

TOWNSHIP OF
PUSLINCH
EST. 1850

2026 Proposed Budget Public Meeting

January 21, 2026



Tonight, we will discuss...



The budget process



The impacts of the proposed budget on taxpayers



What do property taxes pay for in the Township?



How the budget has changed from 2025



What is included in the operating budget



The 2026 Capital Budget and Long-Term Forecast



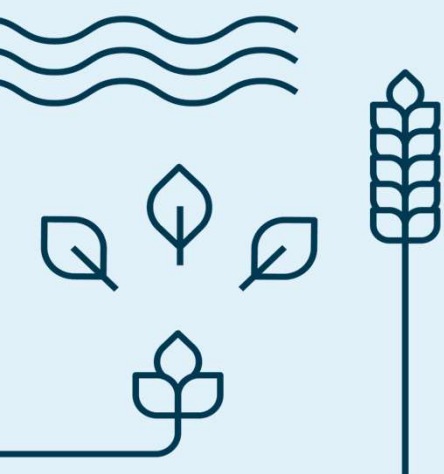
The Township's Discretionary and Restricted Reserves



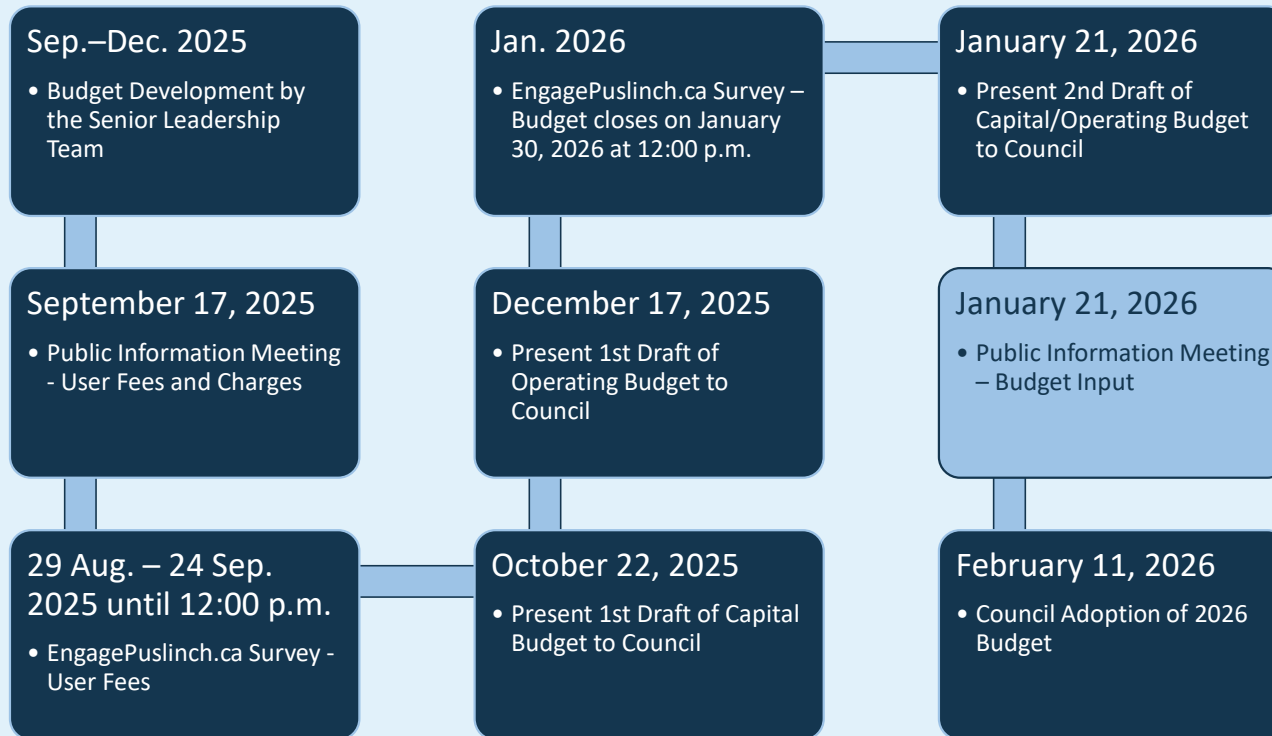
Engagement opportunities



Feedback from the public



Where are we in the budget process?



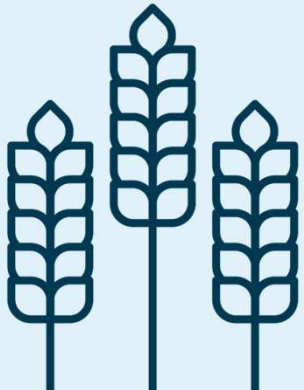
The impacts of the proposed budget on taxpayers

When determining the tax levy requirements, the Township reviews the assessment change (determined by the Municipal Property Assessment Corporation) of the median/typical properties to ensure that the tax levy change is reasonable.

The 2026 returned assessment roll has resulted in little to no assessment changes due to the Province's continued postponement of the assessment update.

Despite the continued postponement of reassessment, the Township has experienced minimal new assessment growth related to new construction and renovations. The Township's 2026 new weighted assessment growth is approximately 0.63% (2025: 1.67%), representing \$17.9M in new assessment (2025: \$46.9M).

Absent any new assessment growth, the proposed 2026 budget would have resulted in a Township tax increase of 4.64% and \$62 and a blended tax increase of 3.21% and \$229 on the median/typical single-family home.



The impacts of the proposed budget on taxpayers



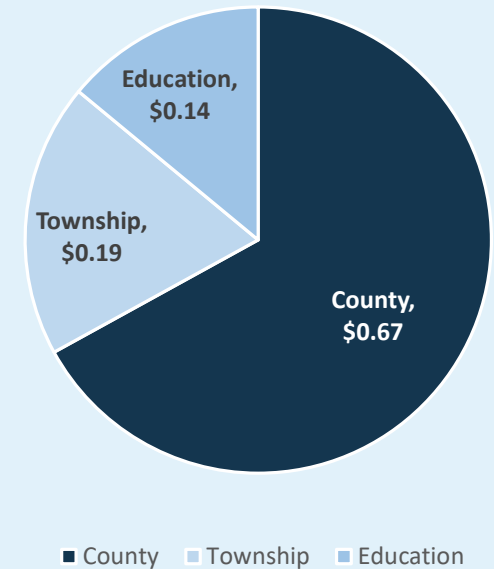
- The following slides provide the impact of the proposed tax levy to the following median/typical property tax classes:
 - Single Family Home
 - Farmland Property
 - Small Retail Commercial Property
 - Standard Industrial Property

- Note that the Township and County Tax Rate is preliminary until the County Tax Policy is adopted by County Council. The County's proposed budget is scheduled to be approved in January 2026.

Proposed Budget Results in a Township Tax Increase of 3.99%, or **\$53 (monthly increase of approx. \$4)** and a Blended Tax Increase of 3.09%, or \$220 on the Median/Typical Single-Family Home (2025 Assessment - \$666,000; 2026 Assessment - \$666,000)

Description	\$ of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$666,000	\$666,000	\$0	0.00%
Yearly Township Taxes	\$0.19	\$1,326	\$1,379	\$53	3.99%
Yearly County Taxes	\$0.67	\$4,772	\$4,939	\$167	3.50%
Yearly Education Taxes	\$0.14	\$1,019	\$1,019	\$0	0.00%
Yearly Blended Taxes	\$1.00	\$7,117	\$7,337	\$220	3.09%
Yearly Township Taxes per \$100K Assessment		\$199	\$207	\$8	3.99%
Yearly Blended Taxes per \$100K Assessment		\$1,069	\$1,102	\$33	3.09%

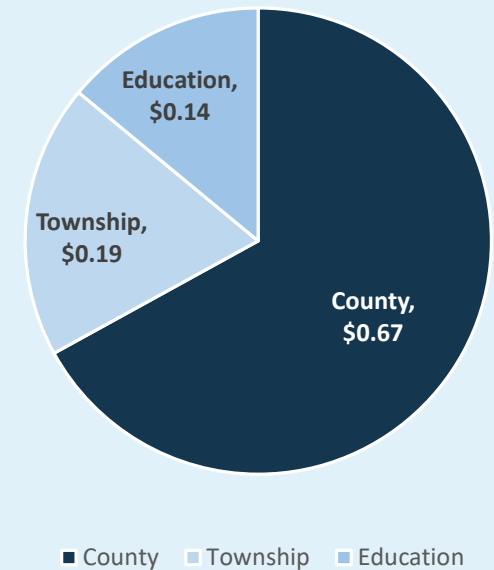
\$ Share of Total Tax Bill for Median/Typical Single-Family Home



Proposed Budget Results in a Township Tax Increase of 3.99%, or **\$14 (monthly increase of approx. \$1)** and a Blended Tax Increase of 3.09%, or \$59 on the **Median/Typical Farmland Property** (2025 Assessment - \$709,100; 2026 Assessment - \$709,100)

Description	\$ of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$709,100	\$709,100	\$0	0.00%
Yearly Township Taxes	\$0.19	\$353	\$366	\$14	3.99%
Yearly County Taxes	\$0.67	\$1,270	\$1,315	\$44	3.50%
Yearly Education Taxes	\$0.14	\$271	\$271	\$0	0.00%
Yearly Blended Taxes	\$1.00	\$1,894	\$1,953	\$59	3.09%
Yearly Township Taxes per \$100K Assessment		\$50	\$52	\$2	3.99%
Yearly Blended Taxes per \$100K Assessment		\$267	\$275	\$8	3.09%

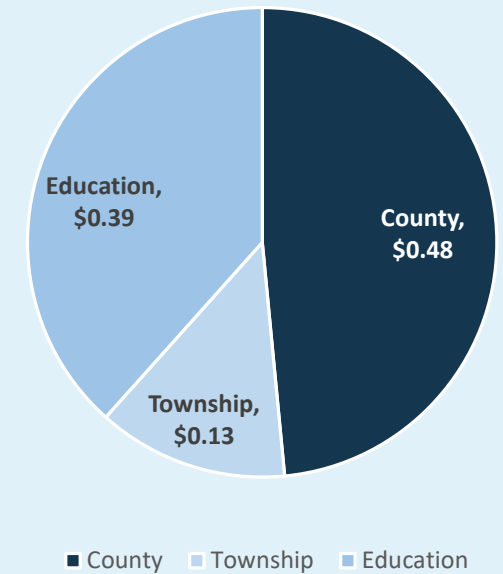
\$ Share of Total Tax Bill for Median/Typical Farmland Property



Proposed Budget Results in a Township Tax Increase of 0.64%, or **\$12 (monthly increase of approx. \$1)** and a Blended Tax Decrease of 1.10%, or \$157 on the **Median/Typical Small Retail Commercial Property** (2025 Assessment - \$636,100; 2026 Assessment - \$615,600)

Description	\$ of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2026
Median Assessment		\$636,100	\$615,600	-(\$20,500)	-(3.22%)
Yearly Township Taxes	\$0.13	\$1,888	\$1,900	\$12	0.64%
Yearly County Taxes	\$0.48	\$6,795	\$6,806	\$11	0.17%
Yearly Education Taxes	\$0.39	\$5,598	\$5,417	-(\$180)	-(3.22%)
Yearly Blended Taxes	\$1.00	\$14,281	\$14,124	-(\$157)	-(1.10%)
Yearly Township Taxes per \$100K Assessment		\$307	\$309	\$2	0.64%
Yearly Blended Taxes per \$100K Assessment		\$2,320	\$2,294	-(\$26)	-(1.10%)

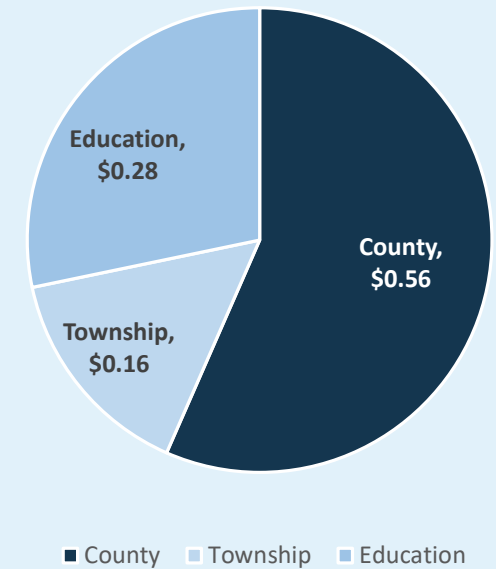
\$ Share of Total Tax Bill for **Median/Typical Small Retail Commercial Property**



Proposed Budget Results in a Township Tax Increase of 3.99%, or **\$315 (monthly increase of approx. \$26)** and a Blended Tax Increase of 2.58% and \$1,308 on the **Median/Typical Standard Industrial Property** (2025 Assessment - \$1,649,000; 2026 Assessment - \$1,649,000)

Description	\$ of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$1,649,000	\$1,649,000	\$0	0.00%
Yearly Township Taxes	\$0.16	\$7,879	\$8,194	\$315	3.99%
Yearly County Taxes	\$0.56	\$28,355	\$29,348	\$993	3.50%
Yearly Education Taxes	\$0.28	\$14,511	\$14,511	\$0	0.00%
Yearly Blended Taxes	\$1.00	\$50,746	\$52,053	\$1,308	2.58%
Yearly Township Taxes per \$100K Assessment		\$478	\$497	\$19	3.99%
Yearly Blended Taxes per \$100K Assessment		\$3,077	\$3,157	\$79	2.58%

\$ Share of Total Tax Bill for **Median/Typical Standard Industrial Property**



Property Tax Allocations



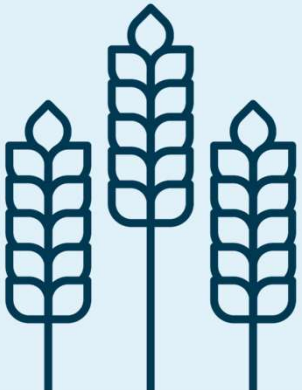
For each dollar of property taxes collected for the median/typical property in the Township, the Township receives the following allocations:

Description	Residential	Farmland	Commercial	Industrial
Township of Puslinch	\$0.19	\$0.19	\$0.13	\$0.16
County of Wellington	\$0.67	\$0.67	\$0.48	\$0.56
Boards of Education	\$0.14	\$0.14	\$0.38	\$0.28
Total	\$1.00	\$1.00	\$1.00	\$1.00

Property Tax Allocations

	2025 Approved Budget		2026 Proposed Budget	
	Tax Levy	% Share	Tax Levy	% Share
Total Capital Tax Levy	\$1,435,809	25%	\$1,512,559	25%
Total Operating Tax Levy	\$4,236,333	75%	\$4,423,016	75%
Total Municipal Tax Levy	\$5,672,143	100%	\$5,935,575	100%

- 75% of the Township's proposed tax levy is funding the operating budget.
- 25% of the Township's proposed tax levy is funding the capital budget.



What services does the Township provide?



Parks and Recreation

(Parks, Optimist Recreation Centre, and Puslinch Community Centre)



Fire and Rescue Services



Public Works

(Roads and Related Services)



By-law Enforcement



Planning and Development



Source Water Protection



Building Services



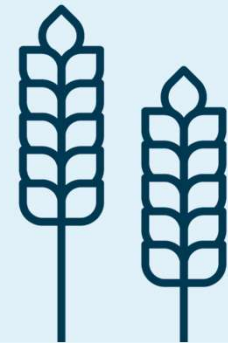
General Government

(Includes: Council and Committees, Election, Corporate Services and Finance)



*Based on the 2026 Returned Assessment Roll, approximately each additional \$57,500 of taxes levied results in a 1% tax rate increase for the Township portion of taxes.

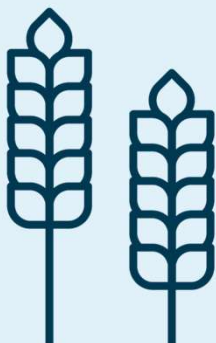
	2025 Approved Budget	2026 Proposed Budget	\$ Change from 2025
Total Capital Tax Levy	\$1,435,809	\$1,512,559	\$76,750
Total Operating Tax Levy	\$4,236,333	\$4,423,016	\$186,683
Total Municipal Tax Levy	\$5,672,143	\$5,935,575	\$263,432



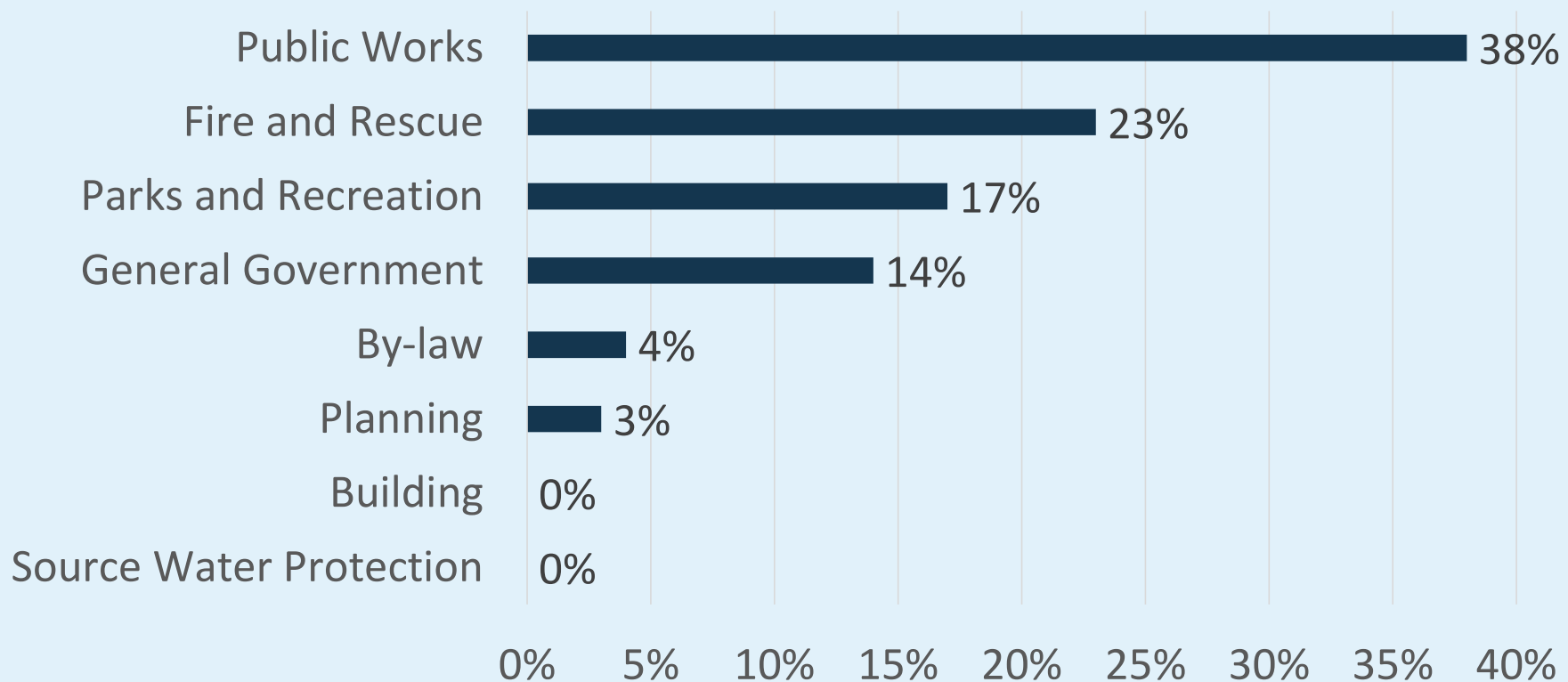


2026 Proposed Operating Budget Overview

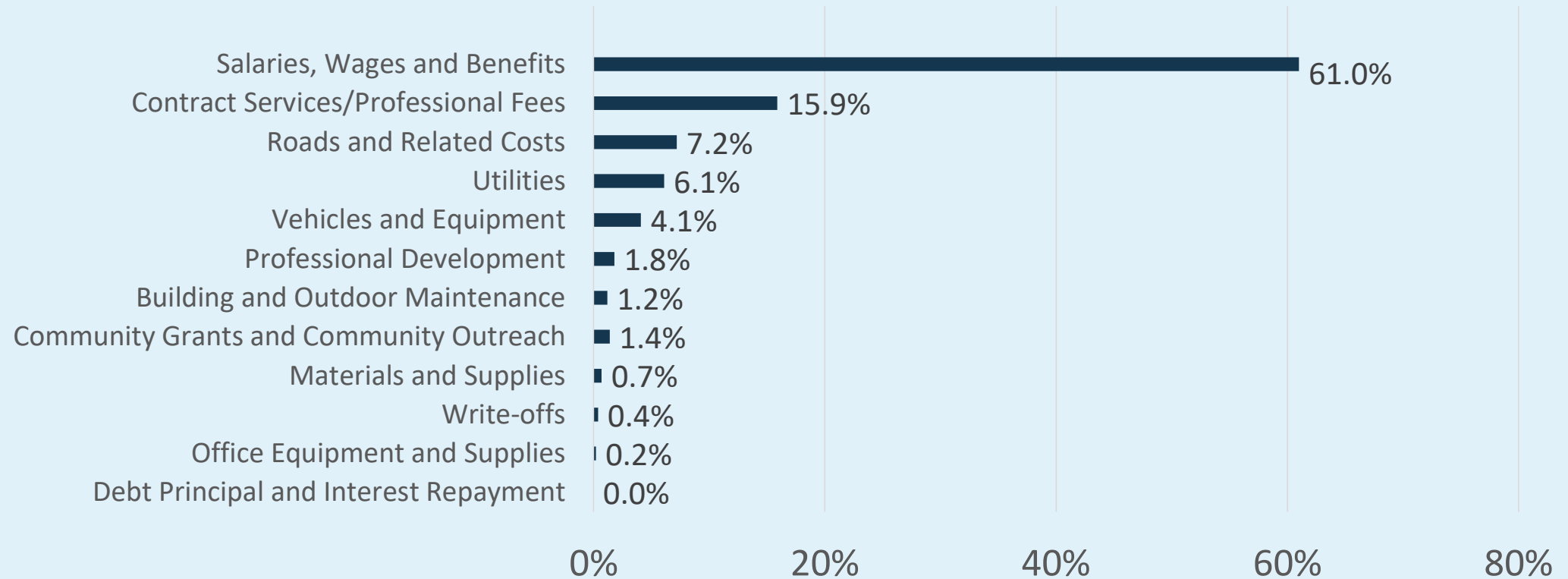
- Note: a draft by-law which includes the Operating and Capital Budget details is available on the Township website.



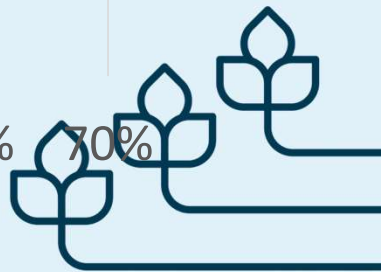
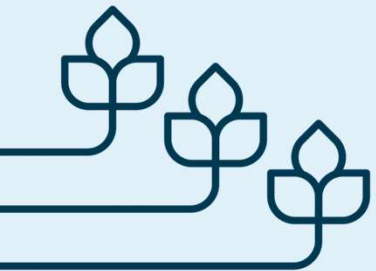
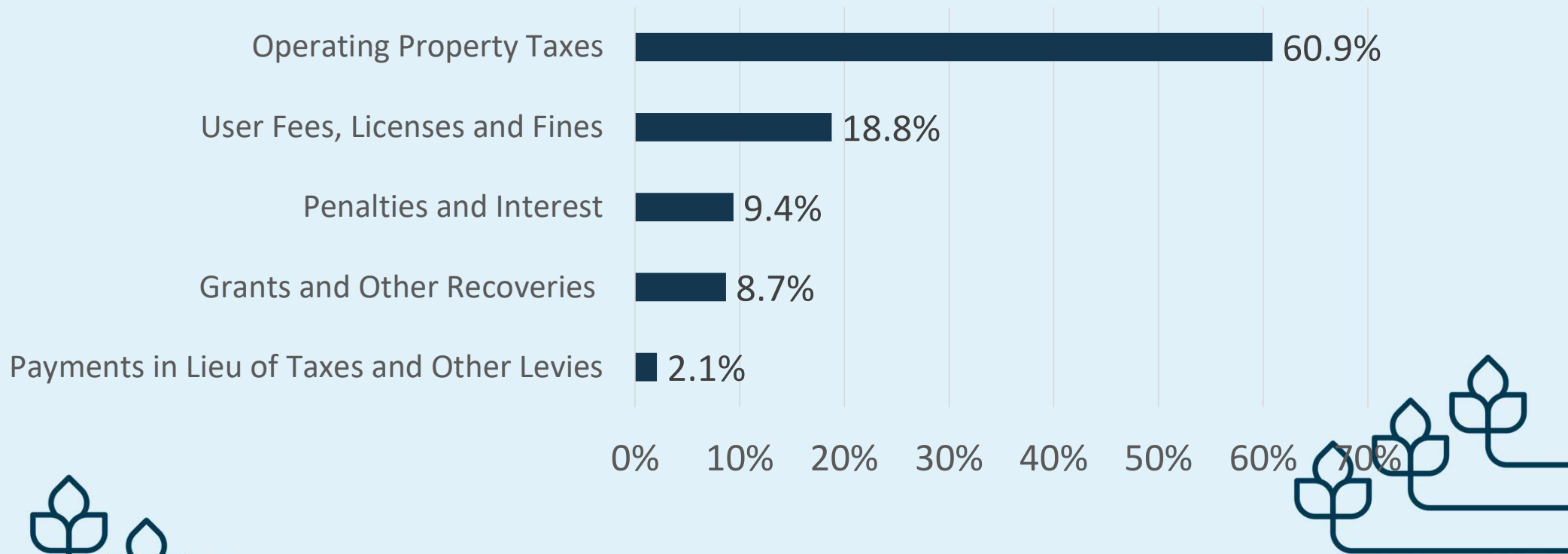
What share of the property tax does each service represent?



Total Operating Expenditures by Type



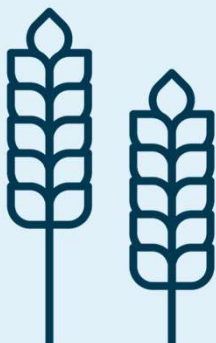
Total Operating Revenues by Type



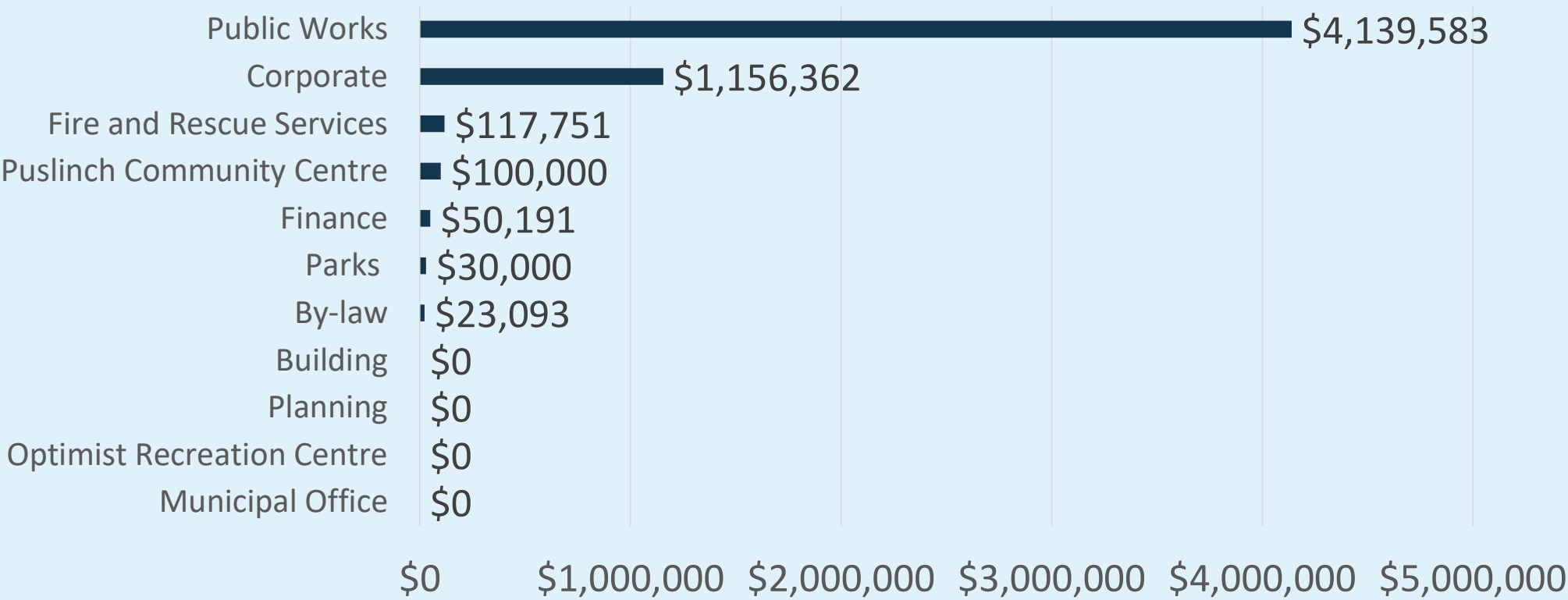


2026 Proposed Capital Budget and Long-Term Forecast

- Note: a draft by-law which includes the Operating and Capital Budget details is available on the Township website.

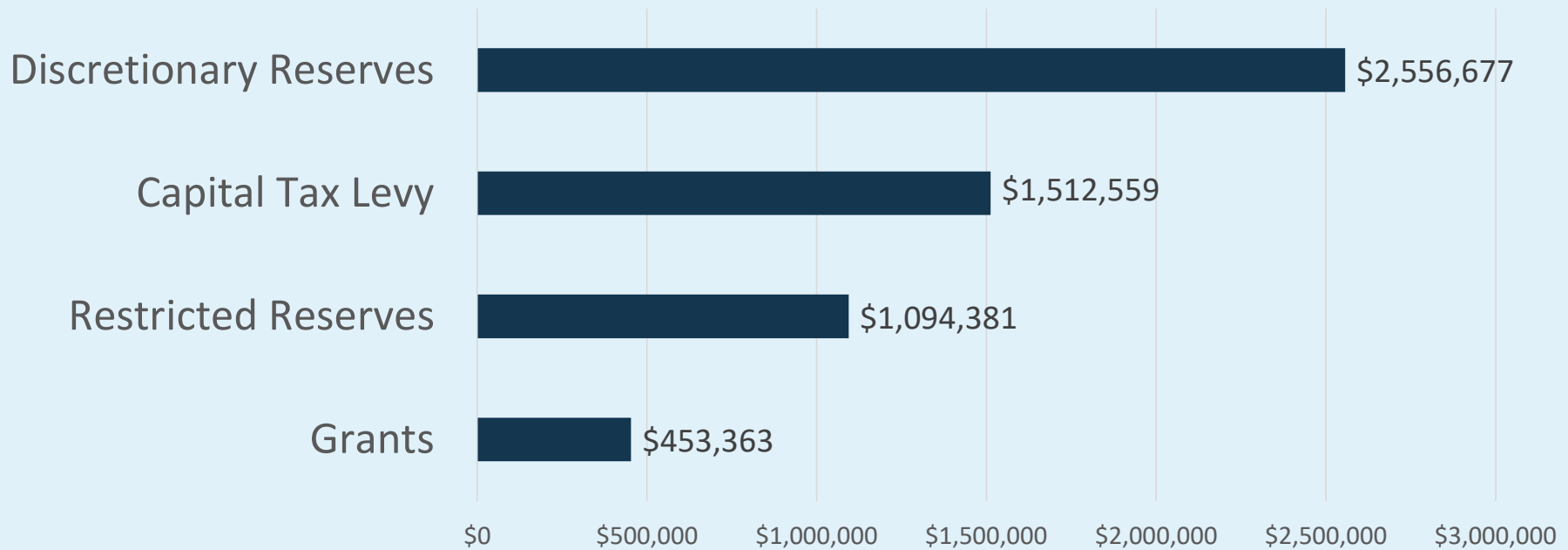


2026 Capital Budget by Department





2026 Capital Budget by Funding Source



2026 Capital Budget by Department

Public Works

- Concession 1 - Sideroad 10 South to County Road 35: **\$524,000**
- Concession 1 – Transition to Sideroad 10 South: **\$191,000**
- Concession 2 - Sideroad 10 South to County Road 35: **\$795,000**
- Daymond Drive - Stormwater Management Facility: **\$200,000**
- Grader – 502: **\$70,000**
- Gravel Roads Improvement: **\$394,050**
- Nicholas Beaver Road - Winer Road to Brock Road South: **\$369,000**
- Radar Speed Signs (2) - Council Direction: **\$14,000**
- Transportation Master Plan: **\$110,000**
- Hard Surfacing Gravel Roads – Carter, Farnham, and Cooks Mill: **\$1,302,533**
- Roadside Mower Tractor and Flail: **\$150,000**
- Stormwater Perpetual Maintenance By-law: **\$20,000**

2026 Capital Budget by Department

Fire and Rescue Services

- Fire Master Plan: **\$30,000**
- Structural Firefighter Gear: **\$30,180**
- Structural Firefighter Gear – Auxiliary Firefighter Reserve Program: **\$5,000**
- On Scene Decontamination Kits: **\$5,100**
- Upgrade Fire Hose and Nozzles to 45mm from 38mm: **\$47,471**

Corporate

- Asset Management Discretionary Reserve Contribution: **\$1,051,509**
- Administrative Studies Discretionary Reserve Contribution: **\$40,000**
- Revitalizing the Downtowns in Aberfoyle and Morriston: **\$24,750**
- Corporate Information Technology Discretionary Reserve Contribution: **\$20,000**
- Computer Equipment: **\$9,886**
- Computer Equipment – New Term of Council: **\$8,617**
- Multi-Use Drone – By-law Enforcement & Communications: **\$1,600**

2026 Capital Budget by Department

By-law

- Video Surveillance Cameras for No-Truck Route Enforcement: **\$23,093**

Parks

- Recreation and Parks Master Plan: **\$30,000**

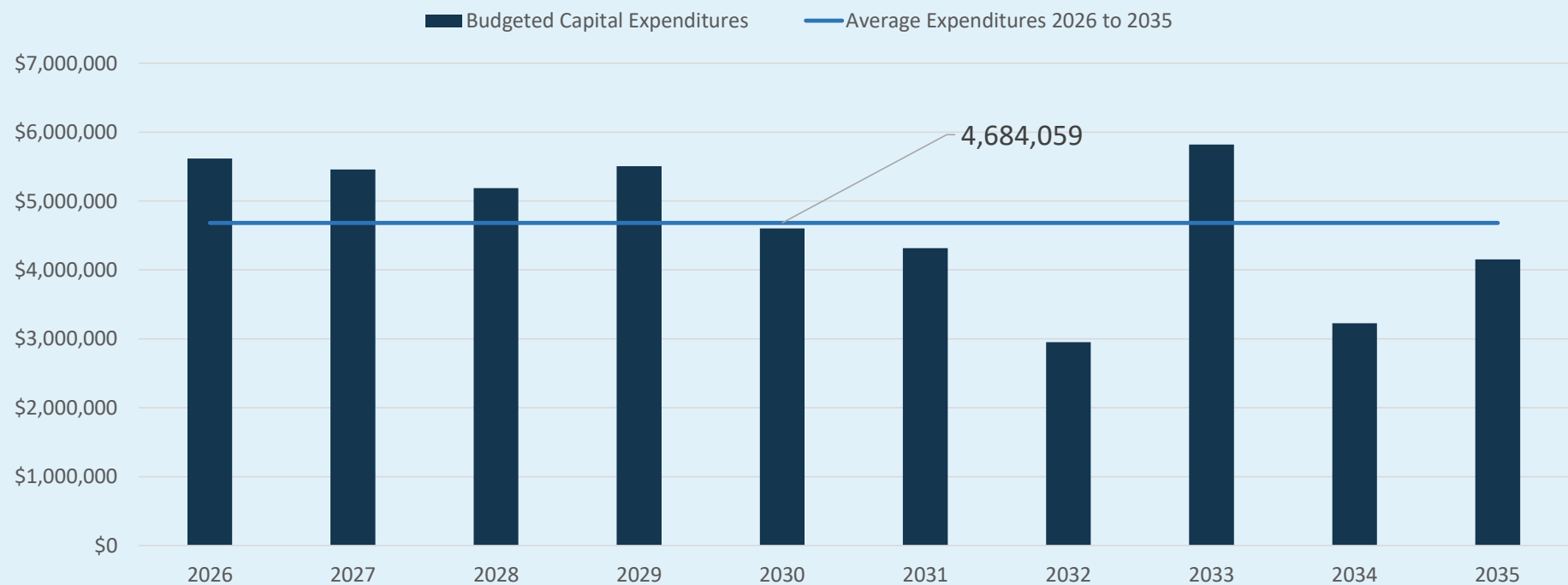
Puslinch Community Centre (PCC)

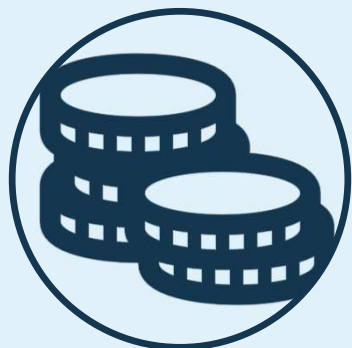
- Bar Counter, Bar Door, and Cosmetic Upgrades: **\$100,000**

Finance

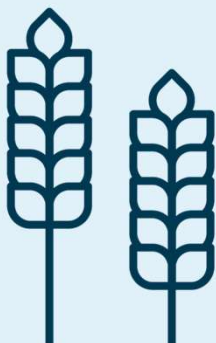
- Asset Management Plan and Policy Updates: **\$40,000**
- Time Management System Implementation: **\$10,191**

2026 Capital Budget and Forecast

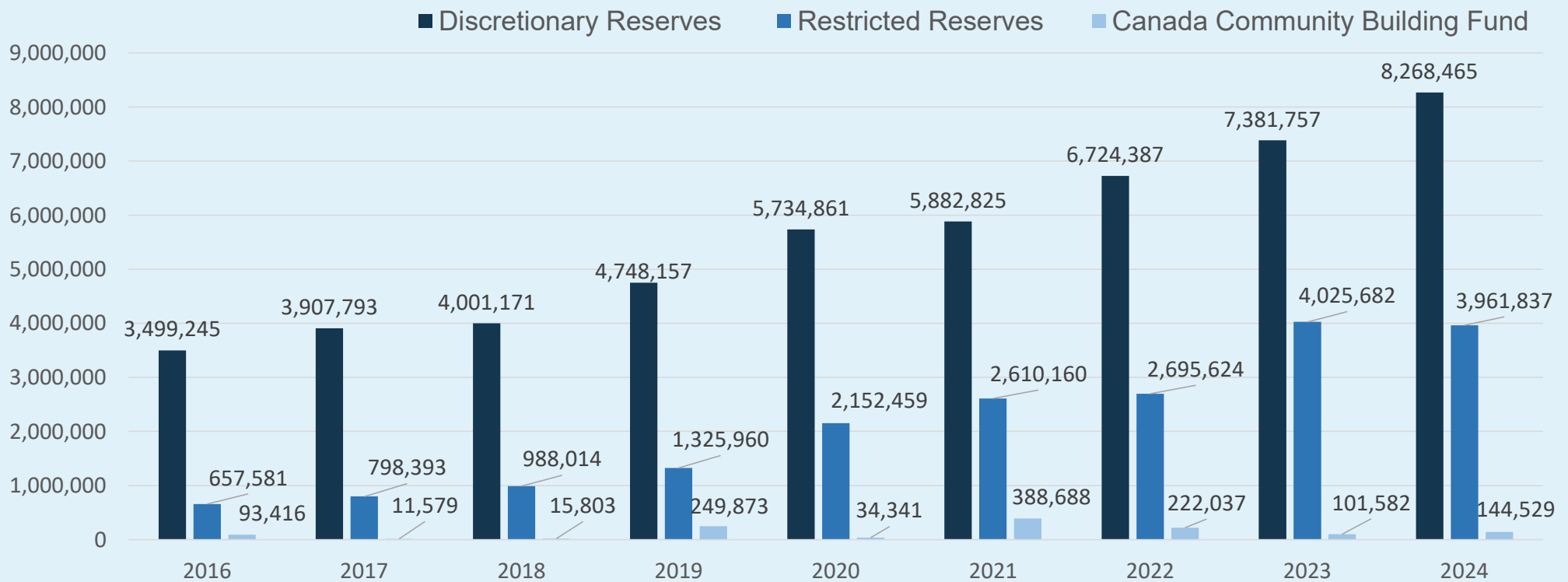




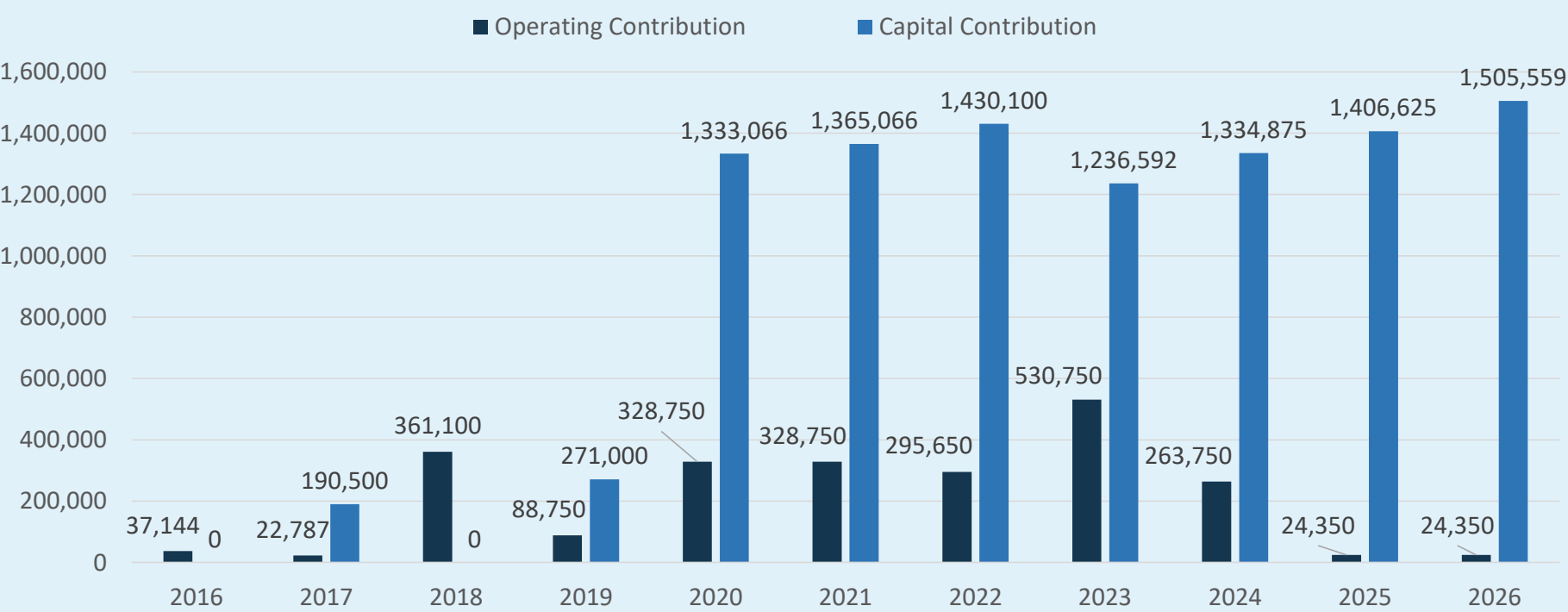
Discretionary and Restricted Reserves



Audited Balances in Discretionary and Restricted Reserves



Budgeted Contributions to Capital and Operating Discretionary Reserves



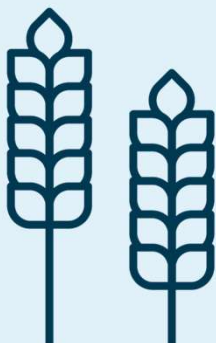


Engagement Opportunities

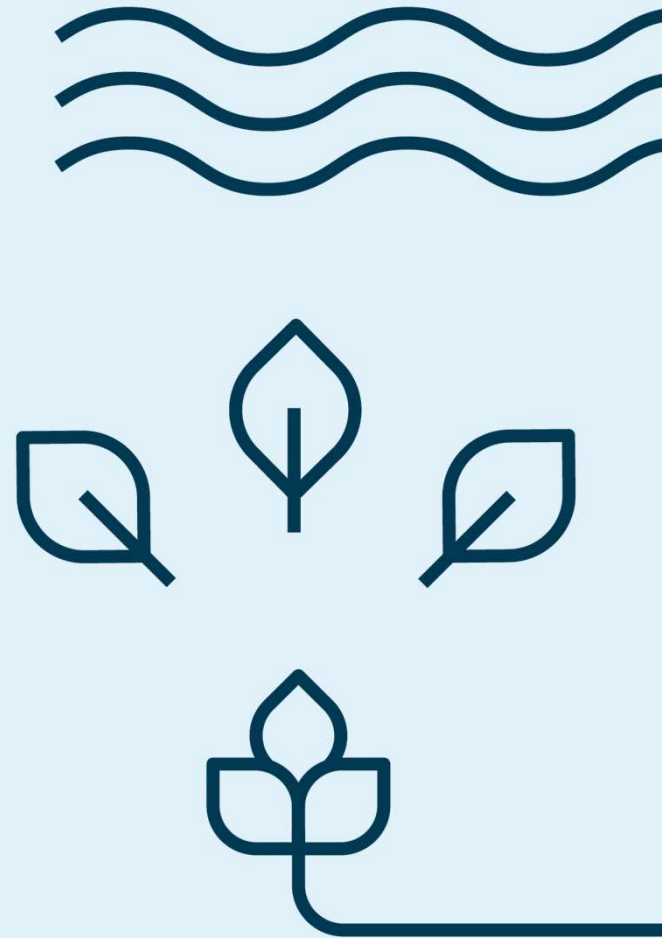


The Township has incorporated a number of engagement opportunities as part of the 2026 budget process, including:

- Advisory Committee Budget Input
- Social Media Posts and/or Advertisements at:
 - [Facebook.ca/TownshipofPuslinch](https://www.facebook.ca/TownshipofPuslinch)
 - [Twitter.com/TwpPuslinchON](https://twitter.com/TwpPuslinchON)
 - [Instagram.com/TownshipofPuslinch](https://www.instagram.com/TownshipofPuslinch)
- Township Website Banner and Budget Page at puslinch.ca/government/budget/
- Community Engagement Survey at EngagePuslinch.ca open from January 7, 2026 to January 30, 2026 at 12:00 p.m.
- Wellington Advertiser Advertisement
- Public Information Meeting – January 21, 2026 at 7:00 p.m.
- Media releases related to EngagePuslinch.ca survey and highlighting the final budget.
- Community Newsletter outlining final budget highlights, distributed with the final tax bill in August 2026.



Questions or
Comments?



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO XXX-2026

A by-law to adopt the Budget for the Corporation of the Township of Puslinch for the year 2026.

WHEREAS Section 290(1) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended, provides that a local municipality shall, in the year or immediately preceding the year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

WHEREAS the 2026 Budget of the Corporation of the Township of Puslinch is described in detail in Schedule "A" (Capital Budget) and Schedule "B" (Operating Budget) attached to this By-law;

NOW THEREFORE the Council of the Corporation of the Township of Puslinch enacts as follows:

1. That the total estimated operating expenditures for the purposes of the Corporation of the Township of Puslinch ("the Township") for the year 2026 be adopted in the amount of \$7,755,706, including contributions to operating discretionary reserves, as detailed in Schedule "B".
2. That the total estimated operating revenues for the purposes of the Township for the year 2026 be adopted in the amount of \$3,332,690, including funding from operating discretionary reserves, as detailed in Schedule "B".
3. That the total estimated capital expenditures for the purposes of the Township for the year 2026 be adopted in the amount of \$5,616,980, as detailed in Schedule "A".
4. That the general operating taxation levy to be raised on all rateable property in the Township for the year 2026 be adopted in the amount of \$4,423,016.
5. That the general capital taxation levy to be raised on all rateable property in the Township for the year 2026 be adopted in the amount of \$1,512,559.
6. That the general operating and capital taxation levies adopted herein represent the net amount required after taking into account all operating and capital revenues, including reserve funding, grants, and other non-tax revenues.
7. That the Treasurer be authorized to withdraw funds from and contribute funds to the Township's operating discretionary reserves, capital discretionary reserves, and restricted reserves in accordance with the amounts approved in Schedule "A" and Schedule "B" of this By-law.
8. That any Canada Community-Building Fund monies not required for the projects identified in Schedule "A" of this By-law be directed to other eligible capital projects identified therein, in accordance with program requirements.
9. That Schedules "A" and "B", attached hereto, form part of this By-law.
10. That this By-law shall come into force and take effect upon the final passing thereof.

11. That if any section or portion of this By-law is found by a court of competent jurisdiction to be invalid, such invalid section or portion shall be severed, and the remainder of the By-law shall continue in full force and effect.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 11th DAY OF FEBRUARY 2026.

James Seeley, Mayor

Justine Brotherston, Municipal Clerk

draft

2026 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
By-law	Video Surveillance Cameras for No-Truck Route Enforcement	Information Technology	\$23,093				\$23,093
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,051,509		\$1,051,509
	Computer Equipment	Information Technology	\$9,886				\$9,886
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Revitalizing the Downtowns in Aberfoyle and Morriston	Study/Plan		\$24,750			\$24,750
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$36,224			\$3,776	\$40,000
	Time Management System Implementation	Information Technology	\$10,191				\$10,191
Fire and Rescue	Fire Master Plan	Study/Plan	\$12,000			\$18,000	\$30,000
	Structural Firefighter Gear	Asset Management	\$14,180	\$16,000			\$30,180
	On Scene Decontamination Kits	New Asset				\$5,100	\$5,100
	Upgrade Fire Hose and Nozzles to 45mm from 38mm	Asset Management		\$47,471			\$47,471
	Structural Firefighter Gear - Auxiliary Firefighter Reserve Program	New Asset				\$5,000	\$5,000
Parks	Recreation and Parks Master Plan	Study/Plan	\$12,000			\$18,000	\$30,000
Public Works	Concession 1 - Sideroad 10 South to County Road 35	Asset Management	\$452,736			\$71,264	\$524,000
	Concession 1 - Transition to Sideroad 10 South	Asset Management	\$165,024			\$25,976	\$191,000
	Concession 2 - Sideroad 10 South to County Road 35	Asset Management	\$351,738	\$335,142		\$108,120	\$795,000
	Daymond Drive - Stormwater Management Facility	Asset Management	\$200,000				\$200,000
	Grader - 502	Asset Management	\$70,000				\$70,000
	Gravel Roads Improvement	Reserve Contribution			\$394,050		\$394,050
	Nicholas Beaver Road - Winer Road to Brock Road South	Asset Management				\$369,000	\$369,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000		\$7,000
	Transportation Master Plan	Study/Plan	\$44,000			\$66,000	\$110,000
	Hard-Surfacing Gravel Roads - Carter, Farnham, and Cooks Mill - Council Resolution No. 2024-219	Asset Management	\$1,125,388			\$177,145	\$1,302,533
	Roadside Mower Tractor and Flail	New Asset				\$150,000	\$150,000
	Stormwater Perpetual Maintenance By-law	Study/Plan	\$20,000				\$20,000
Puslinch Community Centre	Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management		\$30,000		\$70,000	\$100,000
Grand Total			\$2,556,677	\$453,363	\$1,512,559	\$1,094,381	\$5,616,980

2027 Capital Plan Summary			Funding Type						
Department	Capital Project	Classification	Discretionary	Reserves	Grant	Levy	Restricted	Reserves	Grand Total
Building	Pickup Truck - Mid-Size	Asset Management		\$19,813					\$19,813
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan		\$25,000				\$25,000	\$50,000
	SUV	Asset Management		\$19,813					\$19,813
Corporate	Administrative Studies	Reserve Contribution				\$40,000			\$40,000
	Asset Management	Reserve Contribution				\$1,078,259			\$1,078,259
	Computer Equipment	Information Technology		\$5,520					\$5,520
	Corporate Information Technology	Reserve Contribution				\$20,000			\$20,000
	Firewall Upgrades	Information Technology		\$3,200					\$3,200
	Website Redesign	Information Technology			\$13,000				\$13,000
Finance	Development Charges Study Update	Study/Plan						\$20,000	\$20,000
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management			\$3,000				\$3,000
	Structural Firefighter Gear	Asset Management		\$20,120					\$20,120
	Thermal Imaging Camera	Asset Management		\$6,576					\$6,576
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management			\$6,000				\$6,000
Public Works	Bridge and Culvert Inspections	Study/Plan		\$15,000					\$15,000
	Bridle Path	Asset Management		\$430,000					\$430,000
	Bridle Path - Bridle Path Split to Brock Road South	Asset Management		\$172,000					\$172,000
	Concession 1 - Townline Road to Transition	Asset Management		\$278,208				\$43,792	\$322,000
	Concession 1 - Transition to Transition	Asset Management		\$462,240				\$72,760	\$535,000
	Concession 1 Culvert	Asset Management		\$21,600				\$3,400	\$25,000
	Cooks Bridge	Asset Management		\$648,000				\$102,000	\$750,000
	Cooks Mill Road - Bridge to County Road 41	Asset Management		\$95,904				\$15,096	\$111,000
	Gravel Roads Improvement	Reserve Contribution				\$444,050			\$444,050
	Mason Road - Concession 7 to End	Asset Management		\$49,248				\$7,752	\$57,000
	Pickup truck - 3/4 ton - Single Cab	Asset Management		\$46,330					\$46,330
	Radar Speed Signs (2) - Council Direction	New Asset				\$7,000		\$7,000	\$14,000
	Tandem Dump Truck - 304	Asset Management		\$400,866	\$25,000				\$425,866
	Victoria Road South - County Road 34 to Maltby Road East	Asset Management		\$38,508	\$301,628			\$458,864	\$799,000
Puslinch Community Centre	Rebalancing of HVAC system	Asset Management						\$5,000	\$5,000
Council	Cell Phones for Council Members	Information Technology		\$2,300					\$2,300
Grand Total				\$2,760,247	\$348,628	\$1,589,309		\$760,664	\$5,458,848

2028 Capital Plan Summary			Funding Type				Grand Total
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
Building	Septic Reinspections	Study/Plan		\$18,179			\$18,179
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,105,009		\$1,105,009
	Compensation and Benefits Review	Study/Plan	\$27,000				\$27,000
	Computer Equipment	Information Technology	\$9,058				\$9,058
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Information Technology Infrastructure Audit	Information Technology	\$11,000				\$11,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$10,060				\$10,060
Municipal Office	Replacement of metal roofing panels	Asset Management	\$125,000				\$125,000
	Roads Storage Building Roof Rehabilitation	Asset Management	\$15,000				\$15,000
Parks	Gravel Road Rehabilitation at Old Morriston Park	Asset Management				\$7,740	\$7,740
	Replacement of metal roofing panels in Blue Storage Building Behind PCC	Asset Management				\$30,000	\$30,000
	Lawn Tractor	Asset Management		\$4,933		\$22,237	\$27,169
Planning	Development of a Township Official Plan	Study/Plan	\$32,500			\$67,500	\$100,000
	Comprehensive Zoning By-law Update	Study/Plan	\$15,275			\$31,725	\$47,000
Public Works	Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey	Study/Plan	\$7,000				\$7,000
	Concession 1 - Leslie Road West to Highway 6	Asset Management	\$120,096			\$18,904	\$139,000
	Concession 4 - County Road 35 to Sideroad 20 North	Asset Management	\$181,271	\$271,465		\$71,264	\$524,000
	Gore Road - County Road 35 to Foreman Road	Asset Management	\$180,872			\$342,128	\$523,000
	Gravel Roads Improvement	Reserve Contribution			\$494,050		\$494,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Tandem Roll-Off Dump Truck- 302	Asset Management	\$408,752	\$25,000			\$433,752
	Traffic Calming - Streetscaping Morriston - Phase 2	New Asset		\$25,000	\$101,576	\$19,924	\$146,500
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
	Hard-Surfacing Gravel Roads - Sideroad 10 South - Council Resolution No. 2025-103	Asset Management	\$1,002,300			\$157,769	\$1,160,069
	Little's Bridge Load Testing and Minor Rehabilitation	Asset Management	\$45,000				\$45,000
Puslinch Community Centre	Replacement of metal roofing panels	Asset Management				\$100,000	\$100,000
Grand Total			\$2,200,184	\$344,576	\$1,767,635	\$876,191	\$5,188,586

2029 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,131,759		\$1,131,759
	Computer Equipment	Information Technology	\$15,034				\$15,034
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Network Hardware Upgrades	Information Technology	\$6,800				\$6,800
Finance	Energy Conservation and Demand Management Plan	Study/Plan	\$7,603			\$793	\$8,395
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$20,120				\$20,120
	Thermal Imaging Camera	Asset Management	\$6,803				\$6,803
Municipal Office	Exterior wall rehabilitation	Asset Management	\$25,000				\$25,000
	Replacement of fire alarm system	Asset Management	\$15,000			\$5,000	\$20,000
	Replacement of furnaces - Fire area	Asset Management	\$20,000				\$20,000
Optimist Recreation Centre	Floor Scrubber	Asset Management				\$12,223	\$12,223
Parks	Landscape Trailer	Asset Management		\$2,000		\$8,003	\$10,003
	Community Centre Complex: Light Poles at Horse Paddock	Asset Management				\$10,000	\$10,000
Planning	Development of a Township Official Plan	Study/Plan	\$7,500	\$25,000		\$67,500	\$100,000
Public Works	Aberfoyle Business Park Block 6 - Stormwater Management Facility	Asset Management	\$200,000				\$200,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Concession 2 - Country Road 35 to Sideroad 25 South	Asset Management	\$458,784			\$72,216	\$531,000
	Concession 2 - Sideroad 20 South to Sideroad 25 South	Asset Management	\$438,241	\$244,319		\$107,440	\$790,000
	Concession 2 Culvert	Asset Management	\$138,240			\$21,760	\$160,000
	Concession 2/2A - Sideroad 25 South to Concession 2	Asset Management	\$213,408			\$33,592	\$247,000
	Concession 2A - Concession 2 to Concession 7	Asset Management	\$78,624			\$12,376	\$91,000
	Concession 4 - Sideroad 20 North to curve in road	Asset Management	\$98,496			\$15,504	\$114,000
	Gravel Roads Improvement	Reserve Contribution			\$544,050		\$544,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Roads Condition Index Updates	Study/Plan	\$34,560			\$5,440	\$40,000
	Sideroad 20 North - County Road 34 to Forestell Road	Asset Management	\$427,112			\$380,888	\$808,000
	Tandem Dump Truck- 301	Asset Management	\$416,638	\$25,000			\$441,638
	Traffic Count Study	Study/Plan	\$25,920			\$4,080	\$30,000
Puslinch Community Centre	Exterior wall rehabilitation	Asset Management				\$35,000	\$35,000
Grand Total			\$2,668,883	\$296,319	\$1,742,809	\$798,815	\$5,506,826

2030 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,158,509		\$1,158,509
	Computer Equipment	Information Technology	\$18,725				\$18,725
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Firewall Upgrades	Information Technology	\$12,800				\$12,800
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$10,060				\$10,060
Municipal Office	Emergency Generator	Asset Management	\$170,000				\$170,000
Parks	Fencing Replacement at the Badenoch Soccer Field (East Side)	Asset Management				\$14,934	\$14,934
Public Works	Deer View Ridge - Hammersley Drive to Fox Run Drive	Asset Management				\$257,000	\$257,000
	Ellis Road - County Road 32 to 6725 Ellis Road	Asset Management	\$188,785	\$219,887		\$64,328	\$473,000
	Ellis Road Culvert Over Puslinch Lake Irish Creek	Asset Management	\$604,800			\$95,200	\$700,000
	Fox Run Drive - Brock Road North to Fox Run Drive transition to median	Asset Management	\$62,000				\$62,000
	Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	Asset Management	\$161,000				\$161,000
	Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	Asset Management	\$78,000				\$78,000
	Fox Run Drive to Fox Run Drive	Asset Management	\$251,000				\$251,000
	Gravel Roads Improvement	Reserve Contribution			\$594,050		\$594,050
	Laird Road West - End to Country Road 32	Asset Management	\$94,176			\$14,824	\$109,000
	Old Brock Road - Cockburn Street to End	Asset Management	\$25,920			\$4,080	\$30,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Sideroad 10 North - Forestell Road to Laird Road West	Asset Management	\$227,232			\$35,768	\$263,000
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	Asset Management	\$94,176			\$14,824	\$109,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,053,387	\$219,887	\$1,819,559	\$507,958	\$4,600,791

2031 Capital Plan Summary		Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves
Corporate	Administrative Studies	Reserve Contribution			\$40,000	\$40,000
	Asset Management	Reserve Contribution			\$1,185,259	\$1,185,259
	Computer Equipment	Information Technology	\$9,886			\$9,886
	Corporate Information Technology	Reserve Contribution			\$20,000	\$20,000
	Server Upgrades	Information Technology	\$12,000			\$12,000
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$39,846			\$4,154
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$40,240			\$40,240
Municipal Office	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$7,500			\$7,500
Optimist Recreation Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787
Public Works	Drinking Fountain	Asset Management				\$5,000
	Outdoor Rink Curtain Panels (2)	Asset Management				\$67,100
	Back Street - Main Street to Badenoch Street East	Asset Management	\$76,032			\$11,968
	Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South)	Asset Management	\$171,000			\$171,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000			\$15,000
Public Works	Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	Asset Management	\$54,432			\$8,568
	Grader - 502	Asset Management	\$629,900	\$20,100		\$650,000
	Gravel Roads Improvement	Reserve Contribution			\$644,050	\$644,050
	Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	Asset Management	\$15,318	\$197,898		\$380,784
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000
	Settler's Road - Calfass Road to Telfer Glen	Asset Management	\$81,000			\$81,000
	Smith Road - Concession 7 to County Road 34	Asset Management	\$72,576			\$11,424
	Tandem Dump Truck - 306	Asset Management	\$432,411	\$25,000		\$457,411
	Stormwater Management Pond Inspections	Study/Plan	\$10,000			\$10,000
	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787
Puslinch Community Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787
Grand Total			\$1,680,567	\$242,998	\$1,896,309	\$497,572
						\$4,317,446

2032 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Building	Pickup Truck - Mid-Size	Asset Management	\$21,614				\$21,614
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan	\$25,000			\$25,000	\$50,000
	SUV	Asset Management	\$21,614				\$21,614
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,212,009		\$1,212,009
	Compensation and Benefits Review	Study/Plan	\$29,000				\$29,000
	Computer Equipment	Information Technology	\$5,520				\$5,520
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Website Redesign	Information Technology		\$14,300			\$14,300
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management		\$3,000			\$3,000
	Structural Firefighter Gear	Asset Management	\$15,090				\$15,090
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management		\$6,000			\$6,000
Public Works	Backhoe - 06	Asset Management	\$119,836	\$53,700			\$173,536
	Beiber Road - Nicholas Beaver Road to private property	Asset Management	\$57,024			\$8,976	\$66,000
	Gravel Roads Improvement	Reserve Contribution			\$694,050		\$694,050
	Main Street - Badenoch Street East to Morriston Ball Park	Asset Management	\$56,160			\$8,840	\$65,000
	Pickup truck - 3/4 ton - Single Cab	Asset Management	\$50,542				\$50,542
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Telfer Glen - Queen Street (Highway 6) to End	Asset Management	\$90,892	\$178,108			\$269,000
	Watson Road South - bridge to bridge	Asset Management				\$183,000	\$183,000
Grand Total			\$492,293	\$255,108	\$1,973,059	\$232,816	\$2,953,276

2033 Capital Plan Summary			Funding Type					
Department	Capital Project	Classification	Discretionary	Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Building	Septic Reinspections	Study/Plan			\$19,831			\$19,831
Corporate	Administrative Studies	Reserve Contribution				\$40,000		\$40,000
	Asset Management	Reserve Contribution				\$1,238,759		\$1,238,759
	Computer Equipment	Information Technology		\$9,058				\$9,058
	Corporate Information Technology	Reserve Contribution				\$20,000		\$20,000
	Firewall Upgrades	Information Technology		\$3,200				\$3,200
	Information Technology Infrastructure Audit	Information Technology		\$12,000				\$12,000
Fire and Rescue	Structural Firefighter Gear	Asset Management		\$15,090				\$15,090
	Aerial (Ladder) Truck	Asset Management		\$1,662,000	\$10,000		\$418,000	\$2,090,000
Parks	Pickup truck - 1/2 ton - Crew Cab	Asset Management			\$6,000		\$61,072	\$67,072
	Lawn Tractor	Asset Management			\$4,933		\$20,833	\$25,766
Public Works	Bridge and Culvert Inspections	Study/Plan		\$15,000				\$15,000
	Dump Pickup Truck - 1.5 ton - 305	Asset Management		\$97,711	\$27,755			\$125,466
	Gravel Roads Improvement	Reserve Contribution				\$744,050		\$744,050
	Pickup truck - 3/4 ton - Crew Cab	Asset Management		\$131,820	\$12,000			\$143,820
	Radar Speed Signs (2) - Council Direction	New Asset				\$7,000	\$7,000	\$14,000
	Victoria Road Culvert North of Leslie	Asset Management		\$172,800			\$27,200	\$200,000
	Victoria Road Culvert Over Galt Creek	Asset Management		\$146,880			\$23,120	\$170,000
	Victoria Road South - Leslie Road West to County Road 36	Asset Management		\$254,880	\$160,297		\$444,823	\$860,000
Puslinch Community Centre	Replacement of Sanitary Pumps and Control System	Asset Management					\$5,000	\$5,000
Council	Cell Phones for Council Members	Information Technology		\$2,300				\$2,300
Grand Total				\$2,522,739	\$240,816	\$2,049,809	\$1,007,048	\$5,820,412

2034 Capital Plan Summary			Funding Type					
Department	Capital Project	Classification	Discretionary	Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution				\$40,000		\$40,000
	Asset Management	Reserve Contribution				\$1,265,509		\$1,265,509
	Computer Equipment	Information Technology		\$15,034				\$15,034
	Computer Equipment - New Term of Council	Information Technology		\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution				\$20,000		\$20,000
	Network Hardware Upgrades	Information Technology		\$10,200				\$10,200
Finance	Development Charges Study	Study/Plan					\$30,000	\$30,000
	Energy Conservation and Demand Management Plan	Study/Plan		\$8,294			\$865	\$9,158
Fire and Rescue	Structural Firefighter Gear	Asset Management		\$45,270				\$45,270
Public Works	Cassin Court - Daymond Drive to End	Asset Management		\$64,000				\$64,000
	Daymond Drive - County Road 46 to End	Asset Management		\$171,000				\$171,000
	Gravel Roads Improvement	Reserve Contribution				\$794,050		\$794,050
	Laing Court - Currie Drive to End	Asset Management		\$29,000				\$29,000
	Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road	Asset Management		\$92,468	\$144,268		\$37,264	\$274,000
	Radar Speed Signs (2) - Council Direction	New Asset				\$7,000	\$7,000	\$14,000
	Roads Condition Index Updates	Study/Plan		\$34,560			\$5,440	\$40,000
	Traffic Count Study	Study/Plan		\$25,920			\$4,080	\$30,000
	Victoria Road South - Leslie Road West to Flamborough Puslinch Townline	Asset Management		\$104,544			\$249,456	\$354,000
	Stormwater Management Pond Inspections	Study/Plan		\$10,000				\$10,000
Grand Total				\$618,907	\$144,268	\$2,126,559	\$334,105	\$3,223,838

2035 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,292,259		\$1,292,259
	Computer Equipment	Information Technology	\$18,725				\$18,725
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Fire and Rescue	Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	Asset Management	\$38,593				\$38,593
	Structural Firefighter Gear	Asset Management	\$40,010				\$40,010
Municipal Office	Municipal Complex: Parking Lot	Asset Management	\$162,750				\$162,750
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Gravel Roads Improvement	Reserve Contribution			\$844,050		\$844,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Roadside Safety Allowances - Bridges and Culverts	New Asset			\$176,256	\$27,744	\$204,000
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	Tandem Dump Truck - 304	Asset Management	\$469,005	\$25,000			\$494,005
	Brush Chipper	Asset Management	\$31,986	\$25,000			\$56,986
	Ellis Road - 6725 Ellis Road to Sideroad 10 North	Asset Management	\$117,678			\$18,523	\$136,201
	Sideroad 10 North - Concession Road 4 to Forestell Road	Asset Management	\$142,127	\$129,841		\$42,810	\$314,778
	Sideroad 10 North - County Road 34 to Ellis Road	Asset Management				\$245,429	\$245,429
	Sideroad 10 North - Whitelaw Road to End	Asset Management	\$87,968			\$13,847	\$101,815
	Tawse Place - Nicholas Beaver Road to End	Asset Management	\$61,512			\$9,682	\$71,194
Grand Total			\$1,229,150	\$179,841	\$2,379,565	\$365,035	\$4,153,591

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Administration				
Expenditures				
Advertising	\$1,862	\$1,035	\$2,215	\$2,190
CIP Grants and other Economic Development Programs	\$0	\$0	\$0	\$5,000
Clothing, Safety Allowance	\$740	\$53	\$2,585	\$2,210
Communication (phone,fax,internet)	\$793	\$1,406	\$1,716	\$1,218
Contract Services	\$44,805	\$57,524	\$61,491	\$65,765
Events & Other	\$10,876	\$10,396	\$13,745	\$12,310
FT Wage Related Expenses	\$88,025	\$99,658	\$117,390	\$103,300
FT Wages	\$506,568	\$555,934	\$672,644	\$606,528
Group Benefits	\$59,081	\$77,138	\$85,445	\$67,011
Heritage Financial Incentive and Plaque Programs	\$2,313	\$0	\$10,600	\$12,900
Insurance	\$41,999	\$41,955	\$54,249	\$50,058
Membership & Subscription Fees	\$37,225	\$16,895	\$18,390	\$18,320
Mileage	\$657	\$339	\$500	\$500
Office Supplies & Equipment	\$1,124	\$877	\$1,300	\$1,100
OT Wages	\$4,227	\$0	\$500	\$500
Professional Development	\$15,866	\$13,108	\$24,781	\$31,311
Professional Fees - Engineering & Environmental	\$50,447	\$24,112	\$18,145	\$25,000
Professional Fees - Legal	\$170,404	\$138,665	\$68,500	\$60,000
Professional Fees - Water Monitoring Programs	\$5,472	\$1,641	\$4,751	\$4,010
PT Wages or other Remuneration	\$16,337	\$59,603	\$8,758	\$0
PT Wages or other Remuneration Related Expenses	\$1,472	\$9,864	\$1,681	\$0
Travel - Accomodations & Parking	\$2,095	\$2,189	\$2,100	\$2,100
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$181	\$494	\$400	\$400
WSIB	\$15,505	\$10,178	\$18,494	\$16,126
Expenditures Total	\$1,078,077	\$1,123,063	\$1,190,581	\$1,087,858
Revenues				
Admin - Agreement, Commissioner, FOI, Photocopy	-\$3,731	-\$6,902	-\$3,659	-\$2,500
Admin - Eng., Env., and Legal Recoveries	-\$13,213	\$4,488	-\$10,000	\$0
Admin - Nestle Agreement Recoveries	-\$500	\$0	-\$500	\$0
Admin - Other Recoveries	-\$3,000	-\$1,510	-\$500	-\$500

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Admin - Recoveries from Staff Events	-\$1,305	-\$265	-\$1,000	-\$1,400
Heritage Financial Incentive and Plaque Programs	\$0	\$0	-\$10,600	-\$10,600
Operating Carryforward	\$0	\$0	\$0	-\$5,000
Revenues Total	-\$21,748	-\$4,190	-\$26,259	-\$20,000
Administration Total	\$1,056,328	\$1,118,873	\$1,164,322	\$1,067,858

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Building				
Expenditures				
Advertising	\$1,083	\$414	\$910	\$910
Bank Service Charges	\$6,580	\$6,128	\$5,100	\$5,900
Clothing, Safety Allowance	\$706	\$680	\$980	\$980
Communication (phone,fax,internet)	\$3,629	\$3,735	\$4,437	\$3,278
Computer Software & Hardware	\$0	\$0	\$200	\$0
Contract Services	\$62,352	\$55,793	\$80,117	\$73,015
Emergency Management	\$604	\$642	\$603	\$641
FT Wage Related Expenses	\$74,619	\$78,390	\$85,241	\$79,983
FT Wages	\$406,039	\$413,520	\$463,564	\$439,496
Fuel	\$1,822	\$0	\$2,222	\$2,333
Group Benefits	\$48,570	\$70,629	\$68,870	\$52,386
Insurance	\$14,606	\$14,716	\$15,383	\$13,353
Membership & Subscription Fees	\$5,379	\$5,563	\$5,737	\$5,176
Mileage	\$806	\$1,362	\$750	\$970
Municipal Office Costs Recovered from Building	\$22,125	\$0	\$21,117	\$21,791
Office Supplies & Equipment	\$1,572	\$1,201	\$1,170	\$1,170
OT Wages	\$0	\$0	\$500	\$500
Postage	\$1,088	\$1,081	\$1,000	\$1,100
Professional Development	\$6,398	\$4,613	\$11,775	\$13,277
Professional Fees - Audit	\$5,446	\$7,922	\$8,385	\$9,885
Professional Fees - Engineering & Environmental	\$3,687	\$71	\$3,000	\$3,000
Professional Fees - Legal	\$21,120	\$11,586	\$46,000	\$21,000
Travel - Accomodations & Parking	\$2,374	\$2,915	\$2,000	\$2,200
Travel - Meals	\$465	\$818	\$150	\$350
Vehicle Maintenance	\$356	\$203	\$1,000	\$700
WSIB	\$12,730	\$8,456	\$13,727	\$13,053
Expenditures Total	\$704,157	\$690,438	\$843,940	\$766,447
Revenues				
Building - ALTER Septic System Permits	-\$8,951	-\$5,076	-\$5,640	-\$5,730
Building - Alternate Solution Application	\$0	-\$603	-\$603	-\$613
Building - Demolition Permits	-\$1,991	-\$558	-\$2,046	-\$1,512

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Building - Designated Structures Permit	-\$3,896	-\$1,002	-\$2,004	-\$1,018
Building - Farm Building Permits	-\$6,434	-\$43,393	-\$20,600	-\$20,600
Building - Inspection of works not ready	-\$181	-\$186	-\$372	-\$189
Building - Inst, Commercial & Industrial Permits	-\$44,562	-\$92,664	-\$206,000	-\$206,000
Building - NEW Septic System Permits	-\$26,317	-\$19,014	-\$34,638	-\$29,874
Building - Occupancy Permits	-\$5,249	-\$3,534	-\$5,871	-\$3,780
Building - Online Service Fee	-\$3,433	-\$3,419	-\$3,000	-\$3,100
Building - Other Recoveries	-\$11,851	\$0	-\$500	-\$500
Building - Reproduction of Drawing Fees Recovered	\$0	\$0	-\$50	\$0
Building - Residential Building Permits	-\$302,914	-\$336,654	-\$420,240	-\$420,240
Building - Revision to Approved Plans	-\$3,884	-\$4,136	-\$4,136	-\$4,202
Building - Sign Permits	-\$1,824	\$0	-\$1,252	-\$954
Building - Tent or Marquee	-\$1,220	-\$1,004	-\$1,506	-\$1,020
Building - Transfer of Permit	\$0	\$0	-\$186	-\$189
Reserve - Building Surplus	\$0	\$0	-\$135,296	-\$66,926
Revenues Total	-\$422,707	-\$511,243	-\$843,940	-\$766,447
Building Total	\$281,449	\$179,195	\$0	\$0

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
By-law				
Expenditures				
Advertising	\$60	\$799	\$1,000	\$1,000
Clothing, Safety Allowance	\$234	\$1,426	\$2,020	\$895
Communication (phone,fax,internet)	\$879	\$1,405	\$1,355	\$920
Contract Services	\$26,814	\$22,980	\$25,162	\$24,571
FT Wage Related Expenses	\$15,056	\$19,347	\$23,473	\$26,836
FT Wages	\$80,168	\$99,892	\$125,929	\$144,025
Fuel	\$1,613	\$0	\$1,497	\$1,572
Group Benefits	\$7,121	\$9,713	\$12,843	\$16,803
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Livestock Loss	\$0	\$500	\$353	\$353
Membership & Subscription Fees	\$534	\$304	\$507	\$418
Mileage	\$0	\$717	\$250	\$250
Office Supplies & Equipment	\$266	\$143	\$150	\$150
OT Wages	\$0	\$0	\$500	\$500
Professional Development	\$3,564	\$9,249	\$14,300	\$7,000
Professional Fees - Engineering & Environmental	\$52,665	\$2,021	\$15,000	\$5,178
Professional Fees - Legal	\$199,040	\$102,200	\$109,500	\$53,000
PT Wages or other Remuneration	\$0	\$0	\$400	\$9,484
PT Wages or other Remuneration Related Expenses	\$0	\$5	\$0	\$1,365
Public Education	\$0	\$256	\$500	\$300
Signage	\$628	\$440	\$1,000	\$500
Travel - Accomodations & Parking	\$0	\$690	\$250	\$250
Travel - Meals	\$5	\$43	\$50	\$50
Vehicle Maintenance	\$1,236	\$2,855	\$700	\$1,500
WSIB	\$2,605	\$1,768	\$3,907	\$4,836
Expenditures Total	\$404,376	\$289,105	\$353,178	\$315,110
Revenues				
By-law - Administrative Municipal Penalty System	\$0	-\$7,555	-\$30,000	-\$30,000
By-law - After Hours Response for Violation	\$0	\$0	-\$350	-\$356
By-law - Dog Tags and Kennel Licences	-\$15,032	-\$13,073	-\$14,468	-\$14,714
By-law - Eng. Env Fees Recovered	-\$76,978	\$0	-\$40,000	\$0

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
By-law - Filming Permit Fee	-\$1,174	\$0	-\$1,208	-\$614
By-law - Liquor License Letter	-\$364	\$0	-\$374	-\$190
By-law - Lottery Licences	-\$245	-\$60	-\$100	-\$100
By-law - Municipal Address Sign	-\$2,001	-\$1,202	-\$1,700	-\$1,728
By-law - Other Recoveries	-\$3,000	\$0	-\$1,465	-\$1,465
By-law - Property Standards Appeal Fee	\$0	\$0	-\$308	-\$313
By-law - Publicized Display Fee	\$0	\$0	-\$158	-\$160
By-law - Reinspection Fee	-\$231	-\$474	-\$79	-\$400
By-law - Septic Compliance Letter	-\$880	-\$360	-\$810	-\$784
By-law - Sign Permits	\$0	\$0	-\$1,511	-\$1,511
By-law - Site Alteration Agreement	-\$20,127	-\$151,380	-\$20,600	-\$60,000
By-law - Special Events Permit	-\$1,320	-\$669	-\$1,170	-\$1,092
By-law - Swimming Pool Enclosure Permit	-\$4,267	-\$2,322	-\$4,644	-\$2,620
Operating Carryforward	\$0	\$0	\$0	-\$58
Provincial Wildlife Damage Operating Compensation	\$0	-\$600	-\$353	-\$353
Revenues Total	-\$125,618	-\$177,696	-\$119,298	-\$116,458
By-law Total	\$278,758	\$111,409	\$233,880	\$198,652

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Corporate				
Expenditures				
Conservation Authorities Levy Payment	\$192,122	\$199,789	\$199,789	\$204,503
Taxes written off	\$39,085	\$31,396	\$32,000	\$34,100
Expenditures Total	\$231,207	\$231,185	\$231,789	\$238,603
Revenues				
Corporate - IH Municipal Retained Portion	-\$6,310	-\$6,310	-\$6,310	-\$6,310
Corporate - Interest - Tax Arrears	-\$297,750	-\$365,247	-\$210,373	-\$290,500
Corporate - Interest on Cash and Equivalents	-\$390,656	-\$204,046	-\$329,720	-\$360,500
Corporate - Other Revenues	-\$12,000	-\$14,000	-\$14,000	-\$14,000
Corporate - Penalties - Property Taxes	-\$56,223	-\$63,565	-\$55,603	-\$57,000
Corporate - PIL - Greater Toronto Transit Authorit	-\$13,744	-\$14,308	-\$13,744	-\$15,207
Corporate - PIL Canadian National Railway	-\$1,357	-\$1,359	-\$1,357	-\$1,359
Corporate - PIL City of Guelph	-\$37,684	-\$38,049	-\$37,684	-\$38,630
Corporate - PIL County of Wellington Landfill	-\$8,732	-\$8,816	-\$8,732	-\$8,951
Corporate - PIL Guelph Junction Railway	-\$715	-\$716	-\$715	-\$716
Corporate - PIL Hydro One	-\$11,945	-\$11,947	-\$11,945	-\$11,947
Corporate - PIL Ministry Properties	-\$29,218	-\$30,417	-\$29,066	-\$32,585
Corporate - PIL Transportation Ministry	-\$36,410	-\$37,905	-\$36,410	-\$41,035
Corporate - PIL University of Guelph	-\$1,123	\$0	-\$1,123	\$0
Corporate - Provincial OMPF Operating Grant	-\$433,800	-\$465,300	-\$465,300	-\$511,100
Corporate - Supplemental Taxation	-\$505,520	-\$86,621	-\$191,032	-\$158,865
Corporate Insurance Contingency	\$0	\$0	-\$10,000	-\$10,000
Corporate Legal Contingency	\$0	\$0	-\$26,750	\$0
Operating Carryforward	\$0	\$0	-\$81,014	-\$53,339
Revenues Total	-\$1,843,189	-\$1,348,606	-\$1,530,879	-\$1,612,044
Corporate Total	-\$1,611,982	-\$1,117,421	-\$1,299,090	-\$1,373,441

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Council				
Expenditures				
Group Benefits	\$22,062	\$33,009	\$31,564	\$32,354
Mileage	\$440	\$0	\$300	\$350
Office Supplies & Equipment	\$0	\$73	\$100	\$100
Professional Development	\$1,763	\$1,531	\$1,500	\$1,500
PT Wages or other Remuneration	\$114,539	\$116,838	\$130,604	\$132,824
PT Wages or other Remuneration Related Expenses	\$6,954	\$7,566	\$10,318	\$10,493
Travel - Accomodations & Parking	\$1,376	\$518	\$1,500	\$1,500
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$67	\$0	\$100	\$100
Expenditures Total	\$147,201	\$159,534	\$176,185	\$179,221
Council Total	\$147,201	\$159,534	\$176,185	\$179,221

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Elections				
Expenditures				
Advertising	\$0	\$0	\$0	\$6,500
Contract Services	\$1,883	\$1,883	\$1,883	\$38,689
Elections	\$0	\$0	\$13,750	\$13,750
Office Supplies & Equipment	\$0	\$0	\$0	\$2,500
Postage	\$0	\$0	\$0	\$12,838
Professional Development	\$0	\$0	\$0	\$750
Expenditures Total	\$1,883	\$1,883	\$15,633	\$75,027
Revenues				
Elections	\$0	\$0	\$0	-\$55,000
Revenues Total	\$0	\$0	\$0	-\$55,000
Elections Total	\$1,883	\$1,883	\$15,633	\$20,027

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Finance				
Expenditures				
Advertising	\$27,887	\$33,826	\$20,145	\$22,098
Bank Service Charges	\$15,351	\$14,299	\$11,500	\$13,800
Communication (phone,fax,internet)	\$6,612	\$6,058	\$5,846	\$6,106
Community Grants	\$14,870	\$21,870	\$21,870	\$19,013
Computer Software & Hardware	\$0	\$0	\$880	\$0
Contract Services	\$75,573	\$37,166	\$37,533	\$29,996
Emergency Management	\$1,409	\$1,498	\$1,407	\$1,495
Environmental Service - Garbage Bags	\$15,000	\$18,500	\$9,900	\$13,600
False Alarm Fees from County	\$0	-\$480	\$0	\$0
FT Wage Related Expenses	\$61,036	\$52,378	\$66,382	\$77,230
FT Wages	\$330,572	\$276,579	\$361,722	\$422,166
Group Benefits	\$42,094	\$35,540	\$37,467	\$48,139
Membership & Subscription Fees	\$2,056	\$2,007	\$2,054	\$3,203
Mileage	\$15	\$132	\$50	\$100
Office Supplies & Equipment	\$4,407	\$3,771	\$4,230	\$4,230
OT Wages	\$2,233	\$0	\$500	\$500
Other Write-offs	\$3,925	\$0	\$0	\$0
Postage	\$13,824	\$16,153	\$14,200	\$16,000
Professional Development	\$1,736	\$560	\$4,009	\$9,009
Professional Fees - Audit	\$12,708	\$18,485	\$19,565	\$23,065
PT Wages or other Remuneration	\$60,847	\$50,736	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$9,041	\$5,727	\$0	\$0
Travel - Accomodations & Parking	\$8	\$14	\$200	\$200
Travel - Meals	\$11	\$0	\$50	\$50
WSIB	\$12,054	\$2,286	\$10,280	\$12,273
Expenditures Total	\$713,268	\$597,104	\$629,790	\$722,273
Revenues				
Finance - Advertising, Legal, & Realtax fees rec.	-\$23,915	-\$29,260	-\$20,000	-\$24,600
Finance - Garbage Bags	-\$16,913	-\$18,471	-\$9,900	-\$14,400
Finance - NSF Fees	-\$1,230	-\$540	-\$990	-\$966
Finance - Online Service Fee	-\$3,334	-\$3,897	-\$2,500	-\$3,100

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Finance - Other Recoveries	-\$3,180	-\$59,883	-\$1,000	-\$1,000
Finance - Tax Arrears Mailed Notice	\$0	\$0	\$0	-\$10,000
Finance - Tax Certificates Fee	-\$10,758	-\$10,336	-\$9,656	-\$10,212
Revenues Total	-\$59,330	-\$122,387	-\$44,046	-\$64,278
Finance Total	\$653,938	\$474,716	\$585,744	\$657,995

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Fire and Rescue				
Expenditures				
Advertising	\$0	\$3,039	\$500	\$500
Cleaning - Personal Protective Equipment	\$0	\$4,280	\$5,000	\$5,000
Clothing, Safety Allowance	\$28,407	\$19,846	\$16,252	\$16,252
Communication (phone,fax,internet)	\$8,643	\$5,036	\$6,358	\$5,032
Contract Services	\$138,992	\$146,130	\$151,705	\$172,709
Equipment Maintenance & Supplies	\$22,840	\$26,671	\$22,000	\$22,000
FT Wage Related Expenses	\$19,045	\$32,613	\$21,963	\$40,137
FT Wages	\$86,382	\$159,314	\$123,341	\$222,898
Fuel	\$24,724	\$66	\$21,333	\$22,400
Group Benefits	\$26,386	\$35,662	\$32,967	\$45,974
Insurance	\$59,432	\$61,758	\$62,662	\$66,763
Membership & Subscription Fees	\$1,080	\$1,155	\$2,106	\$1,431
Mileage	\$537	\$2,773	\$1,000	\$1,000
Office Supplies & Equipment	\$1,420	\$471	\$1,000	\$850
Oxygen & Medical Supplies	\$4,965	\$4,719	\$4,200	\$4,200
Permits	\$565	\$580	\$565	\$580
Professional Development	\$19,142	\$20,319	\$23,530	\$19,355
PT Wages or other Remuneration	\$479,757	\$362,079	\$416,016	\$388,824
PT Wages or other Remuneration Related Expenses	\$101,786	\$74,824	\$37,223	\$17,098
Public Education	\$2,380	\$2,486	\$3,000	\$2,700
Travel - Accomodations & Parking	\$849	\$159	\$600	\$600
Travel - Meals	\$666	\$851	\$550	\$675
Vehicle Maintenance	\$40,828	\$63,112	\$48,000	\$80,000
Vehicle Plates	\$265	\$265	\$265	\$265
WSIB	\$17,835	\$9,457	\$16,470	\$23,992
Expenditures Total	\$1,086,924	\$1,037,667	\$1,018,606	\$1,161,235
Revenues				
Fire - Burning Permit Violations	-\$1,120	\$0	-\$560	-\$571
Fire - Extinguisher Training	-\$510	\$0	-\$254	-\$184
Fire - Fire Alarm False Alarm Calls	-\$1,680	-\$1,141	\$0	-\$1,141
Fire - Fire Safety Plan Review	\$0	\$0	-\$144	-\$146

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Fire - Fireworks Permits	\$0	-\$119	-\$119	-\$121
Fire - Information/Fire Reports	-\$440	-\$528	-\$565	-\$570
Fire - Key Boxes	\$0	\$0	-\$178	-\$181
Fire - Motor Vehicle Emergency Responses	-\$101,880	-\$53,828	-\$96,162	-\$107,825
Fire - Open Burning Permit and Inspection	-\$18,025	-\$17,237	-\$15,792	-\$17,255
Fire - Protection Fees Recovered	-\$5,980	-\$2,010	-\$9,437	-\$3,200
Fire - Water Tank Locks	\$0	\$0	-\$22	-\$22
Revenues Total	-\$129,634	-\$74,862	-\$123,232	-\$131,216
Fire and Rescue Total	\$957,290	\$962,804	\$895,375	\$1,030,019

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Heritage Advisory Committee				
Expenditures				
Membership & Subscription Fees	\$202	\$102	\$202	\$202
Mileage	\$201	\$707	\$300	\$350
Office Supplies & Equipment	\$0	\$21	\$100	\$50
Professional Development	\$275	\$572	\$1,000	\$1,000
PT Wages or other Remuneration	\$11,137	\$9,225	\$11,092	\$11,823
PT Wages or other Remuneration Related Expenses	\$862	\$737	\$1,370	\$1,496
Travel - Accomodations & Parking	\$675	\$1,040	\$500	\$700
Travel - Meals	\$20	\$54	\$50	\$50
WSIB	\$240	\$86	\$221	\$246
Expenditures Total	\$13,612	\$12,544	\$14,835	\$15,916
Revenues				
Federal Young Canada Works Operating Grant	-\$6,200	-\$4,500	-\$6,200	-\$6,000
Heritage Advisory Committee - Doors of Puslinch Posters	-\$18	\$0	-\$2,400	-\$102
Revenues Total	-\$6,218	-\$4,500	-\$8,600	-\$6,102
Heritage Advisory Committee Total	\$7,394	\$8,044	\$6,235	\$9,815

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Library				
Expenditures				
Library Rent for Historical society	\$5,633	\$5,633	\$5,700	\$5,700
Water Protection	\$3,465	\$8,280	\$2,700	\$3,200
Expenditures Total	\$9,098	\$13,913	\$8,400	\$8,900
Revenues				
Library - Costs Recovered from County	-\$61,493	\$0	-\$4,000	-\$4,500
Revenues Total	-\$61,493	\$0	-\$4,000	-\$4,500
Library Total	-\$52,395	\$13,913	\$4,400	\$4,400

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Municipal Office				
Expenditures				
Cleaning, Maintenance & Supplies - Interior	\$26,967	\$22,467	\$24,800	\$12,685
Contract Services	\$3,897	\$3,830	\$3,916	\$16,452
Heat	\$14,643	\$17,060	\$13,825	\$14,500
Hydro	\$18,078	\$20,437	\$17,900	\$18,400
Kitchen Supplies & Equipment	\$3,297	\$3,233	\$4,400	\$4,000
Outdoor Maintenance	\$483	\$686	\$500	\$300
Waste Removal	\$5,057	\$6,280	\$3,650	\$4,900
Water Protection	\$1,328	\$1,447	\$1,400	\$1,400
Expenditures Total	\$73,749	\$75,439	\$70,391	\$72,637
Revenues				
Municipal Office - Costs Recovered from Building	-\$22,125	\$0	-\$21,117	-\$21,791
Revenues Total	-\$22,125	\$0	-\$21,117	-\$21,791
Municipal Office Total	\$51,624	\$75,439	\$49,273	\$50,846

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Optimist Recreation Centre				
Expenditures				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$13,191	\$7,692	\$9,000	\$7,940
Clothing, Safety Allowance	\$212	\$507	\$600	\$600
Communication (phone,fax,internet)	\$4,170	\$3,645	\$3,514	\$3,252
Contract Services	\$77	\$160	\$563	\$1,706
Equipment Maintenance & Supplies	\$13,494	\$4,056	\$10,600	\$10,600
FT Wage Related Expenses	\$10,757	\$12,281	\$17,499	\$27,084
FT Wages	\$57,016	\$63,241	\$90,316	\$144,250
Group Benefits	\$10,097	\$8,448	\$14,683	\$16,151
Heat	\$5,608	\$5,833	\$5,750	\$5,750
Hydro	\$33,311	\$23,183	\$31,000	\$31,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$83	\$43	\$100	\$50
OT Wages	\$1,493	\$2,040	\$4,000	\$2,300
Outdoor Maintenance	\$4,387	\$141	\$8,000	\$5,900
Professional Development	\$243	\$0	\$0	\$500
PT Wages or other Remuneration	\$46,218	\$45,244	\$30,400	\$31,004
PT Wages or other Remuneration Related Expenses	\$5,178	\$6,469	\$5,836	\$5,947
Travel - Meals	\$0	\$0	\$50	\$50
Waste Removal	\$4,028	\$4,964	\$2,900	\$3,800
Water Protection	\$945	\$720	\$1,000	\$1,000
WSIB	\$3,441	\$1,486	\$3,854	\$5,467
Expenditures Total	\$225,835	\$202,501	\$253,246	\$318,754
Revenues				
ORC - Arena Summer Rentals	-\$6,462	-\$8,260	-\$7,633	-\$8,400
ORC - Gymnasium Rentals	-\$31,484	-\$35,594	-\$26,548	-\$33,084
ORC - Ice Rental - Non-Prime	-\$99	-\$468	-\$234	-\$476
ORC - Ice Rental - Prime	-\$35,991	-\$33,900	-\$38,867	-\$38,867
ORC - Other Recoveries	-\$478	-\$155	-\$437	-\$550
ORC - Rink Board and Ball Diamond Advertising	-\$1,235	-\$1,272	-\$1,272	-\$1,293

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Revenues Total	-\$75,749	-\$79,649	-\$74,991	-\$82,670
Optimist Recreation Centre Total	\$150,086	\$122,853	\$178,255	\$236,084
Parks				
Expenditures				
Advertising	\$1,412	\$1,414	\$1,000	\$1,000
Clothing, Safety Allowance	\$0	\$0	\$0	\$1,200
Contract Services	\$3,708	\$1,656	\$1,724	\$17,224
Equipment Maintenance & Supplies	\$2,522	\$3,540	\$2,800	\$2,800
FT Wage Related Expenses	\$17,547	\$30,424	\$29,012	\$39,159
FT Wages	\$93,613	\$164,777	\$153,448	\$209,770
Fuel	\$2,753	\$0	\$6,485	\$6,808
Group Benefits	\$14,704	\$25,211	\$18,946	\$27,250
Hydro	\$4,549	\$4,268	\$3,300	\$4,000
Insurance	\$11,886	\$12,528	\$12,532	\$13,353
OT Wages	\$222	\$0	\$1,000	\$1,000
Outdoor Maintenance	\$23,979	\$8,391	\$16,000	\$13,000
Professional Development	\$2,091	\$0	\$1,500	\$1,000
PT Wages or other Remuneration	\$42,945	\$5,601	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$8,025	\$1,051	\$0	\$0
Vehicle Maintenance	\$122	\$320	\$350	\$350
WSIB	\$4,476	\$2,940	\$4,772	\$6,554
Expenditures Total	\$234,554	\$262,119	\$252,871	\$344,468
Revenues				
Parks - Ball Diamond Rentals	-\$12,628	-\$14,988	-\$13,007	-\$15,243
Parks - Horse Paddock Rental	-\$59	\$0	-\$61	-\$92
Parks - Other Recoveries	-\$186	\$0	\$0	\$0
Parks - Picnic Shelter	-\$1,069	-\$940	-\$1,084	-\$1,010
Parks - Soccer Field Rentals	-\$6,102	-\$5,513	-\$6,207	-\$5,910
Parks - Tennis Court Rentals	-\$2,734	-\$1,440	-\$2,003	-\$2,037
Revenues Total	-\$22,777	-\$22,881	-\$22,361	-\$24,292
Parks Total	\$211,777	\$239,238	\$230,510	\$320,176

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning				
Expenditures				
Advertising	\$5,113	\$3,527	\$5,378	\$4,878
CIP Grants and other Economic Development Programs	\$13,936	\$14,275	\$19,854	\$19,854
Communication (phone,fax,internet)	\$36	\$188	\$100	\$150
Contract Services	\$119,038	\$82,501	\$121,158	\$129,558
FT Wage Related Expenses	\$21,490	\$22,266	\$22,735	\$11,664
FT Wages	\$114,782	\$113,279	\$123,016	\$62,627
Group Benefits	\$6,795	\$10,181	\$8,448	\$9,280
Membership & Subscription Fees	\$1,512	\$1,228	\$1,604	\$777
Mileage	\$18	\$0	\$50	\$50
Office Supplies & Equipment	\$64	\$77	\$200	\$100
OT Wages	\$1,378	\$2,365	\$500	\$500
Professional Development	\$809	\$0	\$2,250	\$6,725
Professional Fees - Engineering & Environmental	\$304,253	\$72,092	\$138,600	\$112,300
Professional Fees - Legal	\$108,209	\$19,815	\$89,250	\$64,700
Professional Fees - Water Monitoring Programs	\$4,562	\$651	\$3,700	\$3,700
Travel - Accomodations & Parking	\$15	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
WSIB	\$3,737	\$2,136	\$3,817	\$1,973
Expenditures Total	\$705,748	\$344,581	\$540,910	\$429,086
Revenues				
County BR+E Grant	-\$25,000	-\$25,000	\$0	-\$35,000
Operating Carryforward	\$0	\$0	\$0	-\$25,200
Planning - Additional Public Information Meeting	\$0	-\$2,000	\$0	-\$3,254
Planning - Agreements	-\$584	-\$1,978	-\$2,561	-\$2,604
Planning - Compliance Letter	-\$2,760	-\$3,039	-\$4,116	-\$3,349
Planning - Consent Review and Clearance	-\$2,791	-\$3,290	-\$3,255	-\$3,300
Planning - Eng. Env. & Legal Fees Recovered	-\$418,888	-\$24,102	-\$100,000	\$0
Planning - Lifting of Holding Designation (Zoning)	\$0	-\$1,516	-\$1,516	-\$1,542
Planning - Minor Variance Application	-\$17,042	-\$35,868	-\$22,108	-\$26,050
Planning - Ownership List Confirmation	-\$1,185	-\$1,532	-\$1,215	-\$1,230
Planning - Pre-Consultation Fee	-\$14,728	-\$53,600	-\$5,900	-\$6,585

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning - Site Plan Control	-\$7,730	-\$127,506	-\$80,962	-\$82,341
Planning - Telecommun. Tower	\$0	-\$5,135	-\$1,079	-\$4,125
Planning - Third and Subsequent Submission	\$0	\$0	-\$600	-\$600
Planning - Zoning ByLaw Amendment	-\$10,308	-\$109,891	-\$52,875	-\$89,625
Revenues Total	-\$501,015	-\$394,457	-\$276,187	-\$284,805
Planning Total	\$204,733	-\$49,876	\$264,722	\$144,281

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning and Development Advisory Committee				
Expenditures				
Mileage	\$0	\$365	\$50	\$150
Office Supplies & Equipment	\$40	\$44	\$100	\$100
Professional Development	\$285	\$1,119	\$1,000	\$1,200
PT Wages or other Remuneration	\$4,677	\$2,417	\$5,274	\$5,364
PT Wages or other Remuneration Related Expenses	\$243	\$71	\$0	\$0
Travel - Accomodations & Parking	\$0	\$14	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
Expenditures Total	\$5,245	\$4,030	\$6,674	\$7,064
Planning and Development Advisory Committee Total	\$5,245	\$4,030	\$6,674	\$7,064

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Public Works				
Expenditures				
Advertising	\$18	\$21	\$1,000	\$1,000
Calcium	\$67,987	\$77,641	\$76,000	\$76,000
Clothing, Safety Allowance	\$2,965	\$2,798	\$3,200	\$2,000
Communication (phone,fax,internet)	\$2,406	\$2,464	\$2,671	\$612
Contract Services	\$51,279	\$30,957	\$38,147	\$38,658
Equipment Maintenance & Supplies	\$692	\$0	\$1,000	\$700
FT Wage Related Expenses	\$94,581	\$88,901	\$106,430	\$107,518
FT Wages	\$501,656	\$445,302	\$567,062	\$587,433
Fuel	\$112,964	\$166,666	\$103,704	\$108,889
Group Benefits	\$63,228	\$59,501	\$69,768	\$66,412
Hydro	\$716	\$1,163	\$700	\$825
Insurance	\$83,204	\$86,461	\$87,727	\$93,469
Maintenance Gravel	\$91,138	\$41,444	\$75,000	\$75,000
Membership & Subscription Fees	\$729	\$239	\$729	\$739
Mileage	\$320	\$0	\$100	\$100
Municipal Street Naming	\$0	\$0	\$1,000	\$1,000
Office Supplies & Equipment	\$827	\$91	\$150	\$150
OT Wages	\$47,454	\$58,079	\$27,795	\$46,660
Pavement Markings	\$0	\$30,752	\$35,500	\$35,500
Permits	\$51	\$51	\$100	\$100
Professional Development	\$2,101	\$2,670	\$6,200	\$2,500
Professional Fees - Engineering & Environmental	\$851	\$0	\$1,000	\$1,000
PT Wages or other Remuneration	\$43,439	\$38,637	\$18,564	\$19,823
PT Wages or other Remuneration Related Expenses	\$6,902	\$5,761	\$3,563	\$3,802
Railway Maintenance & Upgrades	\$0	\$0	\$5,000	\$5,000
Road Maintenance Supplies	\$37,458	\$8,477	\$35,400	\$35,400
Shop Overhead	\$6,478	\$14,633	\$8,700	\$8,700
Sidewalk Repairs	\$0	\$793	\$5,000	\$5,000
Signage	\$11,775	\$14,788	\$14,500	\$14,500
Street Lights: Repairs and Hydro Expenses	\$17,637	\$20,169	\$14,850	\$17,000
Travel - Meals	\$75	\$0	\$350	\$350

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Tree Maintenance Program	\$12,325	\$19,436	\$32,000	\$22,000
Vehicle Maintenance	\$54,404	\$87,764	\$42,000	\$42,000
Vehicle Plates	\$7,271	\$7,536	\$6,595	\$7,271
Waste Removal	\$1,913	\$3,105	\$500	\$2,500
Winter Maintenance	\$296,842	\$279,886	\$250,000	\$281,200
WSIB	\$18,394	\$6,240	\$17,994	\$17,999
Expenditures Total	\$1,640,080	\$1,602,426	\$1,660,000	\$1,728,811
Revenues				
Asset Management	\$0	\$0	-\$10,000	-\$10,000
Public Works - Entrance Permit	-\$4,692	-\$2,746	-\$3,292	-\$3,139
Public Works - Municipal Street Naming	\$0	\$0	-\$1,000	-\$1,000
Public Works - Other Recoveries	-\$105,340	\$1	-\$28,516	-\$23,000
Public Works - Oversize/Haul Route Permits	-\$928	-\$1,428	-\$476	-\$1,210
Public Works - Third Party Cost Recovery	-\$100	\$0	-\$100	-\$100
Revenues Total	-\$111,060	-\$4,173	-\$43,384	-\$38,449
Public Works Total	\$1,529,020	\$1,598,253	\$1,616,616	\$1,690,362

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Puslinch Community Centre				
Expenditures				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$4,513	\$4,738	\$6,500	\$3,880
Clothing, Safety Allowance	\$266	\$379	\$520	\$780
Communication (phone,fax,internet)	\$3,943	\$2,990	\$2,940	\$3,000
Contract Services	\$4,648	\$4,258	\$5,347	\$7,058
FT Wage Related Expenses	\$22,394	\$9,798	\$18,100	\$26,898
FT Wages	\$120,817	\$49,475	\$95,411	\$143,226
Fuel	\$827	\$0	\$0	\$868
Group Benefits	\$13,253	\$8,352	\$10,271	\$16,174
Heat	\$6,683	\$6,456	\$5,200	\$6,300
Hydro	\$13,002	\$14,955	\$11,600	\$13,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Kitchen Supplies & Equipment	\$1,492	\$1,446	\$1,500	\$1,500
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$10	\$26	\$100	\$50
OT Wages	\$2,897	\$1,402	\$500	\$2,450
Outdoor Maintenance	\$2,246	\$130	\$4,000	\$3,000
Professional Development	\$486	\$0	\$0	\$500
PT Wages or other Remuneration	\$2,673	\$3,383	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$362	\$566	\$0	\$0
Travel - Meals	\$6	\$0	\$50	\$50
Waste Removal	\$16,111	\$19,851	\$12,600	\$15,400
Water Protection	\$4,316	\$4,483	\$3,700	\$4,200
WSIB	\$4,065	\$180	\$2,964	\$4,458
Expenditures Total	\$236,896	\$145,220	\$194,885	\$267,195
Revenues				
PCC - Hall - Commercial Rentals	\$0	\$0	-\$1,016	-\$1,016
PCC - Hall - Non-Prime	-\$20,682	-\$15,733	-\$21,047	-\$21,047
PCC - Hall - Prime	-\$19,859	-\$18,823	-\$34,739	-\$34,739
PCC - Kitchen Facility Rental - Non-Prime	-\$3,886	-\$2,147	-\$3,809	-\$3,809
PCC - Licensed Events Using Patio	-\$317	-\$219	-\$346	-\$346

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
PCC - Meeting Room	-\$9,009	-\$6,850	-\$11,378	-\$11,378
PCC - Other Recoveries	-\$1,643	-\$146	-\$5,000	-\$5,000
Provincial Small Water Works Operating Grant	-\$5,171	\$0	-\$5,167	-\$5,803
Revenues Total	-\$60,568	-\$43,919	-\$82,502	-\$83,138
Puslinch Community Centre Total	\$176,329	\$101,301	\$112,383	\$184,057

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Recreation and Community Wellness Advisory Committee				
Expenditures				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$18	\$132	\$100	\$100
Professional Development	\$0	\$0	\$500	\$500
PT Wages or other Remuneration	\$1,063	\$2,088	\$3,955	\$4,023
PT Wages or other Remuneration Related Expenses	\$47	\$43	\$0	\$0
Travel - Accomodations & Parking	\$0	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
Expenditures Total	\$1,128	\$2,263	\$4,855	\$4,923
Recreation and Community Wellness Advisory Committee Total	\$1,128	\$2,263	\$4,855	\$4,923

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Source Water Protection				
Expenditures				
Contract Services	\$9,870	\$7,255	\$10,152	\$11,500
Expenditures Total	\$9,870	\$7,255	\$10,152	\$11,500
Revenues				
Source Water Protection - Other Recoveries	-\$20,005	-\$20,620	-\$20,520	-\$21,500
Revenues Total	-\$20,005	-\$20,620	-\$20,520	-\$21,500
Source Water Protection Total	-\$10,135	-\$13,365	-\$10,368	-\$10,000

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Youth Advisory Committee				
Expenditures				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$274	\$9	\$250	\$200
Professional Development	\$408	\$421	\$428	\$428
Expenditures Total	\$683	\$430	\$728	\$678
Youth Advisory Committee Total	\$683	\$430	\$728	\$678
Grand Total	\$4,040,353	\$3,993,516	\$4,236,333	\$4,423,016