FINANCIAL STATEMENTS

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YEAR ENDED DECEMBER 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of: The Corporation of the Township of Puslinch

Opinion

We have audited the accompanying financial statements of The Corporation of the Township of Puslinch, which comprise the statement of financial position as at December 31, 2023 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these financial statements present fairly, in all material respects, the financial position of The Corporation of the Township of Puslinch as at December 31, 2023 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of The Corporation of the Township of Puslinch in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

1B LLP

Guelph, Ontario May 1, 2024

Chartered Professional Accountants Licensed Public Accountants

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2023

	2023	2022		
FINANCIAL ASSETS				
Cash (note 2) Portfolio investments (note 3) Taxes receivable Accounts receivable	\$ 6,108,158 3,632,218 2,044,718 <u>2,235,460</u> 14,020,554	\$ 5,817,259 3,515,280 1,670,785 <u>577,729</u> 11,581,053		
LIABILITIES				
Accounts payable and accrued liabilities Grading deposits Security deposits Post-employment benefits (note 4) Entrance permit deposits Deferred revenue (note 5)	$\begin{array}{r} 1,240,080\\ 30,500\\ 715,176\\ 67,883\\ 4,000\\ \underline{4,618,469}\\ 6,676,108\end{array}$	631,403 34,000 852,273 74,035 6,000 <u>3,287,487</u> <u>4,885,198</u>		
NET FINANCIAL ASSETS	7,344,446	6,695,855		
NON-FINANCIAL ASSETS				
Tangible capital assets (schedule 1) Prepaid expenses	26,413,319 0 26,413,319	22,345,683 <u>1,550</u> 22,347,233		
ACCUMULATED SURPLUS (schedule 2)	\$ <u>33,757,765</u>	\$ <u>29,043,088</u>		

STATEMENT OF OPERATIONS

	2023 Budget	2023	2022
REVENUES (schedule 3) Taxation Fees and user charges Government transfers (note 8) Other income (note 9)	\$ 5,329,042 339,797 1,330,064 <u>2,684,305</u> 9,683,208	\$ 5,458,896 722,086 2,902,223 <u>4,114,922</u> 13,198,127	\$ 5,058,173 387,116 1,442,009 <u>2,239,624</u> 9,126,922
EXPENSES (schedule 3) General government Protection services Transportation services Recreation and cultural services Planning and development	1,908,283 1,485,938 2,773,968 721,343 <u>884,373</u> 7,773,905	1,951,818 1,598,631 2,968,033 752,471 <u>1,212,497</u> 8,483,450	1,845,827 1,507,205 2,961,622 564,919 <u>829,086</u> 7,708,659
ANNUAL SURPLUS	1,909,303	4,714,677	1,418,263
ACCUMULATED SURPLUS, beginning of year	29,043,088	29,043,088	27,624,825
ACCUMULATED SURPLUS, end of year	\$ <u>30,952,391</u>	\$ <u>33,757,765</u>	\$ <u>29,043,088</u>

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

	2023 Budget (note 7)	2023	2022
ANNUAL SURPLUS	\$ <u>1,909,303</u>	\$ <u>4,714,677</u>	\$ <u>1,418,263</u>
Acquisition of tangible capital assets Amortization of tangible capital assets Loss (gain) on sale of tangible capital assets Proceeds on disposal of tangible capital assets	(4,014,745) 1,572,050 0	(5,776,317) 1,555,947 152,734	(2,665,851) 1,572,050 (40,990) 40,991
assets	(2,442,695)	<u>(4,067,636</u>)	<u>(1,093,800</u>)
Change in prepaid expenses	0	1,550	(1,550)
(DECREASE) INCREASE IN NET FINANCIAL ASSETS	(533,392)	648,591	322,913
NET FINANCIAL ASSETS, beginning of year	6,695,855	6,695,855	6,372,942
NET FINANCIAL ASSETS, end of year	\$ <u>6,162,463</u>	\$ <u>7,344,446</u>	\$ <u>6,695,855</u>

STATEMENT OF CASH FLOWS

	2023	2022
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		
Annual surplus	\$ 4,714,677	\$ 1,418,263
Items not requiring an outlay of cash		
Change in post-employment benefits	(6,152)	(8,184)
Amortization of tangible capital assets	1,555,947	1,572,050
Loss (gain) on sale of tangible capital assets	152,734	(40,990)
	6,417,206	2,941,139
Changes in non-cash working capital		
Taxes receivable	(373,933)	(299,971)
Accounts receivable	(1,657,731)	95,304
Prepaid expenses	1,550	(1,550)
Accounts payable and accrued liabilities	608,677	191,483
Grading deposits	(3,500)	(4,500)
Security deposits	(137,097)	(4,104)
Entrance permit deposits	(2,000)	6,000
Deferred revenue	1,330,982	(244,427)
	6,184,154	2,679,374
CASH PROVIDED BY (USED IN) CAPITAL ACTIVITIES Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets	(5,776,317) 0 (5,776,317)	(2,665,851) <u>40,991</u> (2,624,860)
NET INCREASE IN CASH AND CASH EQUIVALENTS	407,837	54,514
NET CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	9,332,539	9,278,025
NET CASH AND CASH EQUIVALENTS, END OF YEAR	\$ <u>9,740,376</u>	\$ <u>9,332,539</u>
CASH AND CASH EQUIVALENTS CONSISTS OF:		
Cash	\$ 1,502,492	\$ 3,447,535
Restricted cash	4,605,666	\$ 3,447,535 2,369,724
Resilicieu casil		5,817,259
	6,108,158	5,617,259
Portfolio investments	2,196,121	2,138,112
Restricted portfolio investments	1,436,097	1,377,168
	3,632,218	3,515,280
	0,002,210	0,010,200
	\$ <u>9,740,376</u>	\$ <u>9,332,539</u>
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

(a) ACKNOWLEDGEMENT OF RESPONSIBILITY

Management and Council of The Corporation of the Township of Puslinch acknowledge their responsibility for the creation and compilation of the following significant accounting policy decisions and the related policy notes.

(b) USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Significant areas requiring management's estimates include accrued liabilities, accrued grants receivable, useful lives of tangible capital assets and taxation revenue. Actual results could differ from those estimates.

(c) FINANCIAL INSTRUMENTS

The municipality measures all its financial assets and financial liabilities at cost or amortized cost.

Impairment

For financial assets measured at cost or amortized cost, the municipality determines whether there is objective evidence of impairment. When there is, and the municipality determines that a loss in value that reflects the expectation that the underlying economic resource has diminished in a manner that is other than temporary, a write-down is recognized in the statement of operations.

Transaction costs

Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument.

(d) CASH AND CASH EQUIVALENTS

Cash and cash equivalents include all cash balances and short term highly liquid investments that are readily convertible into cash. The municipality's bank accounts are all held at one financial institution. The Canadian Deposit Insurance Corporation insures deposits up to a maximum of \$100,000 per depositor. The municipality has reserves and obligatory reserve funds for which cash is segregated and will be used only for specific purposes.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) POST-EMPLOYMENT BENEFITS

The contributions to the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer defined benefit plan, are expensed when contributions are due. A defined benefit plan specifies the amount of retirement benefits to be received by the employees based on length of service and rates of pay. Employees and employers contribute jointly to the plan, and any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the municipality does not recognize any share of the OMERS pension surplus or deficit.

The municipality provides post-employment health, dental and life insurance benefits to eligible retired employees to a maximum age of 65. Retired full-time employees with 10 or more continuous years of service are eligible. The benefits earned by employees are determined using management's best estimate of expected benefit costs, and are expensed as services are rendered.

(f) INTANGIBLE CAPITAL ASSETS

Works of art and historical treasures, developed or inherited intangibles, and items inherited by right of the Crown, such as Crown lands, and natural resources, are not recognized in the municipality's financial statements.

(g) TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost less accumulated amortization. Costs include all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets are amortized on the basis of their estimated useful life using the straight-line method, using the following rates:

Buildings	40 years
Furniture and equipment	5-20 years
Roads	10-50 years
Bridges and infrastructure	20-50 years
Vehicles	7-15 years

Amortization is recorded at 50% of the above rates in the year of addition.

Tangible capital assets received as contributions are recorded at fair value at the date of receipt.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) TAXATION AND RELATED REVENUES

Property tax billings are prepared by the municipality based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the municipality determines the taxes applicable and renders supplementary tax billings.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of allowance for anticipated uncollectable amounts.

(i) REVENUE RECOGNITION

All other fees and user charges are recognized when the related service is provided.

Other income is recorded upon sale of goods or provision of service, when collection is reasonably assured.

Investment income earned on surplus funds (excluding obligatory reserve funds) is reported as revenue in the period earned. Investment income on obligatory reserve funds is recorded directly to each fund balance.

(j) GOVERNMENT TRANSFERS

Government transfers are recognized as revenue in the period when the transfer is authorized and eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Deferred revenue is recognized in the statement of operations as the stipulation liabilities are settled.

(k) COUNTY AND SCHOOL BOARDS

The municipality collects taxation revenue on behalf of the school boards and the County of Wellington. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Wellington are not reflected in these financial statements.

2. BANK INDEBTEDNESS

The municipality has not utilized an authorized operating line of credit with a limit up to a maximum of \$1,500,000. The line of credit bears interest at prime and is secured by a current borrowing by-law.

3. PORTFOLIO INVESTMENTS

Portfolio investments are invested in Guaranteed Income Certificates with interest rates ranging from 1.75% to 5.70% (2022 - 1.05% to 5.05%) and maturity dates ranging from March 2024 to December 2026 (2022 - March 2023 to March 2025).

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

4. POST-EMPLOYMENT BENEFITS

Total benefit payments paid by the municipality on behalf of retirees during the year were \$0 (2022 - \$612) and the employee benefit liability at year end is \$67,883 (2022 - \$74,035). The municipality has not made allocations to fund this liability and future expenditures are anticipated to be recovered from tax billings. Expenses related to retirement benefits other than pensions are as follows:

	2023	2022
Current period benefit cost Retirement benefit interest Amortization of actuarial gains/losses	\$ 1,868 \$ 1,043 (3,410)	1,770 1,181 <u>(3,410</u>)
	\$ (499)\$	(459)

The actuarial valuation is based on a number of assumptions about future events, such as inflation rates, interest rates, medical inflation rates, wage and salary increases, and employee turnover and mortality. The most recent actuarial valuation was performed in 2023. The following are assumptions used to reflect the municipality's best estimates:

Discount rate	4.50% per year
Dental premium rates	4.00% per year
Health care premium rates	5.67% in 2024 to 3.75% over 6 years
Future salary escalations	3.00% per year
Future inflation rate	2.00% per year

5. DEFERRED REVENUE

	Opening	Contributions Received	Investment Income	Revenue Recognized	Ending
Obligatory reserve funds				-	
Development charges Federal Canada Community-Building	\$ 1,515,069	\$ 1,596,413	\$ 114,230	\$ (459,080) \$	2,766,632
Fund	222,037	242,778	8,634	(371,867)	101,582
Recreational land	1,121,367	1,100,120	61,927	(1,083,552)	1,199,862
Stormwater perpetual				. ,	
maintenance	59,188	0	0	0	59,188
	2,917,661	2,939,311	184,791	(1,914,499)	4,127,264
Other					
Taxation	304,800	349,286	0	(304,800)	349,286
Recreation	47,000	60,417	0	(47,000)	60,417
Building permits	18,026	81,502	0	(18,026)	81,502
	369,826	491,205	0	(369,826)	491,205
	\$ <u>3,287,487</u>	\$ <u>3,430,516</u>	\$ <u>184,791</u>	\$ <u>(2,284,325</u>)\$	4,618,469

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

6. FINANCIAL INSTRUMENTS

Unless otherwise noted, it is management's opinion that the municipality is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from the financial instruments.

The extent of the municipality's exposure to these risks did not change in 2023 compared to the previous period.

The municipality does not have a significant exposure to any individual customer or counterpart.

7. BUDGET

8.

The following is a reconciliation of the modified accrual basis amended budget approved by Council to a basis consistent with Public Sector Accounting Standards:

	2023 Budget	2023	2022
Annual surplus	\$ 1,909,303	\$ 4,714,677	\$ 1,418,263
Amortization of tangible capital assets Change in unfunded liabilities Change in other surpluses	1,572,050 0 <u>0</u> 3,481,353	1,555,947 (6,152) <u>665</u> 6,265,137	1,572,050 (8,184) <u>96</u> 2,982,225
Transfers from (to) reserves Acquisition and disposal of tangible	533,392	(578,853)	(272,356)
capital assets	<u>(4,014,745</u>) 0	<u>(5,658,081</u>) 28,203	<u>(2,665,850</u>) 44,019
Prior year general surplus Transfer of prior year surplus to reserve	0 0	44,019 (44,019)	569,206 (569,206)
	\$ <u>0</u>	\$ <u>28,203</u>	\$ <u>44,019</u>
GOVERNMENT TRANSFERS	2023 Budget	2023	2022
Operating Government of Canada Province of Ontario Other Capital	\$5,700 428,620 <u>25,000</u> 459,320	\$ 6,398 427,458 50,000 483,856	\$ 5,700 424,004 0 429,704
Government of Canada Province of Ontario Other	339,793 530,951 <u>0</u> 870,744	1,887,416 530,951 0 2,418,367	603,191 347,747 <u>61,367</u> 1,012,305
	\$ <u>1,330,064</u>	\$ <u>2,902,223</u>	\$1,442,009

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

9. OTHER INCOME

	2023 Budget		2023		2022
Penalties and interest on taxation Investment income	\$ 210,000 97,000	\$	259,623 477,374	\$	216,140 198,680
Licenses and permits Donations	578,774 0		964,580 4,000		604,457 0
Development charges Cash in lieu of parkland	397,375 607.687		459,080 1,083,552		349,962 72,691
Royalties	492,000		578,795		599,394
Other Rents, concessions and franchises	 142,113 159,356		155,682 132,236	_	81,363 <u>116,937</u>
	\$ 2,684,305	\$_	4,114,922	\$	2,239,624

10. POST-EMPLOYMENT BENEFITS - PENSION

The municipality makes contributions to OMERS on behalf of 29 (2022 - 23) members of its staff. The employer amount contributed to OMERS was \$201,044 (2022 - \$186,388). The contribution rate was 9.0% to 15.8% (2022 - 9.0% to 15.8%) depending on age and income level. The ongoing adequacy of the contribution rates will need to be monitored as fluctuations in the financial markets may lead to increased future funding requirements.

The OMERS financial statements reported \$128.8 billion in net assets available for benefits (2022 - \$124.4 billion), \$134.6 billion as the defined benefit accrued pension obligation (2022 - \$128.8 billion) and a defined benefit funding deficit of \$4.2 billion (2022 - \$6.7 billion).

11. SEGMENTED DISCLOSURE

The Corporation of the Township of Puslinch is a diversified municipal government institution that provides a wide range of services to its citizens, such as recreational and cultural services, planning and development, fire, and transportation services. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

General Government

This item relates to the general operations of the municipality itself and cannot be directly attributed to a specific segment.

Protection to Persons and Property

Protection is comprised of fire protection and bylaw enforcement. The fire department is responsible for providing fire suppression services, fire prevention programs, training and education. The bylaw enforcement department works to ensure that citizens and their property are protected by ensuring the municipality's bylaws are being adhered to. This department also includes services related to source water protection and other transfers made to the Grand River Conservation Authority, Conservation Halton and Hamilton Conservation Authority.

Transportation

Transportation is responsible for providing the municipality with road maintenance, winter control services, street light maintenance, parking lots and equipment maintenance.

Recreational and Cultural Services

This service area provides public services that contribute to the provision of recreation and leisure services and the maintenance of parks and open space.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

11. SEGMENTED DISCLOSURE (continued)

Planning and Development

This department provides a number of services including municipal planning, maintenance and enforcement of building and construction codes and review of all property development plans through its application process.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

Taxation and payments-in-lieu

Allocated to those segments that are funded by these amounts based on the net surplus for the year.

<u>Ontario Municipal Partnership Fund</u> Allocated to segments based on the net surplus for the year.

<u>Provincial Aggregate Levy</u> Allocated to the transportation services segment with other income.

12. COUNTY AND SCHOOL BOARDS

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Wellington:

	2023	2022
School boards County of Wellington	\$ 6,551,416 	\$ 6,251,355 17,560,401
	\$ <u>25,529,576</u>	\$ 23,811,756

13. COMMITMENTS

The municipality has committed to spend approximately \$628,141 on capital projects in 2024 and beyond.

The municipality has various contractual commitments for 2024 totalling \$281,301.

In addition, the municipality is in an agreement for fire services from January 1, 2022 to December 31, 2024. The budgeted future commitments are:

2024 \$<u>144,232</u>

14. CONTINGENCIES

Various claims have been filed against the municipality for incidents which arose in the ordinary course of operations. In the opinion of management and legal counsel, the outcome of the lawsuits, now pending, will either be covered by insurance, or, if not so covered, will involve amounts that would not have a material adverse affect on the position of the municipality. However, should any loss result from the resolution of these claims, such loss would be accounted for as a prior period adjustment.

SCHEDULE OF TANGIBLE CAPITAL ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2023

		Land	Buildings	Furniture and Equipment	Roads	Bridges and Structures	Vehicles	Assets Under Construction	2023
соят		4 0 40 750 0	4 000 704	ф. 4 075 000 ф	05 000 407	• • - - - - - - - - - -	4 0 0 0 0 0 0	• • • • • • • • • •	50 570 070
Balance, beginning of year Additions during the year	\$	1,340,753 \$ 448,380		\$ 1,675,820 \$ 62.192		\$ 8,789,688 \$ 1,993,244	4,308,920		
Disposals during the year		440,300 N	399,311	(10,662)	2,095,424 (1,870,444)		450,214	327,552 0	5,776,317 (2,080,412)
Transfers		230,839	0	(10,002)	48,967	218,000	0	(497,806)	(2,000,412)
Balance, end of year	_	2,019,972	5,266,092	1,727,350	35,307,054	10,801,626	4,759,134	387,050	60,268,278
ACCUMULATED AMORTIZATIO	N								
Balance, beginning of year		0	2,089,002	1,050,035	26,173,980	3,179,611	1,734,062	0	34,226,690
Amortization		0	115,187	79,962	795,539	230,137	335,122	0	1,555,947
Disposals during the year		0	0	(74,459)	(1,735,167)	(118,052)	0	0	(1,927,678)
Balance, end of year		0	2,204,189	1,055,538	25,234,352	3,291,696	2,069,184	0	<u>33,854,959</u>
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	\$	2,019,972 \$	3,061,903	\$ 671 812 \$	10,072,702	\$ 7,509,930 \$	2,689,950	\$ 387 050 \$	26,413,319
	Ψ_	<u></u>	0,001,900	φ <u>071,012</u> φ	10,012,102	φ <u>1,009,900</u> φ	2,009,900	φ <u> </u>	20,410,019
		Land	Buildings	Furniture and	Roads	Bridges and	Vehicles	Assets Under	2022

COST									
Balance, beginning of year	\$	1,340,753 \$	4,637,121 \$	1,488,269 \$	34,531,391 \$	8,206,925 \$	4,204,193 \$	484,965 \$	54,893,617
Additions during the year		0	78,171	223,987	914,816	551,338	617,525	280,014	2,665,851
Disposals during the year		0	0	(36,436)	(429,331)	(8,530)	(512,798)	0	(987,095)
Transfers		0	151,489	0	16,231	39,955	Û Û	(207,675)	0
Balance, end of year	_	1,340,753	4,866,781	1,675,820	35,033,107	8,789,688	4,308,920	557,304	56,572,373
ACCUMULATED AMORTIZATIO	N								
Balance, beginning of year		0	1,971,159	965,247	25,743,150	3,008,219	1,953,959	0	33,641,734
Amortization		0	117,843	121,223	860,161	179,922	292,901	0	1,572,050
Disposals during the year	_	0	0	(36,435)	(429,331)	(8,530)	(512,798)	0	(987,094)
Balance, end of year	_	0	2,089,002	1,050,035	26,173,980	3,179,611	1,734,062	0	34,226,690
NET BOOK VALUE OF									
TANGIBLE CAPITAL ASSETS	\$_	<u>1,340,753</u> \$	<u>2,777,779</u> \$	625,785 \$	<u>8,859,127</u> \$	<u>5,610,077</u> \$	<u>2,574,858</u> \$	557,304 \$	22,345,683

Schedule 1

SCHEDULE OF ACCUMULATED SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 2023

	2023	2022
SURPLUSES		
Invested in tangible capital assets	\$ 26,413,319	\$ 22,345,683
Unfunded post-employment benefits	(67,883)	(74,035)
General surplus	28,203	44,019
Barber's Beach street lighting area	331	810
Cambridge fire area	2,038	2,224
-	26,376,008	22,318,701
RESERVES		
Working funds	633,889	630,411
Contingencies	345,182	326,022
Asset management	4,193,747	4,474,174
Operating purposes	1,470,430	802,581
Capital purposes	738,509	491,199
	7,381,757	6,724,387
ACCUMULATED SURPLUS	\$ <u>33,757,765</u>	\$ <u>29,043,088</u>

Schedule 2

SCHEDULE OF SEGMENTED DISCLOSURE

	Gene Governi		Protection Services	Transpor- tation Services	Recreational and Cultural Services	Planning and Development	2023
REVENUES							
Taxation	\$ 1,519	,812 \$	1,954,617 \$	1,984,467	\$0	\$ 0\$	5,458,896
Fees and user charges	21	,782	164,805	500	0	534,999	722,086
Government transfers	174	,236	151,496	906,627	1,669,864	0	2,902,223
Other income	785	5,708	73,480	794,227	447,441	2,014,066	4,114,922
	2,501	,538	2,344,398	3,685,821	2,117,305	2,549,065	13,198,127
EXPENSES							
Salaries and benefits	1,128	3,184	621,331	727,662	394,144	524,048	3,395,369
Materials and supplies	235	,453	200,835	594,905	178,270	69,871	1,279,334
Contracted services	500	,971	458,534	293,290	4,563	636,746	1,894,104
Other transfers	12	,982	184,296	0	0	0	197,278
Rents and financial							
expenses	21	,249	0	0	5,603	4,751	31,603
Amortization	52	2,979	133,635	1,199,442	169,891	0	1,555,947
(Gain) loss on sale of							
tangible capital assets		0	0	152,734	0	0	152,734
Allocation of program							
support		0	0	0	0	(22,919)	(22,919)
	1,951	,818	1,598,631	2,968,033	752,471	1,212,497	8,483,450
ANNUAL SURPLUS	\$ <u>549</u>	<u>,720</u> \$_	745,767 \$	717,788	\$ <u>1,364,834</u>	\$ <u>1,336,568</u> \$	4,714,677

	G	General overnment	Protection Services	Transpor- tation Services	Recreational and Cultural Services	•	2022
REVENUES							
Taxation	\$	1,622,135 \$	1,651,124 \$	1,555,295	\$ 199,475	\$ 30,144 \$	5,058,173
Fees and user charges		25,495	119,152	4,399	234	237,836	387,116
Government transfers		157,885	137,817	917,660	226,131	2,516	1,442,009
Other income	_	495,143	62,071	920,358	195,010	567,042	2,239,624
	_	2,300,658	1,970,164	3,397,712	620,850	837,538	9,126,922
EXPENSES							
Salaries and benefits		1,183,103	584,852	727,468	253,037	496,200	3,244,660
Materials and supplies		209,472	222,957	652,727	172,784	60,336	1,318,276
Contracted services		354,371	360,146	394,687	5,475	279,800	1,394,479
Other transfers		22,029	177,805	0	0	9,024	208,858
Rents and financial							
expenses		22,781	0	0	4,819	5,402	33,002
Amortization		54,071	161,445	1,227,730	128,804	0	1,572,050
(Gain) loss on sale of							
tangible capital assets		0	0	(40,990)	0	0	(40,990)
Allocation of program							
support	_	0	0	0	0	(21,676)	<u>(21,676</u>)
	_	1,845,827	1,507,205	2,961,622	564,919	829,086	7,708,659
ANNUAL SURPLUS	\$	454,831 \$	462,959 \$	436,090	\$ <u> </u>	\$ <u>8,452</u> \$	1,418,263