$0	\$0	\$0	\$500	\$500
		FT Wage Related Expenses	\$10,879	\$12,333	\$11,231	\$13,826	\$14,564
		Group Benefits	\$4,514	\$5,459	\$5,617	\$4,837	\$6,112
		WSIB	\$1,925	\$2,074	\$1,254	\$2,303	\$2,602
		Office Supplies & Equipment	\$401	\$142	\$0	\$750	\$200
		Communication (phone, fax, internet)	\$155	\$28	\$0	\$100	\$100
		Professional Fees - Legal	\$46,145	\$4,821	\$21,702	\$17,000	
		Professional Fees - Engineering	\$53,692	\$80,075	\$89,194	\$57,849	
		Mileage	\$0		\$0		
		Professional Development	\$371	\$371	\$0	\$1,330	
		Membership and Subscription Fees	\$0	\$190	\$305	\$385	
		Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Travel - Accomodations & Parking	\$0	\$0	\$0	\$250	\$250
		Advertising	\$6,695	\$2,691	\$7,054	\$3,500	\$5,500
		Professional Fees - Water Monitoring	\$1,714	\$2,153	\$0	\$2,500	\$2,500
		Contract Services	\$22,980	\$38,435	\$39,730	\$46,398	\$49,990
		CIP Grants	\$0	\$0	\$19,024	\$7,500	\$0
	<b>Expenditures Total</b>		\$211,313	\$217,472	\$252,725	\$235,174	\$250,183
	ReserveTransfers						
		Transfer from Operating Carryforward	\$0	\$0	-\$7,500	-\$7,500	\$0
	ReserveTransfers						
	Total		\$0	\$0	-\$7,500	-\$7,500	\$0
	Revenues						
		Engineering, Environmental, Legal, and					
		Advertising Fees Recovered	-\$45,618	-\$16,129	-\$15,788	-\$15,000	-\$115,000
		Minor Variance	-\$19,134	-\$28,142	-\$12,759	-\$22,442	-\$14,573
		Agreements	-\$250	\$0	-\$769	-\$809	-\$872

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Planning	Revenues	Part Lot Control Exemption By-law	\$0	\$0	\$0	\$0	\$0
		Site Plan Control	-\$84,860	-\$97,157	-\$111,315	-\$89,518	-\$10,500
		Consent Review and Clearance	-\$2,740	-\$3,753	-\$1,833	-\$3,948	-\$3,933
		Ownership List Confirmation	-\$1,400	-\$1,846	-\$1,656	-\$1,460	-\$1,463
		Pre-Consultation	-\$6,150	-\$18,125	-\$10,192	-\$637	-\$10,976
		Zoning By-law Amendment	-\$14,842	-\$74,845	-\$45,261	-\$30,792	-\$7,500
		Telecommunication Tower Proposals	\$0	-\$543	\$0	-\$700	-\$903
		Lifting of Holding Designation Fee					
		(Zoning)	-\$598	-\$1,824	\$0	-\$620	-\$668
			4		4-	4	4
		Zoning By-law Amendment - Aggregate	-\$15,300			-\$15,872	-\$17,111
		Garden Suites and Renewals (Zoning)	-\$1,200	\$0	\$0	-\$1,245	\$0
		Compliance Letter	-\$3,057	-\$3,925	-\$2,809	-\$3,086	-\$3,022
	Revenues Total		-\$195,149	-\$246,290	-\$202,382	-\$186,129	-\$186,521

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Public Works							
	Expenditures						
		FT Wages	\$352,167	\$409,925	\$375,562	\$484,968	\$480,018
		PT Wages	\$101,378	\$41,231	\$30,804	\$43,320	\$40,086
		OT Wages	\$57,199	\$22,250	\$28,765	\$27,795	\$27,795
		FT Wage Related Expenses	\$64,866	\$73,974	\$73,454	\$90,832	\$90,657
		PT Wage Related Expenses	\$10,966	\$3,970	\$4,940	\$8,171	\$7,689
		Group Benefits	\$38,898	\$49,418	\$54,680	\$52,256	\$55,357
		WSIB	\$15,215	\$13,828	\$10,174	\$16,261	\$17,400
		Office Supplies & Equipment	\$161	\$202	\$0	\$250	\$100
		Hydro	\$597	\$594	\$604	\$750	
		Fuel	\$61,667	\$74,050	\$153,642	\$75,250	\$94,063
		Equipment Maintenance & Supplies	\$1,770		\$412	\$2,050	
		Signage	\$9,732	\$25,497	\$11,674		1 1
		Pavement Markings	\$33,499	1 1	\$34,204	\$35,500	1 1
		Railway Maintenance and Upgrades	\$0		\$1,975	\$5,000	
		Municipal Street Naming	\$0	<u>'</u>	\$5,280		
		Maintenance Gravel	\$78,965	\$75,422	\$79,098		1 1
		Calcium	\$66,152	\$68,488	\$79,791	\$68,000	
		Winter Maintenance	\$273,616		\$227,695	\$229,250	4
		Waste Removal	\$203	\$1,171	\$1,279		
		Shop Overhead	\$6,768		\$4,621	\$7,400	4
		Road Maintenance supplies	\$46,538	·	\$30,999	\$35,400	
		Vehicle Maintenance	\$53,992	\$27,517	\$54,501	\$46,000	1 1
		Speed Monitor	\$0		\$0		·
		Tree Maintenance Program	\$18,443		\$24,015	\$20,000	
		Sidewalk Repairs	\$0	\$4,398	\$0	\$5,000	\$5,000
				4	4	4	4
		Communication (phone, fax, internet)	\$4,293		\$3,702	\$3,213	4
		Professional Fees - Engineering	\$5,424	\$994	\$0		
		Mileage	\$0		\$0		'
		Professional Development	\$0		\$0		
		Membership and Subscription Fees	\$706		\$559		
		Travel - Meals	\$0	\$0	\$0	\$50	\$50

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Public Works	Expenditures	Insurance	\$46,875	\$20,406	\$55,369	\$51,694	\$74,570
		Advertising	\$525	\$350	\$2,941	\$1,000	\$2,000
		Vehicle Plates	\$0	\$5,547	\$11,813	\$7,255	\$6,595
		Permits	\$50	\$65	\$60	\$100	\$100
		Contract Services	\$33,903	\$31,156	\$20,304	\$38,504	\$49,807
		Clothing, Safety Allowance	\$2,410	\$2,021	\$2,026	\$2,400	\$2,800
		Street Lights: Repairs and Hydro Bills	\$19,367	\$20,528	\$11,265	\$14,850	\$14,850
	<b>Expenditures Total</b>		\$1,406,347	\$1,352,892	\$1,396,207	\$1,472,938	\$1,533,606
	ReserveTransfers						
		Transfer from Asset Management					
		Discretionary Reserve	\$0	\$0	\$0	-\$10,000	-\$10,000
		Contribution to Aggregate Levy	_		_		
		Discretionary Reserve	\$240,000	\$240,000	\$271,900	\$271,900	\$300,000
		Contribution from Winter Maintenance			\$0	\$0	
		Contribution to Winter Maintenance	\$0	\$14,457	\$0	\$0	\$0
	ReserveTransfers		40.00.00	4	4	4	4
	Total		\$240,000	\$254,457	\$271,900	\$261,900	\$290,000
	Revenues						
	Revenues	Oversize-Overweight Load Permits	\$0	-\$103	-\$420	-\$105	-\$453
		Third Party Cost Recovery	\$0	•	-\$ <del>4</del> 20 -\$919	-\$105 \$0	
		Entrance Permit	-\$6,755	-\$10,370 -\$5,832	-\$919	-\$5,000	
		Municipal Street Naming	-30,733 \$0		-\$1,047	-\$5,000 \$0	
		Public Works Other Recoveries	-\$1,340		-\$3,060 \$0	-\$21,051	
		Provincial Aggregate Levy	-\$524,189		-\$599,394	-\$480,000	
	Revenues Total	- I Totalicial Apprehate Levy	-\$532,285	-\$632,791	-\$60 <b>5,46</b> 0	-\$ <b>506,156</b>	· · · · · · · · · · · · · · · · · · ·
	novelides rotal		7552,205	7032,731	7003,400	7500,150	7324,302
		<u> </u>	<u> </u>				

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Source Water							
Protection							
	Expenditures						
		Contract Services	\$8,531	\$8,885	\$6,681	\$9,448	\$9,682
	<b>Expenditures Total</b>		\$8,531	\$8,885	\$6,681	\$9,448	\$9,682
	Revenues						
		Source Water Protection Other					
		Recoveries	\$0	\$0	\$0	\$0	-\$19,585
	Revenues Total		\$0	\$0	\$0	\$0	-\$19,585

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Heritage							
Advisory							
	Expenditures						
		PT Wages	\$1,083	\$2,262	\$7,984	\$1,634	\$9,766
		PT Wage Related Expenses	\$0	\$0	\$600	\$0	\$1,283
		WSIB	\$0	\$0	-\$13	\$0	\$219
		Office Supplies & Equipment	\$47	\$1,801	\$0	\$100	\$1,833
		Mileage	\$0	\$0	\$298	\$250	\$760
		Professional Development	\$0	\$0	\$330	\$500	\$1,490
		Membership and Subscription Fees	\$0	\$110	\$75	\$212	\$177
		Travel - Meals	\$0	\$0	\$36	\$50	\$150
		Travel - Accomodations & Parking	\$0	\$0	\$305	\$500	\$2,260
		Group Benefits	\$0	\$0	\$0	\$0	\$38
	<b>Expenditures Total</b>		\$1,130	\$4,173	\$9,614	\$3,246	\$17,977
	Revenues						
		Federal Young Canada Works					
		Operating Grant	\$0	\$0	-\$5,700	\$0	-\$5,700
		Doors of Puslinch Posters	\$0	\$0	\$0	\$0	-\$4,248
	Revenues Total		\$0	\$0	-\$5,700	\$0	-\$9,948

Department	Account Type	A Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Recreation							
Advisory							
Committee							
	Expenditures						
		Per Diems	\$2,221	\$2,709	\$1,211	\$2,817	\$1,641
		Office Supplies & Equipment	\$0	\$0	\$0	\$100	\$100
		Mileage	\$0	\$0	\$0	\$150	\$150
		Professional Development	\$0	\$0	\$400	\$500	\$500
		Travel - Meals	\$0	\$0	\$0	\$50	\$50
		Travel - Accomodations & Parking	\$0	\$0	\$0	\$500	\$500
	<b>Expenditures Total</b>		\$2,221	\$2,709	\$1,611	\$4,117	\$2,941

Department	Account Type	ДΙ	Description	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Youth Advisory								
Committee								
	Expenditures							
		Ĭ	Office Supplies & Equipment	\$0	\$0	\$0	\$0	\$500
	<b>Expenditures Total</b>			\$0	\$0	\$0	\$0	\$500
<b>Grand Total</b>				\$2,376,672	\$2,539,487	\$2,581,519	\$3,203,289	\$3,466,329

Department	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Expenditures					
Administration	\$433,370	\$652,979	672,924	\$780,375	\$821,237
Building	\$547,144	\$552,280	419,871	\$638,417	\$643,150
By-law	\$95,049	\$121,721	107,211	\$142,895	\$170,446
Corporate	\$209,792	\$299,702	202733.2	\$202,805	\$216,294
Council	\$134,433		115,181	\$144,013	
Elections	\$1,476	\$1,476	56,690	\$61,614	
Finance	\$579,110	\$664,339	579,651	\$669,179	
Fire and Rescue	\$693,829	\$764,515	726,961	\$787,367	\$841,283
Library	\$6,600		7314.45	\$6,775	\$7,690
Municipal Office	\$59,587	\$69,741	66,129	\$68,760	\$67,958
ORC	\$143,979				
Parks	\$23,723		77,313		
PCC	\$133,565		124,404	\$177,933	
PDAC	\$3,389	\$4,362	3,254	\$6,033	
Planning	\$211,313		252,725		
Public Works	\$1,406,347			\$1,472,938	
Source Water Protection	\$8,531	\$8,885	6,681	\$9,448	
Heritage Advisory Committee	\$1,130		9613.95	\$3,246	
Recreation Advisory Committee	\$2,221	\$2,709	1611.34	\$4,117	\$2,941
Youth Advisory Committee	\$0		0	\$0	
Expenditures Total	\$4,694,585	\$5,175,539	4,984,944	\$5,688,613	\$5,976,789
ReserveTransfers					
Administration	\$70,000	\$75,000	10,000	\$0	\$15,000
Building	-\$51,041	\$80,971	166,966	-\$146,528	
By-law	\$0	-\$11,494	0	\$0	\$0
Corporate	\$0	-\$24,400	-41,500	-\$44,019	\$0
Elections	\$13,750	\$13,750	-41,250	-\$41,250	\$13,750
Finance	\$0	-\$87,616	0	\$0	-\$27,056
Planning	\$0	\$0	-7,500	-\$7,500	\$0
Public Works	\$240,000	\$254,457	271,900	\$261,900	\$290,000
ReserveTransfers Total	\$272,709	\$300,668	\$358,616	\$22,603	\$187,784
Revenues					
Administration	-\$5,893	-\$41,987	-10,856	-\$18,300	-\$14,456
Building	-\$496,102	-\$633,251	-586,838	-\$491,890	-\$539,241
By-law	-\$35,153	-\$58,457	-39,888	-\$37,102	-\$46,596
Corporate	-\$982,704	-\$965,228	-1,088,216	-\$961,392	-\$1,009,123
Elections	\$0	\$0	-900	\$0	\$0
Finance	-\$215,952	-\$208,417	-28,547	-\$45,440	-\$31,044
Fire and Rescue	-\$53,437	-\$96,927	-78,061	-\$122,304	-\$120,871
Library	-\$3,005	-\$3,632	0	-\$3,000	-\$3,300
Municipal Office	-\$17,876	-\$20,922	0	-\$20,628	-\$20,387
ORC	-\$32,542	-\$16,797	-66,990	-\$62,159	-\$79,453
Parks	-\$5,979	-\$12,037	-13,893	-\$11,261	-\$14,914
PCC	-\$14,544	\$18	-34,313	-\$42,166	-\$77,903

Department	2020 Actuals	2021 Actuals	2022 YTD	2022 Budget	2023 Budget
Planning	-\$195,149	-\$246,290	-202,382	-\$186,129	-\$186,521
Public Works	-\$532,285	-\$632,791	-605,460	-\$506,156	-\$524,902
Source Water Protection	\$0	\$0	0	\$0	-\$19,585
Heritage Advisory Committee	\$0	\$0	-5700	\$0	-\$9,948
Revenues Total	-\$2,590,622	-\$2,936,720	-2,762,042	-\$2,507,927	-\$2,698,244
Grand Total	\$2,376,672	\$2,539,487	2,581,519	\$3,203,289	\$3,466,329

Project Cost				Funding Type	
Service	Department	Capital Project	Classification	Discretionary_Reserves	Grand Total
General Governme	nt				
	Corporate				
		Service Delivery Review Implementation - Ontario Municipal Modernization Funding	Study/Plan	\$290,615	\$290,615
<b>Grand Total</b>				\$290,615	\$290,615

Project Cost Service	Department	Capital Project	Classification	Funding Type Discretionary_Res erves	Restricted_Reserve s	Grand Total
General	_					
Government						
	Corporate					
		Software System Enhancements or Replacement	Information Technology	\$100,000		\$100,000
			Enhancement			
		Fibre Internet	Information Technology	\$9,000		\$9,000
			Enhancement			
	Finance					
		Development Charges By-law Amendment	Study/Plan		\$1,775	\$1,775
Parks and						
Recreation						
	ORC					
		Building Condition Assessment, Arc Flash Study, Infra-red	Study/Plan	\$5,000		\$5,000
		Scanning of Equipment				
	Parks					
		Puslinch Community Centre Park - Back Soccer Fields Construction	New Asset		\$19,475	\$19,475
	PCC					
	rcc	Building Condition Assessment, Arc Flash Study, Infra-red	Study/Plan	\$5,000		\$5,000
		Scanning of Equipment	Study/Fluir	73,000		\$3,000
Public Works						
	Public Works					
		Kerr Crescent - Stormwater Management Facility	Asset Management	\$141,062		\$141,062
Grand Total				\$260,062	\$21,250	\$281,312

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Grant	Discretionary_Rese	Restricted_Reserve	Grand Total
					rves	S	
General Government							
	Municipal Office						
		Municipal Office HVAC Upgrades -	Asset Management	\$75,642			\$75,642
Parks and Recreation							
	Parks						
		Puslinch Community Centre Park	Asset Management	\$929,912		\$338,207	\$1,268,119
		Renovation and Upgrade					
		Replace Lights at Old Morriston Park	Asset Management	\$123,378		\$44,872	\$168,250
Public Works							
	Public Works						
		Storm Sewer Inspections and Cleaning	g Study/Plan		\$10,000		\$10,000
Grand Total				\$1,128,932	\$10,000	\$383,080	\$1,522,011

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Grant	Discretionary_Res erves	Restricted_Reserv es	Grand Total
Building							
	Building						
		Septic Reinspections	Study/Plan	\$15,000			\$15,000
General							
Government							
	Corporate						
		County Road Diet through Aberfoyle Peer Review	Study/Plan		\$20,000		\$20,000
		County of Wellington Study on Additional	Study/Plan	\$25,000	\$5,000		\$30,000
		Employment Lands in the Township of Puslinch					
		401 and Highway 6 Project Review of Hotspots	Study/Plan		\$5,000		\$5,000
	NA 1000						
	Municipal Offi	ce Convert Lighting to LED and Install Motion	Asset		\$17,420		\$17,420
		Sensors	Management		\$17,420		\$17,420
		Municipal Office HVAC Upgrades	Asset		\$124,056		\$124,056
		Wallelpar Office HV/C Opgrades	Management		7124,030		7124,030
		Accessible Washroom Upgrades	Asset		\$100,000		\$100,000
			Management		. ,		
		Power Distribution Equipment (feeders, panels,	Asset		\$6,000		\$6,000
		main disconnect switch)	Management				
		Power Distribution Equipment (feeders, panels,	Asset		\$14,000		\$14,000
		main disconnect switch)	Management				
		Window and Door Replacement Program and Air			\$100,000		\$100,000
		Curtain on Front Doors	Management				
Parks and							
Recreation							
	ORC						
		Convert Lighting to LED	Asset		\$15,000		\$15,000
			Management				
	Double						
	Parks	Puslinch Community Centre Park Renovation and	Asset	\$477,818		\$246,922	\$724,740
		Upgrade	Management Management	3477,818		\$240,922	ş/2 <del>4</del> ,/40
		Replace Lights at Old Morriston Park	Asset	\$57,494		\$45,294	\$102,788
		Replace Lights at Old Mornston Lank	Management	757,434		7+3,234	7102,700

<b>Project Cost</b> Service	Department	Capital Project	Classification	Funding Type Grant	Discretionary_Res erves	Restricted_Reserv es	Grand Total
	PCC						
		Convert Lighting to LED	Asset		\$10,000		\$10,000
			Management				
		Roof Inspection	Asset		\$5,000		\$5,000
			Management				
Public Works							
	<b>Public Works</b>						
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500		\$7,500
		Roads Management Plan including Condition	Study/Plan		\$14,814		\$14,814
		Index Updates and Traffic County Study					
		Kerr Crescent - Stormwater Management Facility	Asset		\$408,938		\$408,938
			Management				
		Concession 1 Culvert	Asset		\$14,000		\$14,000
			Management				
		Carriage Lane - Stormwater Management Facility	Asset		\$165,000		\$165,000
			Management				
Grand Total				\$575,312	\$1,031,728	\$292,216	\$1,899,256

Project Cos	st			Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re		Debenture	Grand Total
Duilding						serves	rves		
Building	Building								
	Dullullig	Septic Reinspections	Study/Plan	\$1,526					\$1,526
		ocpiie itemopeaniem		<b>\$2,525</b>					<del>+ 1,010</del>
Fire and									
Rescue									
	Fire and								
	Rescue					****			*
		Structural Firefighter Gear	Asset Management		Ć40.000	\$14,805			\$14,805
		Community Risk Assessment - Ontario Regulation 378/18	Study/Plan		\$10,000		\$15,000		\$25,000
		Oficario Regulation 378/18							
General									
Governme									
nt									
	Corporate								
		Asset Management	Reserve Contribution		\$1,197,792				\$1,197,792
		Corporate Information Technology	Reserve Contribution		\$10,000				\$10,000
		401 and Highway 6 Project Review	Study/Plan		\$10,000				\$10,000
		of Hotspots	,,		. ,				. ,
		Computer Equipment	Asset Management			\$9,692			\$9,692
		Gravel Extraction Study	Study/Plan		\$25,000				\$25,000
	Finance								
		Development Charges By-law	Study/Plan		\$741		\$6,672		\$7,413
		Amendment							
		Parkland Dedication By-law Amendment	Study/Plan		\$21,166				\$21,166
		Community Improvement Plan	Study/Plan	\$25,000					\$25,000
		Amendment and Financial							
		Incentives							
	Municipal O	ffice							
		Municipal Administration and	Asset Management			\$0		\$0	\$0
		Operations Facility							

Project Cos				Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re	Restricted_Rese	Debenture	Grand Total
						serves	rves		
Parks and									
Recreation									
	ORC						4		4
		Convert Lighting to LED	Asset Management				\$8,701		\$8,701
		Pickleball Line Painting and Floor	New Asset				\$6,934		\$6,934
		Refinishing							
	D. J.								
	Parks	B 1					445.000		Å.= 000
		Replacement of Old Morriston 6	Asset Management				\$15,000		\$15,000
		Seat Concrete Bleachers	A + D A	ĆE4 000		6240.000			¢200.000
		Parking Lot & Associated	Asset Management	\$51,000		\$249,000			\$300,000
		Enhancements (curbing, entrance,							
		and additional lighting) at the front							
		of the Puslinch Community Centre Playground area at Boreham Park	Asset Management	\$170,000			\$72,933		\$242,933
		(also known as Arkell Park)	Asset Management	\$170,000			\$72,955		\$242,955
		Landscape Trailer	Asset Management	\$2,000			\$8,000		\$10,000
		Kubota Lawn Tractor	New Asset	\$2,000			\$23,843		\$23,843
		Rubota Lawii ITactoi	New Asset				\$23,643		323,843
	PCC								
		Convert Lighting to LED	Asset Management				\$4,767		\$4,767
		Replacement of Ceiling	Asset Management				\$35,000		\$35,000
		Components					, , , , , ,		,,
Public									
Works									
	Public								
	Works								
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500				\$7,500
		Gravel Roads Improvement	Reserve Contribution		\$220,800				\$220,800
		Kerr Crescent - Stormwater	Asset Management			\$50,000			\$50,000
		Management Facility							
		Puslinch Lake Pedestrian Access and	New Asset				\$10,000		\$10,000
		Signage							
		Leslie Road West - Watson Road	Asset Management	\$380,951		\$85,609	\$373,440		\$840,000
		South to Bridge 5 (Mountsberg)							

<b>Project C</b>	ost			Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re	Restricted_Rese [	Debenture	Grand Total
						serves	rves		
		Leslie Road West - Mountsberg	Asset Management			\$119,823	\$18,861		\$138,684
		Bridge to Curve at Highway 401							
		Leslie Road West - Curve at	Asset Management			\$99,563	\$15,672		\$115,235
		Highway 401 to Puslinch-							
		Flamborough Townline							
		Little's Bridge	Asset Management			\$332,640	\$52,360		\$385,000
		Concession 7- Concession 2A to	Asset Management			\$138,240	\$21,760		\$160,000
		Mason Road							
		Maltby Road East - Victoria Road	Asset Management			\$224,640	\$35,360		\$260,000
		South to Watson Road South							
		Roszell Road - Forestell Road to	Asset Management			\$259,200	\$40,800		\$300,000
		Townline Road							
		Tandem Dump Truck	Asset Management			\$400,000			\$400,000
By-law									
	By-law								
		Cloudpermit - By-law Enforcement	Information			\$5,100			\$5,100
			Technology						
			Enhancement						
Planning									
	Planning								
		Cloudpermit - Planning	Information			\$9,900			\$9,900
			Technology						
			Enhancement						
Grand				\$630,477	\$1,503,000	\$1,998,213	\$765,103	\$0	\$4,896,792
Total				303U,477	\$1,505,000	\$1,330,213	\$705,103	ŞU	<b>34,030,/32</b>
rotai									

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res erves	Restricted_Res erves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset			\$17,766		\$17,766
			Management					
		Pickup Truck - Mid-Size	Asset			\$20,000		\$20,000
-			Management					
		Pickup Truck - Mid-Size	Asset	\$3,000				\$3,000
			Management					
General Government								
General Government	Corporate							
		Asset Management	Reserve		\$1,296,324			\$1,296,324
			Contribution		1 ,,-			, , , .
		Corporate Information Technology	Reserve		\$10,000			\$10,000
			Contribution					
		401 and Highway 6 Project Review of	Study/Plan		\$10,000			\$10,000
		Hotspots						
		Compensation and Benefits Review	Study/Plan		\$17,500			\$25,000
		Computer Equipment	Asset			\$10,000		\$10,000
			Management					
		Server Replacement	Asset			\$47,000		\$47,000
			Management					
	Finance							
	rillatice	2024 Development Charges Background	Study/Plan		\$2,100		\$18,900	\$21,000
		Study	Study/Tidit		72,100		710,500	<b>721,000</b>
		Asset Management Plan and Policy	Study/Plan		\$8,776		\$1,224	\$10,000
		Updates	,,		. ,			. ,
		·						
	Municipal Office							
		Gas Fired Infra-Red Heaters in Public	Asset			\$6,000		\$6,000
		Works Area	Management					
		Replacement of UV Pure Water	Asset			\$10,000		\$10,000
-		Treatment System	Management					
Daulia and Barrani								
Parks and Recreation	ORC							
	UKC							

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res	Restricted_Res	Grand Total
						erves	erves	
		Rinkboard Replacement (Interior and	Asset				\$100,000	\$100,000
		Exterior)	Management					
	PCC							
		Emergency Generator	Asset				\$100,000	\$100,000
			Management					
		Replacement of UV Pure Water	Asset				\$7,500	\$7,500
		Treatment System	Management					
		Replacement of Sanitary Pumps and	Asset				\$5,000	\$5,000
		Control System	Management					
		Window and Door Replacement	Asset				\$100,000	\$100,000
		Program	Management					
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
			Contribution					
		Winer Road - McLean Road to dead end	Asset			\$210,053	\$33,064	\$243,117
			Management					
		Sideroad 10 North - Forestell Road to	Asset			\$101,637	\$15,998	\$117,635
		Laird Road West	Management					
		Leslie Road West Culvert	Asset			\$100,000		\$100,000
			Management					
		Bridlepath - Bridle Path Split to Brock	Asset			\$58,101		\$58,101
		Road South	Management					
		Bridlepath - Bridle Path Split to Brock	Asset				\$9,146	\$9,146
		Road South	Management					
		Bridlepath	Asset			\$145,374	\$22,883	\$168,258
			Management					
		Concession 2- Sideroad 20 South to	Asset	\$380,951		\$2,502	\$60,358	\$443,811
		Concession 7	Management					
		Watson Road South - County Road 37	Asset			\$100,000	\$318,080	\$418,080
		(Arkell Road) to Maltby Road East	Management					
		Maple Leaf Lane - County Road 46 to	Asset			\$80,697	1	\$80,697
		dead end	Management					
		Maddaugh Road - Highway 6 to Gore	Asset	\$25,594		\$25,594	-	\$51,188
		Road	Management					

Service Department Capital Project	Classification					
	Classification	Grant	Levy	Discretionary_Res	Restricted_Res	Grand Total
				erves	erves	
Maddaugh Road - 14th Concession East	Asset	\$26,658		\$26,658		\$53,316
to Highway 6	Management					
Maddaugh Road - Puslinch-Flamborough	Asset	\$24,785		\$24,785		\$49,569
Townline to 14th Concession East	Management					
Sideroad 20 North - County Road 34 to	Asset			\$358,181		\$358,181
Forestell Road	Management					
Victoria Street And Church Street -	Asset			\$42,618		\$42,618
Calfass Road to Queen Street (Highway	Management					
6)						
Concession 1 - Leslie Road West to	Asset			\$52,316		\$52,316
Highway 6	Management					
Concession 1/Leslie Rd W - Concession 7	Asset			\$238,564	\$37,552	\$276,116
to Highway 6	Management					
Nassagaweya-Puslinch Townline -	Asset	\$54,921		\$54,921		\$109,842
County Road 34 to Maltby Road East	Management					
Nassagaweya-Puslinch Townline - Hume	Asset	\$28,974		\$28,974		\$57,948
Road to Maltby Road East	Management					
Nassagaweya-Puslinch Townline - Hume	Asset	\$21,613		\$21,613		\$43,225
Road to Arkell Road (County Road 37)	Management					
Grand Total		\$566,495	\$1,573,000	\$1,790,853	\$829,705	\$4,760,053

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Res	Restricted Res	Grand Total
						erves	erves	
Fire and Rescue								
	Fire and							
	Rescue							
		Fire Master Plan	Study/Plan		\$24,000		\$36,000	\$60,000
		Structural Firefighter Gear	Asset Management			\$17,766		\$17,766
		Defibrillators Fire & Rescue Service Trucks	Asset Management			\$15,000		\$15,000
		Defibrillators - Municipal Buildings	Asset Management			\$4,500		\$4,500
		Pump 31 Truck	Asset Management	\$20,000		\$930,000		\$950,000
General								
Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,182,460			\$1,182,460
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Computer Equipment	Asset Management			\$10,000		\$10,000
Parks and								
Recreation								
	PCC							
		Bar Counter, Bar Door, Cosmetic Upgrades		\$10,000			\$90,000	\$100,000
		Electronic Sign Replacement	Asset Management	\$37,500				\$37,500
Public Works								
	Public							
	Works	Pride and Colorador 2025	CL d /Dla		ć7 F00			Á7.500
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Storm Sewers - Geolocation of catch basins	· · · · · · · · · · · · · · · · · · ·	+	\$5,000			\$5,000
		Street Lights - Pole and Arm Inspections	Study/Plan Reserve Contribution	+	\$20,000			\$20,000
		Gravel Roads Improvement			\$220,800 \$5,000			\$220,800 \$5,000
		Storm Water Management Pond Inspection	·	+	\$5,000		¢4.647	
		Puslinch-Flamborough Townline - Leslie Roa McRae Station Road - Watson Road South t		+		\$29,519 \$33,029		\$34,166 \$38,228
		Roadside Safety Allowances - Bridges and C			\$138,240		\$21,760	\$160,000
		Daymond Drive - Stormwater Management			\$130,24U	\$300,000		\$300,000
		Pickup truck - 3/4 ton - Crew Cab	Asset Management	\$6,655		\$47,345		\$54,000
		Laird Road West - Country Road 32 - dead e		\$45,360		747,343		\$45,360
		Old Brock Road - County Road 46 to dead en		\$43,446			\$6,839	\$50,285
		Gore Road - Valens Road to Concession 7		\$86,528			\$86,528	\$173,056

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res	Restricted_Res	Grand Total
						erves	erves	
		Gore Road - Sideroad 20 S	outh to Valens Ro: Asset Management	\$147,745			\$147,745	\$295,490
		Gore Road - Concession 7	to Lennon Road Asset Management	\$100,674				\$100,674
		Gore Road- Maddaugh Roa	nd to Lennon Roac Asset Management	\$112,260			\$17,670	\$129,930
		Aberfoyle Business Park Bl	ock 6 - Stormwate Asset Management			\$200,000		\$200,000
<b>Grand Total</b>				\$610,167	\$1,613,000	\$1,587,160	\$416,388	\$4,226,715

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_	Restricted_Res	Grand Total
						Reserves	erves	
Building								
	Building							
		Tablets	Information			\$5,000		\$5,000
			Technology					
			Enhancement					
Fire and Rescue								
	Fire and Rescu	e						
		Structural Firefighter Gear	Asset			\$11,844		\$11,844
			Management					
		Portable Pumps	Asset			\$15,000		\$15,000
			Management					
General Government								
	Corporate							
		Website Redesign	Information	\$25,000				\$25,000
		ŭ	Technology	. ,				. ,
			Enhancement					
		Asset Management	Reserve		\$1,417,700			\$1,417,700
			Contribution		, , ,			, , , ,
		Corporate Information Technology	Reserve		\$10,000			\$10,000
		,	Contribution		. ,			. ,
		Computer Equipment	Asset			\$10,000		\$10,000
		the first of the same	Management			, ,,,,,,		, ,,,,,
		Computer Equipment - New Term of Counci				\$10,000		\$10,000
		4-b	Management			, ,,,,,,		, ,,,,,
Parks and Recreation								
	Parks							
		Pickup Truck - Trsfr from Public Works	Asset				\$0	\$0
			Management					Ţ.
		Light Poles Replacement at the Puslinch	Asset				\$5,200	\$5,200
		Community Centre Grounds	Management				75,250	75,200
		Fencing Replacement at the Badenoch	Asset				\$14,934	\$14,934
		Soccer Field (East Side)	Management				72.,554	Ψ±-,554
		Section (Last State)	anabement					
Public Works								

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_ Reserves	Restricted_Res erves	Grand Total
	Public Works							
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
			Contribution					
		Pickup truck - 3/4 ton - Single Cab	Asset			\$42,000		\$42,000
			Management					
		Mason Road - Concession 7 to dead end	Asset			\$25,238		\$25,238
			Management					
		Concession 4 - Sideroad 20 North to curve in				\$50,656		\$50,656
		road	Management					
		Concession 4 - Curve in Road to Highway 6	Asset			\$38,310		\$38,310
			Management					
		Concession 4 - County Road 35 to Sideroad	Asset	\$202,578			\$31,887	\$234,465
		20 North	Management					
		Concession 1 - Sideroad 10 South to County	Asset	\$202,616			\$31,893	\$234,509
		Road 35	Management					
		Leslie Road West - Victoria Road South to	Asset				\$228,495	\$228,495
		Watson Road South	Management					
		Gilmour Road - County Road 46 (Brock	Asset			\$37,404		\$37,404
		Road) to Subdivision Entrance	Management					
		Smith Road - Concession 7 to County Road	Asset			\$37,631		\$37,631
		34	Management					
		Deer View Ridge - Hammersley Drive to Fox	Asset			\$100,350		\$100,350
		Run Drive	Management					
		Grader Unit 502	Asset			\$70,000		\$70,000
			Management					
		Carroll Pond & Lesic Jassal Municipal Drain -	Study/Plan		\$7,000			\$7,000
		Sediment Survey						
Grand Total				\$430,194	\$1,663,000	\$453,433	\$312,410	\$2,859,037

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re serves	Restricted_Re serves	Grand Total
Building								
	Building							
		SUV	Asset			\$18,012		\$18,012
			Management					
Fire and Rescue								
	Fire and Rescu							
		Structural Firefighter Gear	Asset			\$14,805		\$14,805
			Management					
		Washer/Extractor	Asset			\$10,000		\$10,000
			Management					
		Gear Dryer	Asset			\$6,000		\$6,000
			Management					
		Thermal Imaging Camera	Asset			\$6,000		\$6,000
			Management					
General Government	t							
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$25,000			\$5,000	\$30,000
		Asset Management	Reserve		\$1,474,700			\$1,474,700
			Contribution					
		Corporate Information Technology	Reserve		\$10,000			\$10,000
			Contribution					
		Computer Equipment	Asset			\$10,000		\$10,000
			Management					
Parks and Recreation	1							
	PCC							
		Rebalancing of HVAC system	Asset				\$5,000	\$5,000
			Management					
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
			Contribution					
		Concession 2 - Country Road 35 to Side	Asset				\$237,573	\$237,573
		Road 20	Management					

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re	Restricted_Re	Grand Total
						serves	serves	
		Galt Creek Bridge Gore Road Lot 2	Asset			\$160,000		\$160,000
			Management					
		Cooks Bridge	Asset			\$423,360	\$66,640	\$490,000
			Management					
		Victoria Road Culvert Over Galt Creek	Asset			\$140,000		\$140,000
			Management					
		Victoria Road Culvert North of Leslie	Asset			\$160,000		\$160,000
			Management					
		Ellis Road Culvert Over Puslinch Lake Irish	Asset			\$328,320	\$51,680	\$380,000
		Creek	Management					
		Concession 2 Culvert	Asset			\$120,000		\$120,000
			Management					
		Fox Run Drive - Deer View Ridge to Fox Run	Asset			\$62,153		\$62,153
		Drive transition to curb	Management					
		Fox Run Drive to Fox Run Drive	Asset			\$98,630		\$98,630
			Management					
		Fox Run Drive - transition to curb to County	Asset			\$54,254		\$54,254
		Road 46	Management					
		Tandem Dump Truck - 304	Asset	\$25,000		\$375,000		\$400,000
			Management					
By-law								
	By-law							
		SUV	Asset	\$5,000		\$12,988		\$17,988
			Management					
Grand Total				\$55,000	\$1,713,000	\$1,999,521	\$365,893	\$4,133,414

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re serves	Restricted_Res erves	Grand Total
Building								
	Building							
		Septic Reinspections	Study/Plan	\$16,526				\$16,526
F: 10								
Fire and Rescue	Fire and Rescu	•						
	rife allu kescu	Structural Firefighter Gear	Asset			\$8,883		\$8,883
		Structural Firefighter Gear	Management			70,003		70,003
		Aerial 33 Truck	Asset			\$1,490,000		\$1,490,000
		7.6.1.4. 55 7.46.1	Management			ψ2) 130)000		Ψ=, :50,000
-		Aerial 33 Truck	Asset	\$10,000				\$10,000
			Management					, ,
General								
Government								
	Corporate							
		Asset Management	Reserve		\$1,367,800			\$1,367,800
			Contribution					
		Corporate Information Technology	Reserve		\$10,000			\$10,000
			Contribution		4	4=		4
		Compensation and Benefits Review	Study/Plan		\$17,500			\$25,000
		Computer Equipment	Asset			\$10,000		\$10,000
			Management	+				
	Municipal Office	2						
	Widilicipal Office	Building Condition Assessment, Arc Flash	Study/Plan		\$20,000			\$20,000
		Study, Infra-red Scanning of Equipment	Stady/Tian		Ψ <b>2</b> 0,000			<b>\$20,000</b>
		Emergency Generator	Asset			\$100,000		\$100,000
		0-1,	Management			, ,,,,,,,		,
		Replacement of metal roofing panels	Asset			\$125,000		\$125,000
			Management					
		Roads Storage Building Roof Rehabilitation	n Asset			\$15,000		\$15,000
			Management					
		Municipal Complex: Parking Lot	Asset			\$162,750		\$162,750
			Management					
D. J J								
Parks and								
Recreation								

Project Cost				Funding Type					
ublic Works	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re serves	Restricted_Res erves	Grand Total	
	ORC								
		Building Condition Assessment, Arc Flash	Study/Plan		\$7,500			\$7,50	
		Study, Infra-red Scanning of Equipment							
	Parks								
		Replacement of metal roofing panels in	Asset				\$30,000	\$30,000	
		Blue Storage Building Behind PCC	Management						
		Kabota Lawnmower	Asset Management	\$4,933			\$25,067	\$30,000	
		Gravel Road Rehabilitation at Old Morriston Park	Asset Management				\$7,740	\$7,740	
	PCC	Duilding Condition Assessment Ass State	Ctudu/Dlan		ć7 F00			67.50	
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan		\$7,500			\$7,500	
		Replacement of metal roofing panels	Asset Management				\$100,000	\$100,00	
Public Works									
Table Wells	Public Works								
		Traffic Count Study	Study/Plan		\$12,000		\$18,000	\$30,000	
		Traffic Calming - Streetscaping Morriston - Phase 2	•	\$25,000	\$61,400		\$13,600	\$100,000	
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,50	
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000	
		Gravel Roads Improvement	Reserve Contribution		\$220,800			\$220,80	
		Roads Condition Index Updates	Study/Plan		\$16,000		\$24,000	\$40,000	
		Storm Water Management Pond Inspections	Study/Plan		\$5,000		<del>\$2.1,000</del>	\$5,000	
		<u> </u>	Asset			\$61,288		\$61,28	
		Road South to Maddaugh Road	Management			752,200		+-1,20	
		Puslinch-Flamborough Townline - 14th	Asset			\$75,390		\$75,39	
		Concession East to Victoria Road South	Management					. ,	
		Concession 1 - Transition to Transition	Asset Management				\$49,016	\$49,01	
		Concession 1 - Transition to Transition	Asset Management				\$311,397	\$311,39	

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re	Restricted_Res	Grand Total
						serves	erves	
		Beiber Road - Nicholas Beaver Road to	Asset			\$25,593		\$25,593
		private property	Management					
		Niska Road - Bailey Bridge to Whitelaw	Asset			\$68,844		\$68,844
		Road	Management					
		Telfer Glen - Queen Street (Highway 6) to	Asset			\$105,215		\$105,215
		dead end	Management					
		Main Street - Back Street to Morriston Ball	Asset			\$29,021		\$29,021
		Park	Management					
		Main Street and Back Street	Asset			\$39,165		\$39,165
			Management					
		Victoria Road South - County Road 34 to	Asset			\$203,145	\$31,977	\$235,122
		Maltby Road East	Management					
		Sideroad 10 North - Concession Road 4 to	Asset			\$113,400		\$113,400
		Forestell Road	Management					
		Tandem Roll-Off Dump Truck- 302	Asset			\$375,000		\$375,000
			Management					
		Tandem Roll-Off Dump Truck- 302	Asset	\$25,000				\$25,000
		·	Management					. ,
-			<u> </u>					
<b>Grand Total</b>				\$81,459	\$1,763,000	\$3,015,194	\$610,797	\$5,470,450

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re serves	Restricted_R eserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset			\$14,805		\$14,805
			Management					
		Thermal Imaging Camera	Asset			\$6,000		\$6,000
			Management					
General								
Government								
	Corporate							
		Asset Management	Reserve		\$1,563,824			\$1,563,824
			Contribution					
		Corporate Information Technology	Reserve		\$10,000			\$10,000
			Contribution					
		Computer Equipment	Asset			\$10,000		\$10,000
			Management					
		Server Replacement	Asset			\$47,000		\$47,000
			Management					
	Finance							
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
		2029 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
	Municipal Office	2						
		Exterior wall rehabilitation	Asset			\$25,000		\$25,000
			Management					
		Replacement of furnaces - Fire area	Asset			\$20,000		\$20,000
			Management					
		Replacement of fire alarm system (fire	Asset			\$15,000		\$15,000
		extinguishers, panels, bells, pullstations, heat &	Management					
		smoke detectors)						
Parks and								
Recreation	ODC							
	ORC	Flace Courthbase	A+				¢15.000	£4F 222
		Floor Scrubber	Asset				\$15,000	\$15,000
			Management					

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Re serves	Restricted_R eserves	Grand Total
	PCC							
		Exterior wall rehabilitation	Asset				\$35,000	\$35,000
			Management				4	
		Replacement of fire alarm system (fire	Asset				\$5,000	\$5,000
		extinguishers, panels, bells, pullstations, heat & smoke detectors)	Management					
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
			Contribution					
		Nicholas Beaver Road - Brock Road South to	Asset			\$144,449		\$144,449
		Winer Road	Management					
		Ellis Road - Sideroad 10 North to 6725 Ellis Road	Asset			\$57,964		\$57,964
			Management					
		Ellis Road - transition to County Road 32	Asset			\$176,667	\$27,809	\$204,475
			Management					
		Boreham Drive - County Road 37 (Arkell Road)	Asset			\$66,683		\$66,683
		to County Road 41 (Watson Road South)	Management					
		Hume Road - Nassagaweya-Puslinch Townline to	Asset			\$229,625	\$36,145	\$265,769
-		Watson Road South	Management					
		Sideroad 10 North - County Road 34 to	Asset			\$8,732		\$8,732
-		transition	Management					
		Sideroad 10 North - Wellington Road 34 to Ellis	Asset				\$226,800	\$226,800
		Road	Management					
		Tandem Dump Truck- 301	Asset	\$25,000		\$375,000		\$400,000
			Management					
Grand Total				\$25,000	\$1,813,000	\$1,196,925	\$365,877	\$3,400,802

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_R eserves	Restricted_Reser ves	Grand Total
Fire and Rescue								
	Fire and Rescue	e						
		Structural Firefighter Gear	Asset			\$5,922		\$5,922
			Management					
		Tanker 37 Truck	Asset	\$20,000		\$730,000		\$750,000
			Management					
General Governme	a m t							
General Governme	Corporate							
	corporate	Asset Management	Reserve		\$1,604,700			\$1,604,700
			Contribution		<i>+</i> =/ ·/·			<i>+-,,</i>
		Corporate Information Technology	Reserve		\$10,000			\$10,000
		,	Contribution		. ,			. ,
		Computer Equipment	Asset			\$10,000		\$10,000
			Management					
		Computer Equipment - New Term of	Asset			\$10,000		\$10,000
		Council	Management					
Public Works								
	Public Works		S: 1 /D!		422.222			400.000
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
		Duides and Culturat Insurantians 2024	Contribution		ć7 F00			ć7 F00
		Bridge and Culvert Inspections-2031 Victoria Road South - Leslie Road West to	Study/Plan Asset		\$7,500	\$69,302		\$7,500 \$69,302
		Flamborough Puslinch Townline	Management			\$69,502		<b>309,302</b>
		Victoria Road South - Leslie Road West to	Asset				\$10,909	\$10,909
		Flamborough Puslinch Townline	Management				\$10,909	\$10,505
		Victoria Road South - Leslie Road West to	Asset				\$253,169	\$253,169
		County Road 36	Management				Ų233,103	<b>4233</b> ,203
		Cockburn Street - County Road 46 to Old	Asset			\$18,616		\$18,616
		Brock Road	Management			7 - 2,2 - 2		,,
		Concession 4 - Roszell Road to County	Asset			\$121,349	\$19,101	\$140,450
		Road 32	Management			. ,	. ,	. ,
		Cooks Mill Road - Bridge to County Road 4				\$41,938	\$6,601	\$48,540
		ζ ,	Management					
Grand Total				\$20,000	\$1,863,000	\$1,007,128	\$289,780	\$3,179,908

<b>Project Cost</b>		Funding Type										
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary	Restricted_Reser	Grand Total				
						_Reserves	ves					
Building												
	Building											
		Tablets	Information			\$5,000		\$5,000				
			Technology									
			Enhancement									
Fire and Rescue	Fine and											
	Fire and											
	Rescue	Structural Firefighter Gear	Asset			\$11,844		\$11,844				
		Structural Firefighter Gear	Management			\$11,044		\$11,044				
		Pickup Truck - Mid-Size	Asset	\$3,000		\$20,000		\$23,000				
		Pickup Truck - Miu-Size		\$5,000		\$20,000		\$23,000				
			Management									
General Governn	nent											
	Corporate											
	•	Website Redesign	Information	\$25,000				\$25,000				
		· ·	Technology									
			Enhancement									
		Asset Management	Reserve		\$1,669,700			\$1,669,700				
		-	Contribution									
		Corporate Information Technology	Reserve		\$10,000			\$10,000				
			Contribution									
		Computer Equipment	Asset			\$10,000		\$10,000				
			Management									
Parks and												
Recreation												
	ORC											
		Drinking Fountain	Asset				\$5,000	\$5,000				
			Management									
	5.1											
	Parks	Dialoga Tayah, Tasfa fizi in D. hillin Mar. I	A t				40	4.5				
		Pickup Truck - Trsfr from Public Works	Asset				\$0	\$0				
			Management									
Public Works												
Public Works	Public Works											
	rubiic WOIKS											

<b>Project Cost</b>				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary	Restricted_Reser	Grand Total
						_Reserves	ves	
		Gravel Roads Improvement	Reserve		\$220,800			\$220,800
			Contribution					
		Bridge and Culvert Inspections-2031	Study/Plan		\$7,500			\$7,500
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000
		Pickup truck - 3/4 ton - Single Cab	Asset			\$42,000		\$42,000
			Management					
		Settler's Road - Calfass Road to Telfer Glen	Asset			\$41,546	\$6,540	\$48,085
			Management					
		Kerr Crescent - McLean Road West to McLean	Asset				\$125,843	\$125,843
		Road West	Management					
		Carriage Lane - Bridle Path to deadend	Asset				\$96,132	\$96,132
			Management					
		Carriage Lane - Bridle Path to deadend	Asset				\$15,132	\$15,132
			Management					
		Cassin Court - Daymond Drive to deadend	Asset			\$36,972		\$36,972
			Management					
		Cassin Court - Daymond Drive to deadend	Asset				\$5,820	\$5,820
			Management					
		Tandem Dump Truck	Asset	\$25,000		\$375,000		\$400,000
			Management					
Grand Total				\$53,000	\$1,913,000	\$542,361	\$254,466	\$2,762,827

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res erves	Restricted_R eserves	Grand Total
Building						erves		
	Building							
		SUV	Asset			\$18,012		\$18,012
			Management					
- 10								
Fire and Rescu	Fire and Rescue							
	rife allu Kescue	Structural Firefighter Gear	Asset			\$8,883		\$8,883
		Structural Firelighter Gear				\$0,003		\$0,003
		Pumper 32 Truck	Management Asset	\$10,000		\$290,000		\$300,000
		rumper 32 muck	Management	\$10,000		\$290,000		\$500,000
		Tanker 38 Truck	Asset	\$20,000		\$730,000		\$750,000
		Tallket 30 Truck	Management	\$20,000		\$730,000		\$750,000
			ivianagement					
General Govern	nment							
	Corporate							
		Asset Management	Reserve		\$1,684,200			\$1,684,200
		_	Contribution					
		Corporate Information Technology	Reserve		\$10,000			\$10,000
			Contribution					
		Compensation and Benefits Review	Study/Plan		\$17,500	\$7,500		\$25,000
		Computer Equipment	Asset			\$10,000		\$10,000
			Management					
Parks and								
Recreation								
	PCC		0: 1 /01		400.000		40= 000	4
		Recreation and Parks Master Plan	Study/Plan		\$23,000		\$27,000	\$50,000
Public Works								
T dolle VVOTK3	Public Works							
	. dollo works	Gravel Roads Improvement	Reserve		\$220,800			\$220,800
		craver risades improvement	Contribution		Ψ==0,000			<del>+</del> 0,000
		Bridge and Culvert Inspections-2033	Study/Plan		\$7,500			\$7,500
		Backhoe	Asset	\$53,700	, ,,,,,	\$101,300		\$155,000
			Management			. , , , , , ,		
		Daymond Drive - County Road 46 to dead end	Asset				\$49,144	\$49,144
		•	Management					•
		Tawse Place - Nicholas Beaver Road to Crown	Asset				\$23,234	\$23,234
		Cemetery	Management					

<b>Project Cost</b> Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Res erves	Restricted_R eserves	Grand Total
By-law	Dec lases							
	By-law	SUV	Asset	\$5,000		\$12,988		\$17,988
			Management	, , , , ,		, ,		, ,
<b>Grand Total</b>				\$88,700	\$1,963,000	\$1,178,683	\$99,378	\$3,329,761

### **Projects by Year**

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Building														
Septic Reinspections				\$15,000	\$1,526					\$16,526				
Tablets								\$5,000					\$5,000	
SUV									\$18,012					\$18,012
Building				\$15,000	\$1,526			\$5,000	\$18,012	\$16,526			\$5,000	\$18,012
Total														

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Fire and														
Rescue														
Fire Master Plan							\$60,000							
Structural Firefighter Gear					\$14,805	\$17,766	\$17,766	\$11,844	\$14,805	\$8,883	\$14,805	\$5,922	\$11,844	\$8,88
Community Risk Assessment -					\$25,000									
Ontario Regulation 378/18														
Pickup Truck - Mid-Size						\$20,000							\$23,000	
Pickup Truck - Mid-Size						\$3,000								
Defibrillators Fire & Rescue							\$15,000							
Service Trucks														
Defibrillators - Municipal							\$4,500							
Buildings							. ,							
Pump 31 Truck							\$950,000							
Portable Pumps								\$15,000						
Washer/Extractor									\$10,000					
Gear Dryer									\$6,000					
Thermal Imaging Camera									\$6,000		\$6,000			
Aerial 33 Truck										\$1,490,000				
Aerial 33 Truck										\$10,000				
Tanker 37 Truck												\$750,000		
Pumper 32 Truck														\$300,00
Tanker 38 Truck														\$750,00
Fire and					\$39,805	\$40,766	\$1,047,266	\$26,844	\$36,805	\$1,508,883	\$20,805	\$755,922	\$34,844	\$1,058,88
Rescue														
Total														

Project Cost	2242	2222	2224	2222	2222	2024	2225	2225	222	2222	222	2222	2224	2222
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Corporate														
Community Based Strategic Plan									\$30,000					
Website Redesign								\$25,000					\$25,000	
Asset Management					\$1,197,792	\$1,296,324	\$1,182,460	\$1,417,700	\$1,474,700	\$1,367,800	\$1,563,824	\$1,604,700	\$1,669,700	\$1,684,200
Corporate Information					\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Technology														
Software System Enhancements		\$100,000												
or Replacement														
Service Delivery Review	\$290,615													
Implementation - Ontario														
Municipal Modernization Funding														
Fibre Internet		\$9,000												
County Road Diet through				\$20,000										
Aberfoyle Peer Review														
County of Wellington Study on				\$30,000										
Additional Employment Lands in														
the Township of Puslinch														
401 and Highway 6 Project Review				\$5,000	\$10,000	\$10,000								
of Hotspots														
Compensation and Benefits						\$25,000				\$25,000				\$25,000
Review														
Computer Equipment					\$9,692	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Computer Equipment - New Term								\$10,000				\$10,000		
of Council														
Server Replacement						\$47,000					\$47,000			
Gravel Extraction Study					\$25,000									
Corporate	\$290,615	\$109,000		\$55,000	\$1,252,484	\$1,398,324	\$1,202,460	\$1,472,700	\$1,524,700	\$1,412,800	\$1,630,824	\$1,634,700	\$1,714,700	\$1,729,200
Total														

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Finance														
2024 Development Charges						\$21,000								
Background Study														
Asset Management Plan and						\$10,000					\$10,000			
Policy Updates														
2029 Development Charges											\$21,000			
Background Study														
Development Charges By-law		\$1,775			\$7,413									
Amendment														
Parkland Dedication By-law					\$21,166									
Amendment														
Community Improvement Plan					\$25,000									
Amendment and Financial														
Incentives														
Finance		\$1,775			\$53,580	\$31,000					\$31,000			
Total														

roject Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
unicipal Office	2019	2020	2021	2022	2023	2024	2023	2020	2027	2028	2029	2030	2031	2032
Building Condition Assessment,										\$20,000				
Arc Flash Study, Infra-red										720,000				
Scanning of Equipment														
Convert Lighting to LED and Install				\$17,420										
Motion Sensors				\$17,420										
Emergency Generator										\$100,000				
Municipal Administration and					\$0					<b>\$100,000</b>				
Operations Facility					Ç									
Municipal Office HVAC Upgrades -			\$75,642											
Municipal Office HVAC Upgrades			\$75,042	\$124,056										
Accessible Washroom Upgrades				\$100,000										
Power Distribution Equipment				\$6,000										
(feeders, panels, main disconnect				40,000										
switch)														
Power Distribution Equipment				\$14,000										
(feeders, panels, main disconnect				7 = 1,555										
switch)														
Gas Fired Infra-Red Heaters in						\$6,000								
Public Works Area						, ,,,,,,,,,								
Replacement of UV Pure Water						\$10,000								
Treatment System						, ,								
Window and Door Replacement				\$100,000										
Program and Air Curtain on Front														
Doors														
Replacement of metal roofing										\$125,000				
panels														
Roads Storage Building Roof										\$15,000				
Rehabilitation														
Municipal Complex: Parking Lot										\$162,750				
Exterior wall rehabilitation											\$25,000			
Replacement of furnaces - Fire											\$20,000			
area														
Replacement of fire alarm system											\$15,000			
(fire extinguishers, panels, bells,														
pullstations, heat & smoke														
detectors)														
unicipal			\$75,642	\$361,476	\$0	\$16,000				\$422,750	\$60,000			
ffice Total														

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
ORC														
Building Condition Assessment,		\$5,000								\$7,500				
Arc Flash Study, Infra-red														
Scanning of Equipment														
Convert Lighting to LED				\$15,000	\$8,701									
Rinkboard Replacement (Interior						\$100,000								
and Exterior)														
Drinking Fountain													\$5,000	
Floor Scrubber											\$15,000			
Pickleball Line Painting and Floor					\$6,934									
Refinishing														
ORC Total		\$5,000		\$15,000	\$15,635	\$100,000				\$7,500	\$15,000		\$5,000	

ect Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
KS	2019	2020	2021	2022	2023	2024	2023	2020	2027	2028	2029	2030	2031	2032
Puslinch Community Centre Park			\$1,268,119	\$724,740										
Renovation and Upgrade														
Puslinch Community Centre Park -		\$19,475												
Back Soccer Fields Construction														
Pickup Truck - Trsfr from Public								\$0					\$0	
Works														
Replace Lights at Old Morriston			\$168,250	\$102,788										
Park														
Replacement of Old Morriston 6					\$15,000									
Seat Concrete Bleachers														
Parking Lot & Associated					\$300,000									
Enhancements (curbing, entrance,														
and additional lighting) at the														
front of the Puslinch Community														
Centre														
Playground area at Boreham Park					\$242,933									
(also known as Arkell Park)														
Landscape Trailer					\$10,000									
Light Poles Replacement at the								\$5,200						
Puslinch Community Centre														
Grounds														
Fencing Replacement at the								\$14,934						
Badenoch Soccer Field (East Side)														
Replacement of metal roofing										\$30,000				
panels in Blue Storage Building														
Behind PCC														
Kabota Lawnmower										\$30,000				
Gravel Road Rehabilitation at Old										\$7,740				
Morriston Park														
Kubota Lawn Tractor					\$23,843									
cs Total		\$19,475	\$1,436,369	\$827,528	\$591,776			\$20,134		\$67,740			\$0	

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
PCC	2013	2020	2021	2022	2023	2024	2023	2020	2027	2020	2023	2030	2031	2032
Recreation and Parks Master Plan														\$50,000
Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment		\$5,000								\$7,500				
Convert Lighting to LED				\$10,000	\$4,767									
Emergency Generator						\$100,000								
Bar Counter, Bar Door, Cosmetic Upgrades							\$100,000							
Roof Inspection				\$5,000										
Replacement of Ceiling Components					\$35,000									
Replacement of UV Pure Water Treatment System						\$7,500								
Replacement of metal roofing panels										\$100,000				
Exterior wall rehabilitation											\$35,000			
Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors)											\$5,000			
Replacement of Sanitary Pumps and Control System						\$5,000								
Rebalancing of HVAC system									\$5,000					
Window and Door Replacement Program						\$100,000								
Electronic Sign Replacement							\$37,500							
PCC Total		\$5,000		\$15,000	\$39,767	\$212,500	\$137,500		\$5,000	\$107,500	\$40,000			\$50,000

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works														
Traffic Count Study										\$30,000				
Traffic Calming - Streetscaping										\$100,000				
Morriston - Phase 2														
Bridge and Culvert Inspections-				\$7,500	\$7,500									
2023														
Bridge and Culvert Inspections-						\$7,500	\$7,500							
2025														
Bridge and Culvert Inspections-								\$7,500	\$7,500					
2027														
Bridge and Culvert Inspections-										\$7,500	\$7,500			
2029														
Storm Sewer Inspections and			\$10,000							\$10,000				
Cleaning														
Storm Sewers - Geolocation of							\$5,000							
catch basins														
Street Lights - Pole and Arm							\$20,000					\$20,000		
Inspections							, ,,,,,,					, ,,,,,,		
Gravel Roads Improvement					\$220,800	\$220,800	\$220,800	\$220,800	\$220,800	\$220,800	\$220,800	\$220,800	\$220,800	\$220,8
Bridge and Culvert Inspections-					7==0,000	7=20,000	7220,000	7==0,000	<b>+===</b> /===	<b>+==3,000</b>	7==0,000	\$7,500	\$7,500	+===,=
2031												71,000	7.7555	
Roads Condition Index Updates										\$40,000				
Storm Water Management Pond							\$5,000			\$5,000			\$5,000	
Inspections							75,000			\$3,000			\$3,000	
Roads Management Plan including				\$14,814										
Condition Index Updates and				Ψ1.,01.										
Traffic County Study														
Bridge and Culvert Inspections-								+						\$7,5
2033														71,5
Kerr Crescent - Stormwater		\$141,062		\$408,938	\$50,000			+						
Management Facility		7141,002		Ş <del>4</del> 00,550	\$30,000									
Pickup truck - 3/4 ton - Single Cab								\$42,000					\$42,000	
Concession 1 Culvert				\$14,000				342,000					342,000	
Carriage Lane - Stormwater				\$165,000										
Management Facility				\$105,000										
Puslinch Lake Pedestrian Access					\$10,000									
and Signage					\$10,000									
Leslie Road West - Watson Road					\$840,000									
South to Bridge 5 (Mountsberg)					3040,000									
Leslie Road West - Mountsberg					\$138,684									
Bridge to Curve at Highway 401					3130,084									
Leslie Road West - Curve at					\$115,235									
					\$115,235									
Highway 401 to Puslinch-														
Flamborough Townline					¢395 000				+					
Little's Bridge					\$385,000				+					
Concession 7- Concession 2A to					\$160,000									
Mason Road						624244								
Winer Road - McLean Road to						\$243,117								

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works Sideroad 10 North - Forestell Road						\$117,635								
to Laird Road West														
Puslinch-Flamborough Townline -							\$34,166							
Leslie Road West to Township														
Limits														
Maltby Road East - Victoria Road					\$260,000									
South to Watson Road South														
McRae Station Road - Watson							\$38,228							
Road South to Concession 14 East														
Roszell Road - Forestell Road to					\$300,000									
Townline Road														
Leslie Road West Culvert						\$100,000								
Roadside Safety Allowances -							\$160,000							
Bridges and Culverts														
Bridlepath - Bridle Path Split to						\$58,101								
Brock Road South														
Bridlepath - Bridle Path Split to						\$9,146								
Brock Road South														
Bridlepath						\$168,258								
Concession 2- Sideroad 20 South						\$443,811								
to Concession 7						, ,								
Watson Road South - County Road						\$418,080								
37 (Arkell Road) to Maltby Road						, ,,,,,,,								
East														
Maple Leaf Lane - County Road 46						\$80,697								
to dead end						755,551								
Maddaugh Road - Highway 6 to						\$51,188								
Gore Road						ψ52)200								
Maddaugh Road - 14th						\$53,316								
Concession East to Highway 6						<b>755,510</b>								
Maddaugh Road - Puslinch-						\$49,569								
Flamborough Townline to 14th						Ų~3,303								
Concession East														
Sideroad 20 North - County Road						\$358,181								
34 to Forestell Road						7330,101								
Victoria Street And Church Street -						\$42,618								
Calfass Road to Queen Street						742,010								
(Highway 6)														
Concession 1 - Leslie Road West to						\$52,316								
Highway 6														
Concession 1/Leslie Rd W -						\$276,116								
Concession 7 to Highway 6														
Nassagaweya-Puslinch Townline -						\$109,842								
County Road 34 to Maltby Road														
East														
Nassagaweya-Puslinch Townline -						\$57,948								
Hume Road to Maltby Road East						. , ]								

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works Nassagaweya-Puslinch Townline -	2019	2020	2021	2022	2023	\$43,225	2025	2020	2027	2020	2029	2030	2031	2032
Hume Road to Arkell Road						343,223								
(County Road 37)														
Daymond Drive - Stormwater							\$300,000							
Management Facility														
Pickup truck - 3/4 ton - Crew Cab							\$54,000							
Laird Road West - Country Road 32 - dead end							\$45,360							
Old Brock Road - County Road 46							\$50,285							
to dead end							<b>\$30,203</b>							
Gore Road - Valens Road to							\$173,056							
Concession 7							\$175,050							
Gore Road - Sideroad 20 South to							\$295,490							
Valens Road							7233,430							
Gore Road - Concession 7 to							\$100,674							
Lennon Road							\$100,674							
Gore Road- Maddaugh Road to							\$129,930							
Lennon Road														
Aberfoyle Business Park Block 6 -							\$200,000							
Stormwater Management Facility														
Mason Road - Concession 7 to								\$25,238						
dead end								, ,						
Concession 4 - Sideroad 20 North								\$50,656						
to curve in road								, ,						
Concession 4 - Curve in Road to								\$38,310						
Highway 6								755,525						
Concession 4 - County Road 35 to								\$234,465						
Sideroad 20 North								720 1, 100						
Concession 1 - Sideroad 10 South								\$234,509						
to County Road 35								ψ20 1,003						
Leslie Road West - Victoria Road								\$228,495						
South to Watson Road South								7220,433						
Gilmour Road - County Road 46								\$37,404						
(Brock Road) to Subdivision								\$37,404						
Entrance														
Smith Road - Concession 7 to								\$37,631						
County Road 34								237,031						
Deer View Ridge - Hammersley								\$100,350						
Drive to Fox Run Drive								\$100,550						
Grader Unit 502								\$70,000						
Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey								\$7,000						
Concession 2 - Country Road 35 to									\$237,573					
Side Road 20									\$257,573					
Galt Creek Bridge Gore Road Lot 2									\$160,000					
Cooks Bridge									\$490,000					
Victoria Road Culvert Over Galt									\$140,000					
Creek									Ç1-10,000					

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
blic Works Victoria Road Culvert North of									\$160,000					
Leslie														
Ellis Road Culvert Over Puslinch									\$380,000					
Lake Irish Creek														
Concession 2 Culvert									\$120,000					
Fox Run Drive - Deer View Ridge									\$62,153					
to Fox Run Drive transition to curb														
Fox Run Drive to Fox Run Drive									\$98,630					
Fox Run Drive - transition to curb									\$54,254					
to County Road 46														
Tandem Dump Truck - 304									\$400,000					
Puslinch-Flamborough Townline -										\$61,288				
Victoria Road South to Maddaugh														
Road														
Puslinch-Flamborough Townline -										\$75,390				
14th Concession East to Victoria														
Road South														
Concession 1 - Transition to										\$49,016				
Transition														
Concession 1 - Transition to										\$311,397				
Transition														
Beiber Road - Nicholas Beaver										\$25,593				
Road to private property														
Niska Road - Bailey Bridge to										\$68,844				
Whitelaw Road														
Telfer Glen - Queen Street										\$105,215				
(Highway 6) to dead end														
Main Street - Back Street to										\$29,021				
Morriston Ball Park														
Main Street and Back Street										\$39,165				
Victoria Road South - County Road										\$235,122				
34 to Maltby Road East														
Sideroad 10 North - Concession										\$113,400				
Road 4 to Forestell Road														
Nicholas Beaver Road - Brock											\$144,449			
Road South to Winer Road														
Ellis Road - Sideroad 10 North to											\$57,964			
6725 Ellis Road														
Ellis Road - transition to County											\$204,475			
Road 32														
Boreham Drive - County Road 37											\$66,683			
(Arkell Road) to County Road 41														
(Watson Road South)														
Hume Road - Nassagaweya-											\$265,769			
Puslinch Townline to Watson														
Road South														
Sideroad 10 North - County Road											\$8,732			
34 to transition														

Project Cost	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Dublic Media Cidenced 4.0 Neath - Mellinger	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028		2030	2031	2032
Public Works Sideroad 10 North - Wellington											\$226,800			
Road 34 to Ellis Road										4075.000				
Tandem Roll-Off Dump Truck- 302										\$375,000				
Tandem Roll-Off Dump Truck- 302										\$25,000				
Tandem Dump Truck- 301											\$400,000			
Victoria Road South - Leslie Road												\$69,302		
West to Flamborough Puslinch														
Townline														
Victoria Road South - Leslie Road												\$10,909		
West to Flamborough Puslinch												, ,		
Townline														
Victoria Road South - Leslie Road												\$253,169		
West to County Road 36														
Cockburn Street - County Road 46												\$18,616		
to Old Brock Road												, ,		
Concession 4 - Roszell Road to												\$140,450		
County Road 32														
Cooks Mill Road - Bridge to												\$48,540		
County Road 41														
Settler's Road - Calfass Road to													\$48,085	
Telfer Glen														
Kerr Crescent - McLean Road													\$125,843	
West to McLean Road West														
Carriage Lane - Bridle Path to													\$96,132	
deadend														
Carriage Lane - Bridle Path to													\$15,132	
deadend														
Cassin Court - Daymond Drive to													\$36,972	
deadend														
Cassin Court - Daymond Drive to													\$5,820	
deadend														
Backhoe														\$155,00
Daymond Drive - County Road 46														\$49,14
to dead end														
Tawse Place - Nicholas Beaver														\$23,23
Road to Crown Cemetery														
Tandem Dump Truck			İ	İ	\$400,000			İ					\$400,000	
Public Works Total		\$141,062	\$10,000	\$610,252	\$2,887,220	\$2,961,463	\$1,839,489	\$1,334,359	\$2,530,909	\$1,926,751	\$1,603,173	\$789,286	\$1,003,283	\$455,67

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
By-law														
By-law														
SUV									\$17,988					\$17,988
Cloudpermit - By-law Enforcement					\$5,100									
By-law Total					\$5,100				\$17,988					\$17,988

Project Cost														
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Planning														
Planning														
Cloudpermit - Planning					\$9,900									
Planning Total					\$9,900									
	\$290,615	\$281,312	\$1,522,011	\$1,899,256	\$4,896,792	\$4,760,053	\$4,226,715	\$2,859,037	\$4,133,414	\$5,470,450	\$3,400,802	\$3,179,908	\$2,762,827	\$3,329,761

**Capital Summary - Funding Sources by Year** 

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Grant														
Building	\$0	\$0	\$0	\$15,000	\$1,526	\$0	\$0	\$0	\$0	\$16,526	\$0	\$0	\$0	\$0
Corporate	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$25,000	\$0
Finance	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire and Rescue	\$0	\$0	\$0	\$0	\$0	\$3,000	\$20,000	\$0	\$0	\$10,000	\$0	\$20,000	\$3,000	\$30,000
Parks PCC	\$0 \$0	\$0 \$0	\$1,053,290 \$0	\$535,312 \$0	\$223,000 \$0	\$0 \$0	\$0 \$47,500	\$0 \$0	\$0 \$0	\$4,933 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Public Works	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$380,951	\$563,495	\$542,667	\$405,194	\$25,000	\$50,000	\$25,000	\$0 \$0	\$25,000	\$53,700
Municipal Office	\$0	\$0	\$75,642	\$0	\$380,931	\$303,493	\$342,667	\$403,194	\$23,000	\$30,000	\$23,000	\$0	\$23,000	\$55,700
By-law	\$0	\$0	\$73,042	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Grant Total	\$0		\$1.128.932	\$575.312	\$630.477	\$566.495	\$610.167	\$430.194	\$55.000	\$81.459	\$25,000	\$20,000	\$53.000	\$88,700
Levy	70		71,120,332	<b>4373,31</b> 2	<del>4030,477</del>	<del>4300,433</del>	<b>4010,107</b>	<del>\$430,134</del>	<del> </del>	701,433	<b>423,000</b>	720,000	<del>, , , , , , , , , , , , , , , , , , , </del>	\$55,755
Corporate	\$0	\$0	\$0	\$0	\$1,242,792	\$1,333,824	\$1,192,460	\$1,427,700	\$1,484,700	\$1,395,300	\$1,573,824	\$1,614,700	\$1,679,700	\$1,711,700
Finance	\$0	\$0	\$0	\$0	\$21,908	\$10,876	\$0	\$0	\$0	\$0	\$10,876	\$0	\$0	\$0
Fire and Rescue	\$0	\$0	\$0	\$0	\$10,000	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ORC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
PCC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$23,000
Public Works	\$0	\$0	\$0	\$0	\$228,300	\$228,300	\$396,540	\$235,300	\$228,300	\$332,700	\$228,300	\$248,300	\$233,300	\$228,300
Municipal Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
Levy Total	\$0	\$0	\$0	\$0	\$1,503,000	\$1,573,000	\$1,613,000	\$1,663,000	\$1,713,000	\$1,763,000	\$1,813,000	\$1,863,000	\$1,913,000	\$1,963,000
Discretionary_Reserves														
Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$18,012	\$0	\$0	\$0	\$5,000	\$18,012
Corporate	\$290,615	\$109,000	\$0	\$30,000	\$9,692	\$64,500	\$10,000	\$20,000	\$10,000	\$17,500	\$57,000	\$20,000	\$10,000	\$17,500
Fire and Rescue	\$0	\$0	\$0	\$0	\$14,805	\$37,766	\$967,266	\$26,844	\$36,805	\$1,498,883	\$20,805	\$735,922	\$31,844	\$1,028,883
ORC	\$0	\$5,000	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks	\$0	\$0	\$0	\$0	\$249,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PCC	\$0	\$5,000	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$0 \$0	\$141,062 \$0	\$10,000 \$0	\$610,252 \$361,476	\$1,709,716 \$0	\$1,672,587 \$16,000	\$609,894 \$0	\$401,589 \$0	\$1,921,716 \$0	\$1,096,061 \$402,750	\$1,059,120 \$60,000	\$251,206 \$0	\$495,517 \$0	\$101,300 \$0
Municipal Office By-law	\$0	\$0 \$0	\$0	\$301,470 \$0	\$5,100	\$10,000	\$0	\$0	\$12,988	\$402,730	\$60,000	\$0	\$0	\$12,988
Planning	\$0 \$0	\$0	\$0	\$0	\$9,900	\$0	\$0	\$0	\$12,988	\$0	\$0	\$0	\$0	\$12,988
Discretionary_Reserves Total	\$290,615	\$260.062	\$10.000	\$1.031.728	\$1.998.213	\$1.790.853	\$1.587.160	\$453.433	\$1.999.521	\$3.015.194	\$1.196.925	\$1.007.128	\$542.361	\$1,178,683
Restricted Reserves	<del></del>	<del></del>	Ψ_0,000	<del> </del>	<del></del>	<del>+ 1,150,000</del>	<del></del>	<del>- + 155, 155</del>	<del>+1,555,511</del>	<del>+0,010,10</del> .	<del>+ 1,130,310</del>	<del></del>	<del>+012,002</del>	<b>V</b> 2,2,10,000
Corporate	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
Finance	\$0	\$1,775	\$0	\$0	\$6,672	\$20,124	\$0	\$0	\$0	\$0	\$20,124	\$0	\$0	\$0
Fire and Rescue	\$0	\$0	\$0	\$0	\$15,000	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ORC	\$0	\$0	\$0	\$0	\$15,635	\$100,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$5,000	\$0
Parks	\$0	\$19,475	\$383,080	\$292,216	\$119,776	\$0	\$0	\$20,134	\$0	\$62,807	\$0	\$0	\$0	\$0
PCC	\$0	\$0	\$0	\$0	\$39,767	\$212,500	\$90,000	\$0	\$5,000	\$100,000	\$40,000	\$0	\$0	\$27,000
Public Works	\$0	\$0	\$0	\$0	\$568,253	\$497,081	\$290,388	\$292,276	\$355,893	\$447,990	\$290,753	\$289,780	\$249,466	\$72,378
Restricted_Reserves Total	\$0	\$21,250	\$383,080	\$292,216	\$765,103	\$829,705	\$416,388	\$312,410	\$365,893	\$610,797	\$365,877	\$289,780	\$254,466	\$99,378
Debenture														
Municipal Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$290,615	\$281,312	\$1,522,011	\$1,899,256	\$4,896,792	\$4,760,053	\$4,226,715	\$2,859,037	\$4,133,414	\$5,470,450	\$3,400,802	\$3,179,908	\$2,762,827	\$3,329,761

2023 Proposed Capital Program

Department	Total	Levy	Canada Community- Building Fund	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,252,484	1,242,792	-	9,692	-	-
Municipal Office	-	-	-	-	-	-
Finance	53,580	21,908	-	-	6,672	25,000
Building	1,526	-	-	-	-	1,526
By-law	5,100	-	-	5,100	-	-
Planning	9,900	-	-	9,900	-	-
Public Works	2,887,220	228,300	259,200	1,709,716	309,053	380,951
Fire and Rescue	39,805	10,000	-	14,805	15,000	-
Parks	591,776	-	-	249,000	119,776	223,000
ORC	15,635	-	-	-	15,635	-
PCC	39,767	-	-	-	39,767	-
Total	4,896,792	1,503,000	259,200	1,998,213	505,903	630,477

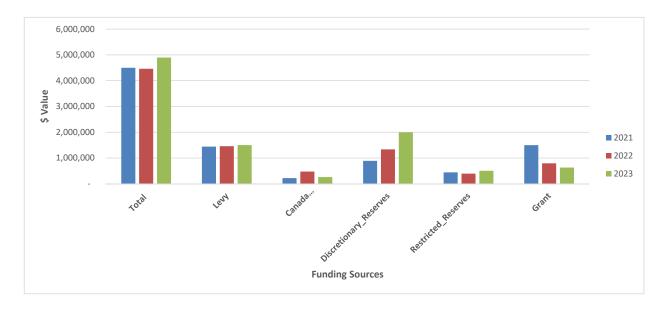
2022 Approved Capital Program

Department	Total	Levy	Canada Community- Building Fund	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,298,822	1,252,300	-	21,522	-	25,000
Municipal Office	361,476	-	-	293,165	-	68,311
Finance	-	-	-	-	-	-
Building	15,000	-	-	15,000	-	-
By-law	-	-	-	-	-	-
Planning	-	-	-	-	-	-
Public Works	2,187,238	207,800	476,058	898,718	273,400	331,262
Fire and Rescue	56,307	-	-	56,307	-	-
Parks	511,106	-	-	20,000	120,978	370,128
ORC	15,000	-	-	15,000	-	-
PCC	15,000	-	-	15,000	-	-
Total	4,459,949	1,460,100	476,058	1,334,712	394,378	794,701

2021 Approved Capital Program

Department	Total	Levy	Canada Community- Building Fund	Discretionary_ Reserves	Restricted_Res erves	Grant
Corporate	1,252,417	1,214,766	-	12,651	-	25,000
Municipal Office	4,500	1,350	-	3,150	-	-
Finance	-	-	-	-	-	-
Building	-	-	-	-	-	-
Planning	-	-	-	-	-	-
Public Works	1,564,154	226,300	219,877	763,986	182,068	171,923
Fire and Rescue	18,391	-	-	14,391	4,000	-
Parks	1,557,411	-	-	6,500	258,537	1,292,374
ORC	-	-	-	-	-	-
PCC	100,000	-	-	90,000	-	10,000
Total	4,496,873	1,442,416	219,877	890,678	444,605	1,499,297

2023 Proposed Capital Budget Compared to the 2022 and 2021 Approved Capital Budget Funding Comparisons



## 2023 Proposed Ten Year Plan

Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
Corporate	1,252,417	1,298,822	1,252,484	1,398,324	1,202,460	1,472,700	1,524,700	1,412,800	1,630,824	1,634,700	1,714,700	1,729,200	
Municipal Office	4,500	361,476	-	16,000	-	-	-	422,750	60,000	-	-	-	
Finance	0	-	53,580	31,000	-	-	-	-	31,000	-	-	-	
Building	0	15,000	1,526	-	-	5,000	18,012	16,526	-	-	5,000	18,012	
By-law	-	-	5,100	-	-	-	17,988	-	-	-	-	17,988	
Planning	0	-	9,900	-	-	-	-	-	-	-	-	-	
Public Works	1,564,154	2,187,238	2,887,220	2,961,463	1,839,489	1,334,359	2,530,909	1,926,751	1,603,173	789,286	1,003,283	455,678	
Fire and Rescue	18,391	56,307	39,805	40,766	1,047,266	26,844	36,805	1,508,883	20,805	755,922	34,844	1,058,883	
Parks	1,557,411	511,106	591,776	-	-	20,134	-	67,740	-	-	-	-	
ORC	0	15,000	15,635	100,000	-	-	-	7,500	15,000	-	5,000	-	
PCC	100,000	15,000	39,767	212,500	137,500	-	5,000	107,500	40,000	-	-	50,000	
Total	4,496,873	4,459,949	4,896,792	4,760,053	4,226,715	2,859,037	4,133,414	5,470,450	3,400,802	3,179,908	2,762,827	3,329,761	
Change from previo	(914,725)	(36,924)	436,844	(136,740)	(533,337)	(1,367,678)	1,274,377	1,337,036	(2,069,648)	(220,894)	(417,081)	566,934	
							10 year total						
									yearly average			3,901,976	

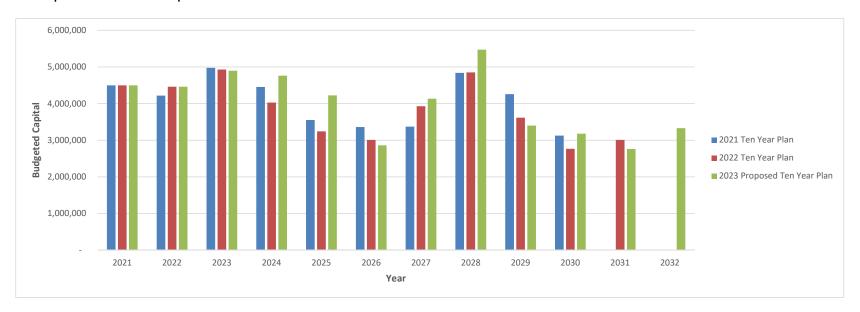
### 2022 Ten Year Plan

Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Corporate	1,252,417	1,298,822	1,305,700	1,286,584	1,412,700	1,622,700	1,669,700	1,738,300	1,924,824	1,984,700	2,104,700	
Municipal Office	4,500	361,476	0	16,000	0	0	20,000	302,750	60,000	0	-	
Finance	0	0	0	31,000	0	0	0	0	31,000	0	-	
Building	0	15,000	0	33,000	0	5,000	15,000	0	0	0	38,000	
By-law	-	-	-	-	-	-	-	-	-	-	-	
Planning	0	0	0	0	0	0	0	0	0	0	-	
Public Works	1,564,154	2,187,238	2,886,665	2,512,206	1,097,095	1,324,359	2,167,909	2,133,751	1,520,173	776,286	828,283	
Fire and Rescue	18,391	56,307	62,691	31,072	582,477	25,762	35,453	508,072	19,453	5,381	33,762	
Parks	1,557,411	511,106	540,000	6,000	0	29,828	0	67,740	6,000	0	-	
ORC	0	15,000	100,000	0	0	0	7,500	0	15,000	0	5,000	
PCC	100,000	15,000	35,000	112,500	150,000	0	12,500	100,000	40,000	0	-	
Total	4,496,873	4,459,949	4,930,056	4,028,362	3,242,271	3,007,649	3,928,062	4,850,613	3,616,450	2,766,367	3,009,745	
										10 year total	37,839,522	
										yearly		
										average	3,783,952	

#### 2021 Ten Year Plan

Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Corporate	1,252,417	1,519,000	1,135,750	1,659,824	1,896,900	2,004,500	2,117,500	2,141,100	2,302,500	2,411,500		
Municipal Office	4,500	42,420	20,000	116,000	-	-	-	302,750	65,000	-		
Finance	-	-	-	31,000	-	-	-	-	-	-		
Building	-	-	-	33,000	-	9,000	-	-	-	-		
By-law	-	-	-	-	-	-	-	-	-	-	-	
Planning	-	-	-	-	-	-	-	-	-	-		
Public Works	1,564,154	1,843,465	2,706,665	2,402,206	1,032,095	1,199,359	1,211,909	1,708,751	1,830,173	706,286		
Fire and Rescue	18,391	414,116	802,746	91,803	574,214	24,153	37,255	517,742	21,255	9,153		
Parks	1,557,411	391,106	310,000	6,000	-	114,828	-	67,740	-	-		
ORC	-	7,140	-	-	-	8,000	-	-	-	-		
PCC	100,000	2,660	-	112,500	50,000	-	5,000	100,000	40,000	-		
Total	4,496,873	4,219,907	4,975,161	4,452,333	3,553,209	3,359,840	3,371,664	4,838,083	4,258,928	3,126,939	-	
									10 year total	40,652,938	-	
									yearly average	4,065,294	_	

## 2023 Proposed Ten Year Plan Compared to the 2022 and 2021 Ten Year Plans



## **Purpose**

To find funding to pay members of Puslinch Fire & Rescue to be "On Call" on a weekly basis.

Currently Puslinch Fire & Rescue has four duty crews. One of these crews are to be on call

The intention is that there is sufficient staff to attend an emergency call if needed

The On Call policy was reinstated after being relaxed because of Covid starting January 1st 2023

Fire Fighters that are on call are required to be available while they are on call.

They are required to stay in the response area and be prepared to respond at any time

To reimburse the Fire Fighters for disrupting their normal life styles the Township of Puslinch would pay the Fire Fighters a flat fee of One hundred dollars.

This practice of paying the Fire fighters to be on call also will greatly assist retaining the Fire fighters

As well as assisting with Puslinch Fire satisfying the requirements of NFPA 1720 (Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Volunteer Fire Departments)

This standard requires a minimum number of 10 Firefighters to attend urban calls.

This standard calculates the number of personnel that need to be on scene at rural calls in a certain time, at a determined travel distance. The minimum required is 6. This data is monitored by the Ontario Fire Marshal's Office

NFPA 1720 was recognized and commented on in the Fire Master Plan.

It should be noted that all standards are a minimum requirement.

# **Background**

Fire Departments in Wellington County pay as much as \$225 on call and include an annual honorarium of \$1050

Retention of Volunteers is a large topic throughout the Province of Ontario

Workshops that I have attended regarding Fire Fighter retention have proven that if you show the firefighters that they are appreciated and valued that they tend to stay longer.

Providing good reliable equipment a fair wage including pay for on call helps to retain Firefighters

The cost to recruit, train and equip a Firefighter is extremely expensive.

Including \$3000.00 to advertise for and recruit Fire Fighters and then \$7500 to equip the Firefighter totaling \$10,500.

In the county the number of medical calls is usually a high percentage of the total number of calls a department attends.

This is not the case in Puslinch as the highest percentage of calls we attend are Motor Vehicle Accidents requiring a minimum of 3 vehicles staffed with a full complement of 10 firefighters minimum.