

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO 005-2024

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2024.

WHEREAS Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended provides that a local municipality shall in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

WHEREAS the budget of the Corporation of the Township of Puslinch for 2024 is described in detail in Schedule "A" and Schedule "B" of this By-law.

NOW THEREFORE the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2024 be adopted in the amount of \$6,835,434.
2. That the total estimated operating revenues for the purposes of the Township for the year 2024 be adopted in the amount of \$2,876,345.
3. That the total estimated capital expenditures for the purpose of the Township for the year 2024 be adopted in the amount of \$4,426,132.
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2024 be adopted in the amount of \$4,024,046.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2024 be adopted in the amount of \$1,334,875.
6. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's discretionary reserves and restricted reserves as outlined in Schedule "A" and Schedule "B" of this By-law.
7. That any Canada Community Building funds not required for those projects that identify the use of Canada Community Building funds be directed to other qualified projects identified in Schedule "A" of this By-law.
8. That Schedules "A" and "B", annexed hereto, form part of this By-law.
9. If any section or portion of this by-law is found by a court of competent jurisdiction to be invalid, it is the intent of Council for the Township that all remaining sections and portions of this by-law continue in force and effect.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 7th DAY OF FEBRUARY 2024.

James Seeley, Mayor

Courtenay Hoytfox, Clerk

2024 Capital Plan Summary

Project Cost				Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_R eserves	Restricted_Re serves	Debenture	Grand Total
Fire and Rescue									
	Fire and Rescue								
		Structural Firefighter Gear	Asset Management			\$17,766			\$17,766
		Wildland Firefighting Equipment	New Asset				\$12,500		\$12,500
General Government									
	Corporate								
		Asset Management	Reserve Contribution		\$949,075				\$949,075
		Corporate Information Technology	Reserve Contribution		\$15,000				\$15,000
		Compensation and Benefits Review	Study/Plan			\$25,000			\$25,000
		Computer Equipment	Information Technology			\$13,991			\$13,991
		Regionally Significant Economic Development Study Area Phase 1 (Employment)	Study/Plan			\$70,000			\$70,000
		Administrative Studies	Reserve Contribution		\$50,000				\$50,000
		Migration to Microsoft 365 Implementation	Information Technology			\$14,500			\$14,500
		Server and Network Infrastructure Replacement	Information Technology			\$75,000			\$75,000
	Finance								
		2024 Development Charges Background Study	Study/Plan			\$2,100	\$18,900		\$21,000
		Asset Management Plan and Policy Updates	Study/Plan			\$67,000			\$67,000
		2024 Conservation and Demand Management Plan	Study/Plan			\$750	\$6,750		\$7,500
	Municipal Office								
		Municipal Administration and Operations Facility	Asset Management			\$0		\$0	\$0
		Gas Fired Infra-Red Heaters in Public Works Area	Asset Management			\$10,000			\$10,000

2024 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type		Levy	Discretionary_R eserves	Restricted_Re serves	Debenture	Grand Total
				Grant						
		Replacement of UV Pure Water Treatment System	Asset Management				\$20,000			\$20,000
Parks and Recreation										
	Parks									
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the front of the Puslinch Community Centre	Asset Management	\$25,500				\$124,500		\$150,000
		Pickup truck - 1/2 ton - Crew Cab	New Asset					\$55,000		\$55,000
	PCC									
		Replacement of UV Pure Water Treatment System	Asset Management					\$20,000		\$20,000
		Window and Door Replacement Program	Asset Management					\$140,000		\$140,000
Public Works										
	Public Works									
		Gravel Roads Improvement	Reserve Contribution		\$320,800					\$320,800
		Watson Road South - County Road 37 (Arke ll Road) to Maltby Road East	Asset Management	\$438,094			\$240,706	\$396,200		\$1,075,000
		Gore Road - Valens Road to Concession 7	Asset Management				\$384,480	\$60,520		\$445,000
		Gore Road - Sideroad 20 South to Valens Road	Asset Management				\$655,776	\$103,224		\$759,000
		Comprehensive Speed Limit Review for Township Roads with a Posted Speed Above 60 km/hr	Study/Plan				\$15,000			\$15,000
		Maple Leaf Lane - County Road 46 to End	Asset Management				\$67,392	\$10,608		\$78,000
Grand Total				\$463,594	\$1,334,875		\$1,679,461	\$948,202	\$0	\$4,426,132

2025 Capital Plan Summary

Project Cost				Funding Type			
Service	Department Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
	Fire Master Plan	Study/Plan			\$30,000		\$30,000
	Structural Firefighter Gear	Asset Management			\$17,766		\$17,766
	Defibrillators Fire & Rescue Service Trucks	Asset Management			\$15,000		\$15,000
	Defibrillators - Municipal Buildings	Asset Management			\$4,500		\$4,500
	Pump 31 Truck	Asset Management	\$20,000		\$930,000		\$950,000
General Government							
	Corporate						
	Asset Management	Reserve Contribution		\$1,155,700			\$1,155,700
	Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
	Computer Equipment	Information Technology			\$21,932		\$21,932
	Tablets - Building, Fire and Health & Safety	Information Technology			\$7,000		\$7,000
	Regionally Significant Economic Development Study Area Phase 2 (Residential)	Study/Plan	\$25,000		\$35,000		\$60,000
	Administrative Studies	Reserve Contribution		\$50,000			\$50,000
	Implement SharePoint Online	Information Technology			\$15,000		\$15,000
	Other Recommendations from 2023 IT Infrastructure and Services Audit (One-Time Costs)	Information Technology			\$7,240		\$7,240
Parks and Recreation							
	ORC						
	Rinkboard Replacement (Interior and Exterior)	Asset Management				\$200,000	\$200,000
	Parks						
	Recreation and Parks Master Plan	Study/Plan			\$25,000		\$25,000
	PCC						

2025 Capital Plan Summary

Project Cost			Funding Type				
Service	Department Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
	Emergency Generator	Asset Management				\$170,000	\$170,000
	Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management	\$10,000			\$90,000	\$100,000
	Electronic Sign Replacement	Asset Management	\$37,500				\$37,500
Public Works							
	Public Works						
	Storm Sewer Inspections and Cleaning	Study/Plan			\$10,000		\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan			\$20,000		\$20,000
	Gravel Roads Improvement	Reserve Contribution		\$370,800			\$370,800
	Storm Water Management Pond Inspections	Study/Plan			\$5,000		\$5,000
	Puslinch-Flamborough Townline - Leslie Road West to Township Limits	Asset Management			\$76,032	\$11,968	\$88,000
	Concession 1 - Leslie Road West to Highway 6	Asset Management			\$138,240	\$21,760	\$160,000
	Concession 1/Leslie Rd W - Concession 7 to Highway 6	Asset Management	\$438,094			\$245,906	\$684,000
	Daymond Drive - Stormwater Management Facility	Asset Management			\$300,000		\$300,000
	Aberfoyle Business Park Block 6 - Stormwater Management Facility	Asset Management			\$200,000		\$200,000
	Leslie Road West - Victoria Road South to Watson Road South	Asset Management			\$507,168	\$79,832	\$587,000
	Comprehensive Speed Limit Review for Township Roads with a Posted Speed Above 60 km/hr	Study/Plan			\$15,000		\$15,000
	Winer Road - McLean Road to Nicholas Beaver Road	Asset Management			\$309,312	\$48,688	\$358,000
	Mason Road - Concession 7 to End	Asset Management			\$56,160	\$8,840	\$65,000
	Nicholas Beaver Road - Winer Road to Brock Road South	Asset Management			\$376,704	\$59,296	\$436,000
	Pickup truck - 3/4 ton - Crew Cab	Asset Management	\$6,000		\$49,000		\$55,000
	Bridge and Culvert Inspections	Study/Plan			\$15,000		\$15,000
Grand Total			\$536,594	\$1,591,500	\$3,186,054	\$936,290	\$6,250,438

2026 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Fire Master Plan	Study/Plan			\$30,000		\$30,000
		Structural Firefighter Gear	Asset Management			\$11,844		\$11,844
		Portable Pumps	Asset Management			\$15,000		\$15,000
General Government								
	Corporate							
		Website Redesign	Information Technology	\$25,000				\$25,000
		Asset Management	Reserve Contribution		\$1,258,700			\$1,258,700
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Computer Equipment	Information Technology			\$9,980		\$9,980
		Computer Equipment - New Term of Council	Information Technology			\$9,540		\$9,540
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
Parks and Recreation								
	Parks							
		Recreation and Parks Master Plan	Study/Plan			\$25,000		\$25,000
		Pickup Truck - Trsfr from Public Works	Asset Management	\$6,000			\$0	\$6,000
		Light Poles Replacement at the Puslinch Community Centre Grounds	Asset Management				\$5,200	\$5,200
		Fencing Replacement at the Badenoch Soccer Field (East Side)	Asset Management				\$14,934	\$14,934
Public Works								
	Public Works							
		Gravel Roads Improvement	Reserve Contribution		\$420,800			\$420,800
		Pickup truck - 3/4 ton - Single Cab	Asset Management			\$42,000		\$42,000
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey	Study/Plan			\$7,000		\$7,000

2026 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Concession 2 Culvert	Asset Management			\$160,000		\$160,000
		Grader - 502	Asset Management			\$70,000		\$70,000
		Concession 2 - Sideroad 10 South to County Road 35	Asset Management			\$519,264	\$81,736	\$601,000
		Concession 2 - Country Road 35 to Sideroad 25 South	Asset Management			\$527,040	\$82,960	\$610,000
		Concession 2 - Sideroad 20 South to Sideroad 25 South	Asset Management	\$438,094		\$108,018	\$386,888	\$933,000
		Concession 2/2A - Sideroad 25 South to Concession 2	Asset Management			\$251,424	\$39,576	\$291,000
		Concession 2A - Concession 2 to Concession 7	Asset Management			\$93,312	\$14,688	\$108,000
Grand Total				\$469,094	\$1,744,500	\$1,879,422	\$625,982	\$4,718,998

2027 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Res erves	Restricted_Res erves	Grand Total
Building								
	Building							
		SUV	Asset Management			\$18,012		\$18,012
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$14,805		\$14,805
		Pickup Truck - Mid-Size	Asset Management			\$0		\$0
		Pickup Truck - Mid-Size	Asset Management	\$3,000				\$3,000
		Washer/Extractor	Asset Management			\$10,000		\$10,000
		Gear Dryer	Asset Management			\$6,000		\$6,000
		Thermal Imaging Camera	Asset Management			\$6,000		\$6,000
General Government								
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$25,000		\$5,000		\$30,000
		Asset Management	Reserve Contribution		\$1,290,700			\$1,290,700
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Computer Equipment	Information Technology			\$7,916		\$7,916
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
Parks and Recreation								
	PCC							
		Rebalancing of HVAC system	Asset Management				\$5,000	\$5,000
Public Works								
	Public Works							
		Gravel Roads Improvement	Reserve Contribution		\$470,800			\$470,800
		Leslie Road West Culvert	Asset Management			\$95,040	\$14,960	\$110,000

2027 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type		Levy	Discretionary_Res erves	Restricted_Res erves	Grand Total
				Grant					
		Cooks Bridge	Asset Management				\$648,000	\$102,000	\$750,000
		Tandem Dump Truck - 304	Asset Management	\$25,000			\$375,000		\$400,000
		Victoria Road South - County Road 34 to Maltby Road East	Asset Management	\$438,094			\$106,522	\$399,384	\$944,000
		Cooks Mill Road - Bridge to County Road 41	Asset Management				\$110,592	\$17,408	\$128,000
		Bridle Path - Bridle Path Split to Brock Road South	Asset Management				\$175,392		\$175,392
		Bridle Path - Bridle Path Split to Brock Road South	Asset Management					\$27,608	\$27,608
		Bridle Path	Asset Management				\$438,912	\$69,088	\$508,000
		Bridge and Culvert Inspections	Study/Plan				\$15,000		\$15,000
By-law									
	By-law								
		SUV	Asset Management				\$17,988		\$17,988
Grand Total				\$491,094	\$1,826,500		\$2,050,179	\$635,448	\$5,003,221

2028 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Building								
	Building							
		Septic Reinspections	Study/Plan	\$16,526				\$16,526
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$8,883		\$8,883
		Aerial 33 Truck	Asset Management			\$1,490,000		\$1,490,000
		Aerial 33 Truck	Asset Management	\$10,000				\$10,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$963,044			\$963,044
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Compensation and Benefits Review	Study/Plan			\$25,000		\$25,000
		Computer Equipment	Information Technology			\$9,980		\$9,980
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
		Information Technology Infrastructure Audit	Information Technology			\$10,000		\$10,000
	Municipal Office							
		Emergency Generator	Asset Management			\$170,000		\$170,000
		Replacement of metal roofing panels	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							

2028 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Replacement of metal roofing panels in Blue Storage Building Behind PCC	Asset Management				\$30,000	\$30,000
		Kabota Lawnmower	Asset Management	\$4,933			\$25,067	\$30,000
		Gravel Road Rehabilitation at Old Morriston Park	Asset Management				\$7,740	\$7,740
	PCC							
		Replacement of metal roofing panels	Asset Management				\$100,000	\$100,000
Public Works								
	Public Works							
		Traffic Count Study	Study/Plan			\$30,000		\$30,000
		Traffic Calming - Streetscaping Morriston - Phase 2	New Asset	\$25,000	\$61,400		\$13,600	\$100,000
		Gravel Roads Improvement	Reserve Contribution		\$520,800			\$520,800
		Roads Condition Index Updates	Study/Plan			\$40,000		\$40,000
		Storm Water Management Pond Inspections	Study/Plan			\$5,000		\$5,000
		Roadside Safety Allowances - Bridges and Culverts	New Asset		\$176,256		\$27,744	\$204,000
		Gore Road - Concession 7 to Lennon Road	Asset Management			\$241,920	\$38,080	\$280,000
		Concession 4 - County Road 35 to Sideroad 20 North	Asset Management	\$438,094		\$82,034	\$81,872	\$602,000
		Concession 1 - Sideroad 10 South to County Road 35	Asset Management			\$520,128	\$81,872	\$602,000
		Tandem Roll-Off Dump Truck- 302	Asset Management			\$375,000		\$375,000
		Tandem Roll-Off Dump Truck- 302	Asset Management	\$25,000				\$25,000
		Gore Road - County Road 35 to Foreman Road	Asset Management			\$249,128	\$352,872	\$602,000
Grand Total				\$519,553	\$1,786,500	\$3,559,823	\$758,847	\$6,624,723

2029 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$14,805		\$14,805
		Thermal Imaging Camera	Asset Management			\$6,000		\$6,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,245,450			\$1,245,450
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Computer Equipment	Information Technology			\$13,991		\$13,991
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
		Server and Network Infrastructure Replacement	Information Technology			\$75,000		\$75,000
	Finance							
		Asset Management Plan and Policy Updates	Study/Plan			\$10,000		\$10,000
		2029 Conservation and Demand Management Plan	Study/Plan			\$7,500		\$7,500
	Municipal Office							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan			\$20,000		\$20,000
		Exterior wall rehabilitation	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area	Asset Management			\$20,000		\$20,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors)	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	ORC							

2029 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan			\$7,500		\$7,500
		Floor Scrubber	Asset Management				\$15,000	\$15,000
	Parks							
		Landscape Trailer	Asset Management	\$2,000			\$8,000	\$10,000
	PCC							
		Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan			\$7,500		\$7,500
		Exterior wall rehabilitation	Asset Management				\$35,000	\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors)	Asset Management				\$5,000	\$5,000
Public Works								
	Public Works							
		Gravel Roads Improvement	Reserve Contribution		\$570,800			\$570,800
		Concession 1 Culvert	Asset Management			\$17,280	\$2,720	\$20,000
		Sideroad 20 North - County Road 34 to Forestell Road	Asset Management	\$438,094		\$94,426	\$397,480	\$930,000
		Concession 4 - Sideroad 20 North to curve in road	Asset Management			\$113,184	\$17,816	\$131,000
		Concession 1 - Transition to Transition	Asset Management			\$531,360	\$83,640	\$615,000
		Tandem Dump Truck- 301	Asset Management	\$25,000		\$375,000		\$400,000
		Concession 1 - Townline Road to Transition	Asset Management			\$319,680	\$50,320	\$370,000
		Concession 1 - Transition to Sideroad 10 South	Asset Management			\$189,216	\$29,784	\$219,000
		Bridge and Culvert Inspections	Study/Plan			\$15,000		\$15,000
Grand Total				\$465,094	\$1,881,250	\$1,877,442	\$644,760	\$4,868,546

2030 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$5,922		\$5,922
		Tanker 37 Truck	Asset Management	\$20,000		\$730,000		\$750,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,265,700			\$1,265,700
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Computer Equipment	Information Technology			\$21,932		\$21,932
		Computer Equipment - New Term of Council	Information Technology			\$9,540		\$9,540
		Tablets - Building, Fire and Health & Safety	Information Technology			\$7,000		\$7,000
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
Public Works								
	Public Works							
		Storm Sewer Inspections and Cleaning	Study/Plan			\$10,000		\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan			\$20,000		\$20,000
		Gravel Roads Improvement	Reserve Contribution		\$620,800			\$620,800
		Sideroad 10 North - Forestell Road to Laird Road West	Asset Management			\$260,928	\$41,072	\$302,000
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	Asset Management			\$111,456	\$17,544	\$129,000
		Deer View Ridge - Hammersley Drive to Fox Run Drive	Asset Management				\$303,000	\$303,000
		Ellis Road Culvert Over Puslinch Lake Irish Creek	Asset Management			\$604,800	\$95,200	\$700,000
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	Asset Management			\$164,160	\$25,840	\$190,000
		Fox Run Drive to Fox Run Drive	Asset Management			\$256,608	\$40,392	\$297,000

2030 Capital Plan Summary

Project Cost				Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res erves	Restricted_Rese rves	Grand Total	
		Laird Road West - End to Country Road 32	Asset Management			\$108,000	\$17,000	\$125,000	
		Old Brock Road - Cockburn Street to End	Asset Management			\$29,376	\$4,624	\$34,000	
		Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	Asset Management			\$79,488	\$12,512	\$92,000	
		Fox Run Drive - Brock Road North to Fox Run Drive transition to median	Asset Management			\$63,936	\$10,064	\$74,000	
		Ellis Road - County Road 32 to 6725 Ellis Road	Asset Management	\$438,094		\$31,922	\$73,984	\$544,000	
Grand Total				\$458,094	\$1,951,500	\$2,515,068	\$641,232	\$5,565,894	

2031 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_ Reserves	Restricted_Res erves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$11,844		\$11,844
General Government								
	Corporate							
		Website Redesign	Information Technology	\$25,000				\$25,000
		Asset Management	Reserve Contribution		\$1,290,700			\$1,290,700
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Computer Equipment	Information Technology			\$9,980		\$9,980
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
Parks and Recreation								
	ORC							
		Drinking Fountain	Asset Management				\$5,000	\$5,000
	Parks							
		Pickup Truck - Trsfr from Public Works	Asset Management	\$6,000			\$0	\$6,000
Public Works								
	Public Works							
		Gravel Roads Improvement	Reserve Contribution		\$670,800			\$670,800
		Storm Water Management Pond Inspections	Study/Plan			\$5,000		\$5,000
		Pickup truck - 3/4 ton - Single Cab	Asset Management			\$42,000		\$42,000
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	Asset Management			\$63,072	\$9,928	\$73,000
		Smith Road - Concession 7 to County Road 34	Asset Management			\$83,808	\$13,192	\$97,000

2031 Capital Plan Summary

Project Cost Service	Department	Capital Project	Classification	Funding Type Grant	Levy	Discretionary_ Reserves	Restricted_ Reserves	Grand Total
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South)	Asset Management			\$202,000		\$202,000
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	Asset Management	\$438,094			\$244,906	\$683,000
		Settler's Road - Calfass Road to Telfer Glen	Asset Management			\$93,000		\$93,000
		Tandem Dump Truck	Asset Management	\$25,000		\$375,000		\$400,000
		Back Street - Main Street to Badenoch Street East	Asset Management			\$87,264	\$13,736	\$101,000
		Bridge and Culvert Inspections	Study/Plan			\$15,000		\$15,000
Grand Total				\$494,094	\$2,026,500	\$987,968	\$286,762	\$3,795,324

2032 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res erves	Restricted_Re serves	Grand Total
Building								
	Building							
		SUV	Asset Management			\$18,012		\$18,012
Fire and Rescue								
	Fire and Rescue							
		Structural Firefighter Gear	Asset Management			\$8,883		\$8,883
		Pickup Truck - Mid-Size	Asset Management	\$3,000		\$0		\$3,000
		Pumper 32 Truck	Asset Management	\$10,000		\$290,000		\$300,000
		Tanker 38 Truck	Asset Management	\$20,000		\$730,000		\$750,000
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,275,700			\$1,275,700
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000
		Compensation and Benefits Review	Study/Plan			\$25,000		\$25,000
		Computer Equipment	Information Technology			\$7,916		\$7,916
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000
Public Works								
	Public Works							
		Gravel Roads Improvement	Reserve Contribution		\$720,800			\$720,800
		Beiber Road - Nicholas Beaver Road to private property	Asset Management			\$78,000		\$78,000
		Backhoe - 06	Asset Management	\$53,700		\$101,300		\$155,000
		Telfer Glen - Queen Street (Highway 6) to End	Asset Management	\$318,000				\$318,000
		Main Street - Badenoch Street East to Morrison Ball Park	Asset Management			\$75,000		\$75,000

2032 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Res erves	Restricted_Re serves	Grand Total
		Watson Road South - bridge to bridge	Asset Management				\$211,000	\$211,000
		Daymond Drive - County Road 46 to End	Asset Management			\$201,000		\$201,000
By-law								
	By-law							
		SUV	Asset Management			\$17,988		\$17,988
Grand Total				\$404,700	\$2,061,500	\$1,553,099	\$211,000	\$4,230,299

2033 Capital Plan Summary

Project Cost				Funding Type					
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total	
Building									
	Building								
		Septic Reinspections	Study/Plan	\$16,526				\$16,526	
Fire and Rescue									
	Fire and Rescue								
		Structural Firefighter Gear	Asset Management			\$14,805		\$14,805	
		Defibrillators Fire & Rescue Service Trucks	Asset Management			\$15,000		\$15,000	
		Defibrillators - Municipal Buildings	Asset Management			\$4,500		\$4,500	
General Government									
	Corporate								
		Asset Management	Reserve Contribution		\$1,295,700			\$1,295,700	
		Corporate Information Technology	Reserve Contribution		\$15,000			\$15,000	
		Computer Equipment	Information Technology			\$9,980		\$9,980	
		Administrative Studies	Reserve Contribution		\$50,000			\$50,000	
		Information Technology Infrastructure Audit	Information Technology			\$10,000		\$10,000	
Parks and Recreation									
	Parks								
		Kubota Lawn Tractor	New Asset	\$4,933			\$18,910	\$23,843	
	PCC								
		Replacement of Sanitary Pumps and Control System	Asset Management				\$5,000	\$5,000	
Public Works									
	Public Works								
		Gravel Roads Improvement	Reserve Contribution		\$770,800			\$770,800	
		Victoria Road Culvert Over Galt Creek	Asset Management			\$170,000		\$170,000	

2033 Capital Plan Summary

Project Cost		Capital Project	Classification	Funding Type		Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department			Grant					
		Victoria Road Culvert North of Leslie	Asset Management				\$200,000		\$200,000
		Victoria Road South - Leslie Road West to County Road 36	Asset Management	\$558,188				\$91,812	\$650,000
		Dump Pickup Truck - 1.5 ton - 305	Asset Management	\$27,755			\$74,245		\$102,000
		Pickup truck - 3/4 ton - Crew Cab	Asset Management	\$6,000			\$49,000		\$55,000
		Bridge and Culvert Inspections	Study/Plan				\$15,000		\$15,000
Grand Total				\$613,402		\$2,131,500	\$562,530	\$115,722	\$3,423,154

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Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Administration								
	Expenditures							
		01-0010-4000	FT Wages	\$369,656	\$422,728	\$322,054	\$436,610	\$468,939
		01-0010-4001	PT Wages	\$2,828	\$6,735	\$6,677	\$8,440	\$9,128
		01-0010-4002	OT Wages	\$0	\$979	\$979	\$500	\$500
		01-0010-4100	FT Wage Related Expenses	\$66,192	\$75,657	\$58,146	\$78,658	\$81,659
		01-0010-4101	PT Wage Related Expenses	\$210	\$531	\$549	\$1,619	\$1,755
		01-0010-4102	Group Benefits	\$22,857	\$29,675	\$32,901	\$40,701	\$56,393
		01-0010-4103	WSIB	\$9,628	\$7,871	\$10,836	\$12,998	\$14,303
		01-0010-4200	Office Supplies & Equipment	\$1,479	\$1,310	\$1,066	\$1,300	\$1,750
		01-0010-4302	Communication (phone, fax, internet)	\$1,371	\$1,647	\$1,083	\$754	\$1,574
		01-0010-4303	Professional Fees - Legal	\$53,572	\$84,012	\$251,394	\$28,500	\$53,500
		01-0010-4305	Professional Fees - Engineering	\$50,736	\$44,239	\$37,060	\$44,423	\$23,145
		01-0010-4307	Events and Other	\$3,020	\$11,153	\$8,715	\$11,598	\$12,310
		01-0010-4308	Mileage	\$0	\$154	\$33	\$200	\$100
		01-0010-4309	Professional Development	\$6,725	\$2,674	\$11,557	\$12,300	\$18,621
		01-0010-4311	Membership and Subscription Fees	\$10,736	\$16,348	\$16,571	\$17,025	\$17,282
		01-0010-4312	Meals	\$0	\$0	\$0	\$100	\$400
		01-0010-4313	Travel - Accomodations & Parking	\$458	\$0	\$0	\$500	\$200
		01-0010-4314	Travel - Air Fare	\$0	\$0	\$0	\$500	\$200
		01-0010-4315	Insurance	\$15,801	\$37,794	\$43,303	\$48,711	\$51,896
		01-0010-4316	Advertising	\$2,695	\$2,032	\$4,144	\$13,510	\$2,715
		01-0010-4317	Professional Fees - Ground Water Monitoring	\$5,715	\$4,803	\$4,908	\$4,000	\$4,000
		01-0010-4320	Contract Services	\$28,525	\$47,709	\$99,547	\$57,790	\$34,394
		01-0010-4321	Clothing, Safety Allowance	\$777	\$207	\$0	\$500	\$2,710
		01-0010-4600	Heritage Financial Incentive Program	\$0	\$0	\$1,000	\$0	\$10,600
	Expenditures Total			\$652,979	\$798,259	\$912,524	\$821,237	\$868,072
	ReserveTransfers							
		01-0013-3110	Transfer from Heritage Financial Incentive Program	\$0	\$0	\$0	\$0	-\$10,600
	ReserveTransfers Total			\$0	\$0	\$0	\$0	-\$10,600
	Revenues							
		01-0015-1110	Agreement, Commissioner, FOI, Photocopy	-\$6,876	-\$2,212	-\$1,567	-\$2,156	-\$2,223
		01-0015-1130	Engineering, Environmental and Legal Fees Recovered	-\$29,591	-\$12,535	-\$7,518	-\$10,000	-\$10,000
		01-0015-1150	Recoveries from Staff Events	\$0	-\$995	-\$1,042	-\$1,300	-\$1,000
		01-0015-1155	Nestle Agreement	-\$500	-\$500	-\$500	-\$500	-\$500
		01-0015-3738	Other recoveries	-\$20	\$0	-\$100	-\$500	-\$500
		01-0015-4300	Ontario Cannabis Legalization Implementation Fund	-\$5,000	\$0	\$0	\$0	\$0
	Revenues Total			-\$41,987	-\$16,241	-\$10,727	-\$14,456	-\$14,223

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Building								
	Expenditures							
		01-0020-4000	FT Wages	\$270,967	\$305,284	\$292,316	\$324,944	\$407,637
		01-0020-4001	PT Wages	\$0	\$0	\$0	\$0	\$0
		01-0020-4002	OT Wages	\$0	\$737	\$0	\$500	\$500
		01-0020-4100	FT Wage Related Expenses	\$48,852	\$54,684	\$54,107	\$59,457	\$75,242
		01-0020-4101	PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		01-0020-4102	Group Benefits	\$31,823	\$33,637	\$32,755	\$36,805	\$47,039
		01-0020-4103	WSIB	\$7,958	\$6,998	\$9,502	\$10,136	\$12,856
		01-0020-4199	Computer Software & Hardware	\$131	\$61	\$511	\$300	\$300
		01-0020-4200	Office Supplies & Equipment	\$1,871	\$927	\$1,385	\$1,500	\$1,500
		01-0020-4203	Fuel	\$2,237	\$3,780	\$0	\$2,016	\$2,116
		01-0020-4220	Vehicle Maintenance	\$322	\$868	\$1,586	\$1,000	\$1,000
		01-0020-4301	Postage	\$539	\$547	\$810	\$1,000	\$850
		01-0020-4302	Communication (phone, fax, internet)	\$2,960	\$3,592	\$2,748	\$3,196	\$4,397
		01-0020-4303	Professional Fees - Legal	\$32,964	\$7,871	\$17,916	\$20,000	\$35,000
		01-0020-4304	Professional Fees - Audit	\$7,767	\$6,374	\$6,405	\$6,600	\$6,600
		01-0020-4305	Professional Fees - Engineering	\$54,273	\$3,730	\$1,593	\$40,000	\$5,000
		01-0020-4308	Mileage	\$133	\$186	\$743	\$500	\$750
		01-0020-4309	Professional Development	\$3,123	\$4,508	\$5,348	\$13,309	\$11,404
		01-0020-4311	Membership and Subscription Fees	\$3,250	\$3,784	\$4,663	\$4,711	\$5,431
		01-0020-4312	Meals	\$0	\$0	\$49	\$250	\$100
		01-0020-4313	Travel - Accomodations & Parking	\$0	\$938	\$1,262	\$2,000	\$2,000
		01-0020-4315	Insurance	\$4,520	\$10,541	\$13,391	\$13,547	\$14,509
		01-0020-4316	Advertising	\$892	\$418	\$2,240	\$1,715	\$898
		01-0020-4318	Vehicle Plates	\$165	\$125	\$0	\$125	\$125
		01-0020-4320	Contract Services	\$49,254	\$55,272	\$68,686	\$72,503	\$84,276
		01-0020-4321	Clothing, Safety Allowance	\$300	\$519	\$720	\$720	\$980
		01-0020-4322	Emergency Management	\$467	\$508	\$554	\$530	\$566
		01-0020-4323	Municipal Office Costs Recovered from Building Department	\$20,922	\$21,676	\$22,919	\$20,387	\$20,289
		01-0020-4500	Bank Service Charges	\$6,591	\$5,402	\$4,751	\$5,400	\$5,100
	Expenditures Total			\$552,280	\$532,965	\$546,960	\$643,150	\$746,465
	ReserveTransfers							
		01-0013-3150	Contribution to Building Surplus RF	\$80,971	\$39,059	\$466,939	\$0	\$0
			Transfer from Building Surplus RF	\$0	\$0	\$0	-\$103,910	-\$58,696
	ReserveTransfers Total			\$80,971	\$39,059	\$466,939	-\$103,910	-\$58,696
	Revenues							
		01-0015-1185	Online Service Fee	-\$2,571	-\$4,447	-\$1,709	-\$4,300	-\$3,000
		01-0015-1192	Reproduction of Digital Drawings	-\$676	-\$371	\$0	-\$350	-\$100
		01-0015-3742	Other recoveries	-\$3,000	\$0	\$0	-\$500	-\$500
		01-0017-7210	Designated Structures Permit	-\$3,010	-\$2,265	-\$473	-\$2,000	-\$2,000

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Building	Revenues	01-0017-7211	Tent or Marquee Application Fee	-\$1,512	-\$3,520	-\$1,185	-\$3,500	-\$1,500
		01-0017-7242	Transfer of Permit	-\$161	-\$984	-\$176	-\$500	-\$181
		01-0017-7243	Revision to Approved Plans	-\$5,653	-\$2,796	-\$3,186	-\$4,700	-\$4,000
		01-0017-7244	Alternative Solution Application	-\$518	-\$528	\$0	-\$569	-\$586
		01-0017-7250	Residential Building Permits	-\$500,059	-\$470,724	-\$275,744	-\$420,000	-\$408,000
		01-0017-7251	Institutional, Commercial & Industrial Building Permits	-\$14,273	-\$9,355	-\$708,939	-\$31,080	-\$200,000
		01-0017-7252	Farm Building Permits	-\$28,223	-\$27,898	\$0	-\$24,000	-\$20,000
		01-0017-7253	Demolition Permits	-\$1,288	-\$2,624	-\$1,760	-\$1,500	-\$1,900
		01-0017-7254	Occupancy Permits	-\$10,465	-\$5,658	-\$2,276	-\$5,700	-\$5,700
		01-0017-7255	Sign Permits	-\$1,614	-\$548	-\$295	-\$1,250	-\$1,000
		01-0017-7257	Septic System Permit - New	-\$52,316	-\$35,203	-\$14,789	-\$34,000	-\$34,000
		01-0017-7258	Septic System Permit - Alter	-\$7,752	-\$4,940	-\$3,192	-\$4,940	-\$4,940
		01-0017-7291	Inspection of works not ready	-\$161	-\$164	-\$176	-\$352	-\$362
	Revenues Total			-\$633,251	-\$572,025	-\$1,013,899	-\$539,241	-\$687,769

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
By-law								
	Expenditures							
		01-0140-4000	FT Wages	\$0	\$33,003	\$55,857	\$63,243	\$83,976
		01-0140-4001	PT Wages	\$105	\$0	\$340	\$700	\$700
		01-0140-4002	OT Wages	\$0	\$330	\$330	\$500	\$500
		01-0140-4100	FT Wage Related Expenses	\$0	\$6,052	\$10,774	\$11,803	\$15,715
		01-0140-4101	PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		01-0140-4102	Group Benefits	\$0	\$1,328	\$5,041	\$5,139	\$7,187
		01-0140-4103	WSIB	\$0	\$471	\$1,982	\$2,084	\$2,745
		01-0140-4200	Office Supplies & Equipment	\$40	\$107	\$341	\$150	\$150
		01-0140-4203	Fuel	\$0	\$413	\$0	\$2,016	\$2,117
		01-0140-4208	Signage - 911 Signs	\$1,836	\$1,673	\$360	\$1,800	\$1,200
		01-0140-4220	Vehicle Maintenance	\$0	\$107	\$602	\$500	\$500
		01-0140-4302	Communication (phone, fax, internet)	\$1,583	\$1,331	\$665	\$752	\$1,144
		01-0140-4303	Professional Fees - Legal	\$40,364	\$56,189	\$97,319	\$30,000	\$76,000
		01-0140-4305	Professional Fees - Engineering	\$19,417	\$22,194	\$29,835	\$18,000	\$22,000
		01-0140-4308	Mileage	\$14	\$784	\$0	\$500	\$250
		01-0140-4309	Professional Development	\$102	\$2,173	\$1,630	\$1,900	\$3,631
		01-0140-4312	Meals	\$0	\$120	\$0	\$50	\$100
		01-0140-4313	Travel - Accomodations & Parking	\$0	\$1,577	\$0	\$250	\$250
		01-0140-4315	Insurance	\$0	\$0	\$10,586	\$10,653	\$12,064
		01-0140-4316	Advertising	\$0	\$1,351	\$0	\$1,500	\$1,000
		01-0140-4318	Vehicle Plates	\$0	\$0	\$0	\$125	\$125
		01-0140-4320	Contract Services	\$57,480	\$38,209	\$17,278	\$17,928	\$27,725
		01-0140-4321	Clothing, Safety Allowance	\$0	\$1,385	\$150	\$260	\$260
		01-0140-4324	Livestock Loss	\$780	\$0	\$0	\$353	\$353
		01-0140-4311	Membership and Subscription Fees	\$0	\$240	\$363	\$240	\$652
		01-0140-4207	Public Education	\$0	\$0	\$0	\$0	\$500
	Expenditures Total			\$121,721	\$169,034	\$233,453	\$170,446	\$260,843
	ReserveTransfers							
		01-0013-3090	Transfer from Capital Carry-forward	-\$11,494	\$0	\$0	\$0	\$0
	ReserveTransfers Total			-\$11,494	\$0	\$0	\$0	\$0
	Revenues							
		01-0015-1000	Lottery Licences	\$0	-\$30	-\$42	-\$100	-\$50
		01-0015-1255	Sign Permits	-\$269	\$0	\$0	-\$113	-\$116
		01-0015-1260	Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
		01-0015-1270	Engineering, Environmental and Legal Fees Recovered	-\$19,891	-\$24,167	-\$35,108	-\$13,000	-\$31,500
		01-0015-1280	Site Alteration Agreement	-\$9,717	-\$2,056	-\$9,947	-\$4,000	-\$20,000
		01-0015-3744	Other recoveries	-\$370	-\$400	-\$995	-\$257	-\$588
		01-0015-5240	Ontario Wildlife Damage Compensation	-\$810	\$0	\$0	-\$353	-\$353
		01-0017-7220	Dog Tags and Kennel Licences	-\$12,948	-\$13,336	-\$13,357	-\$13,876	-\$14,088
		01-0017-7230	Municipal addressing signs and posts	-\$3,211	-\$1,264	-\$522	-\$2,180	-\$1,650

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
By-law	Revenues	01-0017-7270	Septic Compliance Letter	-\$1,320	-\$794	-\$770	-\$1,117	-\$1,000
		01-0017-7280	Special Events Permit	\$0	\$0	-\$1,074	-\$1,711	-\$1,000
		01-0017-7281	Swimming Pool Enclosure Permit	-\$8,874	-\$7,925	-\$1,221	-\$8,177	-\$6,000
		01-0017-7282	Liquor License Letter	\$0	\$0	\$0	-\$177	-\$182
		01-0017-7283	Filming Permit Fee	-\$518	-\$528	\$0	-\$570	-\$587
		01-0017-7284	Property Standards Appeal Fee	-\$528	\$0	\$0	-\$290	-\$299
		01-0017-7285	Publicized Display Fees	\$0	\$0	\$0	-\$300	-\$154
		01-0017-7286	Reinspection Fee	\$0	\$0	\$0	-\$375	-\$77
	Revenues Total			-\$58,457	-\$50,500	-\$63,034	-\$46,596	-\$77,644

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Corporate								
	Expenditures							
		01-0150-4501	Taxes written off (Twp share only)	\$125,149	\$24,928	\$31,741	\$32,000	\$32,000
		01-0150-4700	Conservation Authorities Levy Payment	\$174,553	\$177,805	\$184,296	\$184,294	\$192,122
	Expenditures Total			\$299,702	\$202,733	\$216,037	\$216,294	\$224,122
	ReserveTransfers							
		01-0013-3090	Transfer from Capital Carry-forward	-\$87,616	\$0	-\$27,056	-\$27,056	-\$32,966
		01-0013-3100	Transfer from Operating Carryforward	-\$24,400	-\$41,500	-\$2,519	\$0	-\$51,531
		01-0013-3185	Contribution to Legal Contingency	\$50,000	\$0	\$0	\$0	\$25,000
			Transfer from Legal Contingency	\$0	\$0	\$0	\$0	\$0
		01-0013-3095	Contribution to Administrative Studies	\$0	\$0	\$0	\$0	\$200,000
		01-0013-3195	Transfer from Insurance Contingency	\$0	\$0	\$0	-\$10,000	-\$10,000
			Contribution to Insurance Contingency	\$25,000	\$10,000	\$25,000	\$25,000	\$0
	ReserveTransfers Total			-\$37,016	-\$31,500	-\$4,575	-\$12,056	\$130,503
	Revenues							
		01-0014-1220	Supplemental Billings	-\$112,591	-\$180,076	-\$229,277	-\$137,000	-\$366,000
		01-0015-3743	Donations	\$0	\$0	\$0	\$0	\$0
		01-0017-2310	Mun Tax Assistance	-\$27,173	-\$27,717	-\$28,726	-\$28,726	-\$29,066
		01-0017-2320	Host Kilmer (Service Ontario)	-\$30,599	-\$31,771	-\$34,078	-\$34,078	-\$36,410
		01-0017-2330	Ontario Hydro	-\$12,147	-\$12,147	-\$11,950	-\$12,147	-\$11,950
		01-0017-2340	Metrolinx	-\$11,261	-\$11,692	-\$14,249	-\$12,118	-\$13,744
		01-0017-2360	Hydro One	-\$6,310	-\$6,310	-\$6,310	-\$6,310	-\$6,310
		01-0017-2400	Grant Guelph Junction Railway	-\$5,330	-\$824	-\$718	-\$824	-\$718
		01-0017-2500	Puslinch Landfill/Wellington County	-\$8,511	-\$8,581	-\$8,651	-\$8,651	-\$8,732
		01-0017-2600	City of Guelph	-\$36,731	-\$37,035	-\$37,334	-\$37,334	-\$37,684
		01-0017-2700	University of Guelph	-\$723	-\$750	-\$778	-\$778	-\$1,123
		01-0017-2800	CN Railway	-\$1,316	-\$356	-\$311	-\$356	-\$311
		01-0017-2900	CP Railway	-\$7,804	-\$1,206	-\$1,052	-\$1,206	-\$1,052
		01-0017-5110	OMPF	-\$419,800	-\$422,200	-\$423,100	-\$423,100	-\$433,800
		01-0017-7510	Penalties - Property Taxes	-\$120,797	-\$58,816	-\$51,101	-\$90,000	-\$75,000
		01-0017-7520	Interest - Tax Arrears	-\$100,960	-\$157,324	-\$208,522	-\$120,000	-\$155,000
		01-0017-7672	Interest on General	-\$62,819	-\$198,680	-\$413,791	-\$97,000	-\$210,000
		01-0017-7770	Other Revenues	-\$355	-\$356	\$0	\$0	\$0
	Revenues Total			-\$965,228	-\$1,155,841	-\$1,469,948	-\$1,009,627	-\$1,386,901

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Council								
	Expenditures							
		01-0180-4001	PT Wages	\$101,461	\$105,549	\$98,876	\$109,440	\$113,818
		01-0180-4101	PT Wage Related Expenses	\$5,732	\$6,175	\$6,190	\$8,646	\$8,992
		01-0180-4102	Group Benefits	\$24,576	\$22,945	\$18,721	\$24,659	\$21,100
		01-0180-4200	Office Supplies & Equipment	\$0	\$76	\$47	\$200	\$200
		01-0180-4308	Mileage	\$0	\$229	\$231	\$800	\$200
		01-0180-4309	Professional Development	\$180	\$1,425	\$1,216	\$3,200	\$1,500
		01-0180-4311	Membership and Subscription Fees	\$0	\$0	\$0	\$0	\$0
		01-0180-4312	Meals	\$0	\$0	\$46	\$200	\$100
		01-0180-4313	Travel - Accomodations & Parking	\$0	\$1,673	\$508	\$3,500	\$1,500
		01-0180-4314	Travel - Air Fare	\$0	\$0	\$0	\$500	\$200
	Expenditures Total			\$131,950	\$138,071	\$125,835	\$151,145	\$147,609

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Elections								
	Expenditures							
		01-0120-4001	Per Diems	\$0	\$2,640	\$0	\$0	\$0
		01-0120-4200	Office Supplies & Equipment	\$0	\$2,561	\$0	\$0	\$0
		01-0120-4208	Signage	\$0	\$80	\$0	\$0	\$0
		01-0120-4301	Postage	\$0	\$3,109	\$0	\$0	\$0
		01-0120-4304	Professional Fees - Audit	\$0	\$0	\$47	\$1,550	\$0
		01-0120-4309	Professional Development	\$0	\$948	\$0	\$0	\$0
		01-0120-4316	Advertising	\$0	\$9,593	\$0	\$0	\$0
		01-0120-4320	Contract Services	\$1,476	\$43,708	\$1,883	\$1,476	\$1,883
	Expenditures Total			\$1,476	\$62,640	\$1,929	\$3,026	\$1,883
	ReserveTransfers							
		01-0013-3115	Contribution to Elections	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750
			Transfer From Elections	\$0	-\$55,000	\$0	\$0	\$0
	ReserveTransfers Total			\$13,750	-\$41,250	\$13,750	\$13,750	\$13,750
	Revenues							
		01-0015-3737	Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
		01-0120-4306	Nomination Fees	\$0	\$0	\$0	\$0	\$0
	Revenues Total			\$0	\$0	\$0	\$0	\$0

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Finance								
	Expenditures							
		01-0100-4000	FT Wages	\$335,392	\$368,500	\$299,956	\$405,233	\$402,467
		01-0100-4001	PT Wages	\$0	\$0	\$49,126	\$0	\$0
		01-0100-4002	OT Wages	\$2,944	\$3,235	\$2,642	\$500	\$500
		01-0100-4100	FT Wage Related Expenses	\$59,215	\$63,405	\$57,043	\$73,987	\$74,335
		01-0100-4101	PT Wage Related Expenses	\$0	\$0	\$5,659	\$0	\$0
		01-0100-4102	Group Benefits	\$40,939	\$44,498	\$44,661	\$48,136	\$45,908
		01-0100-4103	WSIB	\$9,278	\$7,562	\$11,110	\$12,622	\$12,370
		01-0100-4199	Computer Software & Hardware	\$536	\$884	\$1,758	\$1,000	\$1,000
		01-0100-4200	Office Supplies & Equipment	\$4,001	\$5,354	\$6,697	\$5,000	\$5,000
		01-0100-4301	Postage	\$13,729	\$13,011	\$14,061	\$12,200	\$13,300
		01-0100-4302	Communication (phone, fax, internet)	\$4,627	\$4,536	\$4,487	\$5,518	\$6,119
		01-0100-4304	Professional Fees - Audit	\$18,122	\$14,873	\$14,944	\$15,400	\$15,400
		01-0100-4308	Mileage	\$32	\$151	\$0	\$200	\$100
		01-0100-4309	Professional Development	\$2,109	\$2,848	\$1,641	\$4,559	\$3,868
		01-0100-4311	Membership and Subscription Fees	\$3,002	\$3,020	\$3,387	\$3,114	\$2,153
		01-0100-4312	Meals	\$0	\$62	\$0	\$100	\$100
		01-0100-4313	Travel - Accomodations & Parking	\$0	\$920	\$0	\$1,000	\$300
		01-0100-4316	Advertising and Tax Sale Expenses	\$25,371	\$13,887	\$26,353	\$12,994	\$13,994
		01-0100-4320	Contract Services	\$65,659	\$69,521	\$69,043	\$64,667	\$88,438
		01-0100-4322	Emergency Management	\$1,089	\$1,185	\$1,292	\$1,236	\$1,322
		01-0100-4326	Environmental Service - Garbage Bags	\$0	\$4,176	\$10,400	\$4,000	\$6,488
		01-0100-4450	COVID-19 Incremental Expenses	\$16,850	\$11,483	\$0	\$0	\$0
		01-0100-4500	Bank Service Charges	\$15,379	\$12,056	\$11,108	\$11,000	\$11,000
		01-0100-4502	Other written off (non collectible inv's)	\$11,886	\$10,725	\$10,141	\$0	\$0
		01-0100-4505	Debt Interest Repayment	\$0	\$0	\$0	\$0	\$0
		01-0100-4600	Community Grants	\$34,180	\$22,029	\$11,982	\$12,115	\$16,870
	Expenditures Total			\$664,339	\$677,923	\$657,490	\$694,582	\$721,031
	Revenues							
		01-0015-1160	Advertising, Legal, and Realtax Fees Recovered	-\$23,929	-\$12,175	-\$20,591	-\$14,000	-\$20,000
		01-0015-1170	NSF Fees	-\$600	-\$560	-\$1,164	-\$604	-\$700
		01-0015-1180	Online Service Fee	-\$6,642	-\$2,109	-\$2,489	-\$2,000	-\$2,500
		01-0015-3120	Tax Certificates	-\$10,260	-\$8,640	-\$10,209	-\$8,940	-\$9,500
		01-0015-3739	Other Recoveries	-\$7,104	-\$1,191	-\$709	-\$1,500	-\$1,000
		01-0015-5120	Provincial Safe Restart - COVID-19 Operating Grant	-\$159,882	\$0	\$0	\$0	\$0
		01-0017-7780	Garbage bags	\$0	-\$4,213	-\$9,634	-\$4,000	-\$6,488
	Revenues Total			-\$208,417	-\$28,887	-\$44,796	-\$31,044	-\$40,188

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Fire and Rescue								
	Expenditures							
		01-0040-4001	PT Wages	\$450,424	\$475,836	\$425,389	\$380,151	\$406,850
		01-0040-4101	PT Wage Related Expenses	\$35,290	\$38,417	\$36,894	\$33,958	\$39,019
		01-0040-4102	Group Benefits	\$18,762	\$19,657	\$16,971	\$18,903	\$29,591
		01-0040-4103	WSIB	\$12,553	\$9,759	\$13,046	\$12,431	\$16,665
		01-0040-4200	Office Supplies & Equipment	\$1,310	\$1,039	\$616	\$1,500	\$1,000
		01-0040-4203	Fuel	\$12,684	\$22,055	\$0	\$19,350	\$20,318
		01-0040-4205	Equipment Maintenance & Supplies	\$30,345	\$20,097	\$14,419	\$25,000	\$22,000
		01-0040-4206	Oxygen & Medical Supplies	\$2,003	\$5,375	\$2,402	\$3,100	\$3,100
		01-0040-4207	Public Education	\$693	\$816	\$3,000	\$3,000	\$3,000
		01-0040-4220	Vehicle Maintenance	\$44,691	\$63,687	\$52,285	\$40,000	\$52,000
		01-0040-4302	Communication (phone, fax, internet)	\$10,381	\$10,068	\$6,985	\$6,117	\$5,688
		01-0040-4308	Mileage	\$735	\$929	\$1,693	\$2,000	\$1,500
		01-0040-4309	Professional Development	\$23,389	\$13,281	\$17,909	\$18,370	\$18,370
		01-0040-4311	Membership and Subscription Fees	\$3,100	\$2,206	\$2,140	\$3,585	\$3,740
		01-0040-4312	Meals	\$479	\$715	\$509	\$1,000	\$700
		01-0040-4313	Travel - Accomodations & Parking	\$189	\$36	\$942	\$2,500	\$200
		01-0040-4315	Insurance	\$13,724	\$37,967	\$52,930	\$53,264	\$60,318
		01-0040-4316	Advertising	\$219	\$0	\$901	\$1,000	\$500
		01-0040-4318	Vehicle Plates	\$165	\$390	\$265	\$265	\$265
		01-0040-4319	Permits	\$490	\$507	\$541	\$507	\$541
		01-0040-4320	Contract Services	\$89,919	\$142,070	\$206,764	\$199,734	\$164,381
		01-0040-4321	Clothing, Safety Allowance	\$12,967	\$21,046	\$9,473	\$21,252	\$21,252
		01-0040-4000	FT Wages	\$0	\$0	\$0	\$0	\$105,914
		01-0040-4100	FT Wage Related Expenses	\$0	\$0	\$0	\$0	\$19,029
	Expenditures Total			\$764,515	\$885,952	\$866,073	\$846,988	\$995,940
	Revenues							
		01-0015-3210	Information/Fire Reports	-\$699	-\$714	-\$599	-\$513	-\$616
		01-0015-3215	Other recoveries	-\$2,856	-\$1,972	-\$1,568	-\$9,437	-\$9,437
		01-0015-3230	Open Burning Permit and Inspection	-\$14,661	-\$13,423	-\$14,813	-\$15,000	-\$15,000
		01-0015-3235	Burning Permit Violations	-\$977	\$0	\$0	-\$1,086	-\$543
		01-0015-3245	Fire Extinguisher Training	-\$326	-\$190	\$0	-\$563	-\$264
		01-0015-3250	Water Tank Locks	\$0	\$0	\$0	-\$20	-\$21
		01-0015-3260	Fireworks Permits	-\$103	-\$105	\$0	-\$113	-\$116
		01-0015-3270	Occupancy Load	\$0	\$0	\$0	\$0	\$0
		01-0015-3280	Fire Safety Plan Review	-\$124	\$0	-\$133	-\$273	-\$140
		01-0015-3290	Post Fire Watch	\$0	\$0	\$0	\$0	\$0
		01-0015-3320	Key Boxes	-\$460	\$0	\$0	-\$505	-\$173
		01-0015-3330	Inspections	\$0	\$0	\$0	\$0	\$0
		01-0015-3340	Motor Vehicle Emergency Responses	-\$70,323	-\$89,967	-\$93,806	-\$93,361	-\$93,361
		01-0015-3350	Fire Alarm False Alarm Calls	\$0	\$0	\$0	\$0	\$0
		01-0015-5220	Office of the Fire Marshal Grants	-\$6,400	\$0	\$0	\$0	\$0
	Revenues Total			-\$96,927	-\$106,372	-\$110,918	-\$120,871	-\$119,670

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Fire and Rescue								
Library								
	Expenditures							
		01-0090-4204	Library Water Monitoring	\$2,357	\$2,656	\$3,034	\$2,250	\$2,500
		01-0090-4600	Library Rent for Historical society	\$5,117	\$4,819	\$5,603	\$5,440	\$5,440
	Expenditures Total			\$7,474	\$7,475	\$8,637	\$7,690	\$7,940
	Revenues							
		01-0015-4224	Library Costs Recovered from County	-\$3,632	-\$3,313	-\$9,440	-\$3,300	-\$3,472
	Revenues Total			-\$3,632	-\$3,313	-\$9,440	-\$3,300	-\$3,472

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Municipal Office								
	Expenditures							
		01-0170-4201	Hydro	\$14,285	\$16,584	\$19,173	\$15,000	\$16,200
		01-0170-4202	Heat	\$12,249	\$13,352	\$14,298	\$11,500	\$12,600
		01-0170-4204	Water Protection	\$895	\$1,073	\$1,747	\$1,000	\$1,200
		01-0170-4215	Cleaning, Maint & supplies for Bldg	\$28,482	\$25,278	\$27,918	\$25,946	\$22,600
		01-0170-4216	Kitchen Supplies and Equipment	\$4,904	\$5,421	\$5,452	\$4,500	\$5,000
		01-0170-4217	Waste Removal	\$2,585	\$3,035	\$3,799	\$2,712	\$3,000
		01-0170-4222	Outdoor Maintenance of Building	\$2,191	\$238	\$288	\$1,300	\$1,000
		01-0170-4320	Contract Services	\$4,151	\$7,275	\$3,722	\$6,000	\$6,030
	Expenditures Total			\$69,741	\$72,255	\$76,396	\$67,958	\$67,630
	Revenues							
		01-0015-3745	Municipal Office Costs Recovered from Building Department	-\$20,922	-\$21,676	-\$22,919	-\$20,387	-\$20,289
	Revenues Total			-\$20,922	-\$21,676	-\$22,919	-\$20,387	-\$20,289

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
ORC								
	Expenditures							
		01-0080-4000	FT Wages	\$45,131	\$46,971	\$49,599	\$58,906	\$61,277
		01-0080-4001	PT Wages	\$20,160	\$36,406	\$39,486	\$33,272	\$27,274
		01-0080-4002	OT Wages	\$368	\$5,045	\$3,118	\$4,000	\$4,000
		01-0080-4100	FT Wage Related Expenses	\$9,401	\$8,909	\$9,668	\$11,707	\$12,189
		01-0080-4101	PT Wage Related Expenses	\$907	\$2,156	\$4,449	\$6,382	\$5,243
		01-0080-4102	Group Benefits	\$7,168	\$2,218	\$4,387	\$5,350	\$9,947
		01-0080-4103	WSIB	\$1,969	\$1,973	\$3,155	\$3,145	\$3,008
		01-0080-4200	Office Supplies & Equipment	\$223	\$81	\$70	\$150	\$100
		01-0080-4201	Hydro	\$21,484	\$21,936	\$30,484	\$25,000	\$25,000
		01-0080-4202	Heat	\$4,932	\$6,362	\$5,143	\$6,000	\$5,500
		01-0080-4204	Water Protection	\$833	\$1,278	\$958	\$1,000	\$1,000
		01-0080-4205	Equipment Maintenance & Supplies	\$4,065	\$11,273	\$13,578	\$6,870	\$9,000
		01-0080-4215	Bldg-Cleaning, Maint,Supplies Interior	\$2,928	\$8,563	\$8,829	\$5,800	\$6,500
		01-0080-4217	Waste Removal	\$2,038	\$2,389	\$3,031	\$2,135	\$2,400
		01-0080-4222	Bldg-Cleaning, Maint,Supplies Exterior	\$5,014	\$19,900	\$7,407	\$8,000	\$8,000
		01-0080-4302	Communication (phone, fax, internet)	\$2,851	\$2,583	\$2,769	\$2,616	\$2,760
		01-0080-4308	Mileage	\$0	\$0	\$0	\$100	\$100
		01-0080-4309	Professional Development	\$0	\$0	\$0	\$1,000	\$0
		01-0080-4311	Membership and Subscription Fees	\$0	\$0	\$0	\$150	\$0
		01-0080-4312	Meals	\$0	\$0	\$0	\$50	\$50
		01-0080-4315	Insurance	\$3,321	\$8,432	\$10,586	\$10,653	\$12,064
		01-0080-4316	Advertising	\$175	\$1,323	\$418	\$2,100	\$1,000
		01-0080-4320	Contract Services	\$791	\$1,118	\$605	\$1,615	\$1,471
		01-0080-4321	Clothing, Safety Allowance	\$0	\$452	\$813	\$600	\$600
	Expenditures Total			\$133,759	\$189,366	\$198,552	\$196,600	\$198,482
	Revenues							
		01-0015-2600	Ice Rental - Prime	\$0	-\$36,021	-\$23,542	-\$38,808	-\$38,100
		01-0015-2700	Ice Rental - Non-Prime	\$0	-\$583	\$0	-\$628	-\$647
		01-0015-2800	Arena Summer Rentals	-\$12,850	-\$10,991	-\$6,048	-\$13,000	-\$10,310
		01-0015-2900	Gymnasium Rental	-\$3,948	-\$19,116	-\$27,107	-\$25,000	-\$25,775
		01-0015-3000	Rink Board and Ball Diamond Advertising	\$0	-\$1,518	-\$1,197	-\$1,617	-\$1,235
		01-0015-3735	Other Recoveries	\$0	-\$369	-\$353	-\$400	-\$400
	Revenues Total			-\$16,797	-\$68,599	-\$58,248	-\$79,453	-\$76,467

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Parks								
	Expenditures							
		01-0110-4000	FT Wages	\$30,311	\$42,624	\$116,696	\$110,523	\$119,359
		01-0110-4001	PT Wages	\$0	\$0	\$0	\$0	\$0
		01-0110-4002	OT Wages	\$255	\$2,486	\$2,607	\$1,000	\$1,000
		01-0110-4100	FT Wage Related Expenses	\$5,480	\$8,001	\$21,818	\$21,124	\$22,746
		01-0110-4101	PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
		01-0110-4102	Group Benefits	\$439	\$6,377	\$14,680	\$15,218	\$15,485
		01-0110-4103	WSIB	\$920	\$852	\$3,610	\$3,647	\$3,912
		01-0110-4201	Hydro	\$2,618	\$2,843	\$3,650	\$2,700	\$2,800
		01-0110-4203	Fuel	\$5,687	\$5,877	\$0	\$3,534	\$3,711
		01-0110-4204	Water Protection	\$0	\$0	\$0	\$500	\$200
		01-0110-4205	Equipment Maintenance & Supplies	\$2,332	\$1,831	\$4,196	\$1,800	\$2,800
		01-0110-4220	Vehicle Maintenance	\$263	\$46	\$350	\$0	\$350
		01-0110-4222	Maintenance Grounds	\$7,689	\$12,369	\$6,909	\$13,000	\$13,000
		01-0110-4315	Insurance	\$3,385	\$8,432	\$10,586	\$10,653	\$12,064
		01-0110-4316	Advertising	\$0	\$1,440	\$0	\$2,100	\$1,000
		01-0110-4320	Contract Services	\$684	\$728	\$794	\$2,294	\$2,294
	Expenditures Total			\$60,063	\$93,906	\$185,896	\$188,092	\$200,720
	Revenues							
		01-0015-2200	Horse Paddock Rental	\$0	-\$53	-\$91	-\$57	-\$74
		01-0015-2300	Picnic Shelter	-\$518	-\$1,075	-\$1,013	-\$1,159	-\$1,159
		01-0015-2400	Ball Diamond Rentals	-\$7,387	-\$7,879	-\$9,968	-\$8,475	-\$10,277
		01-0015-2450	Soccer Field Rentals	-\$4,232	-\$4,103	-\$2,213	-\$4,423	-\$3,609
		01-0015-2500	Tennis Courts	\$0	\$0	\$0	-\$800	-\$800
		01-0015-3746	Other recoveries	\$100	-\$350	\$0	\$0	\$0
	Revenues Total			-\$12,037	-\$13,459	-\$13,285	-\$14,914	-\$15,919

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
PCC								
	Expenditures							
		01-0070-4000	FT Wages	\$59,255	\$65,522	\$63,632	\$70,429	\$132,018
		01-0070-4001	PT Wages	\$0	\$0	\$8,212	\$31,637	\$0
		01-0070-4002	OT Wages	\$1,184	\$1,322	\$3,165	\$500	\$500
		01-0070-4100	FT Wage Related Expenses	\$10,756	\$12,115	\$12,313	\$13,135	\$24,976
		01-0070-4101	PT Wage Related Expenses	\$0	\$0	\$355	\$6,069	\$0
		01-0070-4102	Group Benefits	\$8,381	\$8,513	\$9,397	\$9,409	\$17,627
		01-0070-4103	WSIB	\$1,822	\$1,545	\$2,486	\$3,354	\$4,307
		01-0070-4200	Office Supplies & Equipment	\$0	\$102	\$0	\$150	\$100
		01-0070-4201	Hydro	\$7,085	\$11,116	\$12,061	\$12,000	\$12,000
		01-0070-4202	Heat	\$4,549	\$3,782	\$6,402	\$4,300	\$4,500
		01-0070-4204	Water Protection	\$4,096	\$3,551	\$3,910	\$4,500	\$3,700
		01-0070-4215	Bldg-Cleaning, Maint,Supplies Interior	\$3,607	\$6,366	\$6,696	\$10,000	\$6,500
		01-0070-4216	Kitchen Supplies and Equipment	\$0	\$1,697	\$317	\$1,500	\$1,500
		01-0070-4217	Waste Removal	\$8,100	\$9,453	\$12,123	\$8,541	\$9,500
		01-0070-4222	Outdoor Maintenance of Building	\$5,360	\$3,753	\$4,040	\$4,000	\$4,400
		01-0070-4302	Communication (phone, fax, internet)	\$2,682	\$2,790	\$2,556	\$2,616	\$2,448
		01-0070-4308	Mileage	\$0	\$0	\$0	\$0	\$0
		01-0070-4309	Professional Development	\$0	\$0	\$0	\$0	\$0
		01-0070-4311	Membership and Subscription Fees	\$500	\$0	\$0	\$500	\$500
		01-0070-4312	Meals	\$0	\$0	\$0	\$0	\$0
		01-0070-4313	Travel - Accomodations & Parking	\$0	\$0	\$0	\$0	\$0
		01-0070-4315	Insurance	\$3,321	\$8,432	\$10,586	\$10,653	\$12,064
		01-0070-4316	Advertising	\$0	\$1,507	\$0	\$2,100	\$1,000
		01-0070-4320	Contract Services	\$4,349	\$3,630	\$3,164	\$4,502	\$5,033
		01-0070-4321	Clothing, Safety Allowance	\$208	\$172	\$292	\$260	\$260
	Expenditures Total			\$125,256	\$145,368	\$161,707	\$200,154	\$242,932
	Revenues							
		01-0015-3110	Hall - Prime	\$26	-\$15,587	-\$26,770	-\$29,365	-\$34,739
		01-0015-3115	Hall - Non-Prime	\$26	-\$14,975	-\$20,756	-\$19,969	-\$20,434
		01-0015-3130	Meeting Room	\$0	-\$4,143	-\$11,047	-\$13,427	-\$13,427
		01-0015-3135	Projector and Microphone Rental Fee	\$0	-\$26	\$0	\$0	\$0
		01-0015-3160	Licensed Events Using Patio	\$0	-\$181	-\$126	-\$285	-\$130
		01-0015-3170	Hall - Commercial Rentals	\$0	\$0	\$0	-\$1,547	-\$1,547
		01-0015-3180	Bartenders	\$0	-\$234	\$0	\$0	\$0
		01-0015-3200	Kitchen Facilities - Non-Prime	\$0	-\$686	-\$2,357	-\$3,143	-\$2,570
		01-0015-3220	Advertising Sign	-\$34	\$0	\$0	\$0	\$0
		01-0015-3736	Other Recoveries	\$0	-\$2,101	-\$6,081	-\$5,000	-\$5,000
		01-0015-5250	Recreation Conditional Grants	\$0	-\$1,804	-\$4,358	-\$5,167	-\$5,167
	Revenues Total			\$18	-\$39,737	-\$71,495	-\$77,903	-\$83,014

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
PDAC								
	Expenditures							
		01-0060-4001	Per Diems	\$4,362	\$4,240	\$4,337	\$4,923	\$5,120
		01-0060-4200	Office Supplies & Equipment	\$0	\$0	\$65	\$100	\$100
		01-0060-4308	Mileage	\$0	\$0	\$0	\$150	\$150
		01-0060-4309	Professional Development	\$0	\$0	\$400	\$500	\$500
		01-0060-4312	Meals	\$0	\$0	\$0	\$50	\$50
		01-0060-4313	Travel - Accomodations & Parking	\$0	\$0	\$0	\$500	\$200
	Expenditures Total			\$4,362	\$4,240	\$4,802	\$6,223	\$6,120

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Planning								
	Expenditures							
		01-0130-4000	FT Wages	\$68,699	\$74,060	\$71,429	\$79,061	\$114,373
		01-0130-4002	OT Wages	\$0	\$0	\$0	\$500	\$500
		01-0130-4100	FT Wage Related Expenses	\$12,333	\$13,471	\$13,647	\$14,564	\$21,230
		01-0130-4102	Group Benefits	\$5,459	\$5,620	\$5,977	\$6,112	\$9,746
		01-0130-4103	WSIB	\$2,074	\$1,708	\$2,491	\$2,602	\$3,733
		01-0130-4200	Office Supplies & Equipment	\$142	\$0	\$0	\$200	\$200
		01-0130-4302	Communication (phone, fax, internet)	\$28	\$0	\$42	\$100	\$100
		01-0130-4303	Professional Fees - Legal	\$4,821	\$25,843	\$174,191	\$17,000	\$52,000
		01-0130-4305	Professional Fees - Engineering	\$80,075	\$105,542	\$303,788	\$70,549	\$203,536
		01-0130-4308	Mileage	\$0	\$0	\$0	\$100	\$100
		01-0130-4309	Professional Development	\$371	\$0	\$182	\$800	\$800
		01-0130-4311	Membership and Subscription Fees	\$190	\$305	\$789	\$305	\$717
		01-0130-4312	Meals	\$0	\$0	\$0	\$50	\$50
		01-0130-4313	Travel - Accomodations & Parking	\$0	\$0	\$0	\$250	\$200
		01-0130-4316	Advertising	\$2,691	\$7,054	\$7,869	\$5,500	\$5,000
		01-0130-4317	Professional Fees - Water Monitoring	\$2,153	\$1,054	\$5,830	\$2,500	\$3,000
		01-0130-4320	Contract Services	\$38,435	\$74,115	\$24,944	\$49,990	\$42,440
		01-0130-4600	CIP Grants and other Economic Development Programs	\$0	\$9,024	\$0	\$0	\$19,854
	Expenditures Total			\$217,472	\$317,796	\$611,178	\$250,183	\$477,580
	ReserveTransfers							
		01-0013-3100	Transfer from Operating Carryforward	\$0	-\$7,500	\$0	\$0	-\$25,000
	ReserveTransfers Total			\$0	-\$7,500	\$0	\$0	-\$25,000
	Revenues							
		01-0015-1190	Engineering, Environmental and Legal Fees Recovered	-\$16,129	-\$45,544	-\$201,480	-\$115,000	-\$176,698
		01-0015-1200	Minor Variance	-\$28,142	-\$12,759	-\$23,075	-\$14,573	-\$22,370
		01-0015-1205	Agreements	\$0	-\$769	-\$2,556	-\$872	-\$2,635
		01-0015-1210	Part Lot Control Exemption By-law	\$0	\$0	\$0	\$0	\$0
		01-0015-1220	Site Plan Control	-\$97,157	-\$111,315	\$20,911	-\$10,500	-\$7,730
		01-0015-1225	Consent Review and Clearance	-\$3,753	-\$1,833	-\$3,388	-\$3,933	-\$3,180
		01-0015-1226	Ownership List Confirmation	-\$1,846	-\$1,656	-\$1,155	-\$1,463	-\$1,185
		01-0015-1227	Pre-Consultation	-\$18,125	-\$10,829	-\$19,232	-\$10,976	-\$19,988
		01-0015-1230	Zoning By-law Amendment	-\$74,845	-\$45,261	-\$7,500	-\$7,500	-\$7,731
		01-0015-1235	Telecommunication Tower Proposals	-\$543	\$0	\$0	-\$903	-\$2,890
		01-0015-1236	Lifting of Holding Designation Fee (Zoning)	-\$1,824	\$0	\$0	-\$668	-\$1,472
		01-0015-1240	Zoning By-law Amendment - Aggregate	\$0	\$0	\$0	-\$17,111	-\$17,641
		01-0015-1241	Garden Suites and Renewals (Zoning)	\$0	\$0	\$0	\$0	\$0
		01-0015-3240	Compliance Letter	-\$3,925	-\$2,888	-\$4,337	-\$3,022	-\$4,065
	Revenues Total			-\$246,290	-\$232,854	-\$241,811	-\$186,521	-\$267,585

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Public Works								
	Expenditures							
		01-0030-4000	FT Wages	\$409,925	\$482,710	\$430,615	\$502,682	\$530,974
		01-0030-4001	PT Wages	\$41,231	\$38,487	\$24,573	\$19,258	\$20,835
		01-0030-4002	OT Wages	\$22,250	\$44,563	\$31,305	\$27,795	\$27,795
		01-0030-4100	FT Wage Related Expenses	\$73,974	\$88,111	\$82,723	\$95,004	\$100,146
		01-0030-4101	PT Wage Related Expenses	\$3,970	\$5,697	\$3,417	\$3,694	\$4,005
		01-0030-4102	Group Benefits	\$49,418	\$54,703	\$54,681	\$58,241	\$63,845
		01-0030-4103	WSIB	\$13,828	\$13,197	\$16,995	\$17,460	\$18,072
		01-0030-4200	Office Supplies & Equipment	\$202	\$0	\$236	\$100	\$150
		01-0030-4201	Hydro	\$594	\$679	\$771	\$750	\$700
		01-0030-4203	Fuel	\$74,050	\$135,894	\$142,707	\$94,063	\$98,766
		01-0030-4205	Equipment Maintenance & Supplies	\$2,028	\$2,204	\$355	\$2,050	\$2,050
		01-0030-4208	Signage	\$25,497	\$12,295	\$14,233	\$14,500	\$14,500
		01-0030-4209	Pavement Markings	\$30,056	\$34,204	\$36,283	\$35,500	\$35,500
		01-0030-4210	Railway Maintenance and Upgrades	\$41,340	\$1,975	\$0	\$5,000	\$5,000
		01-0030-4211	Municipal Street Naming	\$0	\$5,280	\$0	\$1,000	\$1,000
		01-0030-4212	Maintenance Gravel	\$75,422	\$79,098	\$63,707	\$80,000	\$75,000
		01-0030-4213	Calcium	\$68,488	\$79,791	\$79,152	\$72,000	\$76,000
		01-0030-4214	Winter Maintenance	\$214,793	\$294,687	\$277,542	\$235,000	\$250,000
		01-0030-4217	Waste Removal	\$1,171	\$1,279	\$0	\$1,300	\$1,300
		01-0030-4218	Shop Overhead	\$7,724	\$12,206	\$5,704	\$7,400	\$7,400
		01-0030-4219	Road Maintenance supplies	\$57,203	\$30,999	\$33,691	\$35,400	\$35,400
		01-0030-4220	Vehicle Maintenance	\$27,517	\$65,034	\$45,696	\$46,500	\$42,000
		01-0030-4221	Speed Monitor	\$0	\$0	\$0	\$0	\$0
		01-0030-4222	Tree Maintenance Program	\$23,356	\$24,015	\$20,956	\$22,000	\$32,000
		01-0030-4224	Sidewalk Repairs	\$4,398	\$0	\$0	\$5,000	\$5,000
		01-0030-4302	Communication (phone, fax, internet)	\$2,832	\$3,761	\$2,026	\$2,040	\$2,100
		01-0030-4305	Professional Fees - Engineering	\$994	\$877	\$0	\$2,000	\$1,000
		01-0030-4308	Mileage	\$0	\$0	\$0	\$100	\$100
		01-0030-4309	Professional Development	\$0	\$0	\$0	\$1,420	\$1,200
		01-0030-4311	Membership and Subscription Fees	\$559	\$559	\$219	\$709	\$709
		01-0030-4312	Meals	\$0	\$0	\$0	\$50	\$350
		01-0030-4315	Insurance	\$20,406	\$55,369	\$74,102	\$74,570	\$84,446
		01-0030-4316	Advertising	\$350	\$3,562	\$212	\$2,000	\$1,500
		01-0030-4318	Vehicle Plates	\$5,547	\$11,813	\$6,595	\$6,595	\$6,595
		01-0030-4319	Permits	\$65	\$111	\$60	\$100	\$100
		01-0030-4320	Contract Services	\$31,156	\$33,821	\$50,347	\$49,807	\$74,778
		01-0030-4321	Clothing, Safety Allowance	\$2,021	\$2,279	\$2,200	\$2,800	\$2,800
		01-0030-4400	Street Lights: Repairs and Hydro Bills	\$20,528	\$11,999	\$14,082	\$14,850	\$14,850
	Expenditures Total			\$1,352,892	\$1,631,257	\$1,515,185	\$1,538,737	\$1,637,966
	ReserveTransfers							
		01-0013-3085	Transfer from Asset Management Discretionary Reserve	\$0	-\$1,975	\$0	-\$10,000	-\$10,000

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Public Works	ReserveTransfers	01-0013-3100	Transfer from Operating Carryforward	\$0	\$0	-\$27,110	-\$27,110	\$0
		01-0013-3205	Contribution from Winter Maintenance	\$0	-\$39,257	-\$42,542	\$0	\$0
			Contribution to Winter Maintenance	\$14,457	\$0	\$0	\$0	\$25,000
	ReserveTransfers Total			\$14,457	-\$41,232	-\$69,652	-\$37,110	\$15,000
	Revenues							
		01-0015-1290	Oversize-Overweight Load Permits	-\$103	-\$420	-\$339	-\$453	-\$232
		01-0015-2000	Third Party Cost Recovery	-\$16,370	-\$1,319	-\$500	\$0	-\$100
		01-0015-3310	Entrance Permit	-\$5,832	-\$1,647	-\$1,822	-\$4,745	-\$3,196
		01-0015-3315	Municipal Street Naming	\$0	-\$3,080	\$0	-\$1,000	-\$1,000
		01-0015-3740	Public Works Other Recoveries	-\$26,704	-\$28,516	-\$66,418	-\$26,704	-\$48,516
	Revenues Total			-\$49,008	-\$34,981	-\$69,079	-\$32,902	-\$53,044

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Source Water Protection								
	Expenditures							
		01-0160-4320	Contract Services	\$8,885	\$9,206	\$6,958	\$9,682	\$9,878
	Expenditures Total			\$8,885	\$9,206	\$6,958	\$9,682	\$9,878
	Revenues							
		01-0015-3748	Source Water Protection Other Recoveries	\$0	-\$24,351	-\$40,085	-\$19,585	-\$19,912
	Revenues Total			\$0	-\$24,351	-\$40,085	-\$19,585	-\$19,912

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Heritage Advisory Committee								
	Expenditures							
		01-0050-4001	PT Wages	\$2,262	\$8,379	\$8,786	\$9,766	\$10,986
		01-0050-4101	PT Wage Related Expenses	\$0	\$600	\$639	\$1,283	\$1,374
		01-0050-4103	WSIB	\$0	-\$13	\$159	\$219	\$232
		01-0050-4200	Office Supplies & Equipment	\$1,801	\$0	\$1,684	\$1,833	\$100
		01-0050-4308	Mileage	\$0	\$298	\$109	\$760	\$300
		01-0050-4309	Professional Development	\$0	\$330	\$598	\$1,490	\$1,000
		01-0050-4311	Membership and Subscription Fees	\$110	\$75	\$177	\$177	\$177
		01-0050-4312	Meals	\$0	\$36	\$0	\$150	\$50
		01-0050-4313	Travel - Accomodations & Parking	\$0	\$305	\$328	\$2,260	\$500
		01-0050-4102	Group Benefits	\$0	\$0	\$0	\$38	\$0
	Expenditures Total			\$4,173	\$10,008	\$12,479	\$17,977	\$14,719
	Revenues							
		01-0015-5113	Federal Young Canada Works Operating Grant	\$0	-\$5,700	-\$6,000	-\$5,700	-\$6,000
		01-0015-3749	Doors of Puslinch Posters	\$0	\$0	\$0	-\$4,248	-\$4,248
	Revenues Total			\$0	-\$5,700	-\$6,000	-\$9,948	-\$10,248

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Recreation Advisory Committee								
	Expenditures							
		01-0075-4001	Per Diems	\$2,709	\$1,211	\$1,538	\$1,641	\$3,413
		01-0075-4200	Office Supplies & Equipment	\$0	\$0	\$65	\$100	\$100
		01-0075-4308	Mileage	\$0	\$0	\$0	\$150	\$150
		01-0075-4309	Professional Development	\$0	\$400	\$521	\$500	\$500
		01-0075-4312	Meals	\$0	\$0	\$0	\$50	\$50
		01-0075-4313	Travel - Accomodations & Parking	\$0	\$0	\$0	\$500	\$200
	Expenditures Total			\$2,709	\$1,611	\$2,124	\$2,941	\$4,413

Department	Account Type	Account	Description	2021 Actuals	2022 Actuals	2023 YTD	2023 Budget	2024 Budget
Youth Advisory Committee								
	Expenditures							
		01-0190-4200	Office Supplies & Equipment	\$0	\$0	\$238	\$500	\$500
		01-0190-4308	Mileage	\$0	\$0	\$0	\$0	\$160
		01-0190-4309	Professional Development	\$0	\$0	\$0	\$0	\$428
	Expenditures Total			\$0	\$0	\$238	\$500	\$1,088