



## **REPORT FIN-2026-002**

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TO: Mayor and Members of Council

PREPARED BY: Mary Hasan, Director of Finance/Treasurer

PRESENTED BY: Mary Hasan, Director of Finance/Treasurer

MEETING DATE: January 21, 2026

SUBJECT: 2026 Capital and Operating Budget Update  
File No. F05 BUD

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### **RECOMMENDATIONS**

**THAT Report FIN-2026-002 entitled 2026 Capital and Operating Budget Update be received.**

#### **Purpose**

The purpose of this report is to:

- 1.) Provide Council with an update on the items discussed at the October 22, 2025 Capital Budget Meeting;
- 2.) Provide Council with an update on the items discussed at the December 17, 2025 Operating Budget Meeting; and
- 3.) Outline Operating and Capital Budget changes resulting from more current information becoming available to staff.

The full 2026 Proposed Operating Budget is included as Schedule A to Report FIN-2026-002. A summary of the 2026 Proposed Operating Budget is included as Schedule B.

The 2020 to 2035 Capital Plan summaries are provided in Schedule C to Report FIN-2026-002.

Schedule D provides a detailed listing of capital projects by year from 2020 to 2035, illustrating the timing and sequencing of planned capital investments. Schedule E summarizes the capital funding sources by year.

Schedule F presents a comparison of the 2026 Proposed Capital Budget with the 2025 and 2024 approved capital budgets. Schedule G compares the 2026 Proposed Ten-Year Capital Plan with the 2025 and 2024 Ten-Year Capital Plans.

### **Background**

Table 1 summarizes the reports and presentation materials that Council has received to date as part of its deliberations on the 2026 Proposed Budget.

*Table 1: Reports and Presentations Provided to Date for 2026 Proposed Budget Deliberations*

<b>Report</b>	<b>Council Meeting/ Public Information Meeting (PIM)</b>
REPORT FIN-2025-024 - 2026 Proposed User Fees and Charges	September 17, 2025
2026 Proposed User Fees and Charges PIM Presentation	September 17, 2025
REPORT FIN-2025-027 – 2026 Proposed Capital Budget	October 22, 2025
REPORT FIN-2025-028 – 2026 User Fees and Charges By-law	October 29, 2025
REPORT FIN-2025-025 - 2026 Proposed Cost of Living Adjustment (COLA)	October 29, 2025
REPORT FIN-2025-029 - 2026 Proposed Operating Budget	December 17, 2025
REPORT FIN-2025-030 - 2026 Grant Application Program	December 17, 2025
REPORT FIN-2025-031 – 2026 Municipal Insurance	December 17, 2025
REPORT FIN-2026-002 - 2026 Capital and Operating Budget Update	January 21, 2026

Table 2 summarizes capital budget updates resulting from Council Direction provided at the October 22, 2025 Capital Budget Meeting (Report FIN-2025-027 – 2026 Proposed Capital Budget)

*Table 2: Capital Budget Updates Resulting from Council Direction*

<b>Council Direction</b>	<b>Staff Update</b>	<b>Budget Impact</b>
<p>Council directed staff to incorporate \$688,000 of incremental costs to upgrade the following road sections to double-lift construction in the next iteration of the Capital Budget:</p> <ul style="list-style-type: none"> <li>Victoria Road South – Leslie Road West to County Road 36</li> <li>Victoria Road South – Leslie Road West to Flamborough–Puslinch Townline</li> </ul>	<p>Township staff have incorporated \$688,000 of increased expenditures into the Capital Budget and forecast.</p>	<p>No tax levy impact, as the increased expenditures are proposed to be funded from the Asset Management (AM) Discretionary Reserve and Development Charges (DC).</p>

<ul style="list-style-type: none"> <li>Concession 2 – Sideroad 10 South to County Road 35</li> </ul>		
<p>Council directed staff to incorporate Option 3 – Non-remote decibel reader into the 2026 Capital Budget and to include Option 2 – Remote (Battery Operated, 3-year warranty) for consideration during the 2027 budget deliberations.</p>	<p>Upon further review, Township staff recommend that the Township not proceed with the purchase of a decibel reader at this time given the grace period of two years in the proposed Shooting Range By-law. The previously approved funding is recommended to be reallocated. Capital carry forward funding of \$5,058 (tax levy raised in the 2025 budget) has been reallocated to Administration Engineering for source water protection consultant costs (\$5,000) and to By-law Engineering for noise readings on an as-needed basis (\$58). The remaining \$3,300 previously budgeted for the decibel reader was funded through DC's. Additional savings of \$1,620 related to the NorCloud data collection system and \$1,000 in associated operating contingencies have also been reallocated to By-law Engineering for noise readings on an as-needed basis. Staff recommend that noise complaints be tracked throughout 2026 to inform future budget requirements for 2027.</p>	<p>No net tax levy impact. Capital and operating funding previously allocated for the decibel reader has been reallocated within existing approved budgets.</p>
<p>Council directed staff to incorporate the Cell Phones for Council Members project into the 2027 Capital Budget.</p>	<p>The project has been deferred from 2026 to 2027 in accordance with Council direction.</p>	<p>No tax levy impact. The project, budgeted at \$2,300 every three years, is proposed to be funded from the Information Technology (IT) Discretionary Reserve.</p>

Council authorized pre-budget approval to implement the Auxiliary Firefighter Reserve Program as part of the 2026 Capital Budget in the amount of \$5,000, to be funded through DC's.	The \$5,000 allocation relates to structural firefighter gear, which, if required, would be incremental and eligible for funding through Fire DC's	No tax levy impact, as the incremental gear is proposed to be funded through DC's in 2026.
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Table 3 summarizes capital budget updates resulting from more current information becoming available to staff.

*Table 3: Capital Budget Updates Based on Updated Information Available to Staff*

Item Description	Staff Update	Budget Impact
Grader 502 Replacement	The Capital Forecast previously included \$70,000 for the Grader 502 reserve. Township staff have updated the forecast to include \$650,000 in 2031 for the full replacement of Grader 502. The proposed amount reflects inflation assumptions of 10% and potential impacts related to tariffs or additional duties.	No tax levy impact, as the replacement is proposed to be funded from the AM Discretionary Reserve and anticipated resale value in 2031.
Video Surveillance Cameras for No-Truck Route Enforcement	Township staff have incorporated the installation of two (2) video surveillance cameras in 2026 (one in each direction) for one targeted road section, at a total cost of \$23,093 (includes installation and related signage). Additional camera installations may be considered in future budget years, as there are three road sections identified with high truck volumes.	No tax levy impact, as the project is proposed to be funded from the IT Discretionary Reserve.
Structural Firefighter Gear Replacement	Township staff have incorporated \$16,000 of recently approved Fire Protection Grant funding in 2026 for structural firefighter gear replacement.	No tax levy impact, as the approved grant funding reduces reliance on the AM Discretionary Reserve.
Public Works Pickup Truck Replacement (3/4-Ton Crew Cab – Unit 2025-07)	The replacement of the Public Works pickup truck (Unit 2025-07) has been added to the Capital Forecast in 2033 at an estimated cost of \$71,910.	No tax levy impact, as the replacement is proposed to be funded from the AM Discretionary Reserve and anticipated resale value in 2033.

Time Management System Implementation	Township staff have incorporated the implementation of a time management system in 2026 to support payroll integration and time tracking. The proposed budget includes \$6,825 in one-time implementation costs and \$3,366 in annual operating costs, for a total of \$10,191.	No tax levy impact, as the funding is proposed to be sourced from the IT Discretionary Reserve and the Building Surplus Reserve.
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Table 4 summarizes operating budget updates resulting from Council Direction provided at the December 17, 2025 Operating Budget Meeting (Report FIN-2025-029 – 2026 Proposed Operating Budget)

*Table 4: Operating Budget Updates Resulting from Council Direction*

Council Direction	Staff Update	Budget Impact
Council approved grant allocations totalling \$19,013.	The budget presented to Council on December 17, 2025 included funding of \$19,013 for Community Grants in Account No. 01-0100-4600.	No further budget impact at this time.
<p>Council approved 2026 one-time operating expenditures totalling \$25,200, as outlined below, to be funded from the 2025 surplus:</p> <ul style="list-style-type: none"> <li>• Peer Review of Statements of Cultural Heritage Value or Interest – \$2,100</li> <li>• Registration of Heritage Designation By-laws – \$23,100</li> </ul>	Township staff have incorporated the approved one-time operating expenditures into the proposed 2026 Operating Budget, funded from the 2025 surplus.	No tax levy impact, as the one-time operating expenditures are funded from the 2025 surplus.
<p>Council approved 2026 permanent base budget increases totalling \$10,000, as outlined below, to be funded from the 2026 tax levy:</p> <ul style="list-style-type: none"> <li>• Township Economic Development and Community Events - \$5,000</li> <li>• Planning Act Training - \$5,000</li> </ul>	Township staff have incorporated the approved permanent base budget increases into the proposed 2026 Operating Budget, funded through the 2026 tax levy.	Results in a tax levy increase of \$10,000 in 2026 compared to the previously presented budget.

Table 5 summarizes operating budget updates resulting from more current information becoming available to staff.

*Table 5: Operating Budget Updates Based on Updated Information Available to Staff*

Item Description	Staff Update	Budget Impact
Salaries and Benefits	<p>Decrease in building-related salaries and benefits resulting from the 2026 corporate restructuring. These adjustments are funded through the Building Reserve.</p> <p>As part of broader operational adjustments, and in response to sustained changes in workload volumes within the Building Department, staffing resources are adjusted effective March 1, 2026. These workload changes are cyclical and reflect broader trends in building permit activity.</p>	No tax levy impact, as the decrease is offset by reduced funding requirements from the Building Reserve.

### **Financial Implications**

Table 6 outlines the 2025 approved total tax levy impact compared to the 2026 proposed total tax levy impact, inclusive of both operating and capital tax levy requirements after incorporating the items discussed in this Report.

*Table 6: 2025 Approved Total Tax Levy Compared to the 2026 Proposed Total Tax Levy*

Description	2025 Approved Budget	2026 Proposed Budget	Difference
<b>Total Capital Tax Levy</b>	\$1,435,809	\$1,512,559	\$76,750
<b>Total Operating Tax Levy</b>	\$4,236,333	\$4,423,016	\$186,683
<b>Total Municipal Tax Levy</b>	<b>\$5,672,143</b>	<b>\$5,935,575</b>	<b>\$263,432</b>

### **Municipal Property Assessment Corporation (MPAC) - 2026 Returned Assessment Roll**

Based on the 2026 MPAC returned assessment roll and the tax levy impacts outlined in this report, approximately each additional \$57,500 of taxes levied results in a 1% tax rate increase for the Township portion of taxes on the median/typical single-family home.

Consistent with prior practice, the 2026 returned assessment roll, received from MPAC in mid-December, has been compared to the 2025 returned assessment roll to determine assessment changes for median/typical properties within the Township. Township staff verified median/typical property assessment changes using the Ontario Property Tax Analysis Tool,

which became available in December 2025. These assessment changes have been incorporated into the calculation of tax rate impacts for median/typical properties, as outlined in the tables that follow in this report.

The education tax rates are based on correspondence received from the Ministry of Finance in December 2025 and remain unchanged from 2025. The County of Wellington (County) tax rates are preliminary, as the County's budget is scheduled for approval by County Council on January 29, 2026. Both Township and County tax rates remain subject to change pending adoption of the County Tax Policy, anticipated in approximately April 2026.

### **Assessment Base and Growth**

The 2026 returned assessment roll continues to be based on January 1, 2016 assessed values, reflecting the Province's continued postponement of the 2021 assessment update. As a result, property assessments for the 2026 taxation year remain based on January 1, 2016 values, with the 2021 assessment values deemed for 2026.

Despite the continued postponement of reassessment, the Township has experienced minimal new assessment growth related to new construction and renovations.

The Township's 2026 weighted assessment growth is approximately 0.63% (2025: 1.67%), representing \$17.9M in new assessment (2025: \$46.9M). This growth generates approximately \$35.6K in additional Township tax revenue, based on a comparison of the 2025 returned assessment roll to the 2025 year-end assessment roll. The 2026 returned assessment roll is consistent with the 2025 year-end roll.

Absent any new assessment growth, the proposed 2026 budget would have resulted in:

- A Township tax increase of 4.64%, or approximately \$62 on the median/typical single-family home; and
- A blended tax increase of 3.21%, or approximately \$229 on the median/typical single-family home.

### Median/Typical Single Family Home

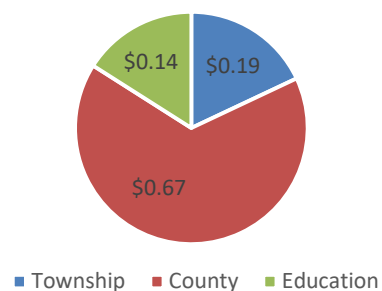
Table 7 illustrates the impact of the proposed 2026 budget on a median/typical single-family home with an assessed value of \$666,000, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$53 annually (approximately \$4 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 3.09%, or \$220 annually.

*Table 7: Median/Typical Single-Family Home – Tax Impact*

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
<b>Median Assessment</b>		\$666,000	\$666,000	<b>\$0</b>	<b>0.00%</b>
Yearly Township Taxes	<b>\$0.19</b>	\$1,326	\$1,379	<b>\$53</b>	3.99%
Yearly County Taxes	<b>\$0.67</b>	\$4,772	\$4,939	\$167	3.50%
Yearly Education Taxes	<b>\$0.14</b>	\$1,019	\$1,019	\$0	0.00%
<b>Yearly Blended Taxes</b>	<b>\$1.00</b>	<b>\$7,117</b>	<b>\$7,337</b>	<b>\$220</b>	<b>3.09%</b>
Yearly Township Taxes per \$100K Assessment		\$199	\$207	\$8	3.99%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$1,069</b>	<b>\$1,102</b>	<b>\$33</b>	<b>3.09%</b>

\$ of Share of Total Tax Bill for Median/Typical Single Family Home





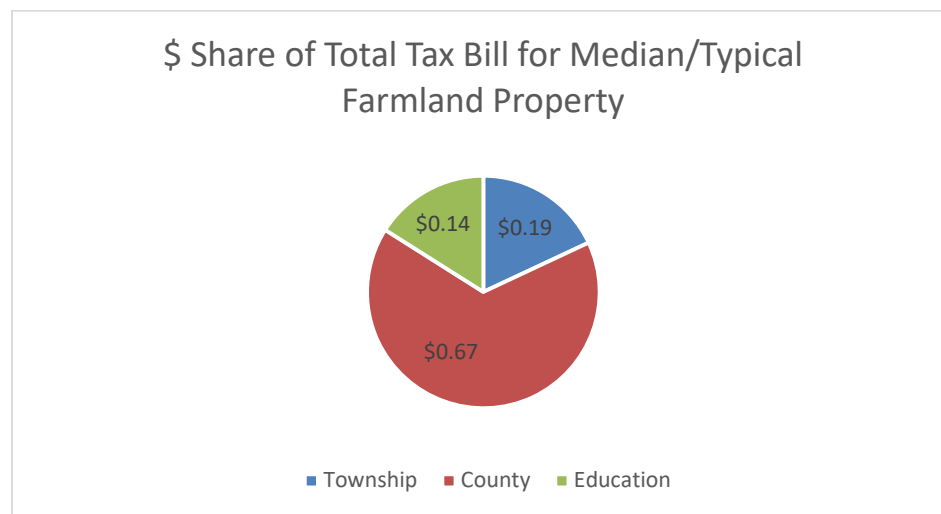
### Median/Typical Farmland Property

Table 8 illustrates the impact of the proposed 2026 budget on a median/typical farmland property with an assessed value of \$709,100, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$14 annually (approximately \$1 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 3.09%, or \$59 annually.

*Table 8: Median/Typical Farmland Property – Tax Impact*

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
<b>Median Assessment</b>		\$709,100	\$709,100	<b>\$0</b>	<b>0%</b>
Yearly Township Taxes	<b>\$0.19</b>	\$353	\$367	<b>\$14</b>	3.99%
Yearly County Taxes	<b>\$0.67</b>	\$1,270	\$1,315	\$44	3.50%
Yearly Education Taxes	<b>\$0.14</b>	\$271	\$271	\$0.00	0.00%
<b>Yearly Blended Taxes</b>	<b>\$1.00</b>	<b>\$1,894</b>	<b>\$1,953</b>	<b>\$59</b>	<b>3.09%</b>
Yearly Township Taxes per \$100K Assessment		\$50	\$52	\$2	3.99%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$267</b>	<b>\$275</b>	<b>\$8</b>	<b>3.09%</b>



### Median/Typical Small Retail Commercial Property

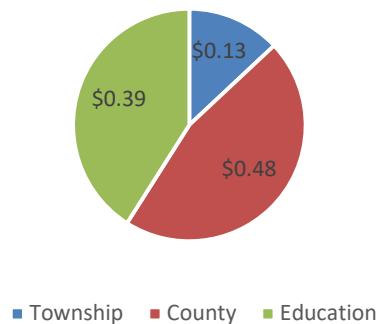
Table 9 illustrates the impact of the proposed 2026 budget on a median/typical small retail commercial property with an assessed value of \$615,600 (2025: 636,100).

- Township taxes increase by approximately 0.64%, or **\$12 annually (approximately \$1 per month)**.
- Blended taxes (Township, County, and Education) decrease by approximately 1.10%, or \$157 annually.

Table 9: Median/Typical Small Retail Commercial Property – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
<b>Median Assessment</b>		<b>\$636,100</b>	<b>\$615,600</b>	<b>-( \$20,500)</b>	<b>-(3.22%)</b>
Yearly Township Taxes	<b>\$0.13</b>	\$1,888	\$1,900	<b>\$12</b>	0.64%
Yearly County Taxes	<b>\$0.48</b>	\$6,795	\$6,806	\$11	0.17%
Yearly Education Taxes	<b>\$0.39</b>	\$5,598	\$5,417	-( \$180)	-(3.22%)
<b>Yearly Blended Taxes</b>	<b>\$1.00</b>	<b>\$14,281</b>	<b>\$14,124</b>	<b>-( \$157)</b>	<b>-(1.10%)</b>
Yearly Township Taxes per \$100K Assessment		\$307	\$309	\$2	0.64%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$2,320</b>	<b>\$2,294</b>	<b>-( \$26)</b>	<b>-(1.10%)</b>

\$ Share of Total Tax Bill for Median/Typical Small Retail Commercial Property



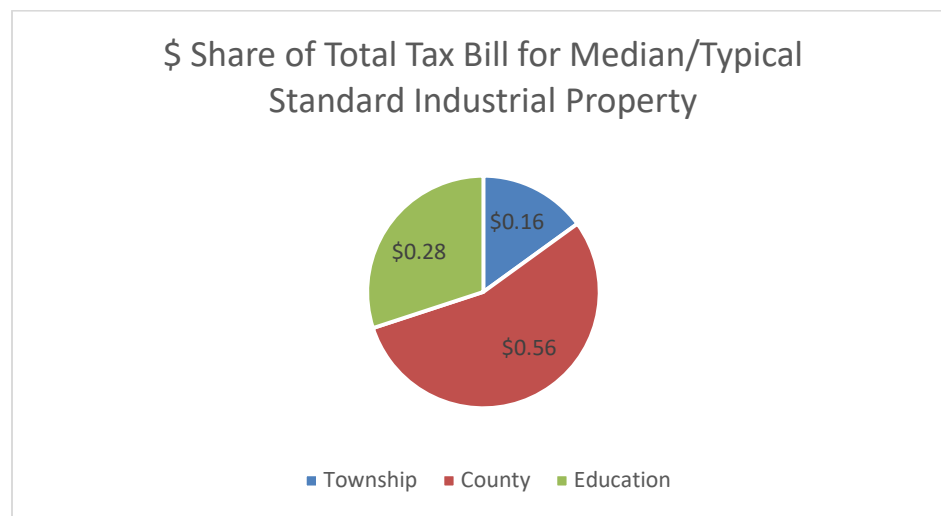
### Median/Typical Standard Industrial Property

Table 10 illustrates the impact of the proposed 2026 budget on a median/typical standard industrial property with an assessed value of \$1,649,000, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$315 annually (approximately \$26 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 2.58%, or \$1,308 annually.

Table 10: Median/Typical Standard Industrial Property – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
<b>Median Assessment</b>		<b>\$1,649,000</b>	<b>\$1,649,000</b>	<b>\$0</b>	<b>0%</b>
Yearly Township Taxes	<b>\$0.16</b>	\$7,879	\$8,194	<b>\$315</b>	3.99%
Yearly County Taxes	<b>\$0.56</b>	\$28,355	\$29,348	\$993	3.50%
Yearly Education Taxes	<b>\$0.28</b>	\$14,511	\$14,511	\$0	0.00%
<b>Yearly Blended Taxes</b>	<b>\$1.00</b>	<b>\$50,746</b>	<b>\$52,053</b>	<b>\$1,308</b>	<b>2.58%</b>
Yearly Township Taxes per \$100K Assessment		\$478	\$497	\$19	3.99%
<b>Yearly Blended Taxes per \$100K Assessment</b>		<b>\$3,077</b>	<b>\$3,157</b>	<b>\$79</b>	<b>2.58%</b>



## **Applicable Legislation and Requirements**

*Municipal Act, 2001*

## **Engagement Opportunities**

The Township has incorporated a number of engagement opportunities as part of the 2026 budget process, including:

- Advisory Committee Budget Input
- Social Media Posts and/or Advertisements on:
  - [Facebook.ca/TownshipofPuslinch](https://www.facebook.ca/TownshipofPuslinch)
  - [Twitter.com/TwpPuslinchON](https://twitter.com/TwpPuslinchON)
  - [Instagram.com/TownshipofPuslinch](https://www.instagram.com/TownshipofPuslinch)
- Township Website Banner and Budget Page at [puslinch.ca/government/budget/](https://puslinch.ca/government/budget/)
- Community Engagement Survey at [EngagePuslinch.ca](https://EngagePuslinch.ca) open from January 7, 2026 to January 30, 2026 at 12:00 p.m.
- Wellington Advertiser Advertisement
- Public Information Meeting - January 21, 2026 at 7:00 p.m.
- Media releases promoting the [EngagePuslinch.ca](https://EngagePuslinch.ca) survey and highlighting the final budget.
- Community Newsletter outlining final budget highlights, distributed with the final tax bill in August 2026.

## **Attachments**

Schedule A – 2026 Proposed Operating Budget (Detailed)

Schedule B – 2026 Proposed Operating Budget (Summary)

Schedule C – 2020 - 2035 Capital Plan Summary

Schedule D – Capital Projects by Year (2020 – 2035)

Schedule E – Capital Funding Sources by Year

Schedule F - 2026 Proposed Capital Budget Compared to the 2025 and 2024 Approved Capital Budgets

Schedule G - 2026 Proposed Ten-Year Capital Plan Compared to the 2025 and 2024 Ten-Year Capital Plans

Respectfully submitted:	Contributors:	Reviewed by:
<b>Mary Hasan, Director of Finance/Treasurer</b>	<b>Mike Fowler, Director of Public Works and Capital Projects Management</b>  <b>Justine Brotherston, Director of Corporate Services/Municipal Clerk</b>  <b>Sarah Huether, Director of Community Services and Human Resources</b>  <b>Jamie MacNeil, Fire Chief</b>  <b>Andrew Hartholt, Chief Building Official</b>  <b>Michelle Cassar, Deputy Treasurer</b>  <b>Laura Emery, Manager of Corporate Services/Deputy Clerk</b>  <b>Jacob Normore, By-law Enforcement Supervisor</b>  <b>Kari Pond, Procurement and Agreement Coordinator</b>  <b>Daniel Hernandez, Taxation and Revenue Coordinator</b>  <b>Connie Smith, Financial Assistant</b>	<b>Courtenay Hoytfox, Chief Administrative Officer</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Administration</b>				
<b>Expenditures</b>				
Advertising	\$1,862	\$1,035	\$2,215	\$2,190
CIP Grants and other Economic Development Programs	\$0	\$0	\$0	\$5,000
Clothing, Safety Allowance	\$740	\$53	\$2,585	\$2,210
Communication (phone,fax,internet)	\$793	\$1,406	\$1,716	\$1,218
Contract Services	\$44,805	\$57,524	\$61,491	\$65,765
Events & Other	\$10,876	\$10,396	\$13,745	\$12,310
FT Wage Related Expenses	\$88,025	\$99,658	\$117,390	\$103,300
FT Wages	\$506,568	\$555,934	\$672,644	\$606,528
Group Benefits	\$59,081	\$77,138	\$85,445	\$67,011
Heritage Financial Incentive and Plaque Programs	\$2,313	\$0	\$10,600	\$12,900
Insurance	\$41,999	\$41,955	\$54,249	\$50,058
Membership & Subscription Fees	\$37,225	\$16,895	\$18,390	\$18,320
Mileage	\$657	\$339	\$500	\$500
Office Supplies & Equipment	\$1,124	\$877	\$1,300	\$1,100
OT Wages	\$4,227	\$0	\$500	\$500
Professional Development	\$15,866	\$13,108	\$24,781	\$31,311
Professional Fees - Engineering & Environmental	\$50,447	\$24,112	\$18,145	\$25,000
Professional Fees - Legal	\$170,404	\$138,665	\$68,500	\$60,000
Professional Fees - Water Monitoring Programs	\$5,472	\$1,641	\$4,751	\$4,010
PT Wages or other Remuneration	\$16,337	\$59,603	\$8,758	\$0
PT Wages or other Remuneration Related Expenses	\$1,472	\$9,864	\$1,681	\$0
Travel - Accomodations & Parking	\$2,095	\$2,189	\$2,100	\$2,100
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$181	\$494	\$400	\$400
WSIB	\$15,505	\$10,178	\$18,494	\$16,126
<b>Expenditures Total</b>	<b>\$1,078,077</b>	<b>\$1,123,063</b>	<b>\$1,190,581</b>	<b>\$1,087,858</b>
<b>Revenues</b>				
Admin - Agreement, Commissioner, FOI, Photocopy	-\$3,731	-\$6,902	-\$3,659	-\$2,500
Admin - Eng., Env., and Legal Recoveries	-\$13,213	\$4,488	-\$10,000	\$0
Admin - Nestle Agreement Recoveries	-\$500	\$0	-\$500	\$0
Admin - Other Recoveries	-\$3,000	-\$1,510	-\$500	-\$500

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Admin - Recoveries from Staff Events	-\$1,305	-\$265	-\$1,000	-\$1,400
Heritage Financial Incentive and Plaque Programs	\$0	\$0	-\$10,600	-\$10,600
Operating Carryforward	\$0	\$0	\$0	-\$5,000
<b>Revenues Total</b>	<b>-\$21,748</b>	<b>-\$4,190</b>	<b>-\$26,259</b>	<b>-\$20,000</b>
<b>Administration Total</b>	<b>\$1,056,328</b>	<b>\$1,118,873</b>	<b>\$1,164,322</b>	<b>\$1,067,858</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Building</b>				
<b>Expenditures</b>				
Advertising	\$1,083	\$414	\$910	\$910
Bank Service Charges	\$6,580	\$6,128	\$5,100	\$5,900
Clothing, Safety Allowance	\$706	\$680	\$980	\$980
Communication (phone,fax,internet)	\$3,629	\$3,735	\$4,437	\$3,278
Computer Software & Hardware	\$0	\$0	\$200	\$0
Contract Services	\$62,352	\$55,793	\$80,117	\$73,015
Emergency Management	\$604	\$642	\$603	\$641
FT Wage Related Expenses	\$74,619	\$78,390	\$85,241	\$79,983
FT Wages	\$406,039	\$413,520	\$463,564	\$439,496
Fuel	\$1,822	\$0	\$2,222	\$2,333
Group Benefits	\$48,570	\$70,629	\$68,870	\$52,386
Insurance	\$14,606	\$14,716	\$15,383	\$13,353
Membership & Subscription Fees	\$5,379	\$5,563	\$5,737	\$5,176
Mileage	\$806	\$1,362	\$750	\$970
Municipal Office Costs Recovered from Building	\$22,125	\$0	\$21,117	\$21,791
Office Supplies & Equipment	\$1,572	\$1,201	\$1,170	\$1,170
OT Wages	\$0	\$0	\$500	\$500
Postage	\$1,088	\$1,081	\$1,000	\$1,100
Professional Development	\$6,398	\$4,613	\$11,775	\$13,277
Professional Fees - Audit	\$5,446	\$7,922	\$8,385	\$9,885
Professional Fees - Engineering & Environmental	\$3,687	\$71	\$3,000	\$3,000
Professional Fees - Legal	\$21,120	\$11,586	\$46,000	\$21,000
Travel - Accomodations & Parking	\$2,374	\$2,915	\$2,000	\$2,200
Travel - Meals	\$465	\$818	\$150	\$350
Vehicle Maintenance	\$356	\$203	\$1,000	\$700
WSIB	\$12,730	\$8,456	\$13,727	\$13,053
<b>Expenditures Total</b>	<b>\$704,157</b>	<b>\$690,438</b>	<b>\$843,940</b>	<b>\$766,447</b>
<b>Revenues</b>				
Building - ALTER Septic System Permits	-\$8,951	-\$5,076	-\$5,640	-\$5,730
Building - Alternate Solution Application	\$0	-\$603	-\$603	-\$613
Building - Demolition Permits	-\$1,991	-\$558	-\$2,046	-\$1,512



Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Building - Designated Structures Permit	-\$3,896	-\$1,002	-\$2,004	-\$1,018
Building - Farm Building Permits	-\$6,434	-\$43,393	-\$20,600	-\$20,600
Building - Inspection of works not ready	-\$181	-\$186	-\$372	-\$189
Building - Inst, Commercial & Industrial Permits	-\$44,562	-\$92,664	-\$206,000	-\$206,000
Building - NEW Septic System Permits	-\$26,317	-\$19,014	-\$34,638	-\$29,874
Building - Occupancy Permits	-\$5,249	-\$3,534	-\$5,871	-\$3,780
Building - Online Service Fee	-\$3,433	-\$3,419	-\$3,000	-\$3,100
Building - Other Recoveries	-\$11,851	\$0	-\$500	-\$500
Building - Reproduction of Drawing Fees Recovered	\$0	\$0	-\$50	\$0
Building - Residential Building Permits	-\$302,914	-\$336,654	-\$420,240	-\$420,240
Building - Revision to Approved Plans	-\$3,884	-\$4,136	-\$4,136	-\$4,202
Building - Sign Permits	-\$1,824	\$0	-\$1,252	-\$954
Building - Tent or Marquee	-\$1,220	-\$1,004	-\$1,506	-\$1,020
Building - Transfer of Permit	\$0	\$0	-\$186	-\$189
Reserve - Building Surplus	\$0	\$0	-\$135,296	-\$66,926
<b>Revenues Total</b>	<b>-\$422,707</b>	<b>-\$511,243</b>	<b>-\$843,940</b>	<b>-\$766,447</b>
<b>Building Total</b>	<b>\$281,449</b>	<b>\$179,195</b>	<b>\$0</b>	<b>\$0</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>By-law</b>				
<b>Expenditures</b>				
Advertising	\$60	\$799	\$1,000	\$1,000
Clothing, Safety Allowance	\$234	\$1,426	\$2,020	\$895
Communication (phone,fax,internet)	\$879	\$1,405	\$1,355	\$920
Contract Services	\$26,814	\$22,980	\$25,162	\$24,571
FT Wage Related Expenses	\$15,056	\$19,347	\$23,473	\$26,836
FT Wages	\$80,168	\$99,892	\$125,929	\$144,025
Fuel	\$1,613	\$0	\$1,497	\$1,572
Group Benefits	\$7,121	\$9,713	\$12,843	\$16,803
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Livestock Loss	\$0	\$500	\$353	\$353
Membership & Subscription Fees	\$534	\$304	\$507	\$418
Mileage	\$0	\$717	\$250	\$250
Office Supplies & Equipment	\$266	\$143	\$150	\$150
OT Wages	\$0	\$0	\$500	\$500
Professional Development	\$3,564	\$9,249	\$14,300	\$7,000
Professional Fees - Engineering & Environmental	\$52,665	\$2,021	\$15,000	\$5,178
Professional Fees - Legal	\$199,040	\$102,200	\$109,500	\$53,000
PT Wages or other Remuneration	\$0	\$0	\$400	\$9,484
PT Wages or other Remuneration Related Expenses	\$0	\$5	\$0	\$1,365
Public Education	\$0	\$256	\$500	\$300
Signage	\$628	\$440	\$1,000	\$500
Travel - Accomodations & Parking	\$0	\$690	\$250	\$250
Travel - Meals	\$5	\$43	\$50	\$50
Vehicle Maintenance	\$1,236	\$2,855	\$700	\$1,500
WSIB	\$2,605	\$1,768	\$3,907	\$4,836
<b>Expenditures Total</b>	<b>\$404,376</b>	<b>\$289,105</b>	<b>\$353,178</b>	<b>\$315,110</b>
<b>Revenues</b>				
By-law - Administrative Municipal Penalty System	\$0	-\$7,555	-\$30,000	-\$30,000
By-law - After Hours Response for Violation	\$0	\$0	-\$350	-\$356
By-law - Dog Tags and Kennel Licences	-\$15,032	-\$13,073	-\$14,468	-\$14,714
By-law - Eng. Env Fees Recovered	-\$76,978	\$0	-\$40,000	\$0

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
By-law - Filming Permit Fee	-\$1,174	\$0	-\$1,208	-\$614
By-law - Liquor License Letter	-\$364	\$0	-\$374	-\$190
By-law - Lottery Licences	-\$245	-\$60	-\$100	-\$100
By-law - Municipal Address Sign	-\$2,001	-\$1,202	-\$1,700	-\$1,728
By-law - Other Recoveries	-\$3,000	\$0	-\$1,465	-\$1,465
By-law - Property Standards Appeal Fee	\$0	\$0	-\$308	-\$313
By-law - Publicized Display Fee	\$0	\$0	-\$158	-\$160
By-law - Reinspection Fee	-\$231	-\$474	-\$79	-\$400
By-law - Septic Compliance Letter	-\$880	-\$360	-\$810	-\$784
By-law - Sign Permits	\$0	\$0	-\$1,511	-\$1,511
By-law - Site Alteration Agreement	-\$20,127	-\$151,380	-\$20,600	-\$60,000
By-law - Special Events Permit	-\$1,320	-\$669	-\$1,170	-\$1,092
By-law - Swimming Pool Enclosure Permit	-\$4,267	-\$2,322	-\$4,644	-\$2,620
Operating Carryforward	\$0	\$0	\$0	-\$58
Provincial Wildlife Damage Operating Compensation	\$0	-\$600	-\$353	-\$353
<b>Revenues Total</b>	<b>-\$125,618</b>	<b>-\$177,696</b>	<b>-\$119,298</b>	<b>-\$116,458</b>
<b>By-law Total</b>	<b>\$278,758</b>	<b>\$111,409</b>	<b>\$233,880</b>	<b>\$198,652</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Corporate</b>				
<b>Expenditures</b>				
Conservation Authorities Levy Payment	\$192,122	\$199,789	\$199,789	\$204,503
Taxes written off	\$39,085	\$31,396	\$32,000	\$34,100
<b>Expenditures Total</b>	<b>\$231,207</b>	<b>\$231,185</b>	<b>\$231,789</b>	<b>\$238,603</b>
<b>Revenues</b>				
Corporate - IH Municipal Retained Portion	-\$6,310	-\$6,310	-\$6,310	-\$6,310
Corporate - Interest - Tax Arrears	-\$297,750	-\$365,247	-\$210,373	-\$290,500
Corporate - Interest on Cash and Equivalents	-\$390,656	-\$204,046	-\$329,720	-\$360,500
Corporate - Other Revenues	-\$12,000	-\$14,000	-\$14,000	-\$14,000
Corporate - Penalties - Property Taxes	-\$56,223	-\$63,565	-\$55,603	-\$57,000
Corporate - PIL - Greater Toronto Transit Authorit	-\$13,744	-\$14,308	-\$13,744	-\$15,207
Corporate - PIL Canadian National Railway	-\$1,357	-\$1,359	-\$1,357	-\$1,359
Corporate - PIL City of Guelph	-\$37,684	-\$38,049	-\$37,684	-\$38,630
Corporate - PIL County of Wellington Landfill	-\$8,732	-\$8,816	-\$8,732	-\$8,951
Corporate - PIL Guelph Junction Railway	-\$715	-\$716	-\$715	-\$716
Corporate - PIL Hydro One	-\$11,945	-\$11,947	-\$11,945	-\$11,947
Corporate - PIL Ministry Properties	-\$29,218	-\$30,417	-\$29,066	-\$32,585
Corporate - PIL Transportation Ministry	-\$36,410	-\$37,905	-\$36,410	-\$41,035
Corporate - PIL University of Guelph	-\$1,123	\$0	-\$1,123	\$0
Corporate - Provincial OMPF Operating Grant	-\$433,800	-\$465,300	-\$465,300	-\$511,100
Corporate - Supplemental Taxation	-\$505,520	-\$86,621	-\$191,032	-\$158,865
Corporate Insurance Contingency	\$0	\$0	-\$10,000	-\$10,000
Corporate Legal Contingency	\$0	\$0	-\$26,750	\$0
Operating Carryforward	\$0	\$0	-\$81,014	-\$53,339
<b>Revenues Total</b>	<b>-\$1,843,189</b>	<b>-\$1,348,606</b>	<b>-\$1,530,879</b>	<b>-\$1,612,044</b>
<b>Corporate Total</b>	<b>-\$1,611,982</b>	<b>-\$1,117,421</b>	<b>-\$1,299,090</b>	<b>-\$1,373,441</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Council</b>				
<b>Expenditures</b>				
Group Benefits	\$22,062	\$33,009	\$31,564	\$32,354
Mileage	\$440	\$0	\$300	\$350
Office Supplies & Equipment	\$0	\$73	\$100	\$100
Professional Development	\$1,763	\$1,531	\$1,500	\$1,500
PT Wages or other Remuneration	\$114,539	\$116,838	\$130,604	\$132,824
PT Wages or other Remuneration Related Expenses	\$6,954	\$7,566	\$10,318	\$10,493
Travel - Accomodations & Parking	\$1,376	\$518	\$1,500	\$1,500
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$67	\$0	\$100	\$100
<b>Expenditures Total</b>	<b>\$147,201</b>	<b>\$159,534</b>	<b>\$176,185</b>	<b>\$179,221</b>
<b>Council Total</b>	<b>\$147,201</b>	<b>\$159,534</b>	<b>\$176,185</b>	<b>\$179,221</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Elections</b>				
<b>Expenditures</b>				
Advertising	\$0	\$0	\$0	\$6,500
Contract Services	\$1,883	\$1,883	\$1,883	\$38,689
Elections	\$0	\$0	\$13,750	\$13,750
Office Supplies & Equipment	\$0	\$0	\$0	\$2,500
Postage	\$0	\$0	\$0	\$12,838
Professional Development	\$0	\$0	\$0	\$750
<b>Expenditures Total</b>	<b>\$1,883</b>	<b>\$1,883</b>	<b>\$15,633</b>	<b>\$75,027</b>
<b>Revenues</b>				
Elections	\$0	\$0	\$0	-\$55,000
<b>Revenues Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$55,000</b>
<b>Elections Total</b>	<b>\$1,883</b>	<b>\$1,883</b>	<b>\$15,633</b>	<b>\$20,027</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Finance</b>				
<b>Expenditures</b>				
Advertising	\$27,887	\$33,826	\$20,145	\$22,098
Bank Service Charges	\$15,351	\$14,299	\$11,500	\$13,800
Communication (phone,fax,internet)	\$6,612	\$6,058	\$5,846	\$6,106
Community Grants	\$14,870	\$21,870	\$21,870	\$19,013
Computer Software & Hardware	\$0	\$0	\$880	\$0
Contract Services	\$75,573	\$37,166	\$37,533	\$29,996
Emergency Management	\$1,409	\$1,498	\$1,407	\$1,495
Environmental Service - Garbage Bags	\$15,000	\$18,500	\$9,900	\$13,600
False Alarm Fees from County	\$0	-\$480	\$0	\$0
FT Wage Related Expenses	\$61,036	\$52,378	\$66,382	\$77,230
FT Wages	\$330,572	\$276,579	\$361,722	\$422,166
Group Benefits	\$42,094	\$35,540	\$37,467	\$48,139
Membership & Subscription Fees	\$2,056	\$2,007	\$2,054	\$3,203
Mileage	\$15	\$132	\$50	\$100
Office Supplies & Equipment	\$4,407	\$3,771	\$4,230	\$4,230
OT Wages	\$2,233	\$0	\$500	\$500
Other Write-offs	\$3,925	\$0	\$0	\$0
Postage	\$13,824	\$16,153	\$14,200	\$16,000
Professional Development	\$1,736	\$560	\$4,009	\$9,009
Professional Fees - Audit	\$12,708	\$18,485	\$19,565	\$23,065
PT Wages or other Remuneration	\$60,847	\$50,736	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$9,041	\$5,727	\$0	\$0
Travel - Accomodations & Parking	\$8	\$14	\$200	\$200
Travel - Meals	\$11	\$0	\$50	\$50
WSIB	\$12,054	\$2,286	\$10,280	\$12,273
<b>Expenditures Total</b>	<b>\$713,268</b>	<b>\$597,104</b>	<b>\$629,790</b>	<b>\$722,273</b>
<b>Revenues</b>				
Finance - Advertising, Legal, & Realtax fees rec.	-\$23,915	-\$29,260	-\$20,000	-\$24,600
Finance - Garbage Bags	-\$16,913	-\$18,471	-\$9,900	-\$14,400
Finance - NSF Fees	-\$1,230	-\$540	-\$990	-\$966
Finance - Online Service Fee	-\$3,334	-\$3,897	-\$2,500	-\$3,100

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Finance - Other Recoveries	-\$3,180	-\$59,883	-\$1,000	-\$1,000
Finance - Tax Arrears Mailed Notice	\$0	\$0	\$0	-\$10,000
Finance - Tax Certificates Fee	-\$10,758	-\$10,336	-\$9,656	-\$10,212
<b>Revenues Total</b>	<b>-\$59,330</b>	<b>-\$122,387</b>	<b>-\$44,046</b>	<b>-\$64,278</b>
<b>Finance Total</b>	<b>\$653,938</b>	<b>\$474,716</b>	<b>\$585,744</b>	<b>\$657,995</b>



Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Fire and Rescue</b>				
<b>Expenditures</b>				
Advertising	\$0	\$3,039	\$500	\$500
Cleaning - Personal Protective Equipment	\$0	\$4,280	\$5,000	\$5,000
Clothing, Safety Allowance	\$28,407	\$19,846	\$16,252	\$16,252
Communication (phone,fax,internet)	\$8,643	\$5,036	\$6,358	\$5,032
Contract Services	\$138,992	\$146,130	\$151,705	\$172,709
Equipment Maintenance & Supplies	\$22,840	\$26,671	\$22,000	\$22,000
FT Wage Related Expenses	\$19,045	\$32,613	\$21,963	\$40,137
FT Wages	\$86,382	\$159,314	\$123,341	\$222,898
Fuel	\$24,724	\$66	\$21,333	\$22,400
Group Benefits	\$26,386	\$35,662	\$32,967	\$45,974
Insurance	\$59,432	\$61,758	\$62,662	\$66,763
Membership & Subscription Fees	\$1,080	\$1,155	\$2,106	\$1,431
Mileage	\$537	\$2,773	\$1,000	\$1,000
Office Supplies & Equipment	\$1,420	\$471	\$1,000	\$850
Oxygen & Medical Supplies	\$4,965	\$4,719	\$4,200	\$4,200
Permits	\$565	\$580	\$565	\$580
Professional Development	\$19,142	\$20,319	\$23,530	\$19,355
PT Wages or other Remuneration	\$479,757	\$362,079	\$416,016	\$388,824
PT Wages or other Remuneration Related Expenses	\$101,786	\$74,824	\$37,223	\$17,098
Public Education	\$2,380	\$2,486	\$3,000	\$2,700
Travel - Accomodations & Parking	\$849	\$159	\$600	\$600
Travel - Meals	\$666	\$851	\$550	\$675
Vehicle Maintenance	\$40,828	\$63,112	\$48,000	\$80,000
Vehicle Plates	\$265	\$265	\$265	\$265
WSIB	\$17,835	\$9,457	\$16,470	\$23,992
<b>Expenditures Total</b>	<b>\$1,086,924</b>	<b>\$1,037,667</b>	<b>\$1,018,606</b>	<b>\$1,161,235</b>
<b>Revenues</b>				
Fire - Burning Permit Violations	-\$1,120	\$0	-\$560	-\$571
Fire - Extinguisher Training	-\$510	\$0	-\$254	-\$184
Fire - Fire Alarm False Alarm Calls	-\$1,680	-\$1,141	\$0	-\$1,141
Fire - Fire Safety Plan Review	\$0	\$0	-\$144	-\$146

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Fire - Fireworks Permits	\$0	-\$119	-\$119	-\$121
Fire - Information/Fire Reports	-\$440	-\$528	-\$565	-\$570
Fire - Key Boxes	\$0	\$0	-\$178	-\$181
Fire - Motor Vehicle Emergency Responses	-\$101,880	-\$53,828	-\$96,162	-\$107,825
Fire - Open Burning Permit and Inspection	-\$18,025	-\$17,237	-\$15,792	-\$17,255
Fire - Protection Fees Recovered	-\$5,980	-\$2,010	-\$9,437	-\$3,200
Fire - Water Tank Locks	\$0	\$0	-\$22	-\$22
<b>Revenues Total</b>	<b>-\$129,634</b>	<b>-\$74,862</b>	<b>-\$123,232</b>	<b>-\$131,216</b>
<b>Fire and Rescue Total</b>	<b>\$957,290</b>	<b>\$962,804</b>	<b>\$895,375</b>	<b>\$1,030,019</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Heritage Advisory Committee</b>				
<b>Expenditures</b>				
Membership & Subscription Fees	\$202	\$102	\$202	\$202
Mileage	\$201	\$707	\$300	\$350
Office Supplies & Equipment	\$0	\$21	\$100	\$50
Professional Development	\$275	\$572	\$1,000	\$1,000
PT Wages or other Remuneration	\$11,137	\$9,225	\$11,092	\$11,823
PT Wages or other Remuneration Related Expenses	\$862	\$737	\$1,370	\$1,496
Travel - Accomodations & Parking	\$675	\$1,040	\$500	\$700
Travel - Meals	\$20	\$54	\$50	\$50
WSIB	\$240	\$86	\$221	\$246
<b>Expenditures Total</b>	<b>\$13,612</b>	<b>\$12,544</b>	<b>\$14,835</b>	<b>\$15,916</b>
<b>Revenues</b>				
Federal Young Canada Works Operating Grant	-\$6,200	-\$4,500	-\$6,200	-\$6,000
Heritage Advisory Committee - Doors of Puslinch Posters	-\$18	\$0	-\$2,400	-\$102
<b>Revenues Total</b>	<b>-\$6,218</b>	<b>-\$4,500</b>	<b>-\$8,600</b>	<b>-\$6,102</b>
<b>Heritage Advisory Committee Total</b>	<b>\$7,394</b>	<b>\$8,044</b>	<b>\$6,235</b>	<b>\$9,815</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Library</b>				
<b>Expenditures</b>				
Library Rent for Historical society	\$5,633	\$5,633	\$5,700	\$5,700
Water Protection	\$3,465	\$8,280	\$2,700	\$3,200
<b>Expenditures Total</b>	<b>\$9,098</b>	<b>\$13,913</b>	<b>\$8,400</b>	<b>\$8,900</b>
<b>Revenues</b>				
Library - Costs Recovered from County	-\$61,493	\$0	-\$4,000	-\$4,500
<b>Revenues Total</b>	<b>-\$61,493</b>	<b>\$0</b>	<b>-\$4,000</b>	<b>-\$4,500</b>
<b>Library Total</b>	<b>-\$52,395</b>	<b>\$13,913</b>	<b>\$4,400</b>	<b>\$4,400</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Municipal Office</b>				
<b>Expenditures</b>				
Cleaning, Maintenance & Supplies - Interior	\$26,967	\$22,467	\$24,800	\$12,685
Contract Services	\$3,897	\$3,830	\$3,916	\$16,452
Heat	\$14,643	\$17,060	\$13,825	\$14,500
Hydro	\$18,078	\$20,437	\$17,900	\$18,400
Kitchen Supplies & Equipment	\$3,297	\$3,233	\$4,400	\$4,000
Outdoor Maintenance	\$483	\$686	\$500	\$300
Waste Removal	\$5,057	\$6,280	\$3,650	\$4,900
Water Protection	\$1,328	\$1,447	\$1,400	\$1,400
<b>Expenditures Total</b>	<b>\$73,749</b>	<b>\$75,439</b>	<b>\$70,391</b>	<b>\$72,637</b>
<b>Revenues</b>				
Municipal Office - Costs Recovered from Building	-\$22,125	\$0	-\$21,117	-\$21,791
<b>Revenues Total</b>	<b>-\$22,125</b>	<b>\$0</b>	<b>-\$21,117</b>	<b>-\$21,791</b>
<b>Municipal Office Total</b>	<b>\$51,624</b>	<b>\$75,439</b>	<b>\$49,273</b>	<b>\$50,846</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Optimist Recreation Centre</b>				
<b>Expenditures</b>				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$13,191	\$7,692	\$9,000	\$7,940
Clothing, Safety Allowance	\$212	\$507	\$600	\$600
Communication (phone,fax,internet)	\$4,170	\$3,645	\$3,514	\$3,252
Contract Services	\$77	\$160	\$563	\$1,706
Equipment Maintenance & Supplies	\$13,494	\$4,056	\$10,600	\$10,600
FT Wage Related Expenses	\$10,757	\$12,281	\$17,499	\$27,084
FT Wages	\$57,016	\$63,241	\$90,316	\$144,250
Group Benefits	\$10,097	\$8,448	\$14,683	\$16,151
Heat	\$5,608	\$5,833	\$5,750	\$5,750
Hydro	\$33,311	\$23,183	\$31,000	\$31,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$83	\$43	\$100	\$50
OT Wages	\$1,493	\$2,040	\$4,000	\$2,300
Outdoor Maintenance	\$4,387	\$141	\$8,000	\$5,900
Professional Development	\$243	\$0	\$0	\$500
PT Wages or other Remuneration	\$46,218	\$45,244	\$30,400	\$31,004
PT Wages or other Remuneration Related Expenses	\$5,178	\$6,469	\$5,836	\$5,947
Travel - Meals	\$0	\$0	\$50	\$50
Waste Removal	\$4,028	\$4,964	\$2,900	\$3,800
Water Protection	\$945	\$720	\$1,000	\$1,000
WSIB	\$3,441	\$1,486	\$3,854	\$5,467
<b>Expenditures Total</b>	<b>\$225,835</b>	<b>\$202,501</b>	<b>\$253,246</b>	<b>\$318,754</b>
<b>Revenues</b>				
ORC - Arena Summer Rentals	-\$6,462	-\$8,260	-\$7,633	-\$8,400
ORC - Gymnasium Rentals	-\$31,484	-\$35,594	-\$26,548	-\$33,084
ORC - Ice Rental - Non-Prime	-\$99	-\$468	-\$234	-\$476
ORC - Ice Rental - Prime	-\$35,991	-\$33,900	-\$38,867	-\$38,867
ORC - Other Recoveries	-\$478	-\$155	-\$437	-\$550
ORC - Rink Board and Ball Diamond Advertising	-\$1,235	-\$1,272	-\$1,272	-\$1,293

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Revenues Total</b>	<b>-\$75,749</b>	<b>-\$79,649</b>	<b>-\$74,991</b>	<b>-\$82,670</b>
<b>Optimist Recreation Centre Total</b>	<b>\$150,086</b>	<b>\$122,853</b>	<b>\$178,255</b>	<b>\$236,084</b>
<b>Parks</b>				
<b>Expenditures</b>				
Advertising	\$1,412	\$1,414	\$1,000	\$1,000
Clothing, Safety Allowance	\$0	\$0	\$0	\$1,200
Contract Services	\$3,708	\$1,656	\$1,724	\$17,224
Equipment Maintenance & Supplies	\$2,522	\$3,540	\$2,800	\$2,800
FT Wage Related Expenses	\$17,547	\$30,424	\$29,012	\$39,159
FT Wages	\$93,613	\$164,777	\$153,448	\$209,770
Fuel	\$2,753	\$0	\$6,485	\$6,808
Group Benefits	\$14,704	\$25,211	\$18,946	\$27,250
Hydro	\$4,549	\$4,268	\$3,300	\$4,000
Insurance	\$11,886	\$12,528	\$12,532	\$13,353
OT Wages	\$222	\$0	\$1,000	\$1,000
Outdoor Maintenance	\$23,979	\$8,391	\$16,000	\$13,000
Professional Development	\$2,091	\$0	\$1,500	\$1,000
PT Wages or other Remuneration	\$42,945	\$5,601	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$8,025	\$1,051	\$0	\$0
Vehicle Maintenance	\$122	\$320	\$350	\$350
WSIB	\$4,476	\$2,940	\$4,772	\$6,554
<b>Expenditures Total</b>	<b>\$234,554</b>	<b>\$262,119</b>	<b>\$252,871</b>	<b>\$344,468</b>
<b>Revenues</b>				
Parks - Ball Diamond Rentals	-\$12,628	-\$14,988	-\$13,007	-\$15,243
Parks - Horse Paddock Rental	-\$59	\$0	-\$61	-\$92
Parks - Other Recoveries	-\$186	\$0	\$0	\$0
Parks - Picnic Shelter	-\$1,069	-\$940	-\$1,084	-\$1,010
Parks - Soccer Field Rentals	-\$6,102	-\$5,513	-\$6,207	-\$5,910
Parks - Tennis Court Rentals	-\$2,734	-\$1,440	-\$2,003	-\$2,037
<b>Revenues Total</b>	<b>-\$22,777</b>	<b>-\$22,881</b>	<b>-\$22,361</b>	<b>-\$24,292</b>
<b>Parks Total</b>	<b>\$211,777</b>	<b>\$239,238</b>	<b>\$230,510</b>	<b>\$320,176</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Planning</b>				
<b>Expenditures</b>				
Advertising	\$5,113	\$3,527	\$5,378	\$4,878
CIP Grants and other Economic Development Programs	\$13,936	\$14,275	\$19,854	\$19,854
Communication (phone,fax,internet)	\$36	\$188	\$100	\$150
Contract Services	\$119,038	\$82,501	\$121,158	\$129,558
FT Wage Related Expenses	\$21,490	\$22,266	\$22,735	\$11,664
FT Wages	\$114,782	\$113,279	\$123,016	\$62,627
Group Benefits	\$6,795	\$10,181	\$8,448	\$9,280
Membership & Subscription Fees	\$1,512	\$1,228	\$1,604	\$777
Mileage	\$18	\$0	\$50	\$50
Office Supplies & Equipment	\$64	\$77	\$200	\$100
OT Wages	\$1,378	\$2,365	\$500	\$500
Professional Development	\$809	\$0	\$2,250	\$6,725
Professional Fees - Engineering & Environmental	\$304,253	\$72,092	\$138,600	\$112,300
Professional Fees - Legal	\$108,209	\$19,815	\$89,250	\$64,700
Professional Fees - Water Monitoring Programs	\$4,562	\$651	\$3,700	\$3,700
Travel - Accomodations & Parking	\$15	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
WSIB	\$3,737	\$2,136	\$3,817	\$1,973
<b>Expenditures Total</b>	<b>\$705,748</b>	<b>\$344,581</b>	<b>\$540,910</b>	<b>\$429,086</b>
<b>Revenues</b>				
County BR+E Grant	-\$25,000	-\$25,000	\$0	-\$35,000
Operating Carryforward	\$0	\$0	\$0	-\$25,200
Planning - Additional Public Information Meeting	\$0	-\$2,000	\$0	-\$3,254
Planning - Agreements	-\$584	-\$1,978	-\$2,561	-\$2,604
Planning - Compliance Letter	-\$2,760	-\$3,039	-\$4,116	-\$3,349
Planning - Consent Review and Clearance	-\$2,791	-\$3,290	-\$3,255	-\$3,300
Planning - Eng. Env. & Legal Fees Recovered	-\$418,888	-\$24,102	-\$100,000	\$0
Planning - Lifting of Holding Designation (Zoning)	\$0	-\$1,516	-\$1,516	-\$1,542
Planning - Minor Variance Application	-\$17,042	-\$35,868	-\$22,108	-\$26,050
Planning - Ownership List Confirmation	-\$1,185	-\$1,532	-\$1,215	-\$1,230
Planning - Pre-Consultation Fee	-\$14,728	-\$53,600	-\$5,900	-\$6,585



Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning - Site Plan Control	-\$7,730	-\$127,506	-\$80,962	-\$82,341
Planning - Telecommun. Tower	\$0	-\$5,135	-\$1,079	-\$4,125
Planning - Third and Subsequent Submission	\$0	\$0	-\$600	-\$600
Planning - Zoning ByLaw Amendment	-\$10,308	-\$109,891	-\$52,875	-\$89,625
<b>Revenues Total</b>	<b>-\$501,015</b>	<b>-\$394,457</b>	<b>-\$276,187</b>	<b>-\$284,805</b>
<b>Planning Total</b>	<b>\$204,733</b>	<b>-\$49,876</b>	<b>\$264,722</b>	<b>\$144,281</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Planning and Development Advisory Committee</b>				
<b>Expenditures</b>				
Mileage	\$0	\$365	\$50	\$150
Office Supplies & Equipment	\$40	\$44	\$100	\$100
Professional Development	\$285	\$1,119	\$1,000	\$1,200
PT Wages or other Remuneration	\$4,677	\$2,417	\$5,274	\$5,364
PT Wages or other Remuneration Related Expenses	\$243	\$71	\$0	\$0
Travel - Accomodations & Parking	\$0	\$14	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
<b>Expenditures Total</b>	<b>\$5,245</b>	<b>\$4,030</b>	<b>\$6,674</b>	<b>\$7,064</b>
<b>Planning and Development Advisory Committee Total</b>	<b>\$5,245</b>	<b>\$4,030</b>	<b>\$6,674</b>	<b>\$7,064</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Public Works</b>				
<b>Expenditures</b>				
Advertising	\$18	\$21	\$1,000	\$1,000
Calcium	\$67,987	\$77,641	\$76,000	\$76,000
Clothing, Safety Allowance	\$2,965	\$2,798	\$3,200	\$2,000
Communication (phone,fax,internet)	\$2,406	\$2,464	\$2,671	\$612
Contract Services	\$51,279	\$30,957	\$38,147	\$38,658
Equipment Maintenance & Supplies	\$692	\$0	\$1,000	\$700
FT Wage Related Expenses	\$94,581	\$88,901	\$106,430	\$107,518
FT Wages	\$501,656	\$445,302	\$567,062	\$587,433
Fuel	\$112,964	\$166,666	\$103,704	\$108,889
Group Benefits	\$63,228	\$59,501	\$69,768	\$66,412
Hydro	\$716	\$1,163	\$700	\$825
Insurance	\$83,204	\$86,461	\$87,727	\$93,469
Maintenance Gravel	\$91,138	\$41,444	\$75,000	\$75,000
Membership & Subscription Fees	\$729	\$239	\$729	\$739
Mileage	\$320	\$0	\$100	\$100
Municipal Street Naming	\$0	\$0	\$1,000	\$1,000
Office Supplies & Equipment	\$827	\$91	\$150	\$150
OT Wages	\$47,454	\$58,079	\$27,795	\$46,660
Pavement Markings	\$0	\$30,752	\$35,500	\$35,500
Permits	\$51	\$51	\$100	\$100
Professional Development	\$2,101	\$2,670	\$6,200	\$2,500
Professional Fees - Engineering & Environmental	\$851	\$0	\$1,000	\$1,000
PT Wages or other Remuneration	\$43,439	\$38,637	\$18,564	\$19,823
PT Wages or other Remuneration Related Expenses	\$6,902	\$5,761	\$3,563	\$3,802
Railway Maintenance & Upgrades	\$0	\$0	\$5,000	\$5,000
Road Maintenance Supplies	\$37,458	\$8,477	\$35,400	\$35,400
Shop Overhead	\$6,478	\$14,633	\$8,700	\$8,700
Sidewalk Repairs	\$0	\$793	\$5,000	\$5,000
Signage	\$11,775	\$14,788	\$14,500	\$14,500
Street Lights: Repairs and Hydro Expenses	\$17,637	\$20,169	\$14,850	\$17,000
Travel - Meals	\$75	\$0	\$350	\$350

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Tree Maintenance Program	\$12,325	\$19,436	\$32,000	\$22,000
Vehicle Maintenance	\$54,404	\$87,764	\$42,000	\$42,000
Vehicle Plates	\$7,271	\$7,536	\$6,595	\$7,271
Waste Removal	\$1,913	\$3,105	\$500	\$2,500
Winter Maintenance	\$296,842	\$279,886	\$250,000	\$281,200
WSIB	\$18,394	\$6,240	\$17,994	\$17,999
<b>Expenditures Total</b>	<b>\$1,640,080</b>	<b>\$1,602,426</b>	<b>\$1,660,000</b>	<b>\$1,728,811</b>
<b>Revenues</b>				
Asset Management	\$0	\$0	-\$10,000	-\$10,000
Public Works - Entrance Permit	-\$4,692	-\$2,746	-\$3,292	-\$3,139
Public Works - Municipal Street Naming	\$0	\$0	-\$1,000	-\$1,000
Public Works - Other Recoveries	-\$105,340	\$1	-\$28,516	-\$23,000
Public Works - Oversize/Haul Route Permits	-\$928	-\$1,428	-\$476	-\$1,210
Public Works - Third Party Cost Recovery	-\$100	\$0	-\$100	-\$100
<b>Revenues Total</b>	<b>-\$111,060</b>	<b>-\$4,173</b>	<b>-\$43,384</b>	<b>-\$38,449</b>
<b>Public Works Total</b>	<b>\$1,529,020</b>	<b>\$1,598,253</b>	<b>\$1,616,616</b>	<b>\$1,690,362</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Puslinch Community Centre</b>				
<b>Expenditures</b>				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$4,513	\$4,738	\$6,500	\$3,880
Clothing, Safety Allowance	\$266	\$379	\$520	\$780
Communication (phone,fax,internet)	\$3,943	\$2,990	\$2,940	\$3,000
Contract Services	\$4,648	\$4,258	\$5,347	\$7,058
FT Wage Related Expenses	\$22,394	\$9,798	\$18,100	\$26,898
FT Wages	\$120,817	\$49,475	\$95,411	\$143,226
Fuel	\$827	\$0	\$0	\$868
Group Benefits	\$13,253	\$8,352	\$10,271	\$16,174
Heat	\$6,683	\$6,456	\$5,200	\$6,300
Hydro	\$13,002	\$14,955	\$11,600	\$13,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Kitchen Supplies & Equipment	\$1,492	\$1,446	\$1,500	\$1,500
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$10	\$26	\$100	\$50
OT Wages	\$2,897	\$1,402	\$500	\$2,450
Outdoor Maintenance	\$2,246	\$130	\$4,000	\$3,000
Professional Development	\$486	\$0	\$0	\$500
PT Wages or other Remuneration	\$2,673	\$3,383	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$362	\$566	\$0	\$0
Travel - Meals	\$6	\$0	\$50	\$50
Waste Removal	\$16,111	\$19,851	\$12,600	\$15,400
Water Protection	\$4,316	\$4,483	\$3,700	\$4,200
WSIB	\$4,065	\$180	\$2,964	\$4,458
<b>Expenditures Total</b>	<b>\$236,896</b>	<b>\$145,220</b>	<b>\$194,885</b>	<b>\$267,195</b>
<b>Revenues</b>				
PCC - Hall - Commercial Rentals	\$0	\$0	-\$1,016	-\$1,016
PCC - Hall - Non-Prime	-\$20,682	-\$15,733	-\$21,047	-\$21,047
PCC - Hall - Prime	-\$19,859	-\$18,823	-\$34,739	-\$34,739
PCC - Kitchen Facility Rental - Non-Prime	-\$3,886	-\$2,147	-\$3,809	-\$3,809
PCC - Licensed Events Using Patio	-\$317	-\$219	-\$346	-\$346

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
PCC - Meeting Room	-\$9,009	-\$6,850	-\$11,378	-\$11,378
PCC - Other Recoveries	-\$1,643	-\$146	-\$5,000	-\$5,000
Provincial Small Water Works Operating Grant	-\$5,171	\$0	-\$5,167	-\$5,803
<b>Revenues Total</b>	<b>-\$60,568</b>	<b>-\$43,919</b>	<b>-\$82,502</b>	<b>-\$83,138</b>
<b>Puslinch Community Centre Total</b>	<b>\$176,329</b>	<b>\$101,301</b>	<b>\$112,383</b>	<b>\$184,057</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Recreation and Community Wellness Advisory Committee</b>				
<b>Expenditures</b>				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$18	\$132	\$100	\$100
Professional Development	\$0	\$0	\$500	\$500
PT Wages or other Remuneration	\$1,063	\$2,088	\$3,955	\$4,023
PT Wages or other Remuneration Related Expenses	\$47	\$43	\$0	\$0
Travel - Accomodations & Parking	\$0	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
<b>Expenditures Total</b>	<b>\$1,128</b>	<b>\$2,263</b>	<b>\$4,855</b>	<b>\$4,923</b>
<b>Recreation and Community Wellness Advisory Committee Total</b>	<b>\$1,128</b>	<b>\$2,263</b>	<b>\$4,855</b>	<b>\$4,923</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Source Water Protection</b>				
<b>Expenditures</b>				
Contract Services	\$9,870	\$7,255	\$10,152	\$11,500
<b>Expenditures Total</b>	<b>\$9,870</b>	<b>\$7,255</b>	<b>\$10,152</b>	<b>\$11,500</b>
<b>Revenues</b>				
Source Water Protection - Other Recoveries	-\$20,005	-\$20,620	-\$20,520	-\$21,500
<b>Revenues Total</b>	<b>-\$20,005</b>	<b>-\$20,620</b>	<b>-\$20,520</b>	<b>-\$21,500</b>
<b>Source Water Protection Total</b>	<b>-\$10,135</b>	<b>-\$13,365</b>	<b>-\$10,368</b>	<b>-\$10,000</b>



Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Youth Advisory Committee</b>				
<b>Expenditures</b>				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$274	\$9	\$250	\$200
Professional Development	\$408	\$421	\$428	\$428
<b>Expenditures Total</b>	<b>\$683</b>	<b>\$430</b>	<b>\$728</b>	<b>\$678</b>
<b>Youth Advisory Committee Total</b>	<b>\$683</b>	<b>\$430</b>	<b>\$728</b>	<b>\$678</b>
<b>Grand Total</b>	<b>\$4,040,353</b>	<b>\$3,993,516</b>	<b>\$4,236,333</b>	<b>\$4,423,016</b>

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
<b>Expenditures</b>				
Administration	\$1,078,077	\$1,123,063	\$1,190,581	\$1,087,858
Building	\$704,157	\$690,438	\$843,940	\$766,447
By-law	\$404,376	\$289,105	\$353,178	\$315,110
Corporate	\$231,207	\$231,185	\$231,789	\$238,603
Council	\$147,201	\$159,534	\$176,185	\$179,221
Elections	\$1,883	\$1,883	\$15,633	\$75,027
Finance	\$713,268	\$597,104	\$629,790	\$722,273
Fire and Rescue	\$1,086,924	\$1,037,667	\$1,018,606	\$1,161,235
Heritage Advisory Committee	\$13,612	\$12,544	\$14,835	\$15,916
Library	\$9,098	\$13,913	\$8,400	\$8,900
Municipal Office	\$73,749	\$75,439	\$70,391	\$72,637
Optimist Recreation Centre	\$225,835	\$202,501	\$253,246	\$318,754
Parks	\$234,554	\$262,119	\$252,871	\$344,468
Planning	\$705,748	\$344,581	\$540,910	\$429,086
Planning and Development Advisory Committee	\$5,245	\$4,030	\$6,674	\$7,064
Public Works	\$1,640,080	\$1,602,426	\$1,660,000	\$1,728,811
Puslinch Community Centre	\$236,896	\$145,220	\$194,885	\$267,195
Recreation and Community Wellness Advisory Committee	\$1,128	\$2,263	\$4,855	\$4,923
Source Water Protection	\$9,870	\$7,255	\$10,152	\$11,500
Youth Advisory Committee	\$683	\$430	\$728	\$678
<b>Expenditures Total</b>	<b>\$7,523,591</b>	<b>\$6,802,698</b>	<b>\$7,477,649</b>	<b>\$7,755,706</b>
<b>Revenues</b>				
Administration	-\$21,748	-\$4,190	-\$26,259	-\$20,000
Building	-\$422,707	-\$511,243	-\$843,940	-\$766,447
By-law	-\$125,618	-\$177,696	-\$119,298	-\$116,458
Corporate	-\$1,843,189	-\$1,348,606	-\$1,530,879	-\$1,612,044
Elections	\$0	\$0	\$0	-\$55,000
Finance	-\$59,330	-\$122,387	-\$44,046	-\$64,278
Fire and Rescue	-\$129,634	-\$74,862	-\$123,232	-\$131,216
Heritage Advisory Committee	-\$6,218	-\$4,500	-\$8,600	-\$6,102
Library	-\$61,493	\$0	-\$4,000	-\$4,500
Municipal Office	-\$22,125	\$0	-\$21,117	-\$21,791

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Optimist Recreation Centre	-\$75,749	-\$79,649	-\$74,991	-\$82,670
Parks	-\$22,777	-\$22,881	-\$22,361	-\$24,292
Planning	-\$501,015	-\$394,457	-\$276,187	-\$284,805
Public Works	-\$111,060	-\$4,173	-\$43,384	-\$38,449
Puslinch Community Centre	-\$60,568	-\$43,919	-\$82,502	-\$83,138
Source Water Protection	-\$20,005	-\$20,620	-\$20,520	-\$21,500
<b>Revenues Total</b>	<b>-\$3,483,238</b>	<b>-\$2,809,183</b>	<b>-\$3,241,316</b>	<b>-\$3,332,690</b>
<b>Grand Total</b>	<b>\$4,040,353</b>	<b>\$3,993,516</b>	<b>\$4,236,333</b>	<b>\$4,423,016</b>

Capital Carry-forward Projects							
Year Identified	Department	CapitalProject	Classification	Funding Type			Grand Total
				Discretionary_Reserves	Grant	Restricted_Reserves	
2020	Finance	Asset Management Software Implementation	Information Technology	\$59,977			\$59,977
	Public Works	Kerr Crescent - Stormwater Management Facility	Asset Management	\$600,000			\$600,000
2020 Total				\$659,977			\$659,977
2022	Corporate	401 and Highway 6 Project Review of Hotspots	Study/Plan	\$13,537			\$13,537
		County Road Diet through Aberfoyle Peer Review	Study/Plan	\$20,000			\$20,000
	Municipal Office	Accessible Washroom Upgrades	Asset Management	\$100,000			\$100,000
		Window and Door Replacement Program	Asset Management	\$100,000			\$100,000
2022 Total				\$233,537			\$233,537
2023	Finance	Community Improvement Plan Amendment and Financial Incentives	Study/Plan	\$25,000			\$25,000
		Parkland Dedication By-law Amendment	Study/Plan	\$19,322			\$19,322
2023 Total				\$44,322			\$44,322
2024	Puslinch Community Centre	Window and Door Replacement Program	Asset Management			\$140,000	\$140,000
2024 Total						\$140,000	\$140,000
2025	Corporate	Revitalizing the Downtowns in Aberfoyle and Morriston	Study/Plan		\$24,750		\$24,750
	Finance	Technical Guidelines for the Energy Conservation and Demand Management Plan	Study/Plan	\$4,528		\$472	\$5,000
	Fire and Rescue	Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	Asset Management	\$33,270			\$33,270
		Pump 31 Truck	Asset Management	\$666,446	\$20,000	\$201,896	\$888,342
	Municipal Office	Municipal Administration and Operations Facility	Asset Management	\$600,000			\$600,000
	Optimist Recreation Centre	Outdoor Rink Curtain Panels (2)	Asset Management			\$30,000	\$30,000
	Parks	Recreation and Parks Master Plan	Study/Plan	\$12,000		\$18,000	\$30,000
	Planning	Development Standards Guidelines	Study/Plan	\$1,610		\$14,493	\$16,103
	Public Works	CLI-ECA Application for Municipal Stormwater Management Systems	Study/Plan	\$38,193			\$38,193
		Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000			\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000			\$20,000
2025 Total				\$1,386,047	\$44,750	\$264,861	\$1,695,658
Grand Total				\$2,323,883	\$44,750	\$404,861	\$2,773,494

2026 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
By-law	Video Surveillance Cameras for No-Truck Route Enforcement	Information Technology	\$23,093				\$23,093
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,051,509		\$1,051,509
	Computer Equipment	Information Technology	\$9,886				\$9,886
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Revitalizing the Downtowns in Aberfoyle and Morriston	Study/Plan		\$24,750			\$24,750
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$36,224			\$3,776	\$40,000
	Time Management System Implementation	Information Technology	\$10,191				\$10,191
Fire and Rescue	Fire Master Plan	Study/Plan	\$12,000			\$18,000	\$30,000
	Structural Firefighter Gear	Asset Management	\$14,180	\$16,000			\$30,180
	On Scene Decontamination Kits	New Asset				\$5,100	\$5,100
	Upgrade Fire Hose and Nozzles to 45mm from 38mm	Asset Management		\$47,471			\$47,471
	Structural Firefighter Gear - Auxiliary Firefighter Reserve Program	New Asset				\$5,000	\$5,000
Parks	Recreation and Parks Master Plan	Study/Plan	\$12,000			\$18,000	\$30,000
Public Works	Concession 1 - Sideroad 10 South to County Road 35	Asset Management	\$452,736			\$71,264	\$524,000
	Concession 1 - Transition to Sideroad 10 South	Asset Management	\$165,024			\$25,976	\$191,000
	Concession 2 - Sideroad 10 South to County Road 35	Asset Management	\$351,738	\$335,142		\$108,120	\$795,000
	Daymond Drive - Stormwater Management Facility	Asset Management	\$200,000				\$200,000
	Grader - 502	Asset Management	\$70,000				\$70,000
	Gravel Roads Improvement	Reserve Contribution			\$394,050		\$394,050
	Nicholas Beaver Road - Winer Road to Brock Road South	Asset Management				\$369,000	\$369,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000		\$14,000
	Transportation Master Plan	Study/Plan	\$44,000			\$66,000	\$110,000
	Hard-Surfacing Gravel Roads - Carter, Farnham, and Cooks Mill - Council Resolution No. 2024-219	Asset Management	\$1,125,388			\$177,145	\$1,302,533
	Roadside Mower Tractor and Flail	New Asset				\$150,000	\$150,000
	Stormwater Perpetual Maintenance By-law	Study/Plan	\$20,000				\$20,000
Puslinch Community Centre	Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management		\$30,000		\$70,000	\$100,000
Grand Total			\$2,556,677	\$453,363	\$1,512,559	\$1,094,381	\$5,616,980

2027 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Building	Pickup Truck - Mid-Size	Asset Management	\$19,813				\$19,813
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan	\$25,000			\$25,000	\$50,000
	SUV	Asset Management	\$19,813				\$19,813
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,078,259		\$1,078,259
	Computer Equipment	Information Technology	\$5,520				\$5,520
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Firewall Upgrades	Information Technology	\$3,200				\$3,200
	Website Redesign	Information Technology		\$13,000			\$13,000
Finance	Development Charges Study Update	Study/Plan				\$20,000	\$20,000
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management		\$3,000			\$3,000
	Structural Firefighter Gear	Asset Management	\$20,120				\$20,120
	Thermal Imaging Camera	Asset Management	\$6,576				\$6,576
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management		\$6,000			\$6,000
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Bridle Path	Asset Management	\$430,000				\$430,000
	Bridle Path - Bridle Path Split to Brock Road South	Asset Management	\$172,000				\$172,000
	Concession 1 - Townline Road to Transition	Asset Management	\$278,208			\$43,792	\$322,000
	Concession 1 - Transition to Transition	Asset Management	\$462,240			\$72,760	\$535,000
	Concession 1 Culvert	Asset Management	\$21,600			\$3,400	\$25,000
	Cooks Bridge	Asset Management	\$648,000			\$102,000	\$750,000
	Cooks Mill Road - Bridge to County Road 41	Asset Management	\$95,904			\$15,096	\$111,000
	Gravel Roads Improvement	Reserve Contribution			\$444,050		\$444,050
	Mason Road - Concession 7 to End	Asset Management	\$49,248			\$7,752	\$57,000
	Pickup truck - 3/4 ton - Single Cab	Asset Management	\$46,330				\$46,330
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Tandem Dump Truck - 304	Asset Management	\$400,866	\$25,000			\$425,866
	Victoria Road South - County Road 34 to Maltby Road East	Asset Management	\$38,508	\$301,628		\$458,864	\$799,000
Puslinch Community Centre	Rebalancing of HVAC system	Asset Management				\$5,000	\$5,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,760,247	\$348,628	\$1,589,309	\$760,664	\$5,458,848

2028 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Building	Septic Reinspections	Study/Plan		\$18,179			\$18,179
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,105,009		\$1,105,009
	Compensation and Benefits Review	Study/Plan	\$27,000				\$27,000
	Computer Equipment	Information Technology	\$9,058				\$9,058
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Information Technology Infrastructure Audit	Information Technology	\$11,000				\$11,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$10,060				\$10,060
Municipal Office	Replacement of metal roofing panels	Asset Management	\$125,000				\$125,000
	Roads Storage Building Roof Rehabilitation	Asset Management	\$15,000				\$15,000
Parks	Gravel Road Rehabilitation at Old Morriston Park	Asset Management				\$7,740	\$7,740
	Replacement of metal roofing panels in Blue Storage Building Behind PCC	Asset Management				\$30,000	\$30,000
	Lawn Tractor	Asset Management		\$4,933		\$22,237	\$27,169
Planning	Development of a Township Official Plan	Study/Plan	\$32,500			\$67,500	\$100,000
	Comprehensive Zoning By-law Update	Study/Plan	\$15,275			\$31,725	\$47,000
Public Works	Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey	Study/Plan	\$7,000				\$7,000
	Concession 1 - Leslie Road West to Highway 6	Asset Management	\$120,096			\$18,904	\$139,000
	Concession 4 - County Road 35 to Sideroad 20 North	Asset Management	\$181,271	\$271,465		\$71,264	\$524,000
	Gore Road - County Road 35 to Foreman Road	Asset Management	\$180,872			\$342,128	\$523,000
	Gravel Roads Improvement	Reserve Contribution			\$494,050		\$494,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Tandem Roll-Off Dump Truck- 302	Asset Management	\$408,752	\$25,000			\$433,752
	Traffic Calming - Streetscaping Morriston - Phase 2	New Asset		\$25,000	\$101,576	\$19,924	\$146,500
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
	Hard-Surfacing Gravel Roads - Sideroad 10 South - Council Resolution No. 2025-103	Asset Management	\$1,002,300			\$157,769	\$1,160,069
	Little's Bridge Load Testing and Minor Rehabilitation	Asset Management	\$45,000				\$45,000
Puslinch Community Centre	Replacement of metal roofing panels	Asset Management				\$100,000	\$100,000
Grand Total			\$2,200,184	\$344,576	\$1,767,635	\$876,191	\$5,188,586

2029 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,131,759		\$1,131,759
	Computer Equipment	Information Technology	\$15,034				\$15,034
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Network Hardware Upgrades	Information Technology	\$6,800				\$6,800
Finance	Energy Conservation and Demand Management Plan	Study/Plan	\$7,603			\$793	\$8,395
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$20,120				\$20,120
	Thermal Imaging Camera	Asset Management	\$6,803				\$6,803
Municipal Office	Exterior wall rehabilitation	Asset Management	\$25,000				\$25,000
	Replacement of fire alarm system	Asset Management	\$15,000			\$5,000	\$20,000
	Replacement of furnaces - Fire area	Asset Management	\$20,000				\$20,000
Optimist Recreation Centre	Floor Scrubber	Asset Management				\$12,223	\$12,223
Parks	Landscape Trailer	Asset Management		\$2,000		\$8,003	\$10,003
	Community Centre Complex: Light Poles at Horse Paddock	Asset Management				\$10,000	\$10,000
Planning	Development of a Township Official Plan	Study/Plan	\$7,500	\$25,000		\$67,500	\$100,000
Public Works	Aberfoyle Business Park Block 6 - Stormwater Management Facility	Asset Management	\$200,000				\$200,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Concession 2 - Country Road 35 to Sideroad 25 South	Asset Management	\$458,784			\$72,216	\$531,000
	Concession 2 - Sideroad 20 South to Sideroad 25 South	Asset Management	\$438,241	\$244,319		\$107,440	\$790,000
	Concession 2 Culvert	Asset Management	\$138,240			\$21,760	\$160,000
	Concession 2/2A - Sideroad 25 South to Concession 2	Asset Management	\$213,408			\$33,592	\$247,000
	Concession 2A - Concession 2 to Concession 7	Asset Management	\$78,624			\$12,376	\$91,000
	Concession 4 - Sideroad 20 North to curve in road	Asset Management	\$98,496			\$15,504	\$114,000
	Gravel Roads Improvement	Reserve Contribution			\$544,050		\$544,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Roads Condition Index Updates	Study/Plan	\$34,560			\$5,440	\$40,000
	Sideroad 20 North - County Road 34 to Forestell Road	Asset Management	\$427,112			\$380,888	\$808,000
	Tandem Dump Truck- 301	Asset Management	\$416,638	\$25,000			\$441,638
	Traffic Count Study	Study/Plan	\$25,920			\$4,080	\$30,000
Puslinch Community Centre	Exterior wall rehabilitation	Asset Management				\$35,000	\$35,000
Grand Total			\$2,668,883	\$296,319	\$1,742,809	\$798,815	\$5,506,826



2030 Capital Plan Summary		Funding Type					
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,158,509		\$1,158,509
	Computer Equipment	Information Technology	\$18,725				\$18,725
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Firewall Upgrades	Information Technology	\$12,800				\$12,800
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$10,060				\$10,060
Municipal Office	Emergency Generator	Asset Management	\$170,000				\$170,000
Parks	Fencing Replacement at the Badenoch Soccer Field (East Side)	Asset Management				\$14,934	\$14,934
Public Works	Deer View Ridge - Hammersley Drive to Fox Run Drive	Asset Management				\$257,000	\$257,000
	Ellis Road - County Road 32 to 6725 Ellis Road	Asset Management	\$188,785	\$219,887		\$64,328	\$473,000
	Ellis Road Culvert Over Puslinch Lake Irish Creek	Asset Management	\$604,800			\$95,200	\$700,000
	Fox Run Drive - Brock Road North to Fox Run Drive transition to median	Asset Management	\$62,000				\$62,000
	Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	Asset Management	\$161,000				\$161,000
	Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	Asset Management	\$78,000				\$78,000
	Fox Run Drive to Fox Run Drive	Asset Management	\$251,000				\$251,000
	Gravel Roads Improvement	Reserve Contribution			\$594,050		\$594,050
	Laird Road West - End to Country Road 32	Asset Management	\$94,176			\$14,824	\$109,000
	Old Brock Road - Cockburn Street to End	Asset Management	\$25,920			\$4,080	\$30,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Sideroad 10 North - Forestell Road to Laird Road West	Asset Management	\$227,232			\$35,768	\$263,000
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	Asset Management	\$94,176			\$14,824	\$109,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,053,387	\$219,887	\$1,819,559	\$507,958	\$4,600,791

2031 Capital Plan Summary		Funding Type					
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,185,259		\$1,185,259
	Computer Equipment	Information Technology	\$9,886				\$9,886
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Server Upgrades	Information Technology	\$12,000				\$12,000
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$39,846			\$4,154	\$44,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$40,240				\$40,240
Municipal Office	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$7,500				\$7,500
Optimist Recreation Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787	\$7,500
	Drinking Fountain	Asset Management				\$5,000	\$5,000
	Outdoor Rink Curtain Panels (2)	Asset Management				\$67,100	\$67,100
Public Works	Back Street - Main Street to Badenoch Street East	Asset Management	\$76,032			\$11,968	\$88,000
	Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South)	Asset Management	\$171,000				\$171,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	Asset Management	\$54,432			\$8,568	\$63,000
	Grader - 502	Asset Management	\$629,900	\$20,100			\$650,000
	Gravel Roads Improvement	Reserve Contribution			\$644,050		\$644,050
	Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	Asset Management	\$15,318	\$197,898		\$380,784	\$594,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Settler's Road - Calfass Road to Telfer Glen	Asset Management	\$81,000				\$81,000
	Smith Road - Concession 7 to County Road 34	Asset Management	\$72,576			\$11,424	\$84,000
	Tandem Dump Truck - 306	Asset Management	\$432,411	\$25,000			\$457,411
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
Puslinch Community Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787	\$7,500
Grand Total			\$1,680,567	\$242,998	\$1,896,309	\$497,572	\$4,317,446

2032 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Building	Pickup Truck - Mid-Size	Asset Management	\$21,614				\$21,614
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan	\$25,000			\$25,000	\$50,000
	SUV	Asset Management	\$21,614				\$21,614
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,212,009		\$1,212,009
	Compensation and Benefits Review	Study/Plan	\$29,000				\$29,000
	Computer Equipment	Information Technology	\$5,520				\$5,520
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Website Redesign	Information Technology		\$14,300			\$14,300
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management		\$3,000			\$3,000
	Structural Firefighter Gear	Asset Management	\$15,090				\$15,090
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management		\$6,000			\$6,000
Public Works	Backhoe - 06	Asset Management	\$119,836	\$53,700			\$173,536
	Beiber Road - Nicholas Beaver Road to private property	Asset Management	\$57,024			\$8,976	\$66,000
	Gravel Roads Improvement	Reserve Contribution			\$694,050		\$694,050
	Main Street - Badenoch Street East to Morriston Ball Park	Asset Management	\$56,160			\$8,840	\$65,000
	Pickup truck - 3/4 ton - Single Cab	Asset Management	\$50,542				\$50,542
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Telfer Glen - Queen Street (Highway 6) to End	Asset Management	\$90,892	\$178,108			\$269,000
	Watson Road South - bridge to bridge	Asset Management				\$183,000	\$183,000
Grand Total			\$492,293	\$255,108	\$1,973,059	\$232,816	\$2,953,276

2033 Capital Plan Summary			Funding Type				Grand Total
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
Building	Septic Reinspections	Study/Plan		\$19,831			\$19,831
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,238,759		\$1,238,759
	Computer Equipment	Information Technology	\$9,058				\$9,058
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Firewall Upgrades	Information Technology	\$3,200				\$3,200
	Information Technology Infrastructure Audit	Information Technology	\$12,000				\$12,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$15,090				\$15,090
	Aerial (Ladder) Truck	Asset Management	\$1,662,000	\$10,000		\$418,000	\$2,090,000
Parks	Pickup truck - 1/2 ton - Crew Cab	Asset Management		\$6,000		\$61,072	\$67,072
	Lawn Tractor	Asset Management		\$4,933		\$20,833	\$25,766
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Dump Pickup Truck - 1.5 ton - 305	Asset Management	\$97,711	\$27,755			\$125,466
	Gravel Roads Improvement	Reserve Contribution			\$744,050		\$744,050
	Pickup truck - 3/4 ton - Crew Cab	Asset Management	\$131,820	\$12,000			\$143,820
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Victoria Road Culvert North of Leslie	Asset Management	\$172,800			\$27,200	\$200,000
	Victoria Road Culvert Over Galt Creek	Asset Management	\$146,880			\$23,120	\$170,000
	Victoria Road South - Leslie Road West to County Road 36	Asset Management	\$254,880	\$160,297		\$444,823	\$860,000
Puslinch Community Centre	Replacement of Sanitary Pumps and Control System	Asset Management				\$5,000	\$5,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,522,739	\$240,816	\$2,049,809	\$1,007,048	\$5,820,412

2034 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,265,509		\$1,265,509
	Computer Equipment	Information Technology	\$15,034				\$15,034
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Network Hardware Upgrades	Information Technology	\$10,200				\$10,200
Finance	Development Charges Study	Study/Plan				\$30,000	\$30,000
	Energy Conservation and Demand Management Plan	Study/Plan	\$8,294			\$865	\$9,158
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$45,270				\$45,270
Public Works	Cassin Court - Daymond Drive to End	Asset Management	\$64,000				\$64,000
	Daymond Drive - County Road 46 to End	Asset Management	\$171,000				\$171,000
	Gravel Roads Improvement	Reserve Contribution			\$794,050		\$794,050
	Laing Court - Currie Drive to End	Asset Management	\$29,000				\$29,000
	Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road	Asset Management	\$92,468	\$144,268		\$37,264	\$274,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Roads Condition Index Updates	Study/Plan	\$34,560			\$5,440	\$40,000
	Traffic Count Study	Study/Plan	\$25,920			\$4,080	\$30,000
	Victoria Road South - Leslie Road West to Flamborough Puslinch Townline	Asset Management	\$104,544			\$249,456	\$354,000
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
Grand Total			\$618,907	\$144,268	\$2,126,559	\$334,105	\$3,223,838

2035 Capital Plan Summary			Funding Type				
Department	Capital Project	Classification	Discretionary_Reserves	Grant	Levy	Restricted_Reserves	Grand Total
Corporate	Administrative Studies	Reserve Contribution			\$40,000		\$40,000
	Asset Management	Reserve Contribution			\$1,292,259		\$1,292,259
	Computer Equipment	Information Technology	\$18,725				\$18,725
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Fire and Rescue	Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	Asset Management	\$38,593				\$38,593
	Structural Firefighter Gear	Asset Management	\$40,010				\$40,010
Municipal Office	Municipal Complex: Parking Lot	Asset Management	\$162,750				\$162,750
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Gravel Roads Improvement	Reserve Contribution			\$844,050		\$844,050
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Roadside Safety Allowances - Bridges and Culverts	New Asset			\$176,256	\$27,744	\$204,000
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	Tandem Dump Truck - 304	Asset Management	\$469,005	\$25,000			\$494,005
	Brush Chipper	Asset Management	\$31,986	\$25,000			\$56,986
	Ellis Road - 6725 Ellis Road to Sideroad 10 North	Asset Management	\$117,678			\$18,523	\$136,201
	Sideroad 10 North - Concession Road 4 to Forestell Road	Asset Management	\$142,127	\$129,841		\$42,810	\$314,778
	Sideroad 10 North - County Road 34 to Ellis Road	Asset Management				\$245,429	\$245,429
	Sideroad 10 North - Whitelaw Road to End	Asset Management	\$87,968			\$13,847	\$101,815
	Tawse Place - Nicholas Beaver Road to End	Asset Management	\$61,512			\$9,682	\$71,194
Grand Total			\$1,229,150	\$179,841	\$2,379,565	\$365,035	\$4,153,591

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Building										
Pickup Truck - Mid-Size	\$0	\$19,813	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0	\$0
Septic Reinspections	\$0	\$0	\$18,179	\$0	\$0	\$0	\$0	\$19,831	\$0	\$0
Building Total	\$0	\$19,813	\$18,179	\$0	\$0	\$0	\$21,614	\$19,831	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
By-law										
Comprehensive By-law Enforcement Legislative Review	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
SUV	\$0	\$19,813	\$0	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0
Video Surveillance Cameras for No-Truck Route Enforcement	\$23,093	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
By-law Total	\$23,093	\$69,813	\$0	\$0	\$0	\$0	\$0	\$71,614	\$0	\$0



Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Corporate										
Administrative Studies	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Asset Management	\$1,051,509	\$1,078,259	\$1,105,009	\$1,131,759	\$1,158,509	\$1,185,259	\$1,212,009	\$1,238,759	\$1,265,509	\$1,292,259
Compensation and Benefits Review	\$0	\$0	\$27,000	\$0	\$0	\$0	\$29,000	\$0	\$0	\$0
Computer Equipment	\$9,886	\$5,520	\$9,058	\$15,034	\$18,725	\$9,886	\$5,520	\$9,058	\$15,034	\$18,725
Computer Equipment - New Term of Council	\$8,617	\$0	\$0	\$0	\$8,617	\$0	\$0	\$0	\$8,617	\$0
Corporate Information Technology	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Firewall Upgrades	\$0	\$3,200	\$0	\$0	\$12,800	\$0	\$0	\$3,200	\$0	\$0
Information Technology Infrastructure Audit	\$0	\$0	\$11,000	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0
Multi-Use Drone - By-law Enforcement & Communications	\$1,600	\$0	\$0	\$0	\$1,600	\$0	\$0	\$0	\$0	\$1,600
Network Hardware Upgrades	\$0	\$0	\$0	\$6,800	\$0	\$0	\$0	\$0	\$10,200	\$0
Revitalizing the Downtowns in Aberfoyle and Morriston	\$24,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Server Upgrades	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0
Tablets, GoPro, and OWL Cameras - Various Departments	\$0	\$0	\$0	\$0	\$12,196	\$0	\$0	\$0	\$0	\$12,196
Website Redesign	\$0	\$13,000	\$0	\$0	\$0	\$0	\$14,300	\$0	\$0	\$0
Corporate Total	\$1,156,362	\$1,159,979	\$1,212,067	\$1,213,593	\$1,272,447	\$1,267,145	\$1,320,829	\$1,323,017	\$1,359,360	\$1,384,780

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Council										
Cell Phones for Council Members	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Council Total	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Finance										
Asset Management (AM) Plan and Policy Updates	\$40,000	\$0	\$0	\$0	\$0	\$0	\$44,000	\$0	\$0	\$0
Development Charges Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0
Development Charges Study Update	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Energy Conservation and Demand Management Plan	\$0	\$0	\$0	\$8,395	\$0	\$0	\$0	\$0	\$9,158	\$0
Time Management System Implementation	\$10,191	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Finance Total	\$50,191	\$20,000	\$0	\$8,395	\$0	\$44,000	\$0	\$0	\$39,158	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Fire and Rescue											
Aerial (Ladder) Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$0	\$0
Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,593
Fire Master Plan	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
On Scene Decontamination Kits	\$5,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Pickup Truck - Mid-Size	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0
Structural Firefighter Gear	\$30,180	\$20,120	\$10,060	\$20,120	\$10,060	\$40,240	\$15,090	\$15,090	\$45,270	\$40,010	
Structural Firefighter Gear - Auxiliary Firefighter Reserve Program	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Thermal Imaging Camera	\$0	\$6,576	\$0	\$6,803	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Upgrade Fire Hose and Nozzles to 45mm from 38mm	\$47,471	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire and Rescue Total	\$117,751	\$29,696	\$10,060	\$26,923	\$10,060	\$40,240	\$18,090	\$2,105,090	\$45,270	\$78,603	

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Municipal Office										
Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Emergency Generator	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0	\$0	\$0	\$0
Exterior wall rehabilitation	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Complex: Parking Lot	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162,750
Replacement of fire alarm system	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of furnaces - Fire area	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roads Storage Building Roof Rehabilitation	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Office Total	\$0	\$0	\$140,000	\$65,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Optimist Recreation Centre										
Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Drinking Fountain	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0
Floor Scrubber	\$0	\$0	\$0	\$12,223	\$0	\$0	\$0	\$0	\$0	\$0
Outdoor Rink Curtain Panels (2)	\$0	\$0	\$0	\$0	\$0	\$67,100	\$0	\$0	\$0	\$0
Optimist Recreation Centre Total	\$0	\$0	\$0	\$12,223	\$0	\$79,600	\$0	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Parks										
Community Centre Complex: Light Poles at Horse Paddock	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Fencing Replacement at the Badenoch Soccer Field (East Side)	\$0	\$0	\$0	\$0	\$14,934	\$0	\$0	\$0	\$0	\$0
Gravel Road Rehabilitation at Old Morriston Park	\$0	\$0	\$7,740	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Landscape Trailer	\$0	\$0	\$0	\$10,003	\$0	\$0	\$0	\$0	\$0	\$0
Lawn Tractor	\$0	\$0	\$27,169	\$0	\$0	\$0	\$0	\$25,766	\$0	\$0
Pickup truck - 1/2 ton - Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,072	\$0	\$0
Pickup truck - 1/2 ton - Transfer from Public Works	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
Recreation and Parks Master Plan	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels in Blue Storage Building Behind PCC	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks Total	\$30,000	\$6,000	\$64,909	\$20,003	\$14,934	\$0	\$6,000	\$92,838	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Planning										
Comprehensive Zoning By-law Update	\$0	\$0	\$47,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Development of a Township Official Plan	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
Planning Total	\$0	\$0	\$147,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0



Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Public Works										
Aberfoyle Business Park Block 6 - Stormwater Management Facility	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
Back Street - Main Street to Badenoch Street East	\$0	\$0	\$0	\$0	\$0	\$88,000	\$0	\$0	\$0	\$0
Backhoe - 06	\$0	\$0	\$0	\$0	\$0	\$0	\$173,536	\$0	\$0	\$0
Beiber Road - Nicholas Beaver Road to private property	\$0	\$0	\$0	\$0	\$0	\$0	\$66,000	\$0	\$0	\$0
Boreham Drive - County Road 37 (Arnell Road) to County Road 41 (Watson Road South)	\$0	\$0	\$0	\$0	\$0	\$171,000	\$0	\$0	\$0	\$0
Bridge and Culvert Inspections	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000
Bridle Path	\$0	\$430,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bridle Path - Bridle Path Split to Brock Road South	\$0	\$172,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Brush Chipper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,986
Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cassin Court - Daymond Drive to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,000	\$0
Concession 1 - Leslie Road West to Highway 6	\$0	\$0	\$139,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 1 - Sideroad 10 South to County Road 35	\$524,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 1 - Townline Road to Transition	\$0	\$322,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 1 - Transition to Sideroad 10 South	\$191,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 1 - Transition to Transition	\$0	\$535,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 1 Culvert	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2 - Country Road 35 to Sideroad 25 South	\$0	\$0	\$0	\$531,000	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2 - Sideroad 10 South to County Road 35	\$795,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2 - Sideroad 20 South to Sideroad 25 South	\$0	\$0	\$0	\$790,000	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2 Culvert	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2/2A - Sideroad 25 South to Concession 2	\$0	\$0	\$0	\$247,000	\$0	\$0	\$0	\$0	\$0	\$0
Concession 2A - Concession 2 to Concession 7	\$0	\$0	\$0	\$91,000	\$0	\$0	\$0	\$0	\$0	\$0
Concession 4 - County Road 35 to Sideroad 20 North	\$0	\$0	\$524,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Concession 4 - Sideroad 20 North to curve in road	\$0	\$0	\$0	\$114,000	\$0	\$0	\$0	\$0	\$0	\$0
Cooks Bridge	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Cooks Mill Road - Bridge to County Road 41	\$0	\$111,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daymond Drive - County Road 46 to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$171,000	\$0
Daymond Drive - Stormwater Management Facility	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Deer View Ridge - Hammersley Drive to Fox Run Drive	\$0	\$0	\$0	\$0	\$257,000	\$0	\$0	\$0	\$0	\$0
Dump Pickup Truck - 1.5 ton - 305	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,466	\$0	\$0
Ellis Road - 6725 Ellis Road to Sideroad 10 North	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$136,201
Ellis Road - County Road 32 to 6725 Ellis Road	\$0	\$0	\$0	\$0	\$473,000	\$0	\$0	\$0	\$0	\$0
Ellis Road Culvert Over Puslinch Lake Irish Creek	\$0	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Brock Road North to Fox Run Drive transition to median	\$0	\$0	\$0	\$0	\$62,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	\$0	\$0	\$0	\$0	\$161,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	\$0	\$0	\$0	\$0	\$78,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive to Fox Run Drive	\$0	\$0	\$0	\$0	\$251,000	\$0	\$0	\$0	\$0	\$0
Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0	\$0
Gore Road - County Road 35 to Foreman Road	\$0	\$0	\$523,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grader - 502	\$70,000	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
Gravel Roads Improvement	\$394,050	\$444,050	\$494,050	\$544,050	\$594,050	\$644,050	\$694,050	\$744,050	\$794,050	\$844,050
Hard-Surfacing Gravel Roads - Carter, Farnham, and Cooks Mill - Council Resolution No. 2024-219	\$1,302,533	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hard-Surfacing Gravel Roads - Sideroad 10 South - Council Resolution No. 2025-103	\$0	\$0	\$1,160,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	\$0	\$0	\$0	\$0	\$0	\$594,000	\$0	\$0	\$0	\$0
Laing Court - Currie Drive to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000	\$0
Laird Road West - End to Country Road 32	\$0	\$0	\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
Little's Bridge Load Testing and Minor Rehabilitation	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Main Street - Badenoch Street East to Morryston Ball Park	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Mason Road - Concession 7 to End	\$0	\$57,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Nicholas Beaver Road - Winer Road to Brock Road South	\$369,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Brock Road - Cockburn Street to End	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
Pickup truck - 3/4 ton - Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$143,820	\$0	\$0
Pickup truck - 3/4 ton - Single Cab	\$0	\$46,330	\$0	\$0	\$0	\$0	\$50,542	\$0	\$0	\$0
Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,000	\$0
Radar Speed Signs (2) - Council Direction	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
Roads Condition Index Updates	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0
Roadside Mower Tractor and Flail	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roadside Safety Allowances - Bridges and Culverts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204,000
Settler's Road - Calfass Road to Telfer Glen	\$0	\$0	\$0	\$0	\$0	\$81,000	\$0	\$0	\$0	\$0
Sideroad 10 North - Concession Road 4 to Forestell Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$314,778
Sideroad 10 North - County Road 34 to Ellis Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$245,429
Sideroad 10 North - Forestell Road to Laird Road West	\$0	\$0	\$0	\$0	\$263,000	\$0	\$0	\$0	\$0	\$0
Sideroad 10 North - Whitelaw Road to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101,815
Sideroad 20 North - County Road 34 to Forestell Road	\$0	\$0	\$0	\$808,000	\$0	\$0	\$0	\$0	\$0	\$0
Smith Road - Concession 7 to County Road 34	\$0	\$0	\$0	\$0	\$0	\$84,000	\$0	\$0	\$0	\$0
Storm Sewer Inspections and Cleaning	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Stormwater Management Pond Inspections	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$0
Stormwater Perpetual Maintenance By-law	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Lights - Pole and Arm Inspections	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Tandem Dump Truck - 304	\$0	\$425,866	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,005
Tandem Dump Truck - 306	\$0	\$0	\$0	\$0	\$0	\$457,411	\$0	\$0	\$0	\$0
Tandem Dump Truck- 301	\$0	\$0	\$0	\$441,638	\$0	\$0	\$0	\$0	\$0	\$0
Tandem Roll-Off Dump Truck- 302	\$0	\$0	\$433,752	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tawse Place - Nicholas Beaver Road to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,194
Telfer Glen - Queen Street (Highway 6) to End	\$0	\$0	\$0	\$0	\$0	\$0	\$269,000	\$0	\$0	\$0
Traffic Calming - Streetscaping Morriston - Phase 2	\$0	\$0	\$146,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Count Study	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Transportation Master Plan	\$110,000		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Victoria Road Culvert North of Leslie	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Victoria Road Culvert Over Galt Creek	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0
Victoria Road South - County Road 34 to Maltby Road East	\$0	\$799,000		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Victoria Road South - Leslie Road West to County Road 36	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$860,000	\$0	\$0
Victoria Road South - Leslie Road West to Flamborough Puslinch Townline	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$354,000	\$0
Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	\$0	\$0		\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
Watson Road South - bridge to bridge	\$0	\$0		\$0	\$0	\$0	\$0	\$183,000	\$0	\$0	\$0
Public Works Total	\$4,139,583	\$4,146,246	\$3,496,371	\$4,025,688	\$3,131,050	\$2,871,461	\$1,515,128	\$2,272,336	\$1,780,050	\$2,527,458	

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Puslinch Community Centre</b>										
Bar Counter, Bar Door, Cosmetic Upgrades	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Exterior wall rehabilitation	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
Rebalancing of HVAC system	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of Sanitary Pumps and Control System	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
<b>Puslinch Community Centre Total</b>	<b>\$100,000</b>	<b>\$5,000</b>	<b>\$100,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$7,500</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Grand Total</b>	<b>\$5,616,980</b>	<b>\$5,458,848</b>	<b>\$5,188,586</b>	<b>\$5,506,826</b>	<b>\$4,600,791</b>	<b>\$4,317,446</b>	<b>\$2,953,276</b>	<b>\$5,820,412</b>	<b>\$3,223,838</b>	<b>\$4,153,591</b>

Capital Summary - Funding Sources by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Discretionary_Reserves										
Building	\$0	\$19,813	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0	\$0
By-law	\$23,093	\$44,813	\$0	\$0	\$0	\$0	\$46,614	\$0	\$0	\$0
Corporate	\$20,103	\$8,720	\$47,058	\$21,834	\$53,938	\$21,886	\$34,520	\$24,258	\$33,851	\$32,521
Council	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Finance	\$46,415	\$0	\$0	\$7,603	\$0	\$39,846	\$0	\$0	\$8,294	\$0
Fire and Rescue	\$26,180	\$26,696	\$10,060	\$26,923	\$10,060	\$40,240	\$15,090	\$1,677,090	\$45,270	\$78,603
Municipal Office	\$0	\$0	\$140,000	\$60,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0	\$6,713	\$0	\$0	\$0	\$0
Parks	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning	\$0	\$0	\$47,775	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$2,428,886	\$2,657,904	\$1,955,291	\$2,545,023	\$1,817,089	\$1,557,669	\$374,454	\$819,091	\$531,492	\$955,276
Puslinch Community Centre	\$0	\$0	\$0	\$0	\$0	\$6,713	\$0	\$0	\$0	\$0
Discretionary_Reserves Total	\$2,556,677	\$2,760,247	\$2,200,184	\$2,668,883	\$2,053,387	\$1,680,567	\$492,293	\$2,522,739	\$618,907	\$1,229,150
Grant										
Building	\$0	\$0	\$18,179	\$0	\$0	\$0	\$0	\$19,831	\$0	\$0
Corporate	\$24,750	\$13,000	\$0	\$0	\$0	\$0	\$14,300	\$0	\$0	\$0
Fire and Rescue	\$63,471	\$3,000	\$0	\$0	\$0	\$0	\$3,000	\$10,000	\$0	\$0
Parks	\$0	\$6,000	\$4,933	\$2,000	\$0	\$0	\$6,000	\$10,933	\$0	\$0
Planning	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$335,142	\$326,628	\$321,465	\$269,319	\$219,887	\$242,998	\$231,808	\$200,052	\$144,268	\$179,841
Puslinch Community Centre	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grant Total	\$453,363	\$348,628	\$344,576	\$296,319	\$219,887	\$242,998	\$255,108	\$240,816	\$144,268	\$179,841
Levy										
Corporate	\$1,111,509	\$1,138,259	\$1,165,009	\$1,191,759	\$1,218,509	\$1,245,259	\$1,272,009	\$1,298,759	\$1,325,509	\$1,352,259
Public Works	\$401,050	\$451,050	\$602,626	\$551,050	\$601,050	\$651,050	\$701,050	\$751,050	\$801,050	\$1,027,306
Levy Total	\$1,512,559	\$1,589,309	\$1,767,635	\$1,742,809	\$1,819,559	\$1,896,309	\$1,973,059	\$2,049,809	\$2,126,559	\$2,379,565
Restricted_Reserves										
By-law	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0

Capital Summary - Funding Sources by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Finance	\$3,776	\$20,000	\$0	\$793	\$0	\$4,154	\$0	\$0	\$30,865	\$0
Fire and Rescue	\$28,100	\$0	\$0	\$0	\$0	\$0	\$0	\$418,000	\$0	\$0
Municipal Office	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
Optimist Recreation Centre	\$0	\$0	\$0	\$12,223	\$0	\$72,887	\$0	\$0	\$0	\$0
Parks	\$18,000	\$0	\$59,977	\$18,003	\$14,934	\$0	\$0	\$81,905	\$0	\$0
Planning	\$0	\$0	\$99,225	\$67,500	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$974,505	\$710,664	\$616,989	\$660,296	\$493,024	\$419,744	\$207,816	\$502,143	\$303,240	\$365,035
Puslinch Community Centre	\$70,000	\$5,000	\$100,000	\$35,000	\$0	\$787	\$0	\$5,000	\$0	\$0
Restricted_Reserves Total	\$1,094,381	\$760,664	\$876,191	\$798,815	\$507,958	\$497,572	\$232,816	\$1,007,048	\$334,105	\$365,035
Grand Total	\$5,616,980	\$5,458,848	\$5,188,586	\$5,506,826	\$4,600,791	\$4,317,446	\$2,953,276	\$5,820,412	\$3,223,838	\$4,153,591

**2026 Proposed Capital Program**

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,156,362	\$1,111,509	\$20,103	\$0	\$24,750
Municipal Office	\$0	\$0	\$0	\$0	\$0
Finance	\$50,191	\$0	\$46,415	\$3,776	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$23,093	\$0	\$23,093	\$0	\$0
Planning	\$0	\$0	\$0	\$0	\$0
Public Works	\$4,139,583	\$401,050	\$2,428,886	\$974,505	\$335,142
Fire and Rescue	\$117,751	\$0	\$26,180	\$28,100	\$63,471
Parks	\$30,000	\$0	\$12,000	\$18,000	\$0
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0
Puslinch Community Centre	\$100,000	\$0	\$0	\$70,000	\$30,000
<b>Total</b>	<b>\$5,616,980</b>	<b>\$1,512,559</b>	<b>\$2,556,677</b>	<b>\$1,094,381</b>	<b>\$453,363</b>

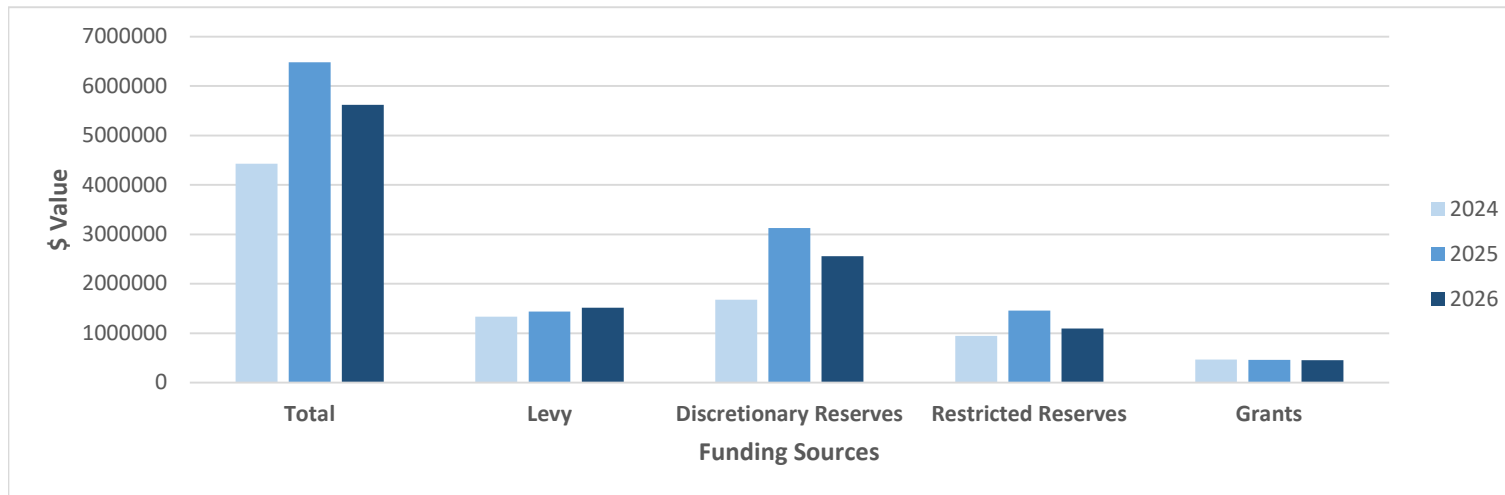
**2025 Approved Capital Program**

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,122,029	\$1,062,575	\$34,704	\$0	\$24,750
Municipal Office	\$605,000	\$0	\$605,000	\$0	\$0
Finance	\$20,264	\$0	\$4,528	\$15,736	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$8,358	\$5,058	\$0	\$3,300	\$0
Planning	\$90,000	\$0	\$9,000	\$56,000	\$25,000
Public Works	\$3,012,494	\$351,050	\$1,718,896	\$564,168	\$378,380
Fire and Rescue	\$1,060,129	\$17,127	\$743,495	\$271,276	\$28,230
Parks	\$102,000	\$0	\$12,000	\$90,000	\$0
Optimist Recreation Centre	\$230,000	\$0	\$0	\$230,000	\$0
Puslinch Community Centre	\$228,050	\$0	\$0	\$228,050	\$0
<b>Total</b>	<b>\$6,478,323</b>	<b>\$1,435,809</b>	<b>\$3,127,623</b>	<b>\$1,458,530</b>	<b>\$456,360</b>



**2024 Approved Capital Program**

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,212,566	\$1,014,075	\$198,491	\$0	\$0
Municipal Office	\$30,000	\$0	\$30,000	\$0	\$0
Finance	\$95,500	\$0	\$69,850	\$25,650	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$0	\$0	\$0	\$0	\$0
Planning	\$0	\$0	\$0	\$0	\$0
Public Works	\$2,692,800	\$320,800	\$1,363,354	\$570,552	\$438,094
Fire and Rescue	\$30,266	\$0	\$17,766	\$12,500	\$0
Parks	\$205,000	\$0	\$0	\$179,500	\$25,500
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0
Puslinch Community Centre	\$160,000	\$0	\$0	\$160,000	\$0
<b>Total</b>	<b>\$4,426,132</b>	<b>\$1,334,875</b>	<b>\$1,679,461</b>	<b>\$948,202</b>	<b>\$463,594</b>

**2026 Proposed Capital Budget Compared to the 2025 and 2024 Approved Capital Budget Funding Comparisons**

2026 Proposed Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Building			\$0	\$19,813	\$18,179	\$0	\$0	\$0	\$21,614	\$19,831	\$0	\$0
By-law			\$23,093	\$69,813	\$0	\$0	\$0	\$0	\$71,614	\$0	\$0	\$0
Corporate			\$1,156,362	\$1,159,979	\$1,212,067	\$1,213,593	\$1,272,447	\$1,267,145	\$1,320,829	\$1,323,017	\$1,359,360	\$1,384,780
Council			\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Finance			\$50,191	\$20,000	\$0	\$8,395	\$0	\$44,000	\$0	\$0	\$39,158	\$0
Fire and Rescue			\$117,751	\$29,696	\$10,060	\$26,923	\$10,060	\$40,240	\$18,090	\$2,105,090	\$45,270	\$78,603
Municipal Office			\$0	\$0	\$140,000	\$65,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750
Optimist Recreation Centre			\$0	\$0	\$0	\$12,223	\$0	\$79,600	\$0	\$0	\$0	\$0
Parks			\$30,000	\$6,000	\$64,909	\$20,003	\$14,934	\$0	\$6,000	\$92,838	\$0	\$0
Planning			\$0	\$0	\$147,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works			\$4,139,583	\$4,146,246	\$3,496,371	\$4,025,688	\$3,131,050	\$2,871,461	\$1,515,128	\$2,272,336	\$1,780,050	\$2,527,458
Puslinch Community Centre			\$100,000	\$5,000	\$100,000	\$35,000	\$0	\$7,500	\$0	\$5,000	\$0	\$0
Total			\$5,616,980	\$5,458,848	\$5,188,586	\$5,506,826	\$4,600,791	\$4,317,446	\$2,953,276	\$5,820,412	\$3,223,838	\$4,153,591
										10 year total	46,840,595	
										yearly average	4,684,060	

2025 Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Building		-	-	19,813	18,179	-	-	-		21,614	19,831	-
By-law		8,358	-	69,813	-	-	9,194	-		71,614	-	-
Corporate		1,122,029	1,160,246	1,150,252	1,189,856	1,192,883	1,250,219	1,275,156		1,284,881	1,300,806	1,338,623
Council		-	-	-	-	-	-	-		-	-	-
Finance		20,264	-	-	-	8,395	75,040	-		-	-	39,158
Fire and Rescue		1,060,129	78,180	54,009	2,310,060	26,923	810,060	40,240		1,568,090	53,683	45,270
Municipal Office		605,000	-	-	472,750	60,000	7,500	-		-	-	-
Optimist Recreation Centre		230,000	-	-	-	12,223	7,500	5,000		-	-	-
Parks		102,000	56,134	-	64,909	10,003	-	6,000		-	92,838	-
Planning		90,000	100,000	100,000	35,001	-	-	-		-	-	-
Public Works		3,012,494	4,395,380	3,541,916	3,173,302	3,299,688	3,428,050	2,435,004		1,563,586	2,110,426	1,721,050
Puslinch Community Centre		228,050	100,000	5,000	100,000	40,000	7,500	-		-	5,000	-
Total		6,478,323	5,889,940	4,940,803	7,364,057	4,650,116	5,595,063	3,761,399		4,509,785	3,582,585	3,144,102
										10 year total	49,916,172	
										yearly average	4,991,617	

2024 Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Building	-	-	-	18,012	16,526	-	-	-	18,012	16,526
By-law	-	-	-	17,988	-	-	-	-	17,988	-
Corporate	1,212,566	1,331,872	1,368,220	1,393,616	1,073,024	1,399,441	1,369,172	1,390,680	1,373,616	1,380,680
Council	-	-	-	-	-	-	-	-	-	-
Finance	95,500	-	-	-	-	17,500	-	-	-	-
Fire and Rescue	30,266	1,017,266	56,844	39,805	1,508,883	20,805	755,922	11,844	1,061,883	34,305
Municipal Office	30,000	-	-	-	472,750	80,000	-	-	-	-
Optimist Recreation Centre	-	200,000	-	-	-	22,500	-	5,000	-	-
Parks	205,000	25,000	51,134	-	67,740	10,000	-	6,000	-	23,843
Planning	-	-	-	-	-	-	-	-	-	-
Public Works	2,692,800	3,368,800	3,242,800	3,528,800	3,385,800	3,270,800	3,440,800	2,381,800	1,758,800	1,962,800
Puslinch Community Centre	160,000	307,500	-	5,000	100,000	47,500	-	-	-	5,000
Total	4,426,132	6,250,438	4,718,998	5,003,221	6,624,723	4,868,546	5,565,894	3,795,324	4,230,299	3,423,154
									10 year total	48,906,729
									yearly average	4,890,673

2026 Proposed Ten Year Plan Compared to the 2025 and 2024 Ten Year Plans

