

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

# **THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**

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**YEAR ENDED DECEMBER 31, 2024**

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of Council, Inhabitants and Ratepayers of: The Corporation of the Township of Puslinch

### Opinion

We have audited the accompanying financial statements of The Corporation of the Township of Puslinch, which comprise the statement of financial position as at December 31, 2024 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these financial statements present fairly, in all material respects, the financial position of The Corporation of the Township of Puslinch as at December 31, 2024 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of The Corporation of the Township of Puslinch in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Guelph, Ontario  
May 28, 2025

Chartered Professional Accountants  
Licensed Public Accountants

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT DECEMBER 31, 2024**

	<b>2024</b>	<b>2023</b>
<b>FINANCIAL ASSETS</b>		
Cash (note 3)	\$ 4,033,119	\$ 6,108,158
Portfolio investments (note 4)	6,059,079	3,632,218
Taxes receivable	3,946,188	2,044,718
Accounts receivable	<u>803,016</u>	<u>2,235,460</u>
	<u>14,841,402</u>	<u>14,020,554</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	1,139,840	1,240,080
Grading deposits	28,500	30,500
Security deposits	632,398	715,176
Post-employment benefits (note 5)	66,745	67,883
Entrance permit deposits and haul route/site alteration permit deposits	57,000	4,000
Deferred revenue (note 6)	<u>4,683,465</u>	<u>4,618,469</u>
	<u>6,607,948</u>	<u>6,676,108</u>
<b>NET FINANCIAL ASSETS</b>	<u>8,233,454</u>	<u>7,344,446</u>
<b>NON - FINANCIAL ASSETS</b>		
Tangible capital assets (schedule 1)	<u>26,928,328</u>	<u>26,413,319</u>
<b>ACCUMULATED SURPLUS</b> (schedule 2)	<u>\$ 35,161,782</u>	<u>\$ 33,757,765</u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**STATEMENT OF OPERATIONS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

	<b>2024 Budget (note 16)</b>	<b>2024</b>	<b>2023 (note 2)</b>
<b>REVENUES</b> (schedule 3)			
Taxation	\$ 5,919,699	\$ 6,228,418	\$ 5,458,896
Fees and user charges	452,663	721,646	733,896
Government transfers (note 9)	1,158,914	1,125,993	2,902,223
Other income (note 10)	<u>2,233,175</u>	<u>2,809,227</u>	<u>4,103,112</u>
	<u>9,764,451</u>	<u>10,885,284</u>	<u>13,198,127</u>
<b>EXPENSES</b> (schedule 3)			
General government	3,063,808	2,242,584	1,951,818
Protection services	1,672,095	1,967,274	1,598,631
Transportation services	3,191,056	2,875,732	2,968,033
Recreation and cultural services	819,965	931,322	752,471
Planning and development	<u>1,273,756</u>	<u>1,464,355</u>	<u>1,212,497</u>
	<u>10,020,680</u>	<u>9,481,267</u>	<u>8,483,450</u>
<b>ANNUAL (DEFICIT) SURPLUS</b>	(256,229)	1,404,017	4,714,677
<b>ACCUMULATED SURPLUS, beginning of year</b>	<u>33,757,765</u>	<u>33,757,765</u>	<u>29,043,088</u>
<b>ACCUMULATED SURPLUS, end of year</b>	<u>\$ 33,501,536</u>	<u>\$ 35,161,782</u>	<u>\$ 33,757,765</u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**STATEMENT OF CHANGES IN NET FINANCIAL ASSETS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

	<b>2024 Budget (note 16)</b>	<b>2024</b>	<b>2023</b>
<b>ANNUAL (DEFICIT) SURPLUS</b>	\$ <u>(256,229)</u>	\$ <u>1,404,017</u>	\$ <u>4,714,677</u>
Acquisition of tangible capital assets	(2,842,797)	(2,158,758)	(5,776,317)
Amortization of tangible capital assets	1,555,947	1,625,173	1,555,947
Loss on sale of tangible capital assets	<u>0</u>	<u>18,576</u>	<u>152,734</u>
	<u>(1,286,850)</u>	<u>(515,009)</u>	<u>(4,067,636)</u>
Change in prepaid expenses	<u>0</u>	<u>0</u>	<u>1,550</u>
<b>(DECREASE) INCREASE IN NET FINANCIAL ASSETS</b>	(1,543,079)	889,008	648,591
<b>NET FINANCIAL ASSETS, beginning of year</b>	<u>7,344,446</u>	<u>7,344,446</u>	<u>6,695,855</u>
<b>NET FINANCIAL ASSETS, end of year</b>	\$ <u><u>5,801,367</u></u>	\$ <u><u>8,233,454</u></u>	\$ <u><u>7,344,446</u></u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

	<b>2024</b>	<b>2023</b> (note 2)
<b>CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</b>		
Annual surplus	\$ 1,404,017	\$ 4,714,677
Items not requiring an outlay of cash		
Change in post-employment benefits	(1,138)	(6,152)
Amortization of tangible capital assets	1,625,173	1,555,947
Loss on sale of tangible capital assets	18,576	152,734
Accrued interest on portfolio investments	<u>(140,756)</u>	<u>(70,356)</u>
	2,905,872	6,346,850
Changes in non-cash working capital		
Taxes receivable	(1,901,470)	(373,933)
Accounts receivable	1,432,444	(1,657,731)
Prepaid expenses	0	1,550
Accounts payable and accrued liabilities	(100,240)	608,677
Grading deposits	(2,000)	(3,500)
Security deposits	(82,778)	(137,097)
Entrance permit deposits and haul route/site alteration permit deposits	53,000	(2,000)
Deferred revenue	<u>64,996</u>	<u>1,330,982</u>
	<u>2,369,824</u>	<u>6,113,798</u>
<b>CASH USED IN CAPITAL ACTIVITIES</b>		
Acquisition of tangible capital assets	(2,158,758)	(5,776,317)
Portfolio investment purchases net of redemptions	<u>(2,286,105)</u>	<u>(46,582)</u>
	<u>(4,444,863)</u>	<u>(5,822,899)</u>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	(2,075,039)	290,899
<b>NET CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<u>6,108,158</u>	<u>5,817,259</u>
<b>NET CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u>\$ 4,033,119</u>	<u>\$ 6,108,158</u>
<b>CASH AND CASH EQUIVALENTS CONSISTS OF:</b>		
Cash	\$ 2,005,310	\$ 1,502,492
Restricted cash	<u>2,027,809</u>	<u>4,605,666</u>
	<u>\$ 4,033,119</u>	<u>\$ 6,108,158</u>



**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements have been prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

(a) **ACKNOWLEDGEMENT OF RESPONSIBILITY**

Management and Council of The Corporation of the Township of Puslinch acknowledge their responsibility for the creation and compilation of the following significant accounting policy decisions and the related policy notes.

(b) **USE OF ESTIMATES**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Significant areas requiring management's estimates include accrued liabilities, accrued grants receivable, useful lives of tangible capital assets and taxation revenue. Actual results could differ from those estimates.

(c) **FINANCIAL INSTRUMENTS**

The municipality measures all its financial assets and financial liabilities at cost or amortized cost.

Impairment

For financial assets measured at cost or amortized cost, the municipality determines whether there is objective evidence of impairment. When there is, and the municipality determines that a loss in value that reflects the expectation that the underlying economic resource has diminished in a manner that is other than temporary, a write-down is recognized in the statement of operations.

Transaction costs

Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument.

(d) **CASH AND CASH EQUIVALENTS**

Cash and cash equivalents include all cash balances and short term highly liquid investments that are readily convertible into cash. The municipality's bank accounts are all held at one financial institution. The Canadian Deposit Insurance Corporation insures deposits up to a maximum of \$100,000 per depositor. The municipality has reserves and obligatory reserve funds for which cash is segregated and will be used only for specific purposes.

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(e) POST-EMPLOYMENT BENEFITS**

The contributions to the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer defined benefit plan, are expensed when contributions are due. A defined benefit plan specifies the amount of retirement benefits to be received by the employees based on length of service and rates of pay. Employees and employers contribute jointly to the plan, and any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the municipality does not recognize any share of the OMERS pension surplus or deficit.

The municipality provides post-employment health, dental and life insurance benefits to eligible retired employees to a maximum age of 65. Retired full-time employees with 10 or more continuous years of service are eligible. The benefits earned by employees are determined using management's best estimate of expected benefit costs, and are expensed as services are rendered.

**(f) INTANGIBLE CAPITAL ASSETS**

Works of art and historical treasures, developed or inherited intangibles, and items inherited by right of the Crown, such as Crown lands, and natural resources, are not recognized in the municipality's financial statements.

**(g) TANGIBLE CAPITAL ASSETS**

Tangible capital assets are recorded at cost less accumulated amortization. Costs include all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets are amortized on the basis of their estimated useful life using the straight-line method, using the following rates:

Buildings	40 years
Furniture and equipment	5-20 years
Roads	10-50 years
Bridges and infrastructure	20-50 years
Vehicles	7-15 years

Amortization is recorded at 50% of the above rates in the year of addition.

Tangible capital assets received as contributions are recorded at fair value at the date of receipt.

Assets under construction are not amortized until the asset is available for productive use.

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(h) TAXATION AND RELATED REVENUES**

Property tax billings are prepared by the municipality based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the municipality determines the taxes applicable and renders supplementary tax billings.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of allowance for anticipated uncollectable amounts.

**(i) REVENUE RECOGNITION**

All other fees and user charges are recognized when the related service is provided.

Other income is recorded upon sale of goods or provision of service, when collection is reasonably assured.

Investment income earned on surplus funds (excluding obligatory reserve funds) is reported as revenue in the period earned. Investment income on obligatory reserve funds is recorded directly to each fund balance.

**(j) GOVERNMENT TRANSFERS**

Government transfers are recognized as revenue in the period when the transfer is authorized and eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Deferred revenue is recognized in the statement of operations as the stipulation liabilities are settled.

**(k) COUNTY AND SCHOOL BOARDS**

The municipality collects taxation revenue on behalf of the school boards and the County of Wellington. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Wellington are not reflected in these financial statements.

**2. CORRESPONDING FIGURES**

Certain figures presented for corresponding purposes have been reclassified to conform to the current year's presentation.

**3. BANK INDEBTEDNESS**

The municipality has not utilized an authorized operating line of credit with a limit up to a maximum of \$1,500,000. The line of credit bears interest at prime and is secured by a current borrowing by-law.

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

**4. PORTFOLIO INVESTMENTS**

Portfolio investments are invested in Guaranteed Income Certificates with interest rates ranging from 2.95% to 5.35% (2023 - 1.75% to 5.70%) and maturity dates ranging from March 2025 to December 2026 (2023 - March 2024 to December 2026).

**5. POST-EMPLOYMENT BENEFITS**

Total benefit payments paid by the municipality on behalf of retirees during the year were \$0 (2023 - \$0) and the employee benefit liability at year end is \$66,745 (2023 - \$67,883). The municipality has not made allocations to fund this liability and future expenditures are anticipated to be recovered from tax billings. Expenses related to retirement benefits other than pensions are as follows:

	2024	2023
Current period benefit cost	\$ 2,148	\$ 1,868
Retirement benefit interest	752	1,043
Amortization of actuarial gains/losses	<u>(4,039)</u>	<u>(3,410)</u>
	<u>\$ (1,139)</u>	<u>\$ (499)</u>

The actuarial valuation is based on a number of assumptions about future events, such as inflation rates, interest rates, medical inflation rates, wage and salary increases, and employee turnover and mortality. The most recent actuarial valuation was performed in 2023. The following are assumptions used to reflect the municipality's best estimates:

Discount rate	4.50% per year
Dental premium rates	4.00% per year
Health care premium rates	5.67% in 2024 to 3.75% over 6 years
Future salary escalations	3.00% per year
Future inflation rate	2.00% per year

**6. DEFERRED REVENUE**

	Opening	Contributions Received	Investment Income	Revenue Recognized	Ending
<b>Obligatory reserve funds</b>					
Development charges	\$ 2,766,632	\$ 134,253	\$ 157,785	\$ (499,403)	\$ 2,559,267
Federal Canada					
Community-Building Fund	101,582	253,385	7,291	(217,729)	144,529
Recreational land	1,199,862	291,730	75,346	(223,556)	1,343,382
Stormwater perpetual maintenance	<u>59,188</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>59,188</u>
	<u>4,127,264</u>	<u>679,368</u>	<u>240,422</u>	<u>(940,688)</u>	<u>4,106,366</u>
<b>Other</b>					
Taxation	349,286	451,584	0	(349,286)	451,584
Recreation	60,417	55,988	0	(60,417)	55,988
Building permits	<u>81,502</u>	<u>69,527</u>	<u>0</u>	<u>(81,502)</u>	<u>69,527</u>
	<u>491,205</u>	<u>577,099</u>	<u>0</u>	<u>(491,205)</u>	<u>577,099</u>
	<u>\$ 4,618,469</u>	<u>\$ 1,256,467</u>	<u>\$ 240,422</u>	<u>\$ (1,431,893)</u>	<u>\$ 4,683,465</u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**7. FINANCIAL INSTRUMENTS**

Unless otherwise noted, it is management's opinion that the municipality is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from the financial instruments.

The extent of the municipality's exposure to these risks did not change in 2024 compared to the previous period.

The municipality does not have a significant exposure to any individual customer or counterpart.

**8. BUDGET**

The following is a reconciliation of the modified accrual basis amended budget approved by Council to a basis consistent with Public Sector Accounting Standards:

	<b>2024 Budget</b>	<b>2024</b>	<b>2023</b>
Annual surplus	\$ (256,229)	\$ 1,404,017	\$ 4,714,677
Amortization of tangible capital assets	1,555,947	1,625,173	1,555,947
Change in unfunded liabilities	0	(1,138)	(6,152)
Change in other surpluses	<u>0</u>	<u>542</u>	<u>665</u>
	1,299,718	3,028,594	6,265,137
Transfers from (to) reserves	1,543,079	(858,505)	(578,853)
Acquisition and disposal of tangible capital assets	<u>(2,842,797)</u>	<u>(2,140,182)</u>	<u>(5,658,081)</u>
	0	29,907	28,203
Prior year general surplus	0	28,203	44,019
Transfer of prior year surplus to reserve	<u>0</u>	<u>(28,203)</u>	<u>(44,019)</u>
	<u>\$ 0</u>	<u>\$ 29,907</u>	<u>\$ 28,203</u>

**9. GOVERNMENT TRANSFERS**

	<b>2024 Budget</b>	<b>2024</b>	<b>2023</b>
<b>Operating</b>			
Government of Canada	\$ 6,000	\$ 6,200	\$ 6,398
Province of Ontario	439,320	438,970	427,458
Other	<u>0</u>	<u>0</u>	<u>50,000</u>
	445,320	445,170	483,856
<b>Capital</b>			
Government of Canada	250,000	217,729	1,887,416
Province of Ontario	438,094	438,094	530,951
Other	<u>25,500</u>	<u>25,000</u>	<u>0</u>
	713,594	680,823	2,418,367
	<u>\$ 1,158,914</u>	<u>\$ 1,125,993</u>	<u>\$ 2,902,223</u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**10. OTHER INCOME**

	<b>2024 Budget</b>	<b>2024</b>	<b>2023 (note 2)</b>
Penalties and interest on taxation	\$ 230,000	\$ 353,973	\$ 259,623
Investment income	210,000	390,656	477,374
Licenses and permits	744,374	473,416	974,526
Donations	0	4,400	4,000
Development charges	663,702	499,403	459,080
Cash in lieu of parkland	124,500	223,556	1,083,553
Royalties	0	465,331	578,795
Other	97,313	246,875	133,925
Rents, concessions and franchises	<u>163,286</u>	<u>151,617</u>	<u>132,236</u>
	<u>\$ 2,233,175</u>	<u>\$ 2,809,227</u>	<u>\$ 4,103,112</u>

**11. POST-EMPLOYMENT BENEFITS - PENSION**

The municipality makes contributions to OMERS on behalf of 30 (2023 - 29) members of its staff. The employer amount contributed to OMERS was \$299,803 (2023 - \$201,044). The contribution rate was 9.0% to 15.8% (2023 - 9.0% to 15.8%) depending on age and income level. The ongoing adequacy of the contribution rates will need to be monitored as fluctuations in the financial markets may lead to increased future funding requirements.

The OMERS financial statements reported \$138.4 billion in net assets available for benefits (2023 - \$128.8 billion), \$140.8 billion as the defined benefit accrued pension obligation (2023 - \$134.6 billion) and a defined benefit funding deficit of \$2.9 billion (2023 - \$4.2 billion).

**12. SEGMENTED DISCLOSURE**

The Corporation of the Township of Puslinch is a diversified municipal government institution that provides a wide range of services to its citizens, such as recreational and cultural services, planning and development, fire, and transportation services. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

General Government

This item relates to the general operations of the municipality itself and cannot be directly attributed to a specific segment.

Protection to Persons and Property

Protection is comprised of fire protection and bylaw enforcement. The fire department is responsible for providing fire suppression services, fire prevention programs, training and education. The bylaw enforcement department works to ensure that citizens and their property are protected by ensuring the municipality's bylaws are being adhered to. This department also includes services related to source water protection and other transfers made to the Grand River Conservation Authority, Conservation Halton and Hamilton Conservation Authority.

Transportation

Transportation is responsible for providing the municipality with road maintenance, winter control services, street light maintenance, parking lots and equipment maintenance.

Recreational and Cultural Services

This service area provides public services that contribute to the provision of recreation and leisure services and the maintenance of parks and open space.

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**12. SEGMENTED DISCLOSURE (continued)**

Planning and Development

This department provides a number of services including municipal planning, maintenance and enforcement of building and construction codes and review of all property development plans through its application process.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

Taxation and payments-in-lieu

Allocated to those segments that are funded by these amounts based on the net surplus for the year.

Ontario Municipal Partnership Fund

Allocated to segments based on the net surplus for the year.

Provincial Aggregate Levy

Allocated to the transportation services segment with other income.

**13. COUNTY AND SCHOOL BOARDS**

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Wellington:

	<b>2024</b>	<b>2023</b>
School boards	\$ 7,189,403	\$ 6,551,416
County of Wellington	<u>21,354,025</u>	<u>18,978,160</u>
	<u><u>\$ 28,543,428</u></u>	<u><u>\$ 25,529,576</u></u>

**14. COMMITMENTS**

The municipality has committed to spend approximately \$284,515 on capital projects in 2025 and beyond.

The municipality has various contractual commitments for 2025 and beyond totalling \$399,764.

In addition, the municipality is in an agreement for fire services from January 1, 2025 to December 31, 2027. The budgeted future commitments are:

2025	\$ 213,200
2026	216,100
2027	<u>226,900</u>
	<u><u>\$ 656,200</u></u>

**15. CONTINGENCIES**

Various claims have been filed against the municipality for incidents which arose in the ordinary course of operations. In the opinion of management and legal counsel, the outcome of the lawsuits, now pending, will either be covered by insurance, or, if not so covered, will involve amounts that would not have a material adverse affect on the position of the municipality. However, should any loss result from the resolution of these claims, such loss would be accounted for as a prior period adjustment.

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

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**16. MATERIAL UNCERTAINTY RELATED TO TARIFFS**

As of the date of these financial statements, the municipality faces material uncertainty regarding the potential impact of tariffs and trade restrictions on its operations, cost structure, and potential revenues. Ongoing changes in tariffs and international trade policies, particularly those implemented by major trading partners such as the United States of America, the European Union, and China, create uncertainty around procurement strategies, supply chain logistics, and future demand for the municipality's services (e.g. building permits).

The municipality recognizes that the outcome of ongoing tariff-related uncertainties and trade negotiations may materially affect its operations, financial position, and cash flows in the future if tariffs or other new trade barriers are imposed. This includes potential increases in tangible capital asset purchase costs, delays in the supply chain, and disruptions in global trade. As such, there remains a material uncertainty regarding the financial impact of these tariffs, and the full extent of the potential effects on the municipality cannot be reasonably estimated at this time. The municipality continues to monitor and assess the evolving trade environment and is taking steps to mitigate the risks related to these potential tariffs.



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

SCHEDULE OF TANGIBLE CAPITAL ASSETS

Schedule 1

FOR THE YEAR ENDED DECEMBER 31, 2024

	Land	Buildings	Furniture and Equipment	Roads	Bridges and Structures	Vehicles	Assets Under Construction	2024
<b>COST</b>								
Balance, beginning of year	\$ 2,019,972	\$ 5,266,092	\$ 1,727,350	\$ 35,307,054	\$ 10,801,626	\$ 4,759,134	\$ 387,050	\$ 60,268,278
Additions during the year	0	0	105,084	1,393,443	291,906	0	368,325	2,158,758
Disposals during the year	0	0	(32,929)	(1,789,941)	(30,325)	0	0	(1,853,195)
Transfers	0	318	0	0	0	0	(318)	0
Balance, end of year	<u>2,019,972</u>	<u>5,266,410</u>	<u>1,799,505</u>	<u>34,910,556</u>	<u>11,063,207</u>	<u>4,759,134</u>	<u>755,057</u>	<u>60,573,841</u>
<b>ACCUMULATED AMORTIZATION</b>								
Balance, beginning of year	0	2,204,189	1,055,538	25,234,352	3,291,696	2,069,184	0	33,854,959
Amortization	0	110,041	123,077	758,233	275,883	357,939	0	1,625,173
Disposals during the year	0	0	(32,929)	(1,789,941)	(11,749)	0	0	(1,834,619)
Balance, end of year	<u>0</u>	<u>2,314,230</u>	<u>1,145,686</u>	<u>24,202,644</u>	<u>3,555,830</u>	<u>2,427,123</u>	<u>0</u>	<u>33,645,513</u>
<b>NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS</b>	<u>\$ 2,019,972</u>	<u>\$ 2,952,180</u>	<u>\$ 653,819</u>	<u>\$ 10,707,912</u>	<u>\$ 7,507,377</u>	<u>\$ 2,332,011</u>	<u>\$ 755,057</u>	<u>\$ 26,928,328</u>

	Land	Buildings	Furniture and Equipment	Roads	Bridges and Structures	Vehicles	Assets Under Construction	2023
<b>COST</b>								
Balance, beginning of year	\$ 1,340,753	\$ 4,866,781	\$ 1,675,820	\$ 35,033,107	\$ 8,789,688	\$ 4,308,920	\$ 557,304	\$ 56,572,373
Additions during the year	448,380	399,311	62,192	2,095,424	1,993,244	450,214	327,552	5,776,317
Disposals during the year	0	0	(10,662)	(1,870,444)	(199,306)	0	0	(2,080,412)
Transfers	230,839	0	0	48,967	218,000	0	(497,806)	0
Balance, end of year	<u>2,019,972</u>	<u>5,266,092</u>	<u>1,727,350</u>	<u>35,307,054</u>	<u>10,801,626</u>	<u>4,759,134</u>	<u>387,050</u>	<u>60,268,278</u>
<b>ACCUMULATED AMORTIZATION</b>								
Balance, beginning of year	0	2,089,002	1,050,035	26,173,980	3,179,611	1,734,062	0	34,226,690
Amortization	0	115,187	79,962	795,539	230,137	335,122	0	1,555,947
Disposals during the year	0	0	(74,459)	(1,735,167)	(118,052)	0	0	(1,927,678)
Balance, end of year	<u>0</u>	<u>2,204,189</u>	<u>1,055,538</u>	<u>25,234,352</u>	<u>3,291,696</u>	<u>2,069,184</u>	<u>0</u>	<u>33,854,959</u>
<b>NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS</b>	<u>\$ 2,019,972</u>	<u>\$ 3,061,903</u>	<u>\$ 671,812</u>	<u>\$ 10,072,702</u>	<u>\$ 7,509,930</u>	<u>\$ 2,689,950</u>	<u>\$ 387,050</u>	<u>\$ 26,413,319</u>

See notes to the financial statements

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

SCHEDULE OF ACCUMULATED SURPLUS

*Schedule 2*

FOR THE YEAR ENDED DECEMBER 31, 2024

	2024	2023
<b>SURPLUSES</b>		
Invested in tangible capital assets	\$ 26,928,328	\$ 26,413,319
Unfunded post-employment benefits	(66,745)	(67,883)
General surplus	29,907	28,203
Barber's Beach street lighting area	282	331
Cambridge fire area	1,545	2,038
	<u>26,893,317</u>	<u>26,376,008</u>
<b>RESERVES</b>		
Working funds	562,675	633,889
Contingencies	308,926	345,182
Asset management	4,846,336	4,193,747
Operating purposes	1,341,681	1,470,430
Capital purposes	1,208,847	738,509
	<u>8,268,465</u>	<u>7,381,757</u>
<b>ACCUMULATED SURPLUS</b>	<u>\$ 35,161,782</u>	<u>\$ 33,757,765</u>

**THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**  
**SCHEDULE OF SEGMENTED DISCLOSURE**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

**Schedule 3**

	<b>General Government</b>	<b>Protection Services</b>	<b>Transportation Services</b>	<b>Recreational and Cultural Services</b>	<b>Planning and Development</b>	<b>2024</b>
<b>REVENUES</b>						
Taxation	\$ 1,545,376	\$ 1,966,445	\$ 1,708,502	\$ 632,513	\$ 375,582	\$ 6,228,418
Fees and user charges	56,198	185,718	100	0	479,630	721,646
Government transfers	113,833	136,960	774,817	49,225	51,158	1,125,993
Other income	875,536	121,430	777,446	392,166	642,649	2,809,227
	<u>2,590,943</u>	<u>2,410,553</u>	<u>3,260,865</u>	<u>1,073,904</u>	<u>1,549,019</u>	<u>10,885,284</u>
<b>EXPENSES</b>						
Salaries and benefits	1,370,916	836,141	775,652	482,193	690,141	4,155,043
Materials and supplies	262,281	237,649	641,624	203,683	70,580	1,415,817
Contracted services	531,218	532,889	253,067	11,636	705,243	2,034,053
Other transfers	17,183	192,122	0	0	13,936	223,241
Rents and financial expenses	19,276	0	0	5,633	6,580	31,489
Amortization	41,710	168,473	1,186,813	228,177	0	1,625,173
Loss on sale of tangible capital assets	0	0	18,576	0	0	18,576
Allocation of program support	0	0	0	0	(22,125)	(22,125)
	<u>2,242,584</u>	<u>1,967,274</u>	<u>2,875,732</u>	<u>931,322</u>	<u>1,464,355</u>	<u>9,481,267</u>
<b>ANNUAL SURPLUS</b>	<u>\$ 348,359</u>	<u>\$ 443,279</u>	<u>\$ 385,133</u>	<u>\$ 142,582</u>	<u>\$ 84,664</u>	<u>\$ 1,404,017</u>

	<b>General Government</b>	<b>Protection Services</b>	<b>Transportation Services</b>	<b>Recreational and Cultural Services</b>	<b>Planning and Development</b>	<b>2023 (note 2)</b>
<b>REVENUES</b>						
Taxation	\$ 1,519,812	\$ 1,954,617	\$ 1,984,467	\$ 0	\$ 0	\$ 5,458,896
Fees and user charges	43,539	154,858	500	0	534,999	733,896
Government transfers	174,236	151,496	906,627	1,669,864	0	2,902,223
Other income	772,317	84,501	794,227	438,001	2,014,066	4,103,112
	<u>2,509,904</u>	<u>2,345,472</u>	<u>3,685,821</u>	<u>2,107,865</u>	<u>2,549,065</u>	<u>13,198,127</u>
<b>EXPENSES</b>						
Salaries and benefits	1,128,184	621,331	727,662	394,144	524,048	3,395,369
Materials and supplies	235,453	200,835	594,905	178,270	69,871	1,279,334
Contracted services	500,971	458,534	293,290	4,563	636,746	1,894,104
Other transfers	12,982	184,296	0	0	0	197,278
Rents and financial expenses	21,249	0	0	5,603	4,751	31,603
Amortization	52,979	133,635	1,199,442	169,891	0	1,555,947
Loss on sale of tangible capital assets	0	0	152,734	0	0	152,734
Allocation of program support	0	0	0	0	(22,919)	(22,919)
	<u>1,951,818</u>	<u>1,598,631</u>	<u>2,968,033</u>	<u>752,471</u>	<u>1,212,497</u>	<u>8,483,450</u>
<b>ANNUAL SURPLUS</b>	<u>\$ 558,086</u>	<u>\$ 746,841</u>	<u>\$ 717,788</u>	<u>\$ 1,355,394</u>	<u>\$ 1,336,568</u>	<u>\$ 4,714,677</u>

See notes to the financial statements