

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO 008-2021

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2021.

WHEREAS Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended provides that a local municipality shall in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

WHEREAS the budget of the Corporation of the Township of Puslinch for 2021 is described in detail in Schedule "A" and Schedule "B" of this By-law.

NOW THEREFORE the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2021 be adopted in the amount of \$5,254,660.
2. That the total estimated operating revenues for the purposes of the Township for the year 2021 be adopted in the amount of \$2,321,453.
3. That the total estimated capital expenditures for the purpose of the Township for the year 2021 be adopted in the amount of \$4,496,873.
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2021 be adopted in the amount of \$2,963,355.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2021 be adopted in the amount of \$1,442,416.
6. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's discretionary reserves and restricted reserves as outlined in Schedule "A" and Schedule "B" of this By-law.
7. That any gas tax funds not required for those projects that identify the use of gas tax funds be directed to other qualified projects identified in Schedule "A" of this By-law.
8. That Schedules "A" and "B", annexed hereto, form part of this By-law.
9. If any section or portion of this by-law is found by a court of competent jurisdiction to be invalid, it is the intent of Council for the Township that all remaining sections and portions of this by-law continue in force and effect.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 10th DAY OF FEBRUARY 2021.

James Seeley, Mayor

Glenn Schwendinger, CAO/Clerk

2021 Capital Plan Summary

Project Cost				Funding					
Service	Department	Capital Project	Classification	Type	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue									
	Fire and Rescue								
		Aerial 33 Truck - Tire Replacement - Asset No. 5033	Asset Management				\$5,238		\$5,238
		Structural Firefighter Gear	Asset Management				\$9,153		\$9,153
		Cost Estimate of a Fully Serviced Fire Station and an analysis of all options	Study/Plan					\$4,000	\$4,000
General Government									
	Corporate								
		Asset Management	Reserve Contribution			\$1,197,266			\$1,197,266
		Computer Equipment - 4002	Asset Management				\$12,651		\$12,651
		Corporate Information Technology	Reserve Contribution			\$10,000			\$10,000
		Marketing and Branding Implementation - Phase 3	Study/Plan		\$25,000				\$25,000
		Used Scissor Lift	New Asset			\$7,500			\$7,500
	Municipal Office								
		Space Needs Analysis	Study/Plan			\$1,350	\$3,150		\$4,500
Parks and Recreation									
	Parks								
		Phase 1 of Parks Master Plan	New Asset		\$1,121,548			\$224,363	\$1,345,911
		Replacement of Badenoch Soccer Field: 3 Seat Bleacher - Asset No. 3068	Asset Management				\$6,500		\$6,500
		Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management				\$0		\$0
		Replace Lights at Old Morriston Park - Asset No. 3063 and 3064	Asset Management		\$170,827			\$34,174	\$205,000
	PCC								
		Kitchen Renovation including Kitchen Washroom	Asset Management		\$10,000		\$90,000		\$100,000
Public Works									

2021 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total	
Service	Department	Capital Project	Classification	Grant	Levy				
	Public Works								
		Bridge and Culvert Inspections - 2021	Study/Plan		\$7,500			\$7,500	
		Pickup Truck- Director - 1/2 Ton - Asset No. 8019	Asset Management	\$3,000		\$37,000		\$40,000	
		Concession 4 - County Road 32 to Sideroad 10 North - Asset No. 56	Asset Management	\$168,923			\$281,077	\$450,000	
		McLean Road West - County Road 46 (Brock Road) to Concession 7 - Asset No. 40_Surface	Asset Management			\$319,680	\$50,320	\$370,000	
		McLean Road East - Brock Road South to Winer Road - Asset No. 158	Asset Management			\$127,746	\$20,108	\$147,854	
		Fox Run Drive - Stormwater Management Facility - Asset No. 12013	Asset Management			\$165,000		\$165,000	
		Carroll Pond & Lesic Jassal Municipal Drain - Closed Circuit Television Inspection - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$16,000			\$16,000	
		Gilmour Culvert - Asset No. 2009	Asset Management			\$34,560	\$5,440	\$40,000	
		Storm Water Management Pond Inspections	Study/Plan		\$5,000			\$5,000	
		Storm Sewer Inspections and Cleaning	Study/Plan		\$10,000			\$10,000	
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800	
		Hume Road Railway Crossing Upgrades	Asset Management			\$80,000		\$80,000	
		Transportation Master Plan including Condition Index Updates	Study/Plan		\$30,000		\$45,000	\$75,000	
Grand Total					\$1,499,297	\$1,442,416	\$890,678	\$664,482	\$4,496,873

2022 Capital Plan Summary

Project Cost				Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Satellite Station Land Acquisition Cost - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$102,500		\$307,500	\$410,000
		Pump 32 Truck - Tire Replacement - Asset No. 5040	Asset Management			\$4,116		\$4,116
		Structural Firefighter Gear	Asset Management			\$0		\$0
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,475,000			\$1,475,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$9,000		\$9,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
		Microsoft Office 365 License Upgrades - 4002	Asset Management			\$15,000		\$15,000
	Municipal Office							
		Convert Lighting to LED and Install Motion Sensors	Asset Management			\$17,420		\$17,420
		Furnace, Condenser Units, HVAC distribution ductwork- Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Heat Recovery Unit in Municipal Offices - Asset No. 59MC	Asset Management			\$5,000		\$5,000
Parks and Recreation								
	ORC							
		Convert Lighting to LED	Asset Management			\$7,140		\$7,140
	Parks							
		Phase 2 of Parks Master Plan	New Asset	\$294,244			\$46,862	\$341,106
		Replacement of Horse Paddock Bleachers - Asset No. 3036	Asset Management			\$30,000		\$30,000
		Replacement of Morriston Meadows Bleachers - Asset No. 3046	Asset Management			\$10,000		\$10,000
		Replacement of Morriston Meadows 6 Seat High Bleachers - Asset No. 3052	Asset Management			\$5,000		\$5,000
		Replacement of Morriston Meadows 6 Seat High Bleachers - Asset No. 3053	Asset Management			\$5,000		\$5,000

2022 Capital Plan Summary

Project Cost					Funding Type				
Service	Department	Capital Project	Classification	Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total	
	PCC								
		Convert Lighting to LED	Asset Management			\$2,660		\$2,660	
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500	
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$17,280	\$2,720	\$20,000	
		Grader- 501 - Asset No. 8002	Asset Management			\$350,000		\$350,000	
		Kerr Crescent - Stormwater Management Facility - Asset No. 12004	Asset Management			\$350,000		\$350,000	
		Galt Creek Bridge Gore Road Lot 2 - Asset No. 1008	Asset Management			\$186,624	\$29,376	\$216,000	
		Gilmour Culvert - Asset No. 2009	Asset Management			\$246,560	\$293,440	\$540,000	
		Carriage Lane - Stormwater Management Facility - Asset No. 12007	Asset Management			\$165,000		\$165,000	
		Little's Bridge - Asset No. 1003	Asset Management			\$21,600	\$3,400	\$25,000	
		Storm Sewers - Geolocation of catch basins	Study/Plan		\$5,000			\$5,000	
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800	
Grand Total					\$294,244	\$1,757,800	\$1,477,400	\$683,298	\$4,212,742

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Fire and Rescue								
	Fire and Rescue							
		Satellite Station Building - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$515,000		\$175,000	\$690,000
		Satellite Station Equipment - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset		\$51,750			\$51,750
		Equipment for New Firefighters (9) - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$48,792	\$48,792
		Structural Firefighter Gear	Asset Management			\$12,204		\$12,204
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$1,115,750			\$1,115,750
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Power Distribution Equipment (feeders, panels, main disconnect switch) - Asset No. 21MC	Asset Management			\$20,000		\$20,000
Parks and Recreation								
	Parks							
		Replacement of Old Morriston 6 Seat Concrete Bleachers - Asset No. 3060	Asset Management			\$10,000		\$10,000
		Parking Lot & Associated Enhancements (curbing, entrance, and additional lighting) at the Puslinch Community Centre - Asset No. 3082	Asset Management	\$61,000		\$239,000		\$300,000

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2023	Study/Plan		\$7,500			\$7,500
		Concession 7- Concession 2A to Mason Road - Asset No. 115	Asset Management			\$111,553	\$17,559	\$129,112
		Concession 7- Mason Road to McLean Road West - Asset No. 116	Asset Management			\$40,494	\$6,374	\$46,868
		Leslie Road West - Watson Road South to Bridge 5 (Mountsberg) - Asset No. 22	Asset Management			\$259,200	\$40,800	\$300,000
		Bridlepath - Asset No. 204_Surface	Asset Management			\$145,374	\$22,883	\$168,258
		Single Axle Dump Truck-303 - Asset No. 8017	Asset Management			\$225,000		\$225,000
		Leslie Road West - Mountsberg Bridge to Curve at Highway 401 - Asset No. 23	Asset Management			\$119,823	\$18,861	\$138,684
		Leslie Road West - Curve at Highway 401 to Puslinch-Flamborough Townline - Asset No. 25	Asset Management			\$99,563	\$15,672	\$115,235
		Little's Bridge - Asset No. 1003	Asset Management			\$224,640	\$35,360	\$260,000
		Bridlepath - Bridle Path Split to Brock Road South - Asset No. 185_Surface	Asset Management			\$58,101	\$9,146	\$67,247
		Winer Road - McLean Road to dead end. - Asset No. 212A and 212B_SURFACE	Asset Management			\$210,053	\$33,064	\$243,117
		Sideroad 10 North - Forestell Road to Laird Road West - Asset No. 97	Asset Management			\$101,637	\$15,998	\$117,635
		Puslinch-Flamborough Townline - Leslie Road West to Township Limits - Asset No. 148	Asset Management			\$29,519	\$4,647	\$34,166
		Maltby Road East - Victoria Road South to Watson Road South - Asset No. 63A and 63B	Asset Management			\$198,761	\$31,286	\$230,048
		McRae Station Road - Watson Road South to Concession 14 East - Asset No. 132	Asset Management			\$33,029	\$5,199	\$38,228
		Roszell Road - Forestell Road to Townline Road - Asset No. 90 and 54a	Asset Management			\$6,713	\$255,686	\$262,400

2023 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Townline Road - Roszell Road to County Road 34 - Asset No. 88	Asset Management			\$142,878	\$22,490	\$165,368
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total				\$61,000	\$1,857,800	\$2,297,544	\$758,818	\$4,975,161

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Building								
	Building	Pickup Truck - Mid-Size - Asset No. 7005B	Asset Management			\$33,000		\$33,000
Fire and Rescue								
	Fire and Rescue	Tanker 37 Truck - Tire Replacement - Asset No. 7006	Asset Management			\$1,650		\$1,650
		Pickup Truck - Mid-Size - Asset No. 7005A	Asset Management			\$23,000		\$23,000
		Motorized Water Vessel - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$50,000	\$50,000
		Cargo Trailer - Only required if the Township Assumes Fire Protection Services in the Cambridge Contracted Area	New Asset				\$8,000	\$8,000
		Structural Firefighter Gear	Asset Management			\$9,153		\$9,153
General Government								
	Corporate	Asset Management	Reserve Contribution		\$1,592,824			\$1,592,824
		Server Replacement - 4001	Asset Management			\$47,000		\$47,000
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Finance	2024 Development Charges Background Study	Study/Plan		\$2,100		\$18,900	\$21,000
		Asset Management Plan and Policy Updates	Study/Plan		\$8,776		\$1,224	\$10,000
	Municipal Office	Gas Fired Infra-Red Heaters in Public Works Area - Asset No. 59MC	Asset Management			\$6,000		\$6,000
		UV Pure Water Treatment System - Asset No. 59MC	Asset Management			\$10,000		\$10,000

2024 Capital Plan Summary

Project Cost				Funding Type	Grant	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification						
		Window and Door Replacement Program and Air Curtain on Front Doors - Asset No. 46MC	Asset Management				\$100,000		\$100,000
Parks and Recreation									
	Parks								
		Tree Program and Inspections	Study/Plan			\$6,000			\$6,000
	PCC								
		Replacement of UV Pure Water Treatment System - Asset No. 93PCC	Asset Management				\$7,500		\$7,500
		Replacement of Sanitary Pumps and Control System - Asset No. 93PCC	Asset Management				\$5,000		\$5,000
		Window and Door Replacement Program - Asset No. 9PCC	Asset Management				\$100,000		\$100,000
Public Works									
	Public Works								
		Bridge and Culvert Inspections-2025	Study/Plan			\$7,500			\$7,500
		Concession 2- Sideroad 20 South to Concession 7 - Asset No. 35 and 36	Asset Management				\$383,453	\$60,358	\$443,811
		Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6) - Asset No. 28_Surface	Asset Management				\$36,822	\$5,796	\$42,618
		Maple Leaf Lane - County Road 46 to dead end - Asset No. 52	Asset Management				\$69,722	\$10,975	\$80,697
		Watson Road South - County Road 37 (Arkell Road) to Maltby Road East - Asset No. 139 and 140	Asset Management				\$121,221	\$296,859	\$418,080
		Maddaugh Road - Highway 6 to Gore Road - Asset No. 120	Asset Management	\$25,594			\$18,632	\$6,962	\$51,188
		Maddaugh Road - 14th Concession East to Highway 6 - Asset No. 121A	Asset Management	\$26,658			\$19,407	\$7,251	\$53,316
		Maddaugh Road - Puslinch-Flamborough Townline to 14th Concession East - Asset No. 121B	Asset Management	\$24,785			\$18,043	\$6,741	\$49,569

2024 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Sideroad 20 North - County Road 34 to Forestell Road - Asset No. 108 and 166	Asset Management			\$309,469	\$48,713	\$358,181
		Concession 1 - Leslie Road West to Highway 6 - Asset No. 19	Asset Management			\$45,201	\$7,115	\$52,316
		Concession 1/Leslie Rd W - Concession 7 to Highway 6 - Asset No. 18	Asset Management			\$238,564	\$37,552	\$276,116
		Nassagaweya-Puslinch Townline - County Road 34 to Maltby Road East - Asset No. 153	Asset Management	\$54,921		\$39,982	\$14,938	\$109,842
		Nassagaweya-Puslinch Townline - Hume Road to Maltby Road East - Asset No. 154	Asset Management	\$28,974		\$21,093	\$7,881	\$57,948
		Nassagaweya-Puslinch Townline - Hume Road to Arkell Road (County Road 37) - Asset No. 155	Asset Management	\$21,613		\$15,734	\$5,879	\$43,225
		Guiderail Allowances - Bridges and Culverts - Asset No. 2004, 2005, 2014, 2019	New Asset		\$172,800		\$27,200	\$200,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total				\$182,544	\$1,957,800	\$1,689,646	\$622,343	\$4,452,333

2025 Capital Plan Summary

Project Cost				Funding				
Service	Department	Capital Project	Classification	Type Grant	Levy	Discretionary Reserves	Restricted Reserves	Grand Total
Fire and Rescue								
	Fire and Rescue							
		Fire Master Plan	Study/Plan		\$17,600		\$26,400	\$44,000
		Defibrillators Fire & Rescue Service Trucks - Asset No. 12_41FE	Asset Management			\$15,000		\$15,000
		Defibrillators - Municipal Buildings- Asset No. 1212_41FE	Asset Management			\$4,500		\$4,500
		Pump 31 Truck - Asset No. 5031	Asset Management			\$468,000		\$468,000
		Structural Firefighter Gear	Asset Management			\$42,714		\$42,714
General Government								
	Corporate							
		Community Based Strategic Plan	Study/Plan	\$16,500			\$13,500	\$30,000
		Website Redesign	Information Technology Ent	\$22,500		\$2,500		\$25,000
		Asset Management	Reserve Contribution		\$1,821,900			\$1,821,900
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	PCC							
		Recreation and Parks Master Plan	Study/Plan		\$23,000		\$27,000	\$50,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2025	Study/Plan		\$7,500			\$7,500
		Pickup truck-Staff - 3/4 Ton - Asset No. 7009	Asset Management			\$52,000		\$52,000
		Gore Road - Valens Road to Concession 7 - Asset No. 5	Asset Management	\$86,528			\$86,528	\$173,056
		Gore Road - Concession 7 to Lennon Road - Asset No. 6	Asset Management	\$50,337		\$50,337		\$100,674
		Gore Road- Maddaugh Road to Lennon Road - Asset No. 7	Asset Management	\$64,965		\$47,295	\$17,670	\$129,930

2025 Capital Plan Summary

Project Cost				Funding				Grand Total
Service	Department	Capital Project	Classification	Type Grant	Levy	Discretionary_Reserves	Restricted_Reserves	
		Gore Road - Sideroad 20 South to Valens Road - Asset No. 4	Asset Management	\$147,745			\$147,745	\$295,490
		Laird Road West - Country Road 32 - dead end - Asset No. 71	Asset Management			\$45,360		\$45,360
		Street Lights - Pole and Arm Inspections	Study/Plan		\$20,000			\$20,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Old Brock Road - County Road 46 to dead end - Asset No. 51_Surface	Asset Management			\$43,446	\$6,839	\$50,285
Grand Total				\$388,575	\$2,057,800	\$781,152	\$325,682	\$3,553,209

2026 Capital Plan Summary

Project Cost				Funding Type		Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Building								
	Building	Tablet	Information Technology Enhancement			\$9,000		\$9,000
Fire and Rescue								
	Fire and Rescue	Portable Pumps - Asset No. 13_89FE	Asset Management			\$15,000		\$15,000
		Structural Firefighter Gear	Asset Management			\$9,153		\$9,153
General Government								
	Corporate	Asset Management	Reserve Contribution		\$1,975,500			\$1,975,500
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management			\$9,000		\$9,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
Parks and Recreation								
	ORC	Floor Scrubber - Asset No. 4060	Asset Management			\$8,000		\$8,000
	Parks	Pickup Truck - Trsfr from Public Works - Asset No. 7008	Asset Management			\$0		\$0
		Improvements to Tennis Courts - Asset No. 14003	Asset Management			\$10,000		\$10,000
		Playground area at Boreham Park (also known as Arkell Park) - Asset No. 3075	Asset Management	\$10,000			\$65,000	\$75,000
		Light Poles Replacement at the Puslinch Community Centre Grounds - Asset No. 3028	Asset Management			\$5,200		\$5,200
		Fencing Replacement at the Puslinch Community Centre Grounds - Asset No. 3029	Asset Management			\$9,694		\$9,694
		Fencing Replacement at the Badenoch Soccer Field (East Side) - Asset No. 3070	Asset Management			\$14,934		\$14,934

2026 Capital Plan Summary

Project Cost				Funding				
Service	Department	Capital Project	Classification	Type Grant	Levy	Discretionary_Reserve	Restricted_Reserves	Grand Total
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2027	Study/Plan		\$7,500			\$7,500
		Pickup Truck- Director - 1/2 Ton - Asset No. 8019	Asset Management			\$40,000		\$40,000
		Concession 1 - Sideroad 10 South to County Road 35 - Asset No. 14	Asset Management			\$202,616	\$31,893	\$234,510
		Mason Road - Concession 7 to dead end - Asset No. 38	Asset Management			\$25,238		\$25,238
		Concession 4 - Sideroad 20 North to curve in road - Asset No. 160	Asset Management			\$50,656		\$50,656
		Concession 4 - Curve in Road to Highway 6 - Asset No. 161	Asset Management			\$38,310		\$38,310
		Concession 4 - County Road 35 to Sideroad 20 North - Asset No. 59	Asset Management			\$202,578	\$31,887	\$234,465
		Leslie Road West - Victoria Road South to Watson Road South - Asset No. 21	Asset Management				\$228,495	\$228,495
		Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance - Asset No. 46_SURFACE	Asset Management			\$37,404		\$37,404
		Smith Road - Concession 7 to County Road 34 - Asset No. 48	Asset Management			\$37,631		\$37,631
		Deer View Ridge - Hammersley Drive to Fox Run Drive - Asset No. 195	Asset Management			\$100,350		\$100,350
		Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey - Asset No. 12009 (Cell 1), 12010 (Cell 2), 12011 (Cell 3)	Study/Plan		\$7,000			\$7,000
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total					\$10,000	\$2,157,800	\$834,764	\$3,359,840

2027 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Washer/Extractor - Asset No. 9_104FE	Asset Management		\$10,000		\$10,000
		Gear Dryer - Asset No. 10_2FE	Asset Management		\$6,000		\$6,000
		Thermal Imaging Camera - Asset No. 8_94FE	Asset Management		\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management		\$15,255		\$15,255
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$2,082,500			\$2,082,500
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
		Microsoft Office 365 License Upgrades - 4002	Asset Management		\$15,000		\$15,000
Parks and Recreation							
	PCC						
		Rebalancing of HVAC system - Asset No. 93PCC	Asset Management		\$5,000		\$5,000
Public Works							
	Public Works						
		Bridge and Culvert Inspections-2027	Study/Plan	\$7,500			\$7,500
		Fox Run Drive - transition to curb to County Road 46 - Asset No. 205 and 206	Asset Management		\$54,254		\$54,254
		Concession 2 - Country Road 35 to Side Road 20 - Asset No. 34	Asset Management			\$237,573	\$237,573
		Victoria Road Culvert Over Galt Creek - Asset No. 2006	Asset Management		\$129,600		\$129,600
		Victoria Road Culvert North of Leslie - Asset No. 2013	Asset Management		\$129,600		\$129,600
		Ellis Road Culvert Over Puslinch Lake Irish Creek - Asset No. 2010	Asset Management		\$289,267	\$45,533	\$334,800
		Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb - Asset No. 196	Asset Management		\$62,153		\$62,153
		Fox Run Drive to Fox Run Drive - Asset No. 207	Asset Management		\$98,630		\$98,630

2027 Capital Plan Summary

Project Cost				Funding Type	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
		Gravel Roads Improvement	Reserve Contribution	\$157,800			\$157,800
Grand Total				\$2,257,800	\$830,759	\$283,106	\$3,371,664

2028 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
Fire and Rescue								
	Fire and Rescue							
		Aerial 33 Truck - Asset No. 5033	Asset Management			\$500,000		\$500,000
		Tanker 38 Truck - Tire Replacement - Asset No. 5038	Asset Management			\$5,538		\$5,538
		Structural Firefighter Gear	Asset Management			\$12,204		\$12,204
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$2,121,100			\$2,121,100
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Replacement of metal roofing panels - Asset No. 56MC	Asset Management			\$125,000		\$125,000
		Roads Storage Building Roof Rehabilitation - Asset No. 95RSB	Asset Management			\$15,000		\$15,000
		Municipal Complex: Parking Lot - Asset No. 15002	Asset Management			\$162,750		\$162,750
Parks and Recreation								
	Parks							
		Replacement of metal roofing panels in Blue Storage Building Behind PCC - Asset No. 71BSBBPCC	Asset Management			\$30,000		\$30,000
		Kabota Lawnmower - Asset No. 7007	Asset Management	\$5,000		\$25,000		\$30,000
		Gravel Road Rehabilitation at Old Morriston Park - Asset No. 3056	Asset Management			\$7,740		\$7,740
	PCC							
		Replacement of metal roofing panels - Asset No. 67PCC	Asset Management			\$100,000		\$100,000
Public Works								
	Public Works							
		Traffic Calming - Streetscaping Morriston - Phase 2	New Asset	\$25,000	\$61,400		\$13,600	\$100,000
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500

2028 Capital Plan Summary

Project Cost				Funding Type	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant				
		Single Axle Dump Truck- 304 - Asset No. 8013 - Proposed to be a Tandem Axle Dump	Asset Management	\$30,000		\$300,000		\$330,000
		Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road - Asset No. 9	Asset Management			\$61,288		\$61,288
		Puslinch-Flamborough Townline - 14th Concession East to Victoria Road South - Asset No. 10	Asset Management			\$75,390		\$75,390
		Concession 1 - Transition to Transition - Asset No. 13A	Asset Management			\$120,413	\$240,000	\$360,413
		Beiber Road - Nicholas Beaver Road to private property - Asset No. 214	Asset Management			\$25,593		\$25,593
		Niska Road - Bailey Bridge to Whitelaw Road - Asset No. 78	Asset Management			\$68,844		\$68,844
		Telfer Glen - Queen Street (Highway 6) to dead end - Asset No. 190	Asset Management			\$105,215		\$105,215
		Main Street - Back Street to Morriston Ball Park - Asset No. 29	Asset Management			\$29,021		\$29,021
		Main Street and Back Street - Asset No. 30	Asset Management			\$39,165		\$39,165
		Victoria Road South - County Road 34 to Maltby Road East - Asset No. 126	Asset Management			\$203,145	\$31,977	\$235,122
		Sideroad 10 North - Concession Road 4 to Forestell Road - Asset No. 96	Asset Management			\$97,978	\$15,422	\$113,400
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
Grand Total				\$60,000	\$2,357,800	\$2,119,284	\$300,999	\$4,838,083

2029 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
Fire and Rescue								
	Fire and Rescue							
		Thermal Imaging Camera - Asset No. 8_93FE	Asset Management			\$6,000		\$6,000
		Structural Firefighter Gear	Asset Management			\$15,255		\$15,255
General Government								
	Corporate							
		Asset Management	Reserve Contribution		\$2,282,500			\$2,282,500
		Computer Equipment - 4002	Asset Management			\$10,000		\$10,000
		Corporate Information Technology	Reserve Contribution		\$10,000			\$10,000
	Municipal Office							
		Exterior wall rehabilitation - Asset No. 46MC	Asset Management			\$25,000		\$25,000
		Replacement of furnaces - Fire area - Asset No. 59MC	Asset Management			\$20,000		\$20,000
		Replacement of washroom plumbing fixtures - Asset No. 59MC	Asset Management			\$5,000		\$5,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 1MC	Asset Management			\$15,000		\$15,000
Parks and Recreation								
	PCC							
		Exterior wall rehabilitation - Asset No. 9PCC	Asset Management			\$35,000		\$35,000
		Replacement of fire alarm system (fire extinguishers, panels, bells, pullstations, heat & smoke detectors) - Asset No. 40PCC	Asset Management			\$5,000		\$5,000
Public Works								
	Public Works							
		Bridge and Culvert Inspections-2029	Study/Plan		\$7,500			\$7,500
		Tandem Dump Truck- 301 - Asset No. 8016	Asset Management	\$30,000		\$300,000		\$330,000
		Nicholas Beaver Road - Brock Road South to Winer Road - Asset No. 162_SURFACE	Asset Management			\$144,449		\$144,449
		Ellis Road - Sideroad 10 North to 6725 Ellis Road - Asset No. 45A	Asset Management			\$57,964		\$57,964
		Ellis Road - transition to County Road 32 - Asset No. 45B	Asset Management			\$176,667	\$27,809	\$204,475

2029 Capital Plan Summary

Project Cost				Funding Type		Discretionary Reserves	Restricted Reserves	Grand Total
Service	Department	Capital Project	Classification	Grant	Levy			
		Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South) - Asset No. 208_SURFACE	Asset Management			\$66,683		\$66,683
		Hume Road - Nassagaweya-Puslinch Townline to Watson Road South - Asset No. 77	Asset Management			\$229,625	\$36,145	\$265,769
		Sideroad 10 North - County Road 34 to transition - Asset No. 95b	Asset Management			\$8,732		\$8,732
		Sideroad 10 North - Wellington Road 34 to Ellis Road - Asset No. 94	Asset Management				\$226,800	\$226,800
		Gravel Roads Improvement	Reserve Contribution		\$157,800			\$157,800
		Tandem Roll-Off Dump Truck- 302 - Asset No. 8014	Asset Management	\$30,000		\$330,000		\$360,000
Grand Total				\$60,000	\$2,457,800	\$1,450,375	\$290,753	\$4,258,928

2030 Capital Plan Summary

Project Cost				Funding Type			
Service	Department	Capital Project	Classification	Levy	Discretionary_Reserves	Restricted_Reserves	Grand Total
Fire and Rescue							
	Fire and Rescue						
		Structural Firefighter Gear	Asset Management		\$9,153		\$9,153
General Government							
	Corporate						
		Asset Management	Reserve Contribution	\$2,382,500			\$2,382,500
		Computer Equipment - 4002	Asset Management		\$10,000		\$10,000
		Computer Equipment - 4002 - New Term of Council	Asset Management		\$9,000		\$9,000
		Corporate Information Technology	Reserve Contribution	\$10,000			\$10,000
Public Works							
	Public Works						
		Gravel Roads Improvement	Reserve Contribution	\$157,800			\$157,800
		Bridge and Culvert Inspections-2031	Study/Plan	\$7,500			\$7,500
		Victoria Road South - Leslie Road West to Flamborough Puslinch Townline - Asset No. 122	Asset Management		\$69,302	\$10,909	\$80,211
		Victoria Road South - Leslie Road West to County Road 36 - Asset No. 123	Asset Management			\$253,169	\$253,169
		Cockburn Street - County Road 46 to Old Brock Road - Asset No. 50_Surface	Asset Management		\$18,616		\$18,616
		Concession 4 - Roszell Road to County Road 32 - Asset No. 55	Asset Management		\$121,349	\$19,101	\$140,450
		Cooks Mill Road - Bridge to County Road 41 - Asset No. 82	Asset Management		\$41,938	\$6,601	\$48,540
Grand Total				\$2,557,800	\$279,359	\$289,780	\$3,126,939

2021 Proposed Operating Budget

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Administration					
Expenditures					
FT Wages	\$238,816	\$189,764	\$254,074	\$291,808	\$389,722
PT Wages	\$37,922	\$16,870	\$0	\$4,252	\$0
OT Wages	\$1,525	\$1,300	\$0	\$500	\$500
FT Wage Related Expenses	\$41,491	\$35,920	\$43,799	\$51,167	\$69,096
PT Wage Related Expenses	\$3,381	\$2,150	\$0	\$400	\$0
Manulife Benefits	\$36,392	\$18,024	\$23,488	\$28,853	\$45,476
WSIB	\$7,175	\$6,860	\$6,290	\$7,554	\$10,407
Office Supplies & Equipment	\$930	\$2,463	\$1,027	\$1,200	\$1,200
Communication (phone, fax, internet)	\$1,861	\$1,590	\$1,136	\$1,836	\$1,772
Professional Fees - Legal	\$62,644	\$40,314	\$24,383	\$23,500	\$19,500
Professional Fees - Engineering	\$16,088	\$16,123	\$10,192	\$55,640	\$44,422
Events and Other	\$9,682	\$8,769	\$2,403	\$11,275	\$10,775
Mileage	\$2,008	\$948	\$36	\$2,000	\$1,500
Professional Development	\$17,683	\$10,789	\$4,886	\$30,408	\$26,075
Membership and Subscription Fees	\$9,132	\$9,838	\$6,652	\$10,871	\$11,991
Employee Travel - Meals	\$154	\$25	\$0	\$200	\$100
Employee Travel - Accom/Parking	\$760	\$1,450	\$0	\$1,200	\$800
Employee Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
Insurance	\$59,617	\$58,949	\$42,084	\$72,423	\$54,188
Advertising	\$2,637	\$5,786	\$2,176	\$2,250	\$2,250
Professional Fees - Ground Water Monitoring	\$3,385	\$4,259	\$1,545	\$3,500	\$3,500
Contract Services	\$1,978	\$74,829	\$5,092	\$7,000	\$36,121
Expenditures Total	\$555,262	\$507,020	\$429,263	\$608,335	\$729,893
ReserveTransfers					
Transfer from Legal Contingency	-\$115,212	-\$63,181	\$0	\$0	\$0
Contribution to Legal Contingency	\$361,100	\$50,000	\$50,000	\$50,000	\$50,000
Transfer from Insurance Contingency	-\$7,658	-\$6,809	-\$5,000	-\$14,900	-\$10,000
Contribution to Insurance Contingency	\$0	\$25,000	\$25,000	\$25,000	\$25,000
ReserveTransfers Total	\$238,229	\$5,010	\$70,000	\$60,100	\$65,000
Revenues					

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Agreement, Commissioner and FOI, Photocopies	-\$1,107	-\$1,611	-\$404	-\$1,300	-\$1,300
Eng., Env., and Legal Recoveries	-\$3,000	-\$3,603	-\$4,965	-\$2,500	-\$3,500
Recoveries from Staff Events	-\$1,403	-\$343	-\$16	-\$1,300	-\$1,300
Other recoveries	\$0	\$0	-\$9	-\$500	-\$500
Nestle Agreement	\$0	-\$500	-\$500	-\$500	-\$500
Ontario Cannabis Legalization Implementation Fund	\$0	-\$15,000	\$0	\$0	\$0
Revenues Total	-\$5,511	-\$21,057	-\$5,893	-\$6,100	-\$7,100

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Building					
Expenditures					
FT Wages	\$140,975	\$188,586	\$181,533	\$237,282	\$277,118
PT Wages	\$8,060	\$6,104	\$1,043	\$2,280	\$0
OT Wages	\$0	\$0	\$321	\$500	\$500
FT Wage Related Expenses	\$21,405	\$33,403	\$32,519	\$42,588	\$49,844
PT Wage Related Expenses	\$651	\$281	\$87	\$215	\$0
Manulife Benefits	\$12,710	\$18,607	\$20,700	\$28,728	\$33,907
WSIB	\$4,809	\$6,013	\$5,734	\$7,021	\$8,157
Computer Software & Hardware	\$380	\$1,776	\$741	\$250	\$1,000
Office Supplies	\$4,020	\$3,574	\$1,585	\$5,000	\$3,000
Fuel	\$1,461	\$1,581	\$0	\$1,500	\$1,500
Vehicle Maintenance	\$470	\$473	\$0	\$600	\$500
Postage	\$3,186	\$2,012	\$1,889	\$3,000	\$3,000
Communication (phone, fax, internet)	\$2,389	\$3,384	\$1,559	\$2,195	\$2,435
Professional Fees - Legal	\$6,791	\$16,542	\$11,993	\$20,000	\$20,000
Professional Fees - Audit	\$5,007	\$6,411	\$6,411	\$6,000	\$6,600
Professional Fees - Engineering	\$244,425	\$218,208	\$195,102	\$244,920	\$70,000
Mileage	\$514	\$189	\$0	\$1,000	\$500
Professional Development	\$8,138	\$3,200	\$2,897	\$13,350	\$17,850
Membership and Subscription Fees	\$1,904	\$2,265	\$442	\$3,089	\$3,179
Employee Travel - Meals	\$125	\$0	\$0	\$500	\$500
Employee Travel - Accomodations	\$0	\$277	\$0	\$1,500	\$1,500
Insurance	\$18,720	\$18,066	\$11,889	\$22,794	\$12,484
Advertising	\$3,212	\$1,168	\$1,688	\$1,560	\$1,715
Vehicle Plates	\$120	\$120	\$0	\$120	\$120
Contract Services	\$17,757	\$32,179	\$22,557	\$22,118	\$49,611
Clothing, Safety Allowance	\$373	\$195	\$108	\$720	\$720
Emergency Management	\$1,157	\$1,095	\$460	\$550	\$457
Bank Service Charges	\$2,058	\$3,538	\$5,370	\$3,500	\$3,500
Municipal Office Costs Recovered from Building Department	\$20,038	\$20,329	\$20,329	\$20,811	\$20,100
Expenditures Total	\$530,858	\$589,577	\$526,955	\$693,691	\$589,798
ReserveTransfers					
Contribution to Building Surplus RF	\$0	\$0	\$7,885	\$0	\$0
Transfer from Building Surplus RF	-\$48,583	-\$110,485	\$0	-\$252,713	-\$147,593

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
ReserveTransfers Total	-\$48,583	-\$110,485	\$7,885	-\$252,713	-\$147,593
Revenues					
Reproduction of Drawings Fees	-\$200	-\$100	-\$255	-\$153	-\$156
Other recoveries	\$0	\$0	\$0	-\$500	-\$500
Designated Structures Permit	-\$2,912	-\$1,248	-\$848	-\$2,496	-\$1,724
Tent or Marquee Application Fee	-\$1,092	-\$1,560	-\$852	-\$1,065	-\$1,080
Transfer of Permit	-\$156	\$0	\$0	-\$159	-\$161
Revision to Approved Plans	-\$6,240	-\$7,910	-\$6,042	-\$5,406	-\$6,460
Alternative Solution Application	\$0	\$0	\$0	-\$510	-\$518
Residential Building Permits	-\$345,147	-\$367,508	-\$432,266	-\$336,600	-\$341,712
Institutional, Commercial & Industrial Building Permits	-\$35,626	-\$38,469	-\$24,052	-\$40,000	-\$30,500
Farm Building Permits	-\$46,039	-\$18,141	-\$16,939	-\$10,000	-\$15,000
Demolition Permits	-\$2,496	-\$2,652	-\$954	-\$1,749	-\$1,932
Occupancy Permits	-\$6,965	-\$6,708	-\$8,937	-\$7,155	-\$6,923
Sign Permits	-\$1,040	\$0	-\$1,590	-\$795	-\$1,076
Septic System Permit - New	-\$33,883	-\$31,200	-\$36,252	-\$31,164	-\$30,362
Inspection of works not ready	\$0	-\$312	-\$159	-\$318	-\$161
Septic System Permit - Alter	-\$468	-\$2,340	-\$2,862	-\$1,908	-\$1,940
Online Service Fee	-\$10	-\$944	-\$2,831	-\$1,000	-\$2,000
Revenues Total	-\$482,275	-\$479,092	-\$534,840	-\$440,978	-\$442,205

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
By-law					
Expenditures					
PT Wages	\$5,174	\$9,291	\$9,146	\$21,219	\$700
PT Wage Related Expenses	\$278	\$665	\$771	\$1,931	\$0
WSIB	\$125	\$252	\$292	\$616	\$0
Office Supplies	\$0	\$57	\$199	\$150	\$150
Signage - 911 Signs	\$794	\$2,157	\$7,194	\$1,400	\$500
Professional Fees - Legal	\$64,066	\$24,875	\$41,900	\$20,000	\$30,000
Professional Fees - Engineering	\$3,981	\$8,927	\$9,464	\$17,280	\$15,000
Mileage	\$359	\$157	\$0	\$150	\$150
Professional Development	\$0	\$0	\$0	\$1,200	\$1,200
Employee Travel - Meals	\$0	\$0	\$0	\$50	\$50
Employee Travel - Accomodations	\$0	\$0	\$0	\$250	\$250
Advertising	\$768	\$515	\$0	\$1,500	\$1,500
Dog Tags	\$216	\$232	\$0	\$250	\$0
Contract Services	\$9,494	\$10,988	\$11,393	\$10,800	\$45,360
Livestock Loss	\$1,766	\$1,126	\$280	\$1,500	\$1,500
Clothing, Safety Allowance	\$0	\$0	\$798	\$85	\$260
Communication (phone, fax, internet)	\$0	\$0	\$291	\$0	\$636
Expenditures Total	\$87,021	\$59,242	\$81,728	\$78,381	\$97,256
ReserveTransfers					
ReserveTransfers Total	\$0	\$0	\$0	\$0	-\$11,494
Revenues					
Lottery Licences	-\$523	-\$277	-\$278	-\$500	-\$500
Sign Permits	-\$100	\$0	\$0	-\$102	-\$103
Fence Viewer's Application	\$0	\$0	\$0	\$0	\$0
Engineering, Environmental and Legal Fees Recovered	-\$9,829	-\$33,707	-\$11,107	-\$5,000	-\$5,000
Site Alteration Agreement	-\$1,905	\$0	-\$3,900	-\$500	-\$1,500
Other recoveries	\$0	\$0	\$0	-\$500	-\$500
Ontario Wildlife Damage Compensation	-\$1,856	-\$1,216	-\$310	-\$1,500	-\$1,500
Dog Tags and Kennel Licences	-\$9,950	-\$10,757	-\$8,457	-\$11,000	-\$9,750
Municipal addressing signs and posts	-\$1,780	-\$2,080	-\$1,632	-\$1,775	-\$1,827
Septic Compliance Letter	-\$900	-\$1,125	-\$993	-\$689	-\$700
Special Occasion Permit Letters	\$0	\$0	\$0	-\$77	-\$78

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Swimming Pool Enclosure Permit	-\$4,410	-\$4,085	-\$5,957	-\$3,285	-\$4,662
Liquor License Letter	\$0	\$0	\$0	-\$159	-\$161
Filming Permit Fee	\$0	-\$500	\$0	-\$510	-\$518
Property Standards Appeal Fee	\$0	\$0	\$0	-\$260	-\$264
Revenues Total	-\$31,252	-\$53,747	-\$32,633	-\$25,856	-\$27,063

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Corporate					
Expenditures					
Taxes written off (Twp share only)	\$24,852	\$12,969	\$40,511	\$25,000	\$25,000
Conservation Authorities Levy Payment	\$161,939	\$167,217	\$169,281	\$169,442	\$174,553
Expenditures Total	\$186,791	\$180,186	\$209,792	\$194,442	\$199,553
ReserveTransfers					
Transfer from Operating Carryforward	-\$19,840	\$0	\$0	\$0	-\$24,400
ReserveTransfers Total	-\$19,840	\$0	\$0	\$0	-\$24,400
Revenues					
Supplemental Billings	-\$56,668	-\$84,554	-\$116,791	-\$65,000	-\$80,000
Mun Tax Assistance	-\$19,636	-\$23,732	-\$26,131	-\$25,819	-\$27,079
Host Kilmer (Service Ontario)	-\$27,345	-\$28,891	-\$30,312	-\$29,951	-\$31,417
Ontario Hydro	-\$12,147	-\$12,147	-\$12,147	-\$12,147	-\$12,147
Metrolinx	-\$10,422	-\$10,740	-\$11,157	-\$11,025	-\$11,562
Hydro One	-\$8,409	-\$8,672	-\$8,963	-\$8,672	-\$8,963
Grant Guelph Junction Railway	-\$5,330	-\$5,330	-\$5,330	-\$5,330	-\$5,330
Puslinch Landfill/Wellington County	-\$5,575	-\$7,353	-\$8,494	-\$8,746	-\$8,834
City of Guelph	-\$32,396	-\$34,582	-\$36,657	-\$37,744	-\$38,124
University of Guelph	-\$428	-\$569	-\$716	-\$707	-\$742
CN Railway	-\$1,316	-\$1,316	-\$1,316	-\$1,316	-\$1,316
CP Railway	-\$7,854	-\$7,854	-\$7,854	-\$7,854	-\$7,854
OMPF	-\$413,600	-\$415,700	-\$417,400	-\$417,400	-\$419,800
Penalties - Property Taxes	-\$94,531	-\$108,658	-\$94,449	-\$88,098	-\$94,000
Interest - Tax Arrears	-\$92,329	-\$101,318	-\$106,237	-\$88,953	-\$96,000
Interest on General	-\$131,548	-\$169,859	-\$64,088	-\$90,092	-\$90,092
Other Revenues	-\$437	-\$488	-\$194	-\$500	-\$330
Safe Restart Funding - COVID-19	\$0	\$0	-\$190,500	\$0	-\$38,000
Revenues Total	-\$919,971	-\$1,021,764	-\$1,138,735	-\$899,354	-\$971,590

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Council					
Expenditures					
PT Wages	\$85,313	\$95,717	\$101,731	\$101,183	\$101,183
PT Wage Related Expenses	\$2,320	\$5,288	\$6,206	\$7,285	\$7,488
Manulife Benefits	\$21,955	\$22,533	\$22,536	\$23,634	\$24,475
Office Supplies & Equipment	\$164	\$0	\$70	\$250	\$200
Mileage	\$798	\$422	\$165	\$1,000	\$800
Professional Development	\$3,495	\$0	\$1,425	\$3,200	\$3,200
Membership and Subscription Fees	\$0	\$157	\$0	\$150	\$150
Employee Travel - Meals	\$162	\$95	\$0	\$300	\$200
Employee Travel - Accom/Parking	\$2,188	\$3,006	\$860	\$4,000	\$3,500
Employee Travel - Air Fare	\$0	\$0	\$0	\$500	\$500
Expenditures Total	\$116,397	\$127,218	\$132,992	\$141,503	\$141,696

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Elections					
Expenditures					
Per Diems	\$4,955	\$94	\$0	\$0	\$0
Office Supplies & Equipment	\$1,549	\$0	\$0	\$0	\$0
Postage	\$2,318	\$0	\$0	\$0	\$0
Professional Fees - Audit	\$0	\$0	\$0	\$0	\$0
Professional Development	\$260	\$0	\$0	\$0	\$0
Advertising	\$7,929	\$0	\$0	\$0	\$0
Contract Services	\$37,314	\$1,476	\$1,476	\$1,476	\$1,476
Expenditures Total	\$54,325	\$1,569	\$1,476	\$1,476	\$1,476
ReserveTransfers					
Contribution to Elections	\$12,787	\$13,750	\$13,750	\$13,750	\$13,750
Transfer From Elections	-\$48,574	\$0	\$0	\$0	\$0
ReserveTransfers Total	-\$35,787	\$13,750	\$13,750	\$13,750	\$13,750
Revenues					
Election - Other Recoveries	\$0	\$0	\$0	\$0	\$0
Nomination Fees	\$0	\$0	\$0	\$0	\$0
Revenues Total	\$0	\$0	\$0	\$0	\$0

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Finance					
Expenditures					
Principal Repayment	\$116,000	\$119,000	\$0	\$0	\$0
FT Wages	\$293,721	\$280,591	\$307,810	\$301,914	\$364,281
PT Wages	\$0	\$0	\$0	\$0	\$0
OT Wages	\$428	\$0	\$3,003	\$500	\$500
FT Wage Related Expenses	\$51,077	\$47,752	\$49,686	\$53,186	\$65,085
PT Wage Related Expenses	\$0	\$0	\$0	\$0	\$0
Manulife Benefits	\$33,236	\$37,741	\$42,497	\$34,638	\$45,721
WSIB	\$8,878	\$8,313	\$8,968	\$8,478	\$10,427
Computer Software & Hardware	\$888	\$4,145	\$1,729	\$500	\$500
Office Supplies	\$5,956	\$5,909	\$5,785	\$6,000	\$6,000
Postage	\$9,643	\$9,971	\$11,420	\$10,000	\$10,000
Communication (phone, fax, internet)	\$5,901	\$6,294	\$2,466	\$3,491	\$2,567
Professional Fees - Audit	\$12,242	\$14,959	\$14,959	\$14,000	\$15,400
Mileage	\$1,611	\$762	\$27	\$1,000	\$1,000
Professional Development	\$7,791	\$3,707	\$880	\$6,754	\$12,509
Membership and Subscription Fees	\$1,979	\$986	\$2,004	\$2,425	\$3,425
Employee Travel - Meals	\$25	\$25	\$0	\$150	\$50
Employee Travel - Accomodations	\$207	\$180	\$0	\$400	\$200
Advertising	\$10,189	\$4,973	\$12,251	\$7,670	\$7,994
Contract Services	\$35,093	\$47,950	\$37,434	\$41,532	\$40,092
Emergency Management	\$2,700	\$2,556	\$1,072	\$1,282	\$1,067
Environmental Service - Garbage Bags	\$16,230	\$19,677	\$6,644	\$17,500	\$17,500
Bank Service Charges	\$5,093	\$8,268	\$7,733	\$8,000	\$8,000
Other written off (non collectible inv's)	\$584	\$75	\$0	\$0	\$0
Debt Interest Repayment	\$2,975	\$0	\$0	\$0	\$0
Community Grants	\$31,750	\$37,553	\$37,540	\$37,540	\$34,180
Expenditures Total	\$654,198	\$661,388	\$553,909	\$556,960	\$646,498
ReserveTransfers					
Transfer from Capital Carry-forward	\$0	\$0	\$0	\$0	-\$87,616
ReserveTransfers Total	\$0	\$0	\$0	\$0	-\$87,616
Revenues					
Advertising, Legal, and Realtax Fees Recovered	-\$7,153	-\$4,019	-\$6,669	-\$5,000	-\$5,000

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
NSF Fees	-\$720	-\$480	-\$360	-\$640	-\$500
Online Service Fee	-\$168	-\$495	-\$1,015	-\$1,000	-\$1,000
Tax Certificates	-\$8,040	-\$9,180	-\$9,180	-\$8,220	-\$8,220
Other Recoveries	-\$7,859	-\$8,781	-\$3,249	-\$6,500	-\$6,500
Garbage bags	-\$22,020	-\$19,515	-\$4,975	-\$17,500	-\$17,500
Revenues Total	-\$45,960	-\$42,469	-\$25,448	-\$38,860	-\$38,720

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Fire and Rescue					
Expenditures					
PT Wages	\$407,876	\$428,249	\$411,252	\$415,009	\$428,367
PT Wage Related Expenses	\$55,406	\$90,511	\$30,774	\$44,256	\$34,614
Group Benefits	\$17,796	\$18,918	\$17,706	\$17,231	\$17,231
WSIB	\$12,425	\$12,251	\$12,020	\$12,450	\$12,608
Office Supplies	\$2,903	\$2,811	\$1,990	\$3,000	\$3,000
Fuel	\$13,960	\$11,866	\$0	\$14,400	\$14,400
Equipment Maintenance & Supplies	\$26,814	\$24,705	\$25,158	\$25,000	\$25,000
Oxygen & Medical Supplies	\$1,307	\$3,755	\$1,804	\$3,100	\$3,100
Public Education	\$2,580	\$3,885	\$2,279	\$3,800	\$3,800
Vehicle Maintenance	\$57,416	\$48,354	\$19,464	\$26,000	\$26,000
Communication (phone, fax, internet)	\$8,863	\$6,016	\$7,922	\$6,304	\$6,940
Mileage	\$3,471	\$3,982	\$290	\$4,000	\$4,000
Professional Development	\$20,174	\$19,600	\$12,127	\$24,105	\$29,785
Membership and Subscription Fees	\$4,162	\$4,607	\$3,092	\$4,892	\$5,222
Employee Travel - Meals	\$4,922	\$986	\$399	\$1,000	\$1,000
Employee Travel - Accomodations	\$959	\$2,251	\$0	\$2,600	\$4,220
Insurance	\$21,386	\$23,097	\$21,411	\$23,858	\$22,481
Advertising	\$166	\$0	\$1,337	\$1,000	\$1,000
Permits	\$471	\$471	\$481	\$485	\$485
Contract Services	\$37,857	\$71,877	\$87,514	\$93,801	\$93,107
Clothing, Safety Allowance	\$18,032	\$18,179	\$16,288	\$16,550	\$16,892
Vehicle Plates	\$265	\$265	\$0	\$265	\$265
Expenditures Total	\$719,210	\$796,636	\$673,308	\$743,106	\$753,516
Revenues					
Open Burning Permit and Inspection	-\$15,260	-\$15,380	-\$15,992	-\$15,300	-\$15,525
Burning Permit Violations	-\$1,350	-\$931	-\$966	-\$1,431	-\$1,455
Fire Extinguisher Training	-\$720	-\$150	\$0	-\$505	-\$512
Water Tank Locks	-\$18	\$0	\$0	-\$54	-\$55
Fireworks Permits	-\$200	-\$200	-\$102	-\$204	-\$206
Information/Fire Reports	-\$375	-\$300	-\$152	-\$459	-\$467
Other recoveries	-\$851	-\$1,786	-\$515	-\$9,437	-\$9,437
Occupancy Load	\$0	\$0	\$0	\$0	\$0
Fire Safety Plan Review	\$0	\$0	\$0	-\$244	-\$248

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Post Fire Watch	\$0	\$0	\$0	\$0	\$0
Boarding up or Barricading	\$0	\$0	\$0	\$0	\$0
Key Boxes	-\$100	-\$100	-\$102	-\$102	-\$103
Inspections	\$0	\$0	\$0	\$0	\$0
Motor Vehicle Emergency Responses	-\$112,424	-\$116,966	-\$19,668	-\$91,800	-\$93,361
Fire Alarm False Alarm Calls	\$0	\$0	\$0	\$0	\$0
Donations	-\$7,031	-\$19,435	\$0	\$0	\$0
Carbon Monoxide Alarms and Smoke Alarms	\$0	\$0	\$0	-\$245	-\$248
Revenues Total	-\$138,330	-\$155,248	-\$37,496	-\$119,781	-\$121,616

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Heritage Committee					
Expenditures					
Per Diems	\$1,416	\$1,940	\$1,083	\$1,914	\$1,950
Heritage Plaques	\$0	\$46	\$47	\$100	\$2,000
Mileage	\$0	\$201	\$0	\$600	\$250
Training	\$0	\$305	\$0	\$1,000	\$500
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$50
Employee Travel - Accomodations	\$0	\$390	\$0	\$1,000	\$500
Expenditures Total	\$1,416	\$2,882	\$1,130	\$4,714	\$5,250

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Library					
Expenditures					
Library Rent for Historical society	\$4,828	\$4,715	\$4,503	\$4,850	\$4,800
Library Water Monitoring	\$1,857	\$1,854	\$2,097	\$1,750	\$1,800
Expenditures Total	\$6,685	\$6,569	\$6,600	\$6,600	\$6,600
Revenues					
Library Costs Recovered from County	-\$2,920	-\$3,002	-\$3,005	-\$3,000	-\$3,000
Revenues Total	-\$2,920	-\$3,002	-\$3,005	-\$3,000	-\$3,000

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Municipal Office					
Expenditures					
Hydro	\$17,799	\$16,459	\$14,646	\$20,000	\$18,000
Heat	\$11,756	\$11,096	\$10,532	\$12,000	\$11,500
Water Protection	\$525	\$1,025	\$712	\$420	\$750
Cleaning, Maint & supplies for Bldg	\$29,413	\$28,565	\$20,441	\$26,451	\$26,251
Kitchen Supplies and Equipment	\$3,878	\$4,064	\$3,585	\$3,400	\$3,400
Waste Removal	\$1,767	\$1,935	\$2,026	\$1,980	\$1,980
Outdoor Maintenance of Building	\$1,655	\$440	\$5,100	\$1,300	\$1,300
Contract Services	\$0	\$0	\$3,360	\$3,820	\$3,820
Expenditures Total	\$66,793	\$63,584	\$60,403	\$69,371	\$67,001
Revenues					
Municipal Office Costs Recovered from Building Department	-\$20,038	-\$20,329	-\$20,329	-\$20,811	-\$20,100
Revenues Total	-\$20,038	-\$20,329	-\$20,329	-\$20,811	-\$20,100

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
ORC					
Expenditures					
FT Wages	\$58,739	\$60,112	\$61,247	\$61,256	\$61,256
PT Wages	\$24,419	\$26,559	\$7,472	\$30,613	\$31,838
OT Wages	\$1,518	\$1,553	\$751	\$2,000	\$2,000
FT Wage Related Expenses	\$12,582	\$11,917	\$10,860	\$11,136	\$11,312
PT Wage Related Expenses	\$1,180	\$1,297	\$371	\$2,881	\$3,060
Manulife Benefits	\$8,751	\$7,924	\$4,336	\$7,045	\$7,244
WSIB	\$2,716	\$2,796	\$2,226	\$2,816	\$2,853
Office Supplies	\$184	\$601	\$69	\$300	\$300
Hydro	\$26,874	\$25,794	\$22,339	\$30,000	\$27,000
Heat	\$5,941	\$4,921	\$4,867	\$5,500	\$5,500
Water Protection	\$753	\$643	\$1,114	\$700	\$700
Equipment Maintenance & Supplies	\$8,261	\$4,314	\$4,134	\$6,870	\$6,870
Signage	\$0	\$0	\$0	\$100	\$100
Bldg-Cleaning, Maint,Supplies Interior	\$5,216	\$4,113	\$5,148	\$6,000	\$5,800
Waste Removal	\$943	\$1,136	\$1,789	\$1,560	\$1,560
Bldg-Cleaning, Maint,Supplies Exterior	\$6,415	\$6,944	\$3,590	\$8,000	\$8,000
Communication (phone, fax, internet)	\$2,523	\$2,967	\$3,405	\$3,120	\$3,120
Mileage	\$0	\$0	\$0	\$100	\$100
Professional Development	\$0	\$0	\$0	\$1,000	\$1,000
Membership and Subscription Fees	\$153	\$158	\$0	\$220	\$220
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$50
Insurance	\$8,134	\$8,611	\$7,918	\$9,074	\$8,314
Advertising	\$525	\$0	\$0	\$500	\$500
Contract Services	\$66	\$630	\$630	\$1,480	\$1,480
Clothing, Safety Allowance	\$107	\$0	\$158	\$515	\$515
Expenditures Total	\$176,000	\$172,989	\$142,422	\$192,887	\$190,691
Revenues					
Ice Rental - Prime	-\$18,012	-\$20,772	-\$23,295	-\$18,360	-\$13,770
Ice Rental - Non-Prime	\$0	\$0	-\$506	\$0	\$0
Arena Summer Rentals	-\$13,423	-\$13,440	-\$1,583	-\$13,750	-\$10,313
Gymnasium Rental	-\$20,418	-\$26,469	-\$5,854	-\$20,000	-\$10,000
Rink Board and Ball Diamond Advertising	\$0	\$0	-\$357	-\$357	-\$363
Other Recoveries	-\$421	-\$386	-\$412	-\$500	-\$500

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Revenues Total	-\$52,274	-\$61,066	-\$32,006	-\$52,967	-\$34,946
Parks					
Expenditures					
FT Wages	\$43,849	\$46,775	\$0	\$0	\$36,754
PT Wages	\$9,828	\$10,134	\$0	\$9,719	\$0
OT Wages	\$3,265	\$7,448	\$0	\$0	\$0
FT Wage Related Expenses	\$7,916	\$9,205	\$0	\$0	\$6,672
PT Wage Related Expenses	\$840	\$882	\$0	\$915	\$0
WSIB	\$1,762	\$2,049	\$0	\$292	\$1,103
Hydro	\$2,558	\$2,703	\$2,128	\$3,400	\$2,700
Fuel	\$2,663	\$2,598	\$0	\$2,200	\$2,630
Water Protection	\$646	\$35	\$0	\$1,000	\$700
Equipment Maintenance and Supplies	\$644	\$1,306	\$1,159	\$1,480	\$1,480
Vehicle Maintenance	\$244	\$197	\$527	\$500	\$500
Maintenance Grounds	\$7,963	\$4,132	\$6,100	\$10,000	\$10,000
Insurance	\$6,575	\$7,190	\$7,540	\$7,335	\$7,917
Advertising	\$0	\$1,134	\$0	\$500	\$500
Contract Services	\$18,551	\$7,272	\$3,979	\$5,160	\$960
Manulife Benefits	\$7,163	\$7,593	\$0	\$0	\$5,341
Expenditures Total	\$114,468	\$110,654	\$21,433	\$42,501	\$77,255
Revenues					
Horse Paddock Rental	-\$200	-\$250	\$0	-\$204	-\$207
Picnic Shelter	-\$220	-\$400	\$0	-\$306	-\$153
Ball Diamond Rentals	-\$3,023	-\$5,627	-\$4,277	-\$5,500	-\$2,750
Sports Facility User Fees	-\$920	-\$730	\$0	-\$800	-\$400
Soccer Field Rentals	-\$2,321	-\$2,331	-\$1,603	-\$3,000	-\$1,500
Revenues Total	-\$6,684	-\$9,338	-\$5,879	-\$9,810	-\$5,010

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
PCC					
Expenditures					
FT Wages	\$0	\$0	\$56,653	\$56,638	\$58,906
PT Wages	\$40,085	\$41,182	\$10,976	\$41,266	\$20,634
OT Wages	\$398	\$667	\$19	\$2,000	\$1,000
FT Wage Related Expenses	\$3	\$7	\$9,455	\$10,299	\$10,862
PT Wage Related Expenses	\$1,821	\$1,912	\$501	\$4,072	\$2,079
Manulife Benefits	\$0	\$0	\$7,573	\$7,791	\$8,147
WSIB	\$1,262	\$1,323	\$2,145	\$2,997	\$2,416
Office Supplies	\$132	\$82	\$104	\$150	\$150
Hydro	\$12,632	\$11,159	\$6,800	\$16,500	\$12,000
Heat	\$4,482	\$4,040	\$3,914	\$4,300	\$4,300
Fuel	\$0	\$0	\$0	\$500	\$500
Water Protection	\$4,386	\$4,558	\$3,007	\$5,100	\$4,500
Bldg-Cleaning, Maint,Supplies Interior	\$13,503	\$9,003	\$3,959	\$13,870	\$13,670
Kitchen Supplies and Equipment	\$2,102	\$557	\$0	\$1,500	\$1,500
Waste Removal	\$2,881	\$4,544	\$7,075	\$6,240	\$6,240
Outdoor Maintenance of Building	\$1,546	\$2,335	\$6,557	\$1,200	\$4,000
Communication (phone, fax, internet)	\$2,251	\$3,147	\$3,179	\$3,000	\$3,000
Mileage	\$0	\$0	\$0	\$100	\$100
Professional Development	\$0	\$0	\$0	\$0	\$0
Membership and Subscription Fees	\$500	\$500	\$0	\$500	\$500
Employee Travel - Meals	\$0	\$0	\$0	\$150	\$50
Employee Travel - Accomodations	\$0	\$0	\$0	\$450	\$250
Insurance	\$7,537	\$7,996	\$7,746	\$8,408	\$8,133
Advertising	\$0	\$914	\$0	\$2,000	\$2,000
Contract Services	\$1,903	\$2,937	\$2,918	\$3,660	\$3,660
Clothing, Safety Allowance	\$0	\$0	\$0	\$260	\$260
Expenditures Total	\$97,425	\$96,861	\$132,579	\$192,951	\$168,857
Revenues					
Hall - Prime	-\$22,692	-\$29,365	-\$3,393	-\$27,246	-\$13,623
Hall - Non-Prime	-\$21,209	-\$19,969	-\$1,672	-\$19,120	-\$9,560
Meeting Room	-\$9,937	-\$13,427	-\$1,308	-\$11,950	-\$5,975
Licensed Events Using Patio	-\$336	-\$285	\$0	-\$234	-\$119
Hall - Commercial Rentals	-\$3,060	-\$1,547	\$0	-\$636	-\$318

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Bartenders	-\$8,720	-\$7,227	-\$1,430	-\$8,354	-\$4,177
Kitchen Facilities - Non-Prime	-\$2,969	-\$3,143	-\$1,078	-\$3,800	-\$1,900
Advertising Sign	-\$33	-\$33	-\$34	-\$102	-\$52
Other Recoveries	-\$1,851	-\$956	-\$283	-\$1,000	-\$1,000
Recreation Conditional Grants	-\$5,325	-\$5,609	-\$8,935	-\$5,167	-\$5,167
Projector and Microphone Rental Fee	-\$128	-\$75	\$0	-\$102	-\$104
Revenues Total	-\$76,261	-\$81,636	-\$18,133	-\$77,710	-\$41,994

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
PDAC					
Expenditures					
Per Diems	\$3,910	\$4,280	\$3,319	\$4,466	\$4,551
Office Supplies & Equipment	\$0	\$62	\$70	\$50	\$100
Mileage	\$0	\$0	\$0	\$150	\$150
Training	\$0	\$0	\$0	\$1,500	\$500
Expenditures Total	\$3,910	\$4,342	\$3,389	\$6,166	\$5,301

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Planning					
Expenditures					
FT Wages	\$57,905	\$56,985	\$60,802	\$60,803	\$70,252
OT Wages	\$0	\$479	\$0	\$500	\$500
FT Wage Related Expenses	\$10,523	\$10,823	\$10,705	\$10,839	\$12,637
Manulife Benefits	\$5,887	\$4,430	\$4,514	\$4,545	\$5,336
WSIB	\$1,876	\$1,819	\$1,925	\$1,839	\$2,123
Office Supplies	\$656	\$752	\$401	\$400	\$750
Communication (phone, fax, internet)	\$0	\$78	\$155	\$200	\$100
Professional Fees - Legal	\$32,733	\$35,870	\$47,335	\$17,000	\$17,000
Professional Fees - Engineering	\$67,792	\$63,282	\$63,422	\$57,849	\$57,849
Mileage	\$0	\$99	\$0	\$250	\$100
Professional Development	\$0	\$1,119	\$371	\$1,401	\$965
Membership and Subscription Fees	\$280	\$300	\$0	\$150	\$230
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$50
Employee Travel - Accomodations	\$0	\$0	\$0	\$350	\$250
Advertising	\$5,840	\$2,735	\$6,695	\$3,500	\$5,000
Professional Fees - Water Monitoring	\$529	\$3,818	\$1,714	\$2,000	\$2,000
Contract Services	\$9,719	\$7,830	\$13,250	\$23,440	\$24,490
CIP Grants	\$427	\$0	\$0	\$7,500	\$7,500
Expenditures Total	\$194,167	\$190,417	\$211,289	\$192,665	\$207,132
ReserveTransfers					
Transfer from Operating Carryforward	\$0	\$0	\$0	-\$7,500	-\$7,500
Transfer to Operating Carryforward	\$7,500	\$0	\$0	\$0	\$0
ReserveTransfers Total	\$7,500	\$0	\$0	-\$7,500	-\$7,500
Revenues					
Engineering, Environmental, Legal, and Advertising Fees Recovered	-\$47,321	-\$38,481	-\$42,414	-\$20,000	-\$20,000
Minor Variance	-\$13,110	-\$18,154	-\$19,134	-\$18,199	-\$18,499
Agreements	-\$765	-\$1,015	-\$250	-\$780	-\$793
Part Lot Control Exemption By-law	\$0	-\$585	\$0	\$0	\$0
Site Plan Control	-\$42,300	-\$31,450	-\$84,860	-\$23,292	-\$32,624
Consent Review and Clearance	-\$5,633	-\$3,750	-\$2,740	-\$4,110	-\$3,892
Zoning By-law Amendment	-\$16,500	-\$43,600	-\$14,842	-\$29,684	-\$30,188
Telecommunication Tower Proposals	-\$521	-\$532	\$0	-\$2,293	-\$2,331

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Zoning By-law Amendment - Aggregate	\$0	\$0	-\$15,300	\$0	\$0
Zoning Compliance Letter	-\$2,325	-\$2,850	-\$3,057	-\$2,295	-\$2,723
Zoning By-law - Copy	\$0	\$0	\$0	\$0	\$0
Lifting of Holding Designation Fee (Zoning)	-\$1,146	\$0	-\$598	-\$598	-\$608
Ownership List Confirmation	\$0	\$0	-\$1,400	-\$2,100	-\$1,065
Pre-Consultation	\$0	\$0	-\$6,150	-\$615	-\$625
Garden Suites and Renewals (Zoning)	\$0	\$0	-\$1,200	-\$1,200	-\$1,220
Revenues Total	-\$129,621	-\$140,417	-\$191,945	-\$105,166	-\$114,568

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Public Works					
Expenditures					
FT Wages	\$372,764	\$323,700	\$345,369	\$381,001	\$403,915
PT Wages	\$35,837	\$32,040	\$99,666	\$40,056	\$35,600
OT Wages	\$38,290	\$60,865	\$54,667	\$32,700	\$27,795
FT Wage Related Expenses	\$65,136	\$64,726	\$63,505	\$70,182	\$74,743
PT Wage Related Expenses	\$41,630	\$4,690	\$10,743	\$7,375	\$6,626
Manulife Benefits	\$40,262	\$39,288	\$38,898	\$44,432	\$48,757
WSIB	\$13,835	\$12,924	\$15,215	\$13,374	\$13,878
Office Supplies	\$167	\$20	\$161	\$500	\$250
Hydro	\$667	\$678	\$597	\$1,000	\$750
Fuel	\$68,538	\$74,234	\$73,454	\$70,000	\$70,000
Equipment Maintenance & Supplies	\$2,423	\$2,166	\$1,770	\$2,050	\$2,050
Signage	\$9,402	\$9,403	\$9,732	\$10,000	\$10,000
Pavement Markings	\$35,986	\$14,485	\$33,499	\$35,500	\$35,500
Railway Maintenance	\$5,993	\$11,376	\$0	\$5,000	\$5,000
Maintenance Gravel	\$48,384	\$73,349	\$78,965	\$80,000	\$80,000
Calcium	\$55,840	\$61,026	\$66,152	\$60,564	\$68,000
Winter Maintenance	\$200,567	\$250,113	\$240,958	\$229,250	\$229,250
Waste Removal	\$0	\$2,150	\$203	\$1,500	\$1,500
Shop Overhead	\$8,349	\$7,812	\$6,768	\$7,400	\$7,400
Road Maintenance supplies	\$34,631	\$30,187	\$46,538	\$35,400	\$35,400
Vehicle Maintenance	\$48,504	\$73,777	\$53,992	\$46,000	\$46,000
Speed Monitor	\$0	\$0	\$0	\$500	\$500
Sidewalk Repairs	\$0	\$890	\$0	\$5,000	\$5,000
Communication (phone, fax, internet)	\$3,051	\$2,903	\$4,293	\$3,144	\$2,844
Professional Fees - Engineering	\$0	\$466	\$5,424	\$2,000	\$2,000
Mileage	\$36	\$0	\$0	\$100	\$100
Professional Development	\$1,232	\$1,211	\$0	\$1,420	\$1,420
Membership and Subscription Fees	\$598	\$698	\$706	\$900	\$900
Employee Travel - Meals	\$0	\$0	\$0	\$100	\$50
Insurance	\$71,607	\$77,372	\$46,875	\$79,886	\$49,219
Advertising	\$342	\$989	\$525	\$1,000	\$1,000
Vehicle Plates	\$7,255	\$6,012	\$0	\$7,255	\$7,255
Permits	\$105	\$101	\$50	\$100	\$100
Contract Services	\$30,516	\$35,407	\$27,682	\$45,220	\$45,220

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Clothing, Safety Allowance	\$847	\$702	\$2,410	\$4,000	\$2,400
Street Lights: Repairs and Hydro Bills	\$44,766	\$22,561	\$19,367	\$14,850	\$14,850
Tree Maintenance Program	\$0	\$19,898	\$18,443	\$20,000	\$20,000
Expenditures Total	\$1,287,558	\$1,318,219	\$1,366,627	\$1,358,759	\$1,355,272
ReserveTransfers					
Contribution to Winter Maintenance	\$0	-\$47,113	-\$11,708	\$0	\$0
Contribution from Winter Maintenance	-\$17,567	\$0	\$0	\$0	\$0
Transfer from Asset Management Discretionary Reserve	-\$5,993	\$0	\$0	-\$10,000	-\$10,000
Contribution to Aggregate Levy Discretionary Reserve	\$0	\$279,089	\$240,000	\$240,000	\$240,000
ReserveTransfers Total	-\$23,560	\$231,976	\$228,292	\$230,000	\$230,000
Revenues					
Provincial Aggregate Levy	-\$281,367	-\$507,089	-\$524,189	-\$468,000	-\$468,000
Oversize-Overweight Load Permits	-\$300	\$0	\$0	-\$102	-\$103
Entrance Permit	-\$6,210	-\$2,580	-\$6,755	-\$3,520	-\$4,800
Roads Other Recoveries	-\$500	-\$1,150	-\$1,340	-\$1,000	-\$20,638
Third Party Cost Recovery	\$0	\$0	\$0	\$0	\$0
Third Party Cost Recovery Administration Fee	\$0	\$0	\$0	\$0	\$0
Revenues Total	-\$288,377	-\$510,819	-\$532,285	-\$472,622	-\$493,541

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Recreation Committee					
Expenditures					
Per Diems	\$1,532	\$2,565	\$2,221	\$2,605	\$2,655
Expenditures Total	\$1,532	\$2,565	\$2,221	\$2,605	\$2,655

	2018 Actuals	2019 Actuals	2020 YTD	2020 Budget	2021 Budget
Source Water Protection					
Expenditures					
FT Wages	\$9,253	\$9,300	\$6,483	\$8,960	\$8,960
Expenditures Total	\$9,253	\$9,300	\$6,483	\$8,960	\$8,960
Grand Total	\$2,781,752	\$2,441,487	\$2,305,297	\$2,866,694	\$2,963,355