Schedule C to Report FIN-2025-019

Township of Puslinch 2024 Financial Statements



Presented by Murray Short







- Audit Overview
- Audit Report
- Financial Statements
- Next Steps



Audit Overview

- Final materiality = \$260,000
- No change in key audit areas, risks or planned procedures since communicated in Pre-Audit Communication Letter
- No significant internal control deficiencies to communicate
- No known independence issues
- Four adjusting entries provided to us by township finance staff
- Two unadjusted differences identified and communicated

Audit Report

- The financial statements present fairly, in all material respects, the financial position, result of operations and cash flows of the Township of Puslinch in accordance with Canadian public sector accounting standards
- Audit conducted in accordance with Canadian generally accepted auditing standards

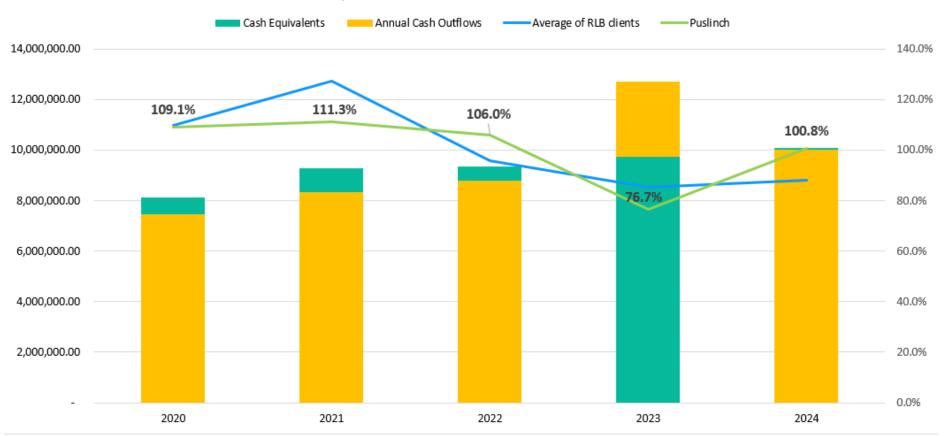
Statement of Financial Position

- The Statement of Financial Position (similar to a Balance Sheet for non-public entities) is a snapshot of the municipality's assets, liabilities and accumulated surplus at a point in time
- Key areas:
 - Cash equivalents (cash and portfolio investments)
 - Taxes receivable
 - Tangible capital assets
 - Accumulated surplus

Statement of Financial Position

| | 2024 | 2023 | | | | | |
|---|--|---|--|--|--|--|--|
| FINANCIAL ASSET | s | | | | | | |
| Cash (note 3) Portfolio investments (note 4) Taxes receivable Accounts receivable | \$ 4,033,119 6,059,079 3,946,188 <u>803,016</u> 14,841,402 | \$ 6,108,158 3,632,218 2,044,718 <u>2,235,460</u> <u>14,020,554</u> | | | | | |
| LIABILITIES | | | | | | | |
| Accounts payable and accrued liabilities Grading deposits Security deposits Post-employment benefits (note 5) Entrance permit deposits and haul route/site alteration permit deposits Deferred revenue (note 6) | 1,139,840 28,500 632,398 66,745 57,000 <u>4,683,465</u> <u>6,607,948</u> | 1,240,080 30,500 715,176 67,883 4,000 <u>4,618,469</u> <u>6,676,108</u> | | | | | |
| NET FINANCIAL ASSETS | 8,233,454 | 7,344,446 | | | | | |
| NON-FINANCIAL ASSETS | | | | | | | |
| Tangible capital assets (schedule 1) | 26,928,328 | 26,413,319 | | | | | |
| ACCUMULATED SURPLUS (schedule 2) | \$ <u>35,161,782</u> | \$ <u>33,757,765</u> | | | | | |

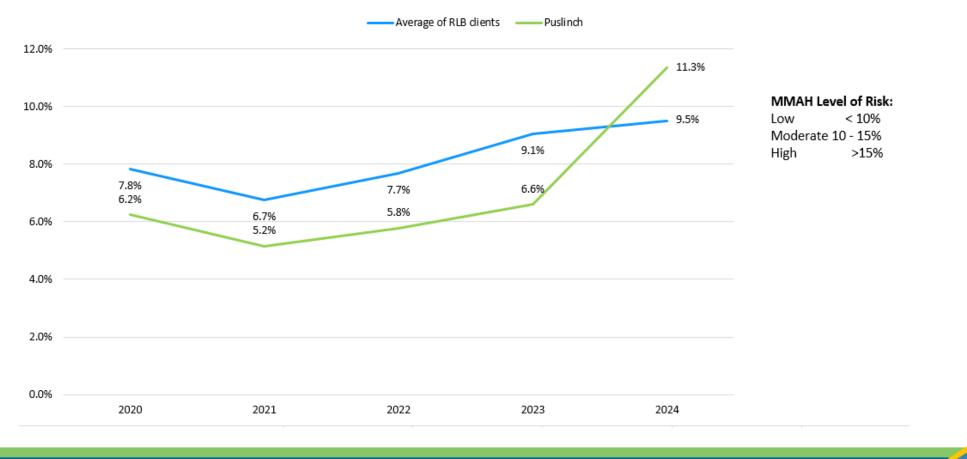
Cash Equivalents



Cash Equivalents as a % of Annual Cash Outflows

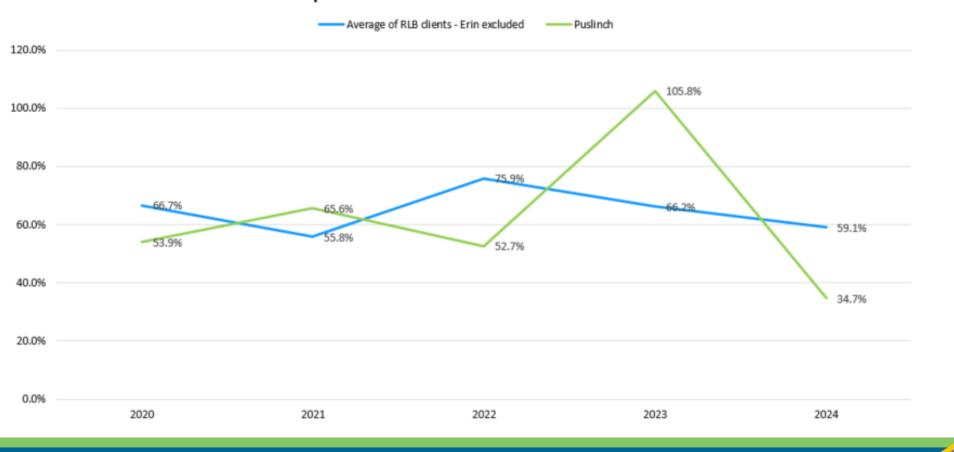
Taxes Receivable

Taxes Receivable as a % of Total Tax Levied

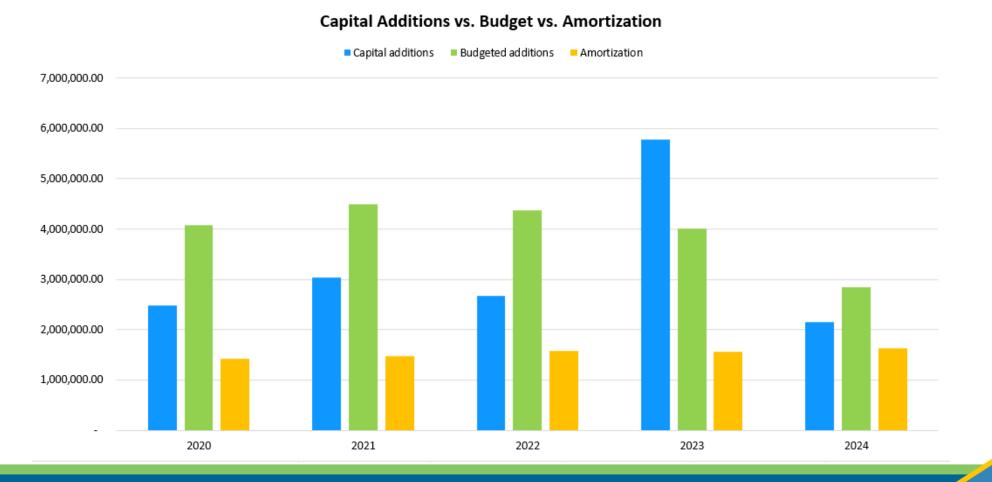


Tangible Capital Assets

Capital Additions as a % of Total Tax Revenue



Tangible Capital Assets



Tangible Capital Assets

Capital Additions by Funding Source



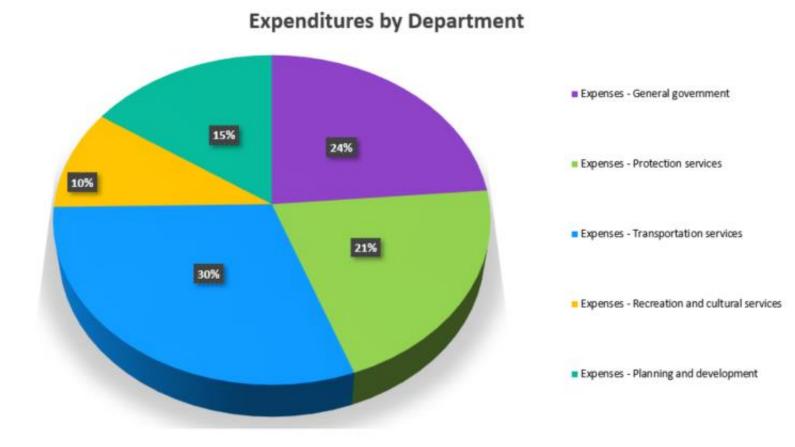
Statement of Operations

- The Statement of Operations reports the revenues less expenses resulting in the annual surplus of the municipality
- Key areas:
 - Budget vs. actual results
 - Expenditures by department
 - Annual surplus
 - Accumulated surplus

Statement of Operations

| | 2024 Budget | 2024 | 2023 |
|--|----------------|---------------|---------------|
| ~ | (note 8) | | (note 2) |
| REVENUES (schedule 3) | | | |
| Taxation | \$ 5,919,699 | \$ 6,228,418 | \$ 5,458,896 |
| Fees and user charges | 452,663 | 721,646 | 733,896 |
| Government transfers (note 9) | 1,158,914 | 1,125,993 | 2,902,223 |
| Other income (note 10) | 2,233,175 | 2,809,227 | 4,103,112 |
| . , | 9,764,451 | 10,885,284 | 13,198,127 |
| EXPENSES (schedule 3) | | | |
| General government | 3,063,808 | 2,242,584 | 1,951,818 |
| Protection services | 1,672,095 | 1,967,274 | 1,598,631 |
| Transportation services | 3,191,056 | 2,875,732 | 2,968,033 |
| Recreation and cultural services | 819,965 | 931,322 | 752,471 |
| Planning and development | 1,273,756 | 1,464,355 | 1,212,497 |
| uter and maaning of 📼 Briting and door not building the end of the second data | 10,020,680 | 9,481,267 | 8,483,450 |
| ANNUAL (DEFICIT) SURPLUS | (256,229) | 1,404,017 | 4,714,677 |
| ACCUMULATED SURPLUS, beginning of year | 33,757,765 | 33,757,765 | 29,043,088 |
| ACCUMULATED SURPLUS, end of year | \$_33,501,536 | \$_35,161,782 | \$ 33,757,765 |

Expenditures by Department



Expenditures by Department

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|---|-------|-------|-------|-------|-------|
| Expenses - General government | 20.4% | 23.1% | 23.9% | 23.0% | 23.7% |
| Expenses - Protection services | 18.4% | 19.2% | 19.6% | 18.8% | 20.7% |
| Expenses - Transportation services | 43.0% | 40.0% | 38.4% | 35.0% | 30.3% |
| Expenses - Recreation and cultural services | 6.6% | 6.6% | 7.3% | 8.9% | 9.8% |
| Expenses - Planning and development | 11.7% | 11.0% | 10.8% | 14.3% | 15.4% |

Statement of Changes in Net Financial Assets

 The Statement of Changes in Net Financial Assets reconciles the annual surplus to the change in net financial assets, removing the activity of the non-financial assets

Statement of Changes in Net Financial Assets

| | 2024 Budget (note 7) | 2023 | | |
|--|--|--|---|--|
| ANNUAL SURPLUS | \$(256,229) | \$ 1,404,017 | \$ 4,714,677 | |
| Acquisition of tangible capital assets Amortization of tangible capital assets Loss on sale of tangible capital assets | (2,842,797) 1,555,947 0 (1,286,850) | (2,158,758) 1,625,173 <u>18,576</u> (515,009) | (5,776,317) 1,555,947 <u>152,734</u> (4,067,636) | |
| Change in prepaid expenses | 0 | 0 | 1,550 | |
| (DECREASE) INCREASE IN NET FINANCIAL ASSETS | (1,543,079) | 889,008 | 648,591 | |
| NET FINANCIAL ASSETS, beginning of year | 7,344,446 | 7,344,446 | 6,695,855 | |
| NET FINANCIAL ASSETS, end of year | \$5,801,367 | \$ 8,233,454 | \$ | |



Statement of Cash Flows

• The Statement of Cash Flows breaks down the change in cash equivalents through the year between operating and capital sources

Statement of Cash Flows

| | 2024 | 2023 (note 2) |
|---|---------------|-------------------------|
| CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES | | |
| Annual surplus | \$ 1,404,017 | \$ 4,714,677 |
| Items not requiring an outlay of cash | | |
| Change in post-employment benefits | (1,138) | (6,152) |
| Amortization of tangible capital assets | 1,625,173 | 1,555,947 |
| Loss on sale of tangible capital assets | 18,576 | 152,734 |
| Accrued interest on portfolio investments | (140,756) | (70,356) |
| | 2,905,872 | 6,346,850 |
| Changes in non-cash working capital | | |
| Taxes receivable | (1,901,470) | (373,933) |
| Accounts receivable | 1,432,444 | (1,657,731) |
| Prepaid expenses | 0 | 1,550 |
| Accounts payable and accrued liabilities | (100, 240) | 608,677 |
| Grading deposits | (2,000) | (3,500) |
| Security deposits | (82,778) | (137,097) |
| Entrance permit deposits and haul route/site | | |
| alteration permit deposits | 53,000 | (2,000) |
| Deferred revenue | 64,996 | 1,330,982 |
| | 2,369,824 | 6,113,798 |
| CASH USED IN CAPITAL ACTIVITIES | | |
| Acquisition of tangible capital assets | (2, 158, 758) | (5,776,317) |
| Portfolio investment purchases net of redemptions | (2,286,105) | (46,582) |
| | (4,444,863) | (5,822,899) |
| NET (DECREASE) INCREASE IN CASH AND CASH | | |
| EQUIVALENTS | (2,075,039) | 290,899 |
| NET CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | 6,108,158 | 5,817,259 |
| NET CASH AND CASH EQUIVALENTS, END OF YEAR | \$4,033,119 | \$ <u>6,108,158</u> |

Schedule of Accumulated Surplus

- The Schedule of Accumulated Surplus (Schedule 2) shows the various sources of the accumulated surplus, including reserves
- Reserves shown are amounts set aside by the municipality for specific purposes

Schedule of Accumulated Surplus

| | 2024 | 2023 |
|-------------------------------------|---------------|---------------|
| SURPLUSES | | |
| Invested in tangible capital assets | \$ 26,928,328 | \$ 26,413,319 |
| Unfunded post-employment benefits | (66,745) | (67,883) |
| General surplus | 29,907 | 28,203 |
| Barber's Beach street lighting area | 282 | 331 |
| Cambridge fire area | 1,545 | 2,038 |
| | 26,893,317 | 26,376,008 |
| RESERVES | | |
| Working funds | 562,675 | 633,889 |
| Contingencies | 308,926 | 345,182 |
| Asset management | 4,846,336 | 4,193,747 |
| Operating purposes | 1,341,681 | 1,470,430 |
| Capital purposes | 1,208,847 | 738,509 |
| | 8,268,465 | 7,381,757 |
| ACCUMULATED SURPLUS | \$ 35,161,782 | \$ 33,757,765 |



Deferred Revenue

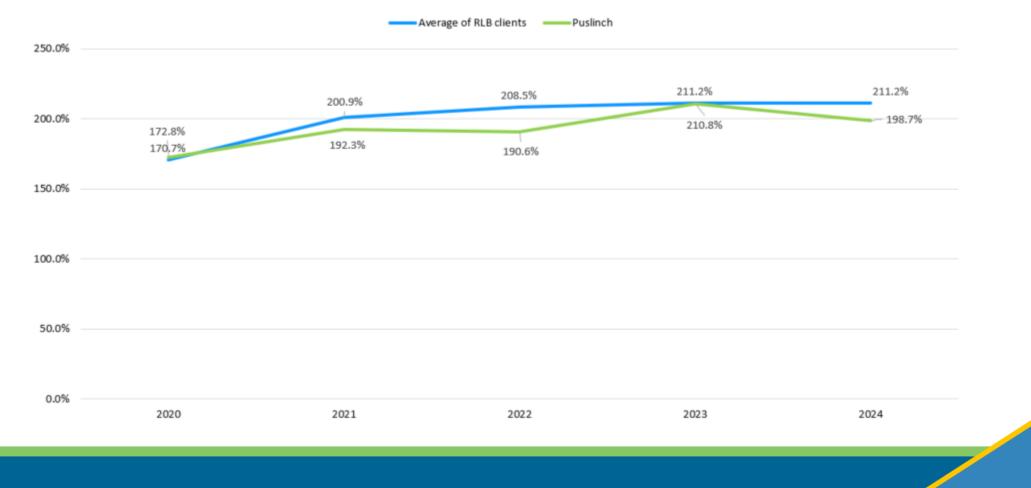
- The deferred revenue note reconciles the activity within obligatory reserve funds and other deferred items
- Deferred revenue is revenue received that has not yet been spent
- Obligatory reserve funds are deferred revenue that the municipality is required by law, regulation or the funding agreement that a reserve fund be utilized

Deferred Revenue

| | | Opening | C | ontributions Received | Ir | Income | | Revenue ecognized | Ending |
|---|----|-----------|----|--------------------------|----|---------|----|----------------------|-----------|
| Obligatory reserve funds | | | | | | | | | |
| Development charges Federal Canada Community-Building | \$ | 2,766,632 | \$ | 134,253 \$ | 5 | 157,785 | \$ | (499,403)\$ | 2,559,267 |
| Fund | | 101,582 | | 253,385 | | 7,291 | | (217, 729) | 144,529 |
| Recreational land | | 1,199,862 | | 291,730 | | 75,346 | | (223, 556) | 1,343,382 |
| Stormwater perpetual | | | | | | | | | |
| maintenance | | 59,188 | 2 | 0 | | 0 | | 0 | 59,188 |
| | 1 | 4,127,264 | | 679,368 | _ | 240,422 | 2 | (940,688) | 4,106,366 |
| Other | | | | | | | | | |
| Taxation | | 349,286 | | 451,584 | | 0 | | (349, 286) | 451,584 |
| Recreation | | 60,417 | | 55,988 | | 0 | | (60,417) | 55,988 |
| Building permits | | 81,502 | | 69,527 | | 0 | | (81,502) | 69,527 |
| | _ | 491,205 | | 577,099 | _ | 0 | _ | (491,205) | 577,099 |
| | \$ | 4,618,469 | \$ | 1,256,467 \$ | 5 | 240,422 | \$ | (1,431,893)\$ | 4,683,465 |

Reserve & Reserve Funds

Reserves & Reserve Funds as a % of Total Tax Revenue



Next Steps

Council and management to communicate any changes to representations given throughout the audit process or any awareness of fraud up to the date of financial statement approval

Approval of financial statements by Council Receipt of signed management representation letter Township's submission of Financial Information Return (FIR)

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Questions?



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