



REPORT FIN-2026-002

TOWNSHIP OF
PUSLINCH
EST. 1850

TO: Mayor and Members of Council

PREPARED BY: Mary Hasan, Director of Finance/Treasurer

PRESENTED BY: Mary Hasan, Director of Finance/Treasurer

MEETING DATE: January 21, 2026

SUBJECT: 2026 Capital and Operating Budget Update
File No. F05 BUD

RECOMMENDATIONS

THAT Report FIN-2026-002 entitled 2026 Capital and Operating Budget Update be received.

Purpose

The purpose of this report is to:

- 1.) Provide Council with an update on the items discussed at the October 22, 2025 Capital Budget Meeting;
- 2.) Provide Council with an update on the items discussed at the December 17, 2025 Operating Budget Meeting; and
- 3.) Outline Operating and Capital Budget changes resulting from more current information becoming available to staff.

The full 2026 Proposed Operating Budget is included as Schedule A to Report FIN-2026-002. A summary of the 2026 Proposed Operating Budget is included as Schedule B.

The 2020 to 2035 Capital Plan summaries are provided in Schedule C to Report FIN-2026-002.

Schedule D provides a detailed listing of capital projects by year from 2020 to 2035, illustrating the timing and sequencing of planned capital investments. Schedule E summarizes the capital funding sources by year.

Schedule F presents a comparison of the 2026 Proposed Capital Budget with the 2025 and 2024 approved capital budgets. Schedule G compares the 2026 Proposed Ten-Year Capital Plan with the 2025 and 2024 Ten-Year Capital Plans.

Background

Table 1 summarizes the reports and presentation materials that Council has received to date as part of its deliberations on the 2026 Proposed Budget.

Table 1: Reports and Presentations Provided to Date for 2026 Proposed Budget Deliberations

Report	Council Meeting/ Public Information Meeting (PIM)
REPORT FIN-2025-024 - 2026 Proposed User Fees and Charges	September 17, 2025
2026 Proposed User Fees and Charges PIM Presentation	September 17, 2025
REPORT FIN-2025-027 – 2026 Proposed Capital Budget	October 22, 2025
REPORT FIN-2025-028 – 2026 User Fees and Charges By-law	October 29, 2025
REPORT FIN-2025-025 - 2026 Proposed Cost of Living Adjustment (COLA)	October 29, 2025
REPORT FIN-2025-029 - 2026 Proposed Operating Budget	December 17, 2025
REPORT FIN-2025-030 - 2026 Grant Application Program	December 17, 2025
REPORT FIN-2025-031 – 2026 Municipal Insurance	December 17, 2025
REPORT FIN-2026-002 - 2026 Capital and Operating Budget Update	January 21, 2026

Table 2 summarizes capital budget updates resulting from Council Direction provided at the October 22, 2025 Capital Budget Meeting (Report FIN-2025-027 – 2026 Proposed Capital Budget)

Table 2: Capital Budget Updates Resulting from Council Direction

Council Direction	Staff Update	Budget Impact
<p>Council directed staff to incorporate \$688,000 of incremental costs to upgrade the following road sections to double-lift construction in the next iteration of the Capital Budget:</p> <ul style="list-style-type: none"> • Victoria Road South – Leslie Road West to County Road 36 • Victoria Road South – Leslie Road West to Flamborough-Puslinch Townline 	<p>Township staff have incorporated \$688,000 of increased expenditures into the Capital Budget and forecast.</p>	<p>No tax levy impact, as the increased expenditures are proposed to be funded from the Asset Management (AM) Discretionary Reserve and Development Charges (DC).</p>

<ul style="list-style-type: none"> Concession 2 – Sideroad 10 South to County Road 35 		
<p>Council directed staff to incorporate Option 3 – Non-remote decibel reader into the 2026 Capital Budget and to include Option 2 – Remote (Battery Operated, 3-year warranty) for consideration during the 2027 budget deliberations.</p>	<p>Upon further review, Township staff recommend that the Township not proceed with the purchase of a decibel reader at this time given the grace period of two years in the proposed Shooting Range By-law. The previously approved funding is recommended to be reallocated. Capital carry forward funding of \$5,058 (tax levy raised in the 2025 budget) has been reallocated to Administration Engineering for source water protection consultant costs (\$5,000) and to By-law Engineering for noise readings on an as-needed basis (\$58). The remaining \$3,300 previously budgeted for the decibel reader was funded through DC's. Additional savings of \$1,620 related to the NorCloud data collection system and \$1,000 in associated operating contingencies have also been reallocated to By-law Engineering for noise readings on an as-needed basis. Staff recommend that noise complaints be tracked throughout 2026 to inform future budget requirements for 2027.</p>	<p>No net tax levy impact. Capital and operating funding previously allocated for the decibel reader has been reallocated within existing approved budgets.</p>
<p>Council directed staff to incorporate the Cell Phones for Council Members project into the 2027 Capital Budget.</p>	<p>The project has been deferred from 2026 to 2027 in accordance with Council direction.</p>	<p>No tax levy impact. The project, budgeted at \$2,300 every three years, is proposed to be funded from the Information Technology (IT) Discretionary Reserve.</p>

Council authorized pre-budget approval to implement the Auxiliary Firefighter Reserve Program as part of the 2026 Capital Budget in the amount of \$5,000, to be funded through DC's.	The \$5,000 allocation relates to structural firefighter gear, which, if required, would be incremental and eligible for funding through Fire DC's	No tax levy impact, as the incremental gear is proposed to be funded through DC's in 2026.
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Table 3 summarizes capital budget updates resulting from more current information becoming available to staff.

Table 3: Capital Budget Updates Based on Updated Information Available to Staff

Item Description	Staff Update	Budget Impact
Grader 502 Replacement	The Capital Forecast previously included \$70,000 for the Grader 502 reserve. Township staff have updated the forecast to include \$650,000 in 2031 for the full replacement of Grader 502. The proposed amount reflects inflation assumptions of 10% and potential impacts related to tariffs or additional duties.	No tax levy impact, as the replacement is proposed to be funded from the AM Discretionary Reserve and anticipated resale value in 2031.
Video Surveillance Cameras for No-Truck Route Enforcement	Township staff have incorporated the installation of two (2) video surveillance cameras in 2026 (one in each direction) for one targeted road section, at a total cost of \$23,093 (includes installation and related signage). Additional camera installations may be considered in future budget years, as there are three road sections identified with high truck volumes.	No tax levy impact, as the project is proposed to be funded from the IT Discretionary Reserve.
Structural Firefighter Gear Replacement	Township staff have incorporated \$16,000 of recently approved Fire Protection Grant funding in 2026 for structural firefighter gear replacement.	No tax levy impact, as the approved grant funding reduces reliance on the AM Discretionary Reserve.
Public Works Pickup Truck Replacement (3/4-Ton Crew Cab – Unit 2025-07)	The replacement of the Public Works pickup truck (Unit 2025-07) has been added to the Capital Forecast in 2033 at an estimated cost of \$71,910.	No tax levy impact, as the replacement is proposed to be funded from the AM Discretionary Reserve and anticipated resale value in 2033.

Time Management System Implementation	Township staff have incorporated the implementation of a time management system in 2026 to support payroll integration and time tracking. The proposed budget includes \$6,825 in one-time implementation costs and \$3,366 in annual operating costs, for a total of \$10,191.	No tax levy impact, as the funding is proposed to be sourced from the IT Discretionary Reserve and the Building Surplus Reserve.
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Table 4 summarizes operating budget updates resulting from Council Direction provided at the December 17, 2025 Operating Budget Meeting (Report FIN-2025-029 – 2026 Proposed Operating Budget)

Table 4: Operating Budget Updates Resulting from Council Direction

Council Direction	Staff Update	Budget Impact
Council approved grant allocations totalling \$19,013.	The budget presented to Council on December 17, 2025 included funding of \$19,013 for Community Grants in Account No. 01-0100-4600.	No further budget impact at this time.
Council approved 2026 one-time operating expenditures totalling \$25,200, as outlined below, to be funded from the 2025 surplus: <ul style="list-style-type: none"> • Peer Review of Statements of Cultural Heritage Value or Interest – \$2,100 • Registration of Heritage Designation By-laws – \$23,100 	Township staff have incorporated the approved one-time operating expenditures into the proposed 2026 Operating Budget, funded from the 2025 surplus.	No tax levy impact, as the one-time operating expenditures are funded from the 2025 surplus.
Council approved 2026 permanent base budget increases totalling \$10,000, as outlined below, to be funded from the 2026 tax levy: <ul style="list-style-type: none"> • Township Economic Development and Community Events - \$5,000 • Planning Act Training - \$5,000 	Township staff have incorporated the approved permanent base budget increases into the proposed 2026 Operating Budget, funded through the 2026 tax levy.	Results in a tax levy increase of \$10,000 in 2026 compared to the previously presented budget.

Table 5 summarizes operating budget updates resulting from more current information becoming available to staff.

Table 5: Operating Budget Updates Based on Updated Information Available to Staff

Item Description	Staff Update	Budget Impact
Salaries and Benefits	<p>Decrease in building-related salaries and benefits resulting from the 2026 corporate restructuring. These adjustments are funded through the Building Reserve.</p> <p>As part of broader operational adjustments, and in response to sustained changes in workload volumes within the Building Department, staffing resources are adjusted effective March 1, 2026. These workload changes are cyclical and reflect broader trends in building permit activity.</p>	No tax levy impact, as the decrease is offset by reduced funding requirements from the Building Reserve.

Financial Implications

Table 6 outlines the 2025 approved total tax levy impact compared to the 2026 proposed total tax levy impact, inclusive of both operating and capital tax levy requirements after incorporating the items discussed in this Report.

Table 6: 2025 Approved Total Tax Levy Compared to the 2026 Proposed Total Tax Levy

Description	2025 Approved Budget	2026 Proposed Budget	Difference
Total Capital Tax Levy	\$1,435,809	\$1,512,559	\$76,750
Total Operating Tax Levy	\$4,236,333	\$4,423,016	\$186,683
Total Municipal Tax Levy	\$5,672,143	\$5,935,575	\$263,432

Municipal Property Assessment Corporation (MPAC) - 2026 Returned Assessment Roll

Based on the 2026 MPAC returned assessment roll and the tax levy impacts outlined in this report, approximately each additional \$57,500 of taxes levied results in a 1% tax rate increase for the Township portion of taxes on the median/typical single-family home.

Consistent with prior practice, the 2026 returned assessment roll, received from MPAC in mid-December, has been compared to the 2025 returned assessment roll to determine assessment changes for median/typical properties within the Township. Township staff verified median/typical property assessment changes using the Ontario Property Tax Analysis Tool,

which became available in December 2025. These assessment changes have been incorporated into the calculation of tax rate impacts for median/typical properties, as outlined in the tables that follow in this report.

The education tax rates are based on correspondence received from the Ministry of Finance in December 2025 and remain unchanged from 2025. The County of Wellington (County) tax rates are preliminary, as the County's budget is scheduled for approval by County Council on January 29, 2026. Both Township and County tax rates remain subject to change pending adoption of the County Tax Policy, anticipated in approximately April 2026.

Assessment Base and Growth

The 2026 returned assessment roll continues to be based on January 1, 2016 assessed values, reflecting the Province's continued postponement of the 2021 assessment update. As a result, property assessments for the 2026 taxation year remain based on January 1, 2016 values, with the 2021 assessment values deemed for 2026.

Despite the continued postponement of reassessment, the Township has experienced minimal new assessment growth related to new construction and renovations.

The Township's 2026 weighted assessment growth is approximately 0.63% (2025: 1.67%), representing \$17.9M in new assessment (2025: \$46.9M). This growth generates approximately \$35.6K in additional Township tax revenue, based on a comparison of the 2025 returned assessment roll to the 2025 year-end assessment roll. The 2026 returned assessment roll is consistent with the 2025 year-end roll.

Absent any new assessment growth, the proposed 2026 budget would have resulted in:

- A Township tax increase of 4.64%, or approximately \$62 on the median/typical single-family home; and
- A blended tax increase of 3.21%, or approximately \$229 on the median/typical single-family home.

Median/Typical Single Family Home

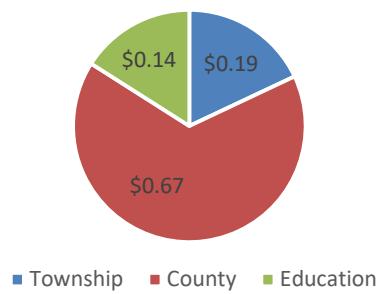
Table 7 illustrates the impact of the proposed 2026 budget on a median/typical single-family home with an assessed value of \$666,000, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$53 annually (approximately \$4 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 3.09%, or \$220 annually.

Table 7: Median/Typical Single-Family Home – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$666,000	\$666,000	\$0	0.00%
Yearly Township Taxes	\$0.19	\$1,326	\$1,379	\$53	3.99%
Yearly County Taxes	\$0.67	\$4,772	\$4,939	\$167	3.50%
Yearly Education Taxes	\$0.14	\$1,019	\$1,019	\$0	0.00%
Yearly Blended Taxes	\$1.00	\$7,117	\$7,337	\$220	3.09%
Yearly Township Taxes per \$100K Assessment		\$199	\$207	\$8	3.99%
Yearly Blended Taxes per \$100K Assessment		\$1,069	\$1,102	\$33	3.09%

\$ of Share of Total Tax Bill for Median/Typical Single Family Home



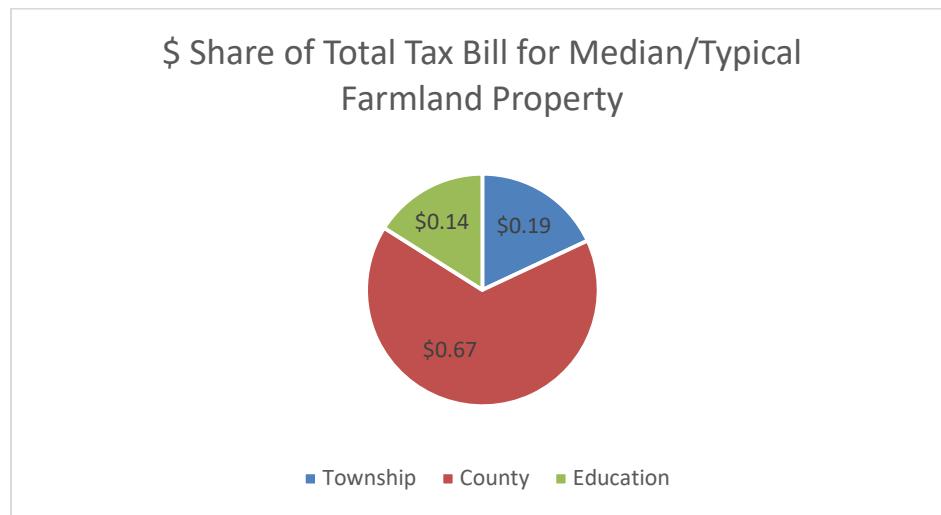
Median/Typical Farmland Property

Table 8 illustrates the impact of the proposed 2026 budget on a median/typical farmland property with an assessed value of \$709,100, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$14 annually (approximately \$1 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 3.09%, or \$59 annually.

Table 8: Median/Typical Farmland Property – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$709,100	\$709,100	\$0	0%
Yearly Township Taxes	\$0.19	\$353	\$367	\$14	3.99%
Yearly County Taxes	\$0.67	\$1,270	\$1,315	\$44	3.50%
Yearly Education Taxes	\$0.14	\$271	\$271	\$0.00	0.00%
Yearly Blended Taxes	\$1.00	\$1,894	\$1,953	\$59	3.09%
Yearly Township Taxes per \$100K Assessment		\$50	\$52	\$2	3.99%
Yearly Blended Taxes per \$100K Assessment		\$267	\$275	\$8	3.09%



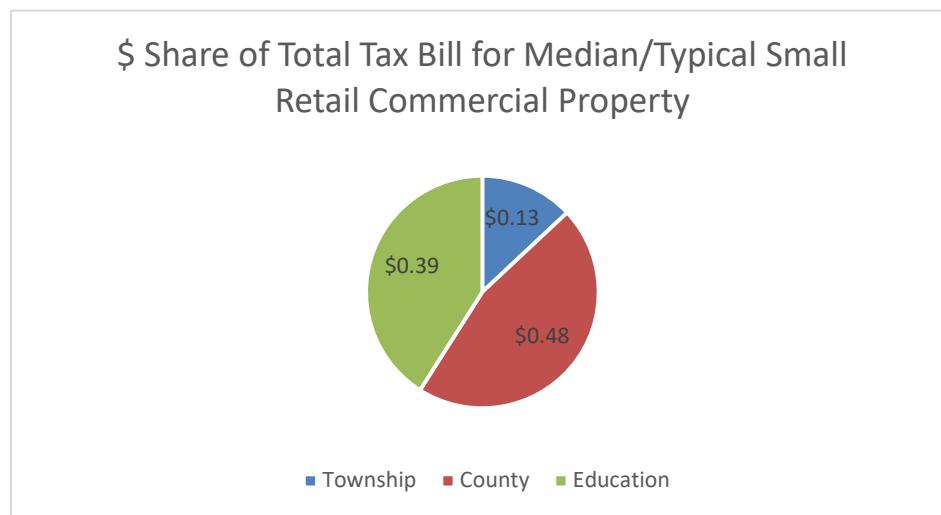
Median/Typical Small Retail Commercial Property

Table 9 illustrates the impact of the proposed 2026 budget on a median/typical small retail commercial property with an assessed value of \$615,600 (2025: 636,100).

- Township taxes increase by approximately 0.64%, or **\$12 annually (approximately \$1 per month)**.
- Blended taxes (Township, County, and Education) decrease by approximately 1.10%, or \$157 annually.

Table 9: Median/Typical Small Retail Commercial Property – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$636,100	\$615,600	-(<u>\$20,500</u>)	-(3.22%)
Yearly Township Taxes	\$0.13	\$1,888	\$1,900	\$12	0.64%
Yearly County Taxes	\$0.48	\$6,795	\$6,806	\$11	0.17%
Yearly Education Taxes	\$0.39	\$5,598	\$5,417	-(<u>\$180</u>)	-(3.22%)
Yearly Blended Taxes	\$1.00	\$14,281	\$14,124	-(<u>\$157</u>)	-(1.10%)
Yearly Township Taxes per \$100K Assessment		\$307	\$309	\$2	0.64%
Yearly Blended Taxes per \$100K Assessment		\$2,320	\$2,294	-(<u>\$26</u>)	-(1.10%)



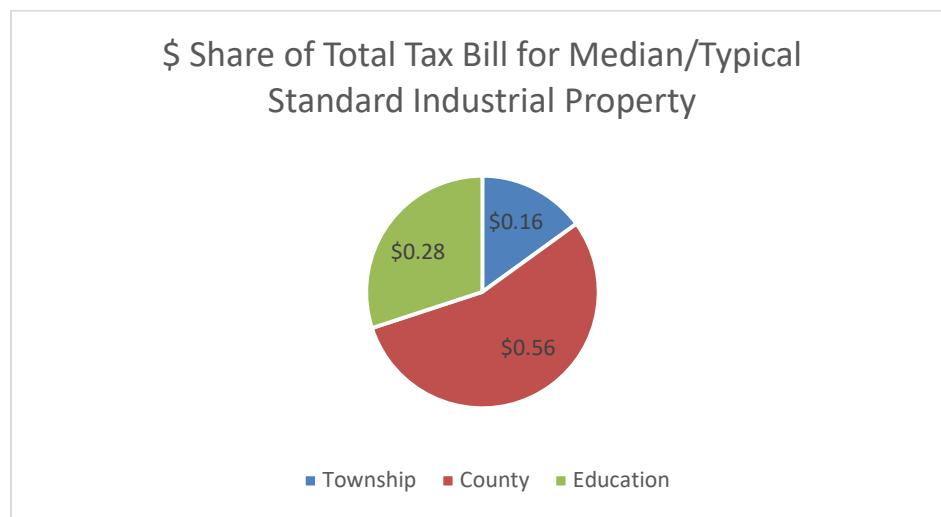
Median/Typical Standard Industrial Property

Table 10 illustrates the impact of the proposed 2026 budget on a median/typical standard industrial property with an assessed value of \$1,649,000, unchanged from 2025.

- Township taxes increase by approximately 3.99%, or **\$315 annually (approximately \$26 per month)**.
- Blended taxes (Township, County, and Education) increase by approximately 2.58%, or \$1,308 annually.

Table 10: Median/Typical Standard Industrial Property – Tax Impact

Description	Share of Total Tax Bill	2025	2026	\$ Change from 2025	% Change from 2025
Median Assessment		\$1,649,000	\$1,649,000	\$0	0%
Yearly Township Taxes	\$0.16	\$7,879	\$8,194	\$315	3.99%
Yearly County Taxes	\$0.56	\$28,355	\$29,348	\$993	3.50%
Yearly Education Taxes	\$0.28	\$14,511	\$14,511	\$0	0.00%
Yearly Blended Taxes	\$1.00	\$50,746	\$52,053	\$1,308	2.58%
Yearly Township Taxes per \$100K Assessment		\$478	\$497	\$19	3.99%
Yearly Blended Taxes per \$100K Assessment		\$3,077	\$3,157	\$79	2.58%



Applicable Legislation and Requirements

Municipal Act, 2001

Engagement Opportunities

The Township has incorporated a number of engagement opportunities as part of the 2026 budget process, including:

- Advisory Committee Budget Input
- Social Media Posts and/or Advertisements on:
 - Facebook.ca/TownshipofPuslinch
 - Twitter.com/TwpPuslinchON
 - Instagram.com/TownshipofPuslinch
- Township Website Banner and Budget Page at puslinch.ca/government/budget/
- Community Engagement Survey at EngagePuslinch.ca open from January 7, 2026 to January 30, 2026 at 12:00 p.m.
- Wellington Advertiser Advertisement
- Public Information Meeting - January 21, 2026 at 7:00 p.m.
- Media releases promoting the EngagePuslinch.ca survey and highlighting the final budget.
- Community Newsletter outlining final budget highlights, distributed with the final tax bill in August 2026.

Attachments

Schedule A – 2026 Proposed Operating Budget (Detailed)

Schedule B – 2026 Proposed Operating Budget (Summary)

Schedule C – 2020 - 2035 Capital Plan Summary

Schedule D – Capital Projects by Year (2020 – 2035)

Schedule E – Capital Funding Sources by Year

Schedule F - 2026 Proposed Capital Budget Compared to the 2025 and 2024 Approved Capital Budgets

Schedule G - 2026 Proposed Ten-Year Capital Plan Compared to the 2025 and 2024 Ten-Year Capital Plans

Respectfully submitted:	Contributors:	Reviewed by:
Mary Hasan, Director of Finance/Treasurer	Mike Fowler, Director of Public Works and Capital Projects Management Justine Brotherston, Director of Corporate Services/Municipal Clerk Sarah Huether, Director of Community Services and Human Resources Jamie MacNeil, Fire Chief Andrew Hartholt, Chief Building Official Michelle Cassar, Deputy Treasurer Laura Emery, Manager of Corporate Services/Deputy Clerk Jacob Normore, By-law Enforcement Supervisor Kari Pond, Procurement and Agreement Coordinator Daniel Hernandez, Taxation and Revenue Coordinator Connie Smith, Financial Assistant	Courtenay Hoytfox, Chief Administrative Officer

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Administration				
Expenditures				
Advertising	\$1,862	\$1,035	\$2,215	\$2,190
CIP Grants and other Economic Development Programs	\$0	\$0	\$0	\$5,000
Clothing, Safety Allowance	\$740	\$53	\$2,585	\$2,210
Communication (phone,fax,internet)	\$793	\$1,406	\$1,716	\$1,218
Contract Services	\$44,805	\$57,524	\$61,491	\$65,765
Events & Other	\$10,876	\$10,396	\$13,745	\$12,310
FT Wage Related Expenses	\$88,025	\$99,658	\$117,390	\$103,300
FT Wages	\$506,568	\$555,934	\$672,644	\$606,528
Group Benefits	\$59,081	\$77,138	\$85,445	\$67,011
Heritage Financial Incentive and Plaque Programs	\$2,313	\$0	\$10,600	\$12,900
Insurance	\$41,999	\$41,955	\$54,249	\$50,058
Membership & Subscription Fees	\$37,225	\$16,895	\$18,390	\$18,320
Mileage	\$657	\$339	\$500	\$500
Office Supplies & Equipment	\$1,124	\$877	\$1,300	\$1,100
OT Wages	\$4,227	\$0	\$500	\$500
Professional Development	\$15,866	\$13,108	\$24,781	\$31,311
Professional Fees - Engineering & Environmental	\$50,447	\$24,112	\$18,145	\$25,000
Professional Fees - Legal	\$170,404	\$138,665	\$68,500	\$60,000
Professional Fees - Water Monitoring Programs	\$5,472	\$1,641	\$4,751	\$4,010
PT Wages or other Remuneration	\$16,337	\$59,603	\$8,758	\$0
PT Wages or other Remuneration Related Expenses	\$1,472	\$9,864	\$1,681	\$0
Travel - Accomodations & Parking	\$2,095	\$2,189	\$2,100	\$2,100
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$181	\$494	\$400	\$400
WSIB	\$15,505	\$10,178	\$18,494	\$16,126
Expenditures Total	\$1,078,077	\$1,123,063	\$1,190,581	\$1,087,858
Revenues				
Admin - Agreement, Commissioner, FOI, Photocopy	-\$3,731	-\$6,902	-\$3,659	-\$2,500
Admin - Eng., Env., and Legal Recoveries	-\$13,213	\$4,488	-\$10,000	\$0
Admin - Nestle Agreement Recoveries	-\$500	\$0	-\$500	\$0
Admin - Other Recoveries	-\$3,000	-\$1,510	-\$500	-\$500

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Admin - Recoveries from Staff Events	-\$1,305	-\$265	-\$1,000	-\$1,400
Heritage Financial Incentive and Plaque Programs	\$0	\$0	-\$10,600	-\$10,600
Operating Carryforward	\$0	\$0	\$0	-\$5,000
Revenues Total	-\$21,748	-\$4,190	-\$26,259	-\$20,000
Administration Total	\$1,056,328	\$1,118,873	\$1,164,322	\$1,067,858

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Building				
Expenditures				
Advertising	\$1,083	\$414	\$910	\$910
Bank Service Charges	\$6,580	\$6,128	\$5,100	\$5,900
Clothing, Safety Allowance	\$706	\$680	\$980	\$980
Communication (phone,fax,internet)	\$3,629	\$3,735	\$4,437	\$3,278
Computer Software & Hardware	\$0	\$0	\$200	\$0
Contract Services	\$62,352	\$55,793	\$80,117	\$73,015
Emergency Management	\$604	\$642	\$603	\$641
FT Wage Related Expenses	\$74,619	\$78,390	\$85,241	\$79,983
FT Wages	\$406,039	\$413,520	\$463,564	\$439,496
Fuel	\$1,822	\$0	\$2,222	\$2,333
Group Benefits	\$48,570	\$70,629	\$68,870	\$52,386
Insurance	\$14,606	\$14,716	\$15,383	\$13,353
Membership & Subscription Fees	\$5,379	\$5,563	\$5,737	\$5,176
Mileage	\$806	\$1,362	\$750	\$970
Municipal Office Costs Recovered from Building	\$22,125	\$0	\$21,117	\$21,791
Office Supplies & Equipment	\$1,572	\$1,201	\$1,170	\$1,170
OT Wages	\$0	\$0	\$500	\$500
Postage	\$1,088	\$1,081	\$1,000	\$1,100
Professional Development	\$6,398	\$4,613	\$11,775	\$13,277
Professional Fees - Audit	\$5,446	\$7,922	\$8,385	\$9,885
Professional Fees - Engineering & Environmental	\$3,687	\$71	\$3,000	\$3,000
Professional Fees - Legal	\$21,120	\$11,586	\$46,000	\$21,000
Travel - Accomodations & Parking	\$2,374	\$2,915	\$2,000	\$2,200
Travel - Meals	\$465	\$818	\$150	\$350
Vehicle Maintenance	\$356	\$203	\$1,000	\$700
WSIB	\$12,730	\$8,456	\$13,727	\$13,053
Expenditures Total	\$704,157	\$690,438	\$843,940	\$766,447
Revenues				
Building - ALTER Septic System Permits	-\$8,951	-\$5,076	-\$5,640	-\$5,730
Building - Alternate Solution Application	\$0	-\$603	-\$603	-\$613
Building - Demolition Permits	-\$1,991	-\$558	-\$2,046	-\$1,512

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Building - Designated Structures Permit	-\$3,896	-\$1,002	-\$2,004	-\$1,018
Building - Farm Building Permits	-\$6,434	-\$43,393	-\$20,600	-\$20,600
Building - Inspection of works not ready	-\$181	-\$186	-\$372	-\$189
Building - Inst, Commercial & Industrial Permits	-\$44,562	-\$92,664	-\$206,000	-\$206,000
Building - NEW Septic System Permits	-\$26,317	-\$19,014	-\$34,638	-\$29,874
Building - Occupancy Permits	-\$5,249	-\$3,534	-\$5,871	-\$3,780
Building - Online Service Fee	-\$3,433	-\$3,419	-\$3,000	-\$3,100
Building - Other Recoveries	-\$11,851	\$0	-\$500	-\$500
Building - Reproduction of Drawing Fees Recovered	\$0	\$0	-\$50	\$0
Building - Residential Building Permits	-\$302,914	-\$336,654	-\$420,240	-\$420,240
Building - Revision to Approved Plans	-\$3,884	-\$4,136	-\$4,136	-\$4,202
Building - Sign Permits	-\$1,824	\$0	-\$1,252	-\$954
Building - Tent or Marquee	-\$1,220	-\$1,004	-\$1,506	-\$1,020
Building - Transfer of Permit	\$0	\$0	-\$186	-\$189
Reserve - Building Surplus	\$0	\$0	-\$135,296	-\$66,926
Revenues Total	-\$422,707	-\$511,243	-\$843,940	-\$766,447
Building Total	\$281,449	\$179,195	\$0	\$0

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
By-law				
Expenditures				
Advertising	\$60	\$799	\$1,000	\$1,000
Clothing, Safety Allowance	\$234	\$1,426	\$2,020	\$895
Communication (phone,fax,internet)	\$879	\$1,405	\$1,355	\$920
Contract Services	\$26,814	\$22,980	\$25,162	\$24,571
FT Wage Related Expenses	\$15,056	\$19,347	\$23,473	\$26,836
FT Wages	\$80,168	\$99,892	\$125,929	\$144,025
Fuel	\$1,613	\$0	\$1,497	\$1,572
Group Benefits	\$7,121	\$9,713	\$12,843	\$16,803
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Livestock Loss	\$0	\$500	\$353	\$353
Membership & Subscription Fees	\$534	\$304	\$507	\$418
Mileage	\$0	\$717	\$250	\$250
Office Supplies & Equipment	\$266	\$143	\$150	\$150
OT Wages	\$0	\$0	\$500	\$500
Professional Development	\$3,564	\$9,249	\$14,300	\$7,000
Professional Fees - Engineering & Environmental	\$52,665	\$2,021	\$15,000	\$5,178
Professional Fees - Legal	\$199,040	\$102,200	\$109,500	\$53,000
PT Wages or other Remuneration	\$0	\$0	\$400	\$9,484
PT Wages or other Remuneration Related Expenses	\$0	\$5	\$0	\$1,365
Public Education	\$0	\$256	\$500	\$300
Signage	\$628	\$440	\$1,000	\$500
Travel - Accomodations & Parking	\$0	\$690	\$250	\$250
Travel - Meals	\$5	\$43	\$50	\$50
Vehicle Maintenance	\$1,236	\$2,855	\$700	\$1,500
WSIB	\$2,605	\$1,768	\$3,907	\$4,836
Expenditures Total	\$404,376	\$289,105	\$353,178	\$315,110
Revenues				
By-law - Administrative Municipal Penalty System	\$0	-\$7,555	-\$30,000	-\$30,000
By-law - After Hours Response for Violation	\$0	\$0	-\$350	-\$356
By-law - Dog Tags and Kennel Licences	-\$15,032	-\$13,073	-\$14,468	-\$14,714
By-law - Eng. Env Fees Recovered	-\$76,978	\$0	-\$40,000	\$0

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
By-law - Filming Permit Fee	-\$1,174	\$0	-\$1,208	-\$614
By-law - Liquor License Letter	-\$364	\$0	-\$374	-\$190
By-law - Lottery Licences	-\$245	-\$60	-\$100	-\$100
By-law - Municipal Address Sign	-\$2,001	-\$1,202	-\$1,700	-\$1,728
By-law - Other Recoveries	-\$3,000	\$0	-\$1,465	-\$1,465
By-law - Property Standards Appeal Fee	\$0	\$0	-\$308	-\$313
By-law - Publicized Display Fee	\$0	\$0	-\$158	-\$160
By-law - Reinspection Fee	-\$231	-\$474	-\$79	-\$400
By-law - Septic Compliance Letter	-\$880	-\$360	-\$810	-\$784
By-law - Sign Permits	\$0	\$0	-\$1,511	-\$1,511
By-law - Site Alteration Agreement	-\$20,127	-\$151,380	-\$20,600	-\$60,000
By-law - Special Events Permit	-\$1,320	-\$669	-\$1,170	-\$1,092
By-law - Swimming Pool Enclosure Permit	-\$4,267	-\$2,322	-\$4,644	-\$2,620
Operating Carryforward	\$0	\$0	\$0	-\$58
Provincial Wildlife Damage Operating Compensation	\$0	-\$600	-\$353	-\$353
Revenues Total	-\$125,618	-\$177,696	-\$119,298	-\$116,458
By-law Total	\$278,758	\$111,409	\$233,880	\$198,652

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Corporate				
Expenditures				
Conservation Authorities Levy Payment	\$192,122	\$199,789	\$199,789	\$204,503
Taxes written off	\$39,085	\$31,396	\$32,000	\$34,100
Expenditures Total	\$231,207	\$231,185	\$231,789	\$238,603
Revenues				
Corporate - IH Municipal Retained Portion	-\$6,310	-\$6,310	-\$6,310	-\$6,310
Corporate - Interest - Tax Arrears	-\$297,750	-\$365,247	-\$210,373	-\$290,500
Corporate - Interest on Cash and Equivalents	-\$390,656	-\$204,046	-\$329,720	-\$360,500
Corporate - Other Revenues	-\$12,000	-\$14,000	-\$14,000	-\$14,000
Corporate - Penalties - Property Taxes	-\$56,223	-\$63,565	-\$55,603	-\$57,000
Corporate - PIL - Greater Toronto Transit Authorit	-\$13,744	-\$14,308	-\$13,744	-\$15,207
Corporate - PIL Canadian National Railway	-\$1,357	-\$1,359	-\$1,357	-\$1,359
Corporate - PIL City of Guelph	-\$37,684	-\$38,049	-\$37,684	-\$38,630
Corporate - PIL County of Wellington Landfill	-\$8,732	-\$8,816	-\$8,732	-\$8,951
Corporate - PIL Guelph Junction Railway	-\$715	-\$716	-\$715	-\$716
Corporate - PIL Hydro One	-\$11,945	-\$11,947	-\$11,945	-\$11,947
Corporate - PIL Ministry Properties	-\$29,218	-\$30,417	-\$29,066	-\$32,585
Corporate - PIL Transportation Ministry	-\$36,410	-\$37,905	-\$36,410	-\$41,035
Corporate - PIL University of Guelph	-\$1,123	\$0	-\$1,123	\$0
Corporate - Provincial OMPF Operating Grant	-\$433,800	-\$465,300	-\$465,300	-\$511,100
Corporate - Supplemental Taxation	-\$505,520	-\$86,621	-\$191,032	-\$158,865
Corporate Insurance Contingency	\$0	\$0	-\$10,000	-\$10,000
Corporate Legal Contingency	\$0	\$0	-\$26,750	\$0
Operating Carryforward	\$0	\$0	-\$81,014	-\$53,339
Revenues Total	-\$1,843,189	-\$1,348,606	-\$1,530,879	-\$1,612,044
Corporate Total	-\$1,611,982	-\$1,117,421	-\$1,299,090	-\$1,373,441

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Council				
Expenditures				
Group Benefits	\$22,062	\$33,009	\$31,564	\$32,354
Mileage	\$440	\$0	\$300	\$350
Office Supplies & Equipment	\$0	\$73	\$100	\$100
Professional Development	\$1,763	\$1,531	\$1,500	\$1,500
PT Wages or other Remuneration	\$114,539	\$116,838	\$130,604	\$132,824
PT Wages or other Remuneration Related Expenses	\$6,954	\$7,566	\$10,318	\$10,493
Travel - Accomodations & Parking	\$1,376	\$518	\$1,500	\$1,500
Travel - Air Fare	\$0	\$0	\$200	\$0
Travel - Meals	\$67	\$0	\$100	\$100
Expenditures Total	\$147,201	\$159,534	\$176,185	\$179,221
Council Total	\$147,201	\$159,534	\$176,185	\$179,221

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Elections				
Expenditures				
Advertising	\$0	\$0	\$0	\$6,500
Contract Services	\$1,883	\$1,883	\$1,883	\$38,689
Elections	\$0	\$0	\$13,750	\$13,750
Office Supplies & Equipment	\$0	\$0	\$0	\$2,500
Postage	\$0	\$0	\$0	\$12,838
Professional Development	\$0	\$0	\$0	\$750
Expenditures Total	\$1,883	\$1,883	\$15,633	\$75,027
Revenues				
Elections	\$0	\$0	\$0	-\$55,000
Revenues Total	\$0	\$0	\$0	-\$55,000
Elections Total	\$1,883	\$1,883	\$15,633	\$20,027

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Finance				
Expenditures				
Advertising	\$27,887	\$33,826	\$20,145	\$22,098
Bank Service Charges	\$15,351	\$14,299	\$11,500	\$13,800
Communication (phone,fax,internet)	\$6,612	\$6,058	\$5,846	\$6,106
Community Grants	\$14,870	\$21,870	\$21,870	\$19,013
Computer Software & Hardware	\$0	\$0	\$880	\$0
Contract Services	\$75,573	\$37,166	\$37,533	\$29,996
Emergency Management	\$1,409	\$1,498	\$1,407	\$1,495
Environmental Service - Garbage Bags	\$15,000	\$18,500	\$9,900	\$13,600
False Alarm Fees from County	\$0	-\$480	\$0	\$0
FT Wage Related Expenses	\$61,036	\$52,378	\$66,382	\$77,230
FT Wages	\$330,572	\$276,579	\$361,722	\$422,166
Group Benefits	\$42,094	\$35,540	\$37,467	\$48,139
Membership & Subscription Fees	\$2,056	\$2,007	\$2,054	\$3,203
Mileage	\$15	\$132	\$50	\$100
Office Supplies & Equipment	\$4,407	\$3,771	\$4,230	\$4,230
OT Wages	\$2,233	\$0	\$500	\$500
Other Write-offs	\$3,925	\$0	\$0	\$0
Postage	\$13,824	\$16,153	\$14,200	\$16,000
Professional Development	\$1,736	\$560	\$4,009	\$9,009
Professional Fees - Audit	\$12,708	\$18,485	\$19,565	\$23,065
PT Wages or other Remuneration	\$60,847	\$50,736	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$9,041	\$5,727	\$0	\$0
Travel - Accomodations & Parking	\$8	\$14	\$200	\$200
Travel - Meals	\$11	\$0	\$50	\$50
WSIB	\$12,054	\$2,286	\$10,280	\$12,273
Expenditures Total	\$713,268	\$597,104	\$629,790	\$722,273
Revenues				
Finance - Advertising, Legal, & Realtax fees rec.	-\$23,915	-\$29,260	-\$20,000	-\$24,600
Finance - Garbage Bags	-\$16,913	-\$18,471	-\$9,900	-\$14,400
Finance - NSF Fees	-\$1,230	-\$540	-\$990	-\$966
Finance - Online Service Fee	-\$3,334	-\$3,897	-\$2,500	-\$3,100

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Finance - Other Recoveries	-\$3,180	-\$59,883	-\$1,000	-\$1,000
Finance - Tax Arrears Mailed Notice	\$0	\$0	\$0	-\$10,000
Finance - Tax Certificates Fee	-\$10,758	-\$10,336	-\$9,656	-\$10,212
Revenues Total	-\$59,330	-\$122,387	-\$44,046	-\$64,278
Finance Total	\$653,938	\$474,716	\$585,744	\$657,995

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Fire and Rescue				
Expenditures				
Advertising	\$0	\$3,039	\$500	\$500
Cleaning - Personal Protective Equipment	\$0	\$4,280	\$5,000	\$5,000
Clothing, Safety Allowance	\$28,407	\$19,846	\$16,252	\$16,252
Communication (phone,fax,internet)	\$8,643	\$5,036	\$6,358	\$5,032
Contract Services	\$138,992	\$146,130	\$151,705	\$172,709
Equipment Maintenance & Supplies	\$22,840	\$26,671	\$22,000	\$22,000
FT Wage Related Expenses	\$19,045	\$32,613	\$21,963	\$40,137
FT Wages	\$86,382	\$159,314	\$123,341	\$222,898
Fuel	\$24,724	\$66	\$21,333	\$22,400
Group Benefits	\$26,386	\$35,662	\$32,967	\$45,974
Insurance	\$59,432	\$61,758	\$62,662	\$66,763
Membership & Subscription Fees	\$1,080	\$1,155	\$2,106	\$1,431
Mileage	\$537	\$2,773	\$1,000	\$1,000
Office Supplies & Equipment	\$1,420	\$471	\$1,000	\$850
Oxygen & Medical Supplies	\$4,965	\$4,719	\$4,200	\$4,200
Permits	\$565	\$580	\$565	\$580
Professional Development	\$19,142	\$20,319	\$23,530	\$19,355
PT Wages or other Remuneration	\$479,757	\$362,079	\$416,016	\$388,824
PT Wages or other Remuneration Related Expenses	\$101,786	\$74,824	\$37,223	\$17,098
Public Education	\$2,380	\$2,486	\$3,000	\$2,700
Travel - Accomodations & Parking	\$849	\$159	\$600	\$600
Travel - Meals	\$666	\$851	\$550	\$675
Vehicle Maintenance	\$40,828	\$63,112	\$48,000	\$80,000
Vehicle Plates	\$265	\$265	\$265	\$265
WSIB	\$17,835	\$9,457	\$16,470	\$23,992
Expenditures Total	\$1,086,924	\$1,037,667	\$1,018,606	\$1,161,235
Revenues				
Fire - Burning Permit Violations	-\$1,120	\$0	-\$560	-\$571
Fire - Extinguisher Training	-\$510	\$0	-\$254	-\$184
Fire - Fire Alarm False Alarm Calls	-\$1,680	-\$1,141	\$0	-\$1,141
Fire - Fire Safety Plan Review	\$0	\$0	-\$144	-\$146

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Fire - Fireworks Permits	\$0	-\$119	-\$119	-\$121
Fire - Information/Fire Reports	-\$440	-\$528	-\$565	-\$570
Fire - Key Boxes	\$0	\$0	-\$178	-\$181
Fire - Motor Vehicle Emergency Responses	-\$101,880	-\$53,828	-\$96,162	-\$107,825
Fire - Open Burning Permit and Inspection	-\$18,025	-\$17,237	-\$15,792	-\$17,255
Fire - Protection Fees Recovered	-\$5,980	-\$2,010	-\$9,437	-\$3,200
Fire - Water Tank Locks	\$0	\$0	-\$22	-\$22
Revenues Total	-\$129,634	-\$74,862	-\$123,232	-\$131,216
Fire and Rescue Total	\$957,290	\$962,804	\$895,375	\$1,030,019

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Heritage Advisory Committee				
Expenditures				
Membership & Subscription Fees	\$202	\$102	\$202	\$202
Mileage	\$201	\$707	\$300	\$350
Office Supplies & Equipment	\$0	\$21	\$100	\$50
Professional Development	\$275	\$572	\$1,000	\$1,000
PT Wages or other Remuneration	\$11,137	\$9,225	\$11,092	\$11,823
PT Wages or other Remuneration Related Expenses	\$862	\$737	\$1,370	\$1,496
Travel - Accomodations & Parking	\$675	\$1,040	\$500	\$700
Travel - Meals	\$20	\$54	\$50	\$50
WSIB	\$240	\$86	\$221	\$246
Expenditures Total	\$13,612	\$12,544	\$14,835	\$15,916
Revenues				
Federal Young Canada Works Operating Grant	-\$6,200	-\$4,500	-\$6,200	-\$6,000
Heritage Advisory Committee - Doors of Puslinch Posters	-\$18	\$0	-\$2,400	-\$102
Revenues Total	-\$6,218	-\$4,500	-\$8,600	-\$6,102
Heritage Advisory Committee Total	\$7,394	\$8,044	\$6,235	\$9,815

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Library				
Expenditures				
Library Rent for Historical society	\$5,633	\$5,633	\$5,700	\$5,700
Water Protection	\$3,465	\$8,280	\$2,700	\$3,200
Expenditures Total	\$9,098	\$13,913	\$8,400	\$8,900
Revenues				
Library - Costs Recovered from County	-\$61,493	\$0	-\$4,000	-\$4,500
Revenues Total	-\$61,493	\$0	-\$4,000	-\$4,500
Library Total	-\$52,395	\$13,913	\$4,400	\$4,400

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Municipal Office				
Expenditures				
Cleaning, Maintenance & Supplies - Interior	\$26,967	\$22,467	\$24,800	\$12,685
Contract Services	\$3,897	\$3,830	\$3,916	\$16,452
Heat	\$14,643	\$17,060	\$13,825	\$14,500
Hydro	\$18,078	\$20,437	\$17,900	\$18,400
Kitchen Supplies & Equipment	\$3,297	\$3,233	\$4,400	\$4,000
Outdoor Maintenance	\$483	\$686	\$500	\$300
Waste Removal	\$5,057	\$6,280	\$3,650	\$4,900
Water Protection	\$1,328	\$1,447	\$1,400	\$1,400
Expenditures Total	\$73,749	\$75,439	\$70,391	\$72,637
Revenues				
Municipal Office - Costs Recovered from Building	-\$22,125	\$0	-\$21,117	-\$21,791
Revenues Total	-\$22,125	\$0	-\$21,117	-\$21,791
Municipal Office Total	\$51,624	\$75,439	\$49,273	\$50,846

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Optimist Recreation Centre				
Expenditures				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$13,191	\$7,692	\$9,000	\$7,940
Clothing, Safety Allowance	\$212	\$507	\$600	\$600
Communication (phone,fax,internet)	\$4,170	\$3,645	\$3,514	\$3,252
Contract Services	\$77	\$160	\$563	\$1,706
Equipment Maintenance & Supplies	\$13,494	\$4,056	\$10,600	\$10,600
FT Wage Related Expenses	\$10,757	\$12,281	\$17,499	\$27,084
FT Wages	\$57,016	\$63,241	\$90,316	\$144,250
Group Benefits	\$10,097	\$8,448	\$14,683	\$16,151
Heat	\$5,608	\$5,833	\$5,750	\$5,750
Hydro	\$33,311	\$23,183	\$31,000	\$31,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$83	\$43	\$100	\$50
OT Wages	\$1,493	\$2,040	\$4,000	\$2,300
Outdoor Maintenance	\$4,387	\$141	\$8,000	\$5,900
Professional Development	\$243	\$0	\$0	\$500
PT Wages or other Remuneration	\$46,218	\$45,244	\$30,400	\$31,004
PT Wages or other Remuneration Related Expenses	\$5,178	\$6,469	\$5,836	\$5,947
Travel - Meals	\$0	\$0	\$50	\$50
Waste Removal	\$4,028	\$4,964	\$2,900	\$3,800
Water Protection	\$945	\$720	\$1,000	\$1,000
WSIB	\$3,441	\$1,486	\$3,854	\$5,467
Expenditures Total	\$225,835	\$202,501	\$253,246	\$318,754
Revenues				
ORC - Arena Summer Rentals	-\$6,462	-\$8,260	-\$7,633	-\$8,400
ORC - Gymnasium Rentals	-\$31,484	-\$35,594	-\$26,548	-\$33,084
ORC - Ice Rental - Non-Prime	-\$99	-\$468	-\$234	-\$476
ORC - Ice Rental - Prime	-\$35,991	-\$33,900	-\$38,867	-\$38,867
ORC - Other Recoveries	-\$478	-\$155	-\$437	-\$550
ORC - Rink Board and Ball Diamond Advertising	-\$1,235	-\$1,272	-\$1,272	-\$1,293

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Revenues Total	-\$75,749	-\$79,649	-\$74,991	-\$82,670
Optimist Recreation Centre Total	\$150,086	\$122,853	\$178,255	\$236,084
Parks				
Expenditures				
Advertising	\$1,412	\$1,414	\$1,000	\$1,000
Clothing, Safety Allowance	\$0	\$0	\$0	\$1,200
Contract Services	\$3,708	\$1,656	\$1,724	\$17,224
Equipment Maintenance & Supplies	\$2,522	\$3,540	\$2,800	\$2,800
FT Wage Related Expenses	\$17,547	\$30,424	\$29,012	\$39,159
FT Wages	\$93,613	\$164,777	\$153,448	\$209,770
Fuel	\$2,753	\$0	\$6,485	\$6,808
Group Benefits	\$14,704	\$25,211	\$18,946	\$27,250
Hydro	\$4,549	\$4,268	\$3,300	\$4,000
Insurance	\$11,886	\$12,528	\$12,532	\$13,353
OT Wages	\$222	\$0	\$1,000	\$1,000
Outdoor Maintenance	\$23,979	\$8,391	\$16,000	\$13,000
Professional Development	\$2,091	\$0	\$1,500	\$1,000
PT Wages or other Remuneration	\$42,945	\$5,601	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$8,025	\$1,051	\$0	\$0
Vehicle Maintenance	\$122	\$320	\$350	\$350
WSIB	\$4,476	\$2,940	\$4,772	\$6,554
Expenditures Total	\$234,554	\$262,119	\$252,871	\$344,468
Revenues				
Parks - Ball Diamond Rentals	-\$12,628	-\$14,988	-\$13,007	-\$15,243
Parks - Horse Paddock Rental	-\$59	\$0	-\$61	-\$92
Parks - Other Recoveries	-\$186	\$0	\$0	\$0
Parks - Picnic Shelter	-\$1,069	-\$940	-\$1,084	-\$1,010
Parks - Soccer Field Rentals	-\$6,102	-\$5,513	-\$6,207	-\$5,910
Parks - Tennis Court Rentals	-\$2,734	-\$1,440	-\$2,003	-\$2,037
Revenues Total	-\$22,777	-\$22,881	-\$22,361	-\$24,292
Parks Total	\$211,777	\$239,238	\$230,510	\$320,176

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning				
Expenditures				
Advertising	\$5,113	\$3,527	\$5,378	\$4,878
CIP Grants and other Economic Development Programs	\$13,936	\$14,275	\$19,854	\$19,854
Communication (phone,fax,internet)	\$36	\$188	\$100	\$150
Contract Services	\$119,038	\$82,501	\$121,158	\$129,558
FT Wage Related Expenses	\$21,490	\$22,266	\$22,735	\$11,664
FT Wages	\$114,782	\$113,279	\$123,016	\$62,627
Group Benefits	\$6,795	\$10,181	\$8,448	\$9,280
Membership & Subscription Fees	\$1,512	\$1,228	\$1,604	\$777
Mileage	\$18	\$0	\$50	\$50
Office Supplies & Equipment	\$64	\$77	\$200	\$100
OT Wages	\$1,378	\$2,365	\$500	\$500
Professional Development	\$809	\$0	\$2,250	\$6,725
Professional Fees - Engineering & Environmental	\$304,253	\$72,092	\$138,600	\$112,300
Professional Fees - Legal	\$108,209	\$19,815	\$89,250	\$64,700
Professional Fees - Water Monitoring Programs	\$4,562	\$651	\$3,700	\$3,700
Travel - Accomodations & Parking	\$15	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
WSIB	\$3,737	\$2,136	\$3,817	\$1,973
Expenditures Total	\$705,748	\$344,581	\$540,910	\$429,086
Revenues				
County BR+E Grant	-\$25,000	-\$25,000	\$0	-\$35,000
Operating Carryforward	\$0	\$0	\$0	-\$25,200
Planning - Additional Public Information Meeting	\$0	-\$2,000	\$0	-\$3,254
Planning - Agreements	-\$584	-\$1,978	-\$2,561	-\$2,604
Planning - Compliance Letter	-\$2,760	-\$3,039	-\$4,116	-\$3,349
Planning - Consent Review and Clearance	-\$2,791	-\$3,290	-\$3,255	-\$3,300
Planning - Eng. Env. & Legal Fees Recovered	-\$418,888	-\$24,102	-\$100,000	\$0
Planning - Lifting of Holding Designation (Zoning)	\$0	-\$1,516	-\$1,516	-\$1,542
Planning - Minor Variance Application	-\$17,042	-\$35,868	-\$22,108	-\$26,050
Planning - Ownership List Confirmation	-\$1,185	-\$1,532	-\$1,215	-\$1,230
Planning - Pre-Consultation Fee	-\$14,728	-\$53,600	-\$5,900	-\$6,585

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning - Site Plan Control	-\$7,730	-\$127,506	-\$80,962	-\$82,341
Planning - Telecommun. Tower	\$0	-\$5,135	-\$1,079	-\$4,125
Planning - Third and Subsequent Submission	\$0	\$0	-\$600	-\$600
Planning - Zoning ByLaw Amendment	-\$10,308	-\$109,891	-\$52,875	-\$89,625
Revenues Total	-\$501,015	-\$394,457	-\$276,187	-\$284,805
Planning Total	\$204,733	-\$49,876	\$264,722	\$144,281

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Planning and Development Advisory Committee				
Expenditures				
Mileage	\$0	\$365	\$50	\$150
Office Supplies & Equipment	\$40	\$44	\$100	\$100
Professional Development	\$285	\$1,119	\$1,000	\$1,200
PT Wages or other Remuneration	\$4,677	\$2,417	\$5,274	\$5,364
PT Wages or other Remuneration Related Expenses	\$243	\$71	\$0	\$0
Travel - Accomodations & Parking	\$0	\$14	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
Expenditures Total	\$5,245	\$4,030	\$6,674	\$7,064
Planning and Development Advisory Committee Total	\$5,245	\$4,030	\$6,674	\$7,064

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Public Works				
Expenditures				
Advertising	\$18	\$21	\$1,000	\$1,000
Calcium	\$67,987	\$77,641	\$76,000	\$76,000
Clothing, Safety Allowance	\$2,965	\$2,798	\$3,200	\$2,000
Communication (phone,fax,internet)	\$2,406	\$2,464	\$2,671	\$612
Contract Services	\$51,279	\$30,957	\$38,147	\$38,658
Equipment Maintenance & Supplies	\$692	\$0	\$1,000	\$700
FT Wage Related Expenses	\$94,581	\$88,901	\$106,430	\$107,518
FT Wages	\$501,656	\$445,302	\$567,062	\$587,433
Fuel	\$112,964	\$166,666	\$103,704	\$108,889
Group Benefits	\$63,228	\$59,501	\$69,768	\$66,412
Hydro	\$716	\$1,163	\$700	\$825
Insurance	\$83,204	\$86,461	\$87,727	\$93,469
Maintenance Gravel	\$91,138	\$41,444	\$75,000	\$75,000
Membership & Subscription Fees	\$729	\$239	\$729	\$739
Mileage	\$320	\$0	\$100	\$100
Municipal Street Naming	\$0	\$0	\$1,000	\$1,000
Office Supplies & Equipment	\$827	\$91	\$150	\$150
OT Wages	\$47,454	\$58,079	\$27,795	\$46,660
Pavement Markings	\$0	\$30,752	\$35,500	\$35,500
Permits	\$51	\$51	\$100	\$100
Professional Development	\$2,101	\$2,670	\$6,200	\$2,500
Professional Fees - Engineering & Environmental	\$851	\$0	\$1,000	\$1,000
PT Wages or other Remuneration	\$43,439	\$38,637	\$18,564	\$19,823
PT Wages or other Remuneration Related Expenses	\$6,902	\$5,761	\$3,563	\$3,802
Railway Maintenance & Upgrades	\$0	\$0	\$5,000	\$5,000
Road Maintenance Supplies	\$37,458	\$8,477	\$35,400	\$35,400
Shop Overhead	\$6,478	\$14,633	\$8,700	\$8,700
Sidewalk Repairs	\$0	\$793	\$5,000	\$5,000
Signage	\$11,775	\$14,788	\$14,500	\$14,500
Street Lights: Repairs and Hydro Expenses	\$17,637	\$20,169	\$14,850	\$17,000
Travel - Meals	\$75	\$0	\$350	\$350

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Tree Maintenance Program	\$12,325	\$19,436	\$32,000	\$22,000
Vehicle Maintenance	\$54,404	\$87,764	\$42,000	\$42,000
Vehicle Plates	\$7,271	\$7,536	\$6,595	\$7,271
Waste Removal	\$1,913	\$3,105	\$500	\$2,500
Winter Maintenance	\$296,842	\$279,886	\$250,000	\$281,200
WSIB	\$18,394	\$6,240	\$17,994	\$17,999
Expenditures Total	\$1,640,080	\$1,602,426	\$1,660,000	\$1,728,811
Revenues				
Asset Management	\$0	\$0	-\$10,000	-\$10,000
Public Works - Entrance Permit	-\$4,692	-\$2,746	-\$3,292	-\$3,139
Public Works - Municipal Street Naming	\$0	\$0	-\$1,000	-\$1,000
Public Works - Other Recoveries	-\$105,340	\$1	-\$28,516	-\$23,000
Public Works - Oversize/Haul Route Permits	-\$928	-\$1,428	-\$476	-\$1,210
Public Works - Third Party Cost Recovery	-\$100	\$0	-\$100	-\$100
Revenues Total	-\$111,060	-\$4,173	-\$43,384	-\$38,449
Public Works Total	\$1,529,020	\$1,598,253	\$1,616,616	\$1,690,362

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Puslinch Community Centre				
Expenditures				
Advertising	\$0	\$0	\$1,000	\$1,000
Cleaning, Maintenance & Supplies - Interior	\$4,513	\$4,738	\$6,500	\$3,880
Clothing, Safety Allowance	\$266	\$379	\$520	\$780
Communication (phone,fax,internet)	\$3,943	\$2,990	\$2,940	\$3,000
Contract Services	\$4,648	\$4,258	\$5,347	\$7,058
FT Wage Related Expenses	\$22,394	\$9,798	\$18,100	\$26,898
FT Wages	\$120,817	\$49,475	\$95,411	\$143,226
Fuel	\$827	\$0	\$0	\$868
Group Benefits	\$13,253	\$8,352	\$10,271	\$16,174
Heat	\$6,683	\$6,456	\$5,200	\$6,300
Hydro	\$13,002	\$14,955	\$11,600	\$13,000
Insurance	\$11,886	\$12,352	\$12,532	\$13,353
Kitchen Supplies & Equipment	\$1,492	\$1,446	\$1,500	\$1,500
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$10	\$26	\$100	\$50
OT Wages	\$2,897	\$1,402	\$500	\$2,450
Outdoor Maintenance	\$2,246	\$130	\$4,000	\$3,000
Professional Development	\$486	\$0	\$0	\$500
PT Wages or other Remuneration	\$2,673	\$3,383	\$0	\$0
PT Wages or other Remuneration Related Expenses	\$362	\$566	\$0	\$0
Travel - Meals	\$6	\$0	\$50	\$50
Waste Removal	\$16,111	\$19,851	\$12,600	\$15,400
Water Protection	\$4,316	\$4,483	\$3,700	\$4,200
WSIB	\$4,065	\$180	\$2,964	\$4,458
Expenditures Total	\$236,896	\$145,220	\$194,885	\$267,195
Revenues				
PCC - Hall - Commercial Rentals	\$0	\$0	-\$1,016	-\$1,016
PCC - Hall - Non-Prime	-\$20,682	-\$15,733	-\$21,047	-\$21,047
PCC - Hall - Prime	-\$19,859	-\$18,823	-\$34,739	-\$34,739
PCC - Kitchen Facility Rental - Non-Prime	-\$3,886	-\$2,147	-\$3,809	-\$3,809
PCC - Licensed Events Using Patio	-\$317	-\$219	-\$346	-\$346

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
PCC - Meeting Room	-\$9,009	-\$6,850	-\$11,378	-\$11,378
PCC - Other Recoveries	-\$1,643	-\$146	-\$5,000	-\$5,000
Provincial Small Water Works Operating Grant	-\$5,171	\$0	-\$5,167	-\$5,803
Revenues Total	-\$60,568	-\$43,919	-\$82,502	-\$83,138
Puslinch Community Centre Total	\$176,329	\$101,301	\$112,383	\$184,057

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Recreation and Community Wellness Advisory Committee				
Expenditures				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$18	\$132	\$100	\$100
Professional Development	\$0	\$0	\$500	\$500
PT Wages or other Remuneration	\$1,063	\$2,088	\$3,955	\$4,023
PT Wages or other Remuneration Related Expenses	\$47	\$43	\$0	\$0
Travel - Accomodations & Parking	\$0	\$0	\$200	\$200
Travel - Meals	\$0	\$0	\$50	\$50
Expenditures Total	\$1,128	\$2,263	\$4,855	\$4,923
Recreation and Community Wellness Advisory Committee Total	\$1,128	\$2,263	\$4,855	\$4,923

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Source Water Protection				
Expenditures				
Contract Services	\$9,870	\$7,255	\$10,152	\$11,500
Expenditures Total	\$9,870	\$7,255	\$10,152	\$11,500
Revenues				
Source Water Protection - Other Recoveries	-\$20,005	-\$20,620	-\$20,520	-\$21,500
Revenues Total	-\$20,005	-\$20,620	-\$20,520	-\$21,500
Source Water Protection Total	-\$10,135	-\$13,365	-\$10,368	-\$10,000

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Youth Advisory Committee				
Expenditures				
Mileage	\$0	\$0	\$50	\$50
Office Supplies & Equipment	\$274	\$9	\$250	\$200
Professional Development	\$408	\$421	\$428	\$428
Expenditures Total	\$683	\$430	\$728	\$678
Youth Advisory Committee Total	\$683	\$430	\$728	\$678
Grand Total	\$4,040,353	\$3,993,516	\$4,236,333	\$4,423,016

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Expenditures				
Administration				
Building	\$1,078,077	\$1,123,063	\$1,190,581	\$1,087,858
By-law	\$704,157	\$690,438	\$843,940	\$766,447
Corporate	\$404,376	\$289,105	\$353,178	\$315,110
Council	\$231,207	\$231,185	\$231,789	\$238,603
Elections	\$147,201	\$159,534	\$176,185	\$179,221
Finance	\$1,883	\$1,883	\$15,633	\$75,027
Fire and Rescue	\$713,268	\$597,104	\$629,790	\$722,273
Heritage Advisory Committee	\$1,086,924	\$1,037,667	\$1,018,606	\$1,161,235
Library	\$13,612	\$12,544	\$14,835	\$15,916
Municipal Office	\$9,098	\$13,913	\$8,400	\$8,900
Optimist Recreation Centre	\$73,749	\$75,439	\$70,391	\$72,637
Parks	\$225,835	\$202,501	\$253,246	\$318,754
Planning	\$234,554	\$262,119	\$252,871	\$344,468
Planning and Development Advisory Committee	\$705,748	\$344,581	\$540,910	\$429,086
Public Works	\$5,245	\$4,030	\$6,674	\$7,064
Puslinch Community Centre	\$1,640,080	\$1,602,426	\$1,660,000	\$1,728,811
Recreation and Community Wellness Advisory Committee	\$236,896	\$145,220	\$194,885	\$267,195
Source Water Protection	\$1,128	\$2,263	\$4,855	\$4,923
Youth Advisory Committee	\$9,870	\$7,255	\$10,152	\$11,500
Expenditures Total	\$7,523,591	\$6,802,698	\$7,477,649	\$7,755,706
Revenues				
Administration				
Building	-\$21,748	-\$4,190	-\$26,259	-\$20,000
By-law	-\$422,707	-\$511,243	-\$843,940	-\$766,447
Corporate	-\$125,618	-\$177,696	-\$119,298	-\$116,458
Elections	-\$1,843,189	-\$1,348,606	-\$1,530,879	-\$1,612,044
Finance	\$0	\$0	\$0	-\$55,000
Fire and Rescue	-\$59,330	-\$122,387	-\$44,046	-\$64,278
Heritage Advisory Committee	-\$129,634	-\$74,862	-\$123,232	-\$131,216
Library	-\$6,218	-\$4,500	-\$8,600	-\$6,102
Municipal Office	-\$61,493	\$0	-\$4,000	-\$4,500
	-\$22,125	\$0	-\$21,117	-\$21,791

Row Labels	2024 Actuals	2025 Year to Date	2025 Budget	2026 Budget
Optimist Recreation Centre	-\$75,749	-\$79,649	-\$74,991	-\$82,670
Parks	-\$22,777	-\$22,881	-\$22,361	-\$24,292
Planning	-\$501,015	-\$394,457	-\$276,187	-\$284,805
Public Works	-\$111,060	-\$4,173	-\$43,384	-\$38,449
Puslinch Community Centre	-\$60,568	-\$43,919	-\$82,502	-\$83,138
Source Water Protection	-\$20,005	-\$20,620	-\$20,520	-\$21,500
Revenues Total	-\$3,483,238	-\$2,809,183	-\$3,241,316	-\$3,332,690
Grand Total	\$4,040,353	\$3,993,516	\$4,236,333	\$4,423,016

Capital Carry-forward				Classification	Funding Type			Grand Total
Year Identified	Department	CapitalProject	Discretionary_Reserves		Grant	Restricted_Reserves		
2020	Finance	Asset Management Software Implementation	Information Technology	\$59,977				\$59,977
	Public Works	Kerr Crescent - Stormwater Management Facility	Asset Management	\$600,000				\$600,000
2020 Total							\$659,977	\$659,977
2022	Corporate	401 and Highway 6 Project Review of Hotspots	Study/Plan	\$13,537				\$13,537
		County Road Diet through Aberfoyle Peer Review	Study/Plan	\$20,000				\$20,000
	Municipal Office	Accessible Washroom Upgrades	Asset Management	\$100,000				\$100,000
		Window and Door Replacement Program	Asset Management	\$100,000				\$100,000
2022 Total							\$233,537	\$233,537
2023	Finance	Community Improvement Plan Amendment and Financial Incentives	Study/Plan	\$25,000				\$25,000
		Parkland Dedication By-law Amendment	Study/Plan	\$19,322				\$19,322
2023 Total							\$44,322	\$44,322
2024	Puslinch Community Centre	Window and Door Replacement Program	Asset Management		\$140,000			\$140,000
							\$140,000	\$140,000
2024 Total								
2025	Corporate	Revitalizing the Downtowns in Aberfoyle and Morriston	Study/Plan	\$24,750				\$24,750
	Finance	Technical Guidelines for the Energy Conservation and Demand Management Plan	Study/Plan	\$4,528				\$5,000
	Fire and Rescue	Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	Asset Management	\$33,270				\$33,270
		Pump 31 Truck	Asset Management	\$666,446	\$20,000			\$888,342
	Municipal Office	Municipal Administration and Operations Facility	Asset Management	\$600,000				\$600,000
	Optimist Recreation Centre	Outdoor Rink Curtain Panels (2)	Asset Management					\$30,000
	Parks	Recreation and Parks Master Plan	Study/Plan	\$12,000				\$30,000
	Planning	Development Standards Guidelines	Study/Plan	\$1,610				\$14,493
	Public Works	CLI-ECA Application for Municipal Stormwater Management Systems	Study/Plan	\$38,193				\$38,193
		Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
		Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	2025 Total							\$1,386,047 \$44,750
Grand Total							\$2,323,883 \$44,750	\$404,861 \$2,773,494

2026 Capital Plan Summary		Classification	Funding Type				Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
By-law	Video Surveillance Cameras for No-Truck Route Enforcement	Information Technology	\$23,093				\$23,093
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000
	Asset Management	Reserve Contribution			\$1,051,509		\$1,051,509
	Computer Equipment	Information Technology	\$9,886				\$9,886
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution		\$20,000			\$20,000
	Revitalizing the Downtowns in Aberfoyle and Morriston	Study/Plan	\$24,750				\$24,750
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$36,224			\$3,776	\$40,000
	Time Management System Implementation	Information Technology	\$10,191				\$10,191
Fire and Rescue	Fire Master Plan	Study/Plan	\$12,000				\$18,000
	Structural Firefighter Gear	Asset Management	\$14,180	\$16,000			\$30,180
	On Scene Decontamination Kits	New Asset					\$5,100
	Upgrade Fire Hose and Nozzles to 45mm from 38mm	Asset Management	\$47,471				\$47,471
	Structural Firefighter Gear - Auxiliary Firefighter Reserve Program	New Asset					\$5,000
Parks	Recreation and Parks Master Plan	Study/Plan	\$12,000				\$18,000
Public Works	Concession 1 - Sideroad 10 South to County Road 35	Asset Management	\$452,736				\$71,264
	Concession 1 - Transition to Sideroad 10 South	Asset Management	\$165,024				\$25,976
	Concession 2 - Sideroad 10 South to County Road 35	Asset Management	\$351,738	\$335,142			\$108,120
	Daymond Drive - Stormwater Management Facility	Asset Management	\$200,000				\$200,000
	Grader - 502	Asset Management	\$70,000				\$70,000
	Gravel Roads Improvement	Reserve Contribution		\$394,050			\$394,050
	Nicholas Beaver Road - Winer Road to Brock Road South	Asset Management					\$369,000
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000			\$7,000
	Transportation Master Plan	Study/Plan	\$44,000				\$66,000
	Hard-Surfacing Gravel Roads - Carter, Farnham, and Cooks Mill - Council Resolution No. 2024-219	Asset Management	\$1,125,388				\$177,145
	Roadside Mower Tractor and Flail	New Asset					\$150,000
	Stormwater Perpetual Maintenance By-law	Study/Plan	\$20,000				\$20,000
Puslinch Community Centre	Bar Counter, Bar Door, Cosmetic Upgrades	Asset Management	\$30,000				\$70,000
Grand Total			\$2,556,677	\$453,363	\$1,512,559		\$1,094,381
							\$5,616,980

2027 Capital Plan Summary		Classification	Funding Type			Grand Total	
Department	Capital Project		Discretionary_Reserves	Grant	Levy		
Building	Pickup Truck - Mid-Size	Asset Management	\$19,813			\$19,813	
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan	\$25,000		\$25,000	\$50,000	
	SUV	Asset Management	\$19,813			\$19,813	
Corporate	Administrative Studies	Reserve Contribution		\$40,000		\$40,000	
	Asset Management	Reserve Contribution		\$1,078,259		\$1,078,259	
	Computer Equipment	Information Technology	\$5,520			\$5,520	
	Corporate Information Technology	Reserve Contribution		\$20,000		\$20,000	
	Firewall Upgrades	Information Technology	\$3,200			\$3,200	
	Website Redesign	Information Technology		\$13,000		\$13,000	
Finance	Development Charges Study Update	Study/Plan			\$20,000	\$20,000	
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management	\$3,000			\$3,000	
	Structural Firefighter Gear	Asset Management	\$20,120			\$20,120	
	Thermal Imaging Camera	Asset Management	\$6,576			\$6,576	
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management	\$6,000			\$6,000	
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000			\$15,000	
	Bridle Path	Asset Management	\$430,000			\$430,000	
	Bridle Path - Bridle Path Split to Brock Road South	Asset Management	\$172,000			\$172,000	
	Concession 1 - Townline Road to Transition	Asset Management	\$278,208		\$43,792	\$322,000	
	Concession 1 - Transition to Transition	Asset Management	\$462,240		\$72,760	\$535,000	
	Concession 1 Culvert	Asset Management	\$21,600		\$3,400	\$25,000	
	Cooks Bridge	Asset Management	\$648,000		\$102,000	\$750,000	
	Cooks Mill Road - Bridge to County Road 41	Asset Management	\$95,904		\$15,096	\$111,000	
	Gravel Roads Improvement	Reserve Contribution		\$444,050		\$444,050	
	Mason Road - Concession 7 to End	Asset Management	\$49,248		\$7,752	\$57,000	
	Pickup truck - 3/4 ton - Single Cab	Asset Management	\$46,330			\$46,330	
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000	\$7,000	\$14,000	
	Tandem Dump Truck - 304	Asset Management	\$400,866	\$25,000		\$425,866	
	Victoria Road South - County Road 34 to Maltby Road East	Asset Management	\$38,508	\$301,628	\$458,864	\$799,000	
Puslinch Community Centre	Rebalancing of HVAC system	Asset Management			\$5,000	\$5,000	
Council	Cell Phones for Council Members	Information Technology	\$2,300			\$2,300	
Grand Total			\$2,760,247	\$348,628	\$1,589,309	\$760,664	\$5,458,848

2028 Capital Plan Summary		Classification	Funding Type			Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	
Building	Septic Reinspections	Study/Plan		\$18,179		\$18,179
Corporate	Administrative Studies	Reserve Contribution		\$40,000		\$40,000
	Asset Management	Reserve Contribution		\$1,105,009		\$1,105,009
	Compensation and Benefits Review	Study/Plan	\$27,000			\$27,000
	Computer Equipment	Information Technology	\$9,058			\$9,058
	Corporate Information Technology	Reserve Contribution		\$20,000		\$20,000
	Information Technology Infrastructure Audit	Information Technology	\$11,000			\$11,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$10,060			\$10,060
Municipal Office	Replacement of metal roofing panels	Asset Management	\$125,000			\$125,000
	Roads Storage Building Roof Rehabilitation	Asset Management	\$15,000			\$15,000
Parks	Gravel Road Rehabilitation at Old Morriston Park	Asset Management			\$7,740	\$7,740
	Replacement of metal roofing panels in Blue Storage Building Behind PCC	Asset Management			\$30,000	\$30,000
	Lawn Tractor	Asset Management	\$4,933			\$22,237 \$27,169
Planning	Development of a Township Official Plan	Study/Plan	\$32,500			\$67,500 \$100,000
	Comprehensive Zoning By-law Update	Study/Plan	\$15,275			\$31,725 \$47,000
Public Works	Carroll Pond & Lesic Jassal Municipal Drain - Sediment Survey	Study/Plan	\$7,000			\$7,000
	Concession 1 - Leslie Road West to Highway 6	Asset Management	\$120,096			\$18,904 \$139,000
	Concession 4 - County Road 35 to Sideroad 20 North	Asset Management	\$181,271	\$271,465		\$71,264 \$524,000
	Gore Road - County Road 35 to Foreman Road	Asset Management	\$180,872			\$342,128 \$523,000
	Gravel Roads Improvement	Reserve Contribution		\$494,050		\$494,050
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000 \$14,000
	Tandem Roll-Off Dump Truck- 302	Asset Management	\$408,752	\$25,000		\$433,752
	Traffic Calming - Streetscaping Morriston - Phase 2	New Asset		\$25,000	\$101,576	\$19,924 \$146,500
	Stormwater Management Pond Inspections	Study/Plan	\$10,000			\$10,000
	Hard-Surfacing Gravel Roads - Sideroad 10 South - Council Resolution No. 2025-103	Asset Management	\$1,002,300			\$157,769 \$1,160,069
	Little's Bridge Load Testing and Minor Rehabilitation	Asset Management	\$45,000			\$45,000
Puslinch Community Centre	Replacement of metal roofing panels	Asset Management			\$100,000	\$100,000
Grand Total			\$2,200,184	\$344,576	\$1,767,635	\$876,191 \$5,188,586

2029 Capital Plan Summary		Classification	Funding Type			Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	
Corporate	Administrative Studies	Reserve Contribution		\$40,000		\$40,000
	Asset Management	Reserve Contribution		\$1,131,759		\$1,131,759
	Computer Equipment	Information Technology	\$15,034			\$15,034
	Corporate Information Technology	Reserve Contribution		\$20,000		\$20,000
	Network Hardware Upgrades	Information Technology	\$6,800			\$6,800
Finance	Energy Conservation and Demand Management Plan	Study/Plan	\$7,603		\$793	\$8,395
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$20,120			\$20,120
	Thermal Imaging Camera	Asset Management	\$6,803			\$6,803
Municipal Office	Exterior wall rehabilitation	Asset Management	\$25,000			\$25,000
	Replacement of fire alarm system	Asset Management	\$15,000		\$5,000	\$20,000
	Replacement of furnaces - Fire area	Asset Management	\$20,000			\$20,000
Optimist Recreation Centre	Floor Scrubber	Asset Management				\$12,223
Parks	Landscape Trailer	Asset Management	\$2,000			\$8,003
	Community Centre Complex: Light Poles at Horse Paddock	Asset Management				\$10,000
Planning	Development of a Township Official Plan	Study/Plan	\$7,500	\$25,000		\$67,500
Public Works	Aberfoyle Business Park Block 6 - Stormwater Management Facility	Asset Management	\$200,000			\$200,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000			\$15,000
	Concession 2 - Country Road 35 to Sideroad 25 South	Asset Management	\$458,784			\$72,216
	Concession 2 - Sideroad 20 South to Sideroad 25 South	Asset Management	\$438,241	\$244,319		\$107,440
	Concession 2 Culvert	Asset Management	\$138,240			\$21,760
	Concession 2/2A - Sideroad 25 South to Concession 2	Asset Management	\$213,408			\$33,592
	Concession 2A - Concession 2 to Concession 7	Asset Management	\$78,624			\$12,376
	Concession 4 - Sideroad 20 North to curve in road	Asset Management	\$98,496			\$15,504
	Gravel Roads Improvement	Reserve Contribution			\$544,050	
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000
	Roads Condition Index Updates	Study/Plan	\$34,560			\$5,440
	Sideroad 20 North - County Road 34 to Forestell Road	Asset Management	\$427,112			\$380,888
	Tandem Dump Truck- 301	Asset Management	\$416,638	\$25,000		\$441,638
	Traffic Count Study	Study/Plan	\$25,920			\$4,080
Puslinch Community Centre	Exterior wall rehabilitation	Asset Management				\$35,000
Grand Total			\$2,668,883	\$296,319	\$1,742,809	\$798,815
						\$5,506,826

2030 Capital Plan Summary		Classification	Funding Type				Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000
	Asset Management	Reserve Contribution				\$1,158,509	\$1,158,509
	Computer Equipment	Information Technology	\$18,725				\$18,725
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution			\$20,000		\$20,000
	Firewall Upgrades	Information Technology	\$12,800				\$12,800
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600
	Structural Firefighter Gear	Asset Management	\$10,060				\$10,060
	Emergency Generator	Asset Management	\$170,000				\$170,000
Parks	Fencing Replacement at the Badenoch Soccer Field (East Side)	Asset Management				\$14,934	\$14,934
Public Works	Deer View Ridge - Hammersley Drive to Fox Run Drive	Asset Management				\$257,000	\$257,000
	Ellis Road - County Road 32 to 6725 Ellis Road	Asset Management	\$188,785	\$219,887		\$64,328	\$473,000
	Ellis Road Culvert Over Puslinch Lake Irish Creek	Asset Management	\$604,800			\$95,200	\$700,000
	Fox Run Drive - Brock Road North to Fox Run Drive transition to median	Asset Management	\$62,000				\$62,000
	Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	Asset Management	\$161,000				\$161,000
	Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	Asset Management	\$78,000				\$78,000
	Fox Run Drive to Fox Run Drive	Asset Management	\$251,000				\$251,000
	Gravel Roads Improvement	Reserve Contribution			\$594,050		\$594,050
	Laird Road West - End to Country Road 32	Asset Management	\$94,176			\$14,824	\$109,000
	Old Brock Road - Cockburn Street to End	Asset Management	\$25,920			\$4,080	\$30,000
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000	\$14,000
	Sideroad 10 North - Forestell Road to Laird Road West	Asset Management	\$227,232			\$35,768	\$263,000
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000
	Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	Asset Management	\$94,176			\$14,824	\$109,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,053,387	\$219,887	\$1,819,559	\$507,958	\$4,600,791

2031 Capital Plan Summary		Classification	Funding Type				Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000
	Asset Management	Reserve Contribution			\$1,185,259		\$1,185,259
	Computer Equipment	Information Technology	\$9,886				\$9,886
	Corporate Information Technology	Reserve Contribution		\$20,000			\$20,000
	Server Upgrades	Information Technology	\$12,000				\$12,000
Finance	Asset Management (AM) Plan and Policy Updates	Study/Plan	\$39,846			\$4,154	\$44,000
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$40,240				\$40,240
Municipal Office	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$7,500				\$7,500
Optimist Recreation Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787	\$7,500
	Drinking Fountain	Asset Management				\$5,000	\$5,000
	Outdoor Rink Curtain Panels (2)	Asset Management				\$67,100	\$67,100
Public Works	Back Street - Main Street to Badenoch Street East	Asset Management	\$76,032			\$11,968	\$88,000
	Boreham Drive - County Road 37 (Arkell Road) to County Road 41 (Watson Road South)	Asset Management	\$171,000				\$171,000
	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000
	Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	Asset Management	\$54,432			\$8,568	\$63,000
	Grader - 502	Asset Management	\$629,900	\$20,100			\$650,000
	Gravel Roads Improvement	Reserve Contribution			\$644,050		\$644,050
	Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	Asset Management	\$15,318	\$197,898		\$380,784	\$594,000
	Radar Speed Signs (2) - Council Direction	New Asset			\$7,000	\$7,000	\$14,000
	Settler's Road - Calfass Road to Telfer Glen	Asset Management	\$81,000				\$81,000
	Smith Road - Concession 7 to County Road 34	Asset Management	\$72,576			\$11,424	\$84,000
	Tandem Dump Truck - 306	Asset Management	\$432,411	\$25,000			\$457,411
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
Puslinch Community Centre	Building Condition Assessment, Arc Flash Study, Infra-red Scanning of Equipment	Study/Plan	\$6,713			\$787	\$7,500
Grand Total			\$1,680,567	\$242,998	\$1,896,309	\$497,572	\$4,317,446

2032 Capital Plan Summary		Classification	Funding Type				Grand Total	
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves		
Building	Pickup Truck - Mid-Size	Asset Management	\$21,614				\$21,614	
By-law	Comprehensive By-law Enforcement Legislative Review	Study/Plan	\$25,000			\$25,000	\$50,000	
	SUV	Asset Management	\$21,614				\$21,614	
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000	
	Asset Management	Reserve Contribution			\$1,212,009		\$1,212,009	
	Compensation and Benefits Review	Study/Plan	\$29,000				\$29,000	
	Computer Equipment	Information Technology	\$5,520				\$5,520	
	Corporate Information Technology	Reserve Contribution		\$20,000			\$20,000	
	Website Redesign	Information Technology		\$14,300			\$14,300	
Fire and Rescue	Pickup Truck - Mid-Size	Asset Management		\$3,000			\$3,000	
	Structural Firefighter Gear	Asset Management	\$15,090				\$15,090	
Parks	Pickup truck - 1/2 ton - Transfer from Public Works	Asset Management		\$6,000			\$6,000	
Public Works	Backhoe - 06	Asset Management	\$119,836	\$53,700			\$173,536	
	Beiber Road - Nicholas Beaver Road to private property	Asset Management	\$57,024			\$8,976	\$66,000	
	Gravel Roads Improvement	Reserve Contribution			\$694,050		\$694,050	
	Main Street - Badenoch Street East to Morriston Ball Park	Asset Management	\$56,160			\$8,840	\$65,000	
	Pickup truck - 3/4 ton - Single Cab	Asset Management	\$50,542				\$50,542	
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000	\$14,000	
	Telfer Glen - Queen Street (Highway 6) to End	Asset Management	\$90,892	\$178,108			\$269,000	
	Watson Road South - bridge to bridge	Asset Management				\$183,000	\$183,000	
Grand Total			\$492,293	\$255,108	\$1,973,059		\$232,816	\$2,953,276

2033 Capital Plan Summary		Classification	Funding Type			Grand Total	
Department	Capital Project		Discretionary Reserves	Grant	Levy		
Building	Septic Reinspections	Study/Plan		\$19,831		\$19,831	
Corporate	Administrative Studies	Reserve Contribution			\$40,000	\$40,000	
	Asset Management	Reserve Contribution		\$1,238,759		\$1,238,759	
	Computer Equipment	Information Technology	\$9,058			\$9,058	
	Corporate Information Technology	Reserve Contribution		\$20,000		\$20,000	
	Firewall Upgrades	Information Technology	\$3,200			\$3,200	
	Information Technology Infrastructure Audit	Information Technology	\$12,000			\$12,000	
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$15,090			\$15,090	
	Aerial (Ladder) Truck	Asset Management	\$1,662,000	\$10,000		\$418,000	\$2,090,000
Parks	Pickup truck - 1/2 ton - Crew Cab	Asset Management	\$6,000		\$61,072	\$67,072	
	Lawn Tractor	Asset Management	\$4,933			\$20,833	\$25,766
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000			\$15,000	
	Dump Pickup Truck - 1.5 ton - 305	Asset Management	\$97,711	\$27,755			\$125,466
	Gravel Roads Improvement	Reserve Contribution		\$744,050			\$744,050
	Pickup truck - 3/4 ton - Crew Cab	Asset Management	\$131,820	\$12,000			\$143,820
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000	\$14,000
	Victoria Road Culvert North of Leslie	Asset Management	\$172,800			\$27,200	\$200,000
	Victoria Road Culvert Over Galt Creek	Asset Management	\$146,880			\$23,120	\$170,000
	Victoria Road South - Leslie Road West to County Road 36	Asset Management	\$254,880	\$160,297		\$444,823	\$860,000
Puslinch Community Centre	Replacement of Sanitary Pumps and Control System	Asset Management				\$5,000	\$5,000
Council	Cell Phones for Council Members	Information Technology	\$2,300				\$2,300
Grand Total			\$2,522,739	\$240,816	\$2,049,809	\$1,007,048	\$5,820,412

2034 Capital Plan Summary		Classification	Funding Type				Grand Total
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves	
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000
	Asset Management	Reserve Contribution			\$1,265,509		\$1,265,509
	Computer Equipment	Information Technology	\$15,034				\$15,034
	Computer Equipment - New Term of Council	Information Technology	\$8,617				\$8,617
	Corporate Information Technology	Reserve Contribution		\$20,000			\$20,000
Finance	Network Hardware Upgrades	Information Technology	\$10,200				\$10,200
	Development Charges Study	Study/Plan			\$30,000		\$30,000
	Energy Conservation and Demand Management Plan	Study/Plan	\$8,294			\$865	\$9,158
Fire and Rescue	Structural Firefighter Gear	Asset Management	\$45,270				\$45,270
Public Works	Cassin Court - Daymond Drive to End	Asset Management	\$64,000				\$64,000
	Daymond Drive - County Road 46 to End	Asset Management	\$171,000				\$171,000
	Gravel Roads Improvement	Reserve Contribution		\$794,050			\$794,050
	Laing Court - Currie Drive to End	Asset Management	\$29,000				\$29,000
	Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road	Asset Management	\$92,468	\$144,268		\$37,264	\$274,000
Roads	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000	\$14,000
	Roads Condition Index Updates	Study/Plan	\$34,560			\$5,440	\$40,000
	Traffic Count Study	Study/Plan	\$25,920			\$4,080	\$30,000
	Victoria Road South - Leslie Road West to Flamborough Puslinch Townline	Asset Management	\$104,544			\$249,456	\$354,000
	Stormwater Management Pond Inspections	Study/Plan	\$10,000				\$10,000
Grand Total			\$618,907	\$144,268	\$2,126,559	\$334,105	\$3,223,838

2035 Capital Plan Summary		Classification	Funding Type				Grand Total	
Department	Capital Project		Discretionary_Reserves	Grant	Levy	Restricted_Reserves		
Corporate	Administrative Studies	Reserve Contribution		\$40,000			\$40,000	
	Asset Management	Reserve Contribution		\$1,292,259			\$1,292,259	
	Computer Equipment	Information Technology	\$18,725				\$18,725	
	Corporate Information Technology	Reserve Contribution		\$20,000			\$20,000	
	Tablets, GoPro, and OWL Cameras - Various Departments	Information Technology	\$12,196				\$12,196	
	Multi-Use Drone - By-law Enforcement & Communications	Information Technology	\$1,600				\$1,600	
Fire and Rescue	Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	Asset Management	\$38,593				\$38,593	
	Structural Firefighter Gear	Asset Management	\$40,010				\$40,010	
Municipal Office	Municipal Complex: Parking Lot	Asset Management	\$162,750				\$162,750	
Public Works	Bridge and Culvert Inspections	Study/Plan	\$15,000				\$15,000	
	Gravel Roads Improvement	Reserve Contribution		\$844,050			\$844,050	
	Radar Speed Signs (2) - Council Direction	New Asset		\$7,000		\$7,000	\$14,000	
	Roadside Safety Allowances - Bridges and Culverts	New Asset		\$176,256		\$27,744	\$204,000	
	Storm Sewer Inspections and Cleaning	Study/Plan	\$10,000				\$10,000	
	Street Lights - Pole and Arm Inspections	Study/Plan	\$20,000				\$20,000	
	Tandem Dump Truck - 304	Asset Management	\$469,005	\$25,000			\$494,005	
	Brush Chipper	Asset Management	\$31,986	\$25,000			\$56,986	
	Ellis Road - 6725 Ellis Road to Sideroad 10 North	Asset Management	\$117,678			\$18,523	\$136,201	
	Sideroad 10 North - Concession Road 4 to Forestell Road	Asset Management	\$142,127	\$129,841		\$42,810	\$314,778	
	Sideroad 10 North - County Road 34 to Ellis Road	Asset Management				\$245,429	\$245,429	
	Sideroad 10 North - Whitelaw Road to End	Asset Management	\$87,968			\$13,847	\$101,815	
	Tawse Place - Nicholas Beaver Road to End	Asset Management	\$61,512			\$9,682	\$71,194	
Grand Total			\$1,229,150	\$179,841	\$2,379,565		\$365,035	\$4,153,591

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Building										
Pickup Truck - Mid-Size	\$0	\$19,813	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0	\$0
Septic Reinspections	\$0	\$0	\$18,179	\$0	\$0	\$0	\$0	\$19,831	\$0	\$0
Building Total	\$0	\$19,813	\$18,179	\$0	\$0	\$0	\$21,614	\$19,831	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
By-law										
Comprehensive By-law Enforcement Legislative Review	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
SUV	\$0	\$19,813	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0	\$0
Video Surveillance Cameras for No-Truck Route Enforcement	\$23,093	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
By-law Total	\$23,093	\$69,813	\$0	\$0	\$0	\$0	\$71,614	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Corporate										
Administrative Studies	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Asset Management	\$1,051,509	\$1,078,259	\$1,105,009	\$1,131,759	\$1,158,509	\$1,185,259	\$1,212,009	\$1,238,759	\$1,265,509	\$1,292,259
Compensation and Benefits Review	\$0	\$0	\$27,000	\$0	\$0	\$0	\$29,000	\$0	\$0	\$0
Computer Equipment	\$9,886	\$5,520	\$9,058	\$15,034	\$18,725	\$9,886	\$5,520	\$9,058	\$15,034	\$18,725
Computer Equipment - New Term of Council	\$8,617	\$0	\$0	\$0	\$8,617	\$0	\$0	\$0	\$8,617	\$0
Corporate Information Technology	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Firewall Upgrades	\$0	\$3,200	\$0	\$0	\$12,800	\$0	\$0	\$3,200	\$0	\$0
Information Technology Infrastructure Audit	\$0	\$0	\$11,000	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0
Multi-Use Drone - By-law Enforcement & Communications	\$1,600	\$0	\$0	\$0	\$1,600	\$0	\$0	\$0	\$0	\$1,600
Network Hardware Upgrades	\$0	\$0	\$0	\$6,800	\$0	\$0	\$0	\$0	\$10,200	\$0
Revitalizing the Downtowns in Aberfoyle and Morriston	\$24,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Server Upgrades	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0
Tablets, GoPro, and OWL Cameras - Various Departments	\$0	\$0	\$0	\$0	\$12,196	\$0	\$0	\$0	\$0	\$12,196
Website Redesign	\$0	\$13,000	\$0	\$0	\$0	\$0	\$14,300	\$0	\$0	\$0
Corporate Total	\$1,156,362	\$1,159,979	\$1,212,067	\$1,213,593	\$1,272,447	\$1,267,145	\$1,320,829	\$1,323,017	\$1,359,360	\$1,384,780

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Council										
Cell Phones for Council Members	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Council Total	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Finance										
Asset Management (AM) Plan and Policy Updates	\$40,000	\$0	\$0	\$0	\$0	\$44,000	\$0	\$0	\$0	\$0
Development Charges Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0
Development Charges Study Update	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Energy Conservation and Demand Management Plan	\$0	\$0	\$0	\$8,395	\$0	\$0	\$0	\$0	\$9,158	\$0
Time Management System Implementation	\$10,191	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Finance Total	\$50,191	\$20,000	\$0	\$8,395	\$0	\$44,000	\$0	\$0	\$39,158	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Fire and Rescue										
Aerial (Ladder) Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$0	\$0
Defibrillators - Fire & Rescue Service Trucks and Municipal Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,593
Fire Master Plan	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
On Scene Decontamination Kits	\$5,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Pickup Truck - Mid-Size	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0
Structural Firefighter Gear	\$30,180	\$20,120	\$10,060	\$20,120	\$10,060	\$40,240	\$15,090	\$15,090	\$45,270	\$40,010
Structural Firefighter Gear - Auxiliary Firefighter Reserve Program	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Thermal Imaging Camera	\$0	\$6,576	\$0	\$6,803	\$0	\$0	\$0	\$0	\$0	\$0
Upgrade Fire Hose and Nozzles to 45mm from 38mm	\$47,471	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire and Rescue Total	\$117,751	\$29,696	\$10,060	\$26,923	\$10,060	\$40,240	\$18,090	\$2,105,090	\$45,270	\$78,603

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Municipal Office										
Building Condition Assessment, Arc Flash Study, Infra-red										
Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Emergency Generator	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0	\$0	\$0	\$0
Exterior wall rehabilitation	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Complex: Parking Lot	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162,750
Replacement of fire alarm system	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of furnaces - Fire area	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roads Storage Building Roof Rehabilitation	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Office Total	\$0	\$0	\$140,000	\$65,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Optimist Recreation Centre										
Building Condition Assessment, Arc Flash Study, Infra-red										
Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Drinking Fountain	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0
Floor Scrubber	\$0	\$0	\$0	\$12,223	\$0	\$0	\$0	\$0	\$0	\$0
Outdoor Rink Curtain Panels (2)	\$0	\$0	\$0	\$0	\$0	\$67,100	\$0	\$0	\$0	\$0
Optimist Recreation Centre Total	\$0	\$0	\$0	\$12,223	\$0	\$79,600	\$0	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Parks										
Community Centre Complex: Light Poles at Horse Paddock	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Fencing Replacement at the Badenoch Soccer Field (East Side)	\$0	\$0	\$0	\$0	\$14,934	\$0	\$0	\$0	\$0	\$0
Gravel Road Rehabilitation at Old Morriston Park	\$0	\$0	\$7,740	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Landscape Trailer	\$0	\$0	\$0	\$10,003	\$0	\$0	\$0	\$0	\$0	\$0
Lawn Tractor	\$0	\$0	\$27,169	\$0	\$0	\$0	\$0	\$25,766	\$0	\$0
Pickup truck - 1/2 ton - Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,072	\$0	\$0
Pickup truck - 1/2 ton - Transfer from Public Works	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
Recreation and Parks Master Plan	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels in Blue Storage Building Behind PCC	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks Total	\$30,000	\$6,000	\$64,909	\$20,003	\$14,934	\$0	\$6,000	\$92,838	\$0	\$0

Projects by Year

Projects by Year

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Cooks Mill Road - Bridge to County Road 41	\$0	\$111,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daymond Drive - County Road 46 to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$171,000	\$0
Daymond Drive - Stormwater Management Facility	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Deer View Ridge - Hammersley Drive to Fox Run Drive	\$0	\$0	\$0	\$0	\$257,000	\$0	\$0	\$0	\$0	\$0
Dump Pickup Truck - 1.5 ton - 305	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,466	\$0	\$0
Ellis Road - 6725 Ellis Road to Sideroad 10 North	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$136,201
Ellis Road - County Road 32 to 6725 Ellis Road	\$0	\$0	\$0	\$0	\$473,000	\$0	\$0	\$0	\$0	\$0
Ellis Road Culvert Over Puslinch Lake Irish Creek	\$0	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Brock Road North to Fox Run Drive transition to median	\$0	\$0	\$0	\$0	\$62,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Deer View Ridge to Fox Run Drive transition to curb	\$0	\$0	\$0	\$0	\$161,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive - Fox Run Drive transition to median to Fox Run Drive transition to curb	\$0	\$0	\$0	\$0	\$78,000	\$0	\$0	\$0	\$0	\$0
Fox Run Drive to Fox Run Drive	\$0	\$0	\$0	\$0	\$251,000	\$0	\$0	\$0	\$0	\$0
Gilmour Road - County Road 46 (Brock Road) to Subdivision Entrance	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0	\$0
Gore Road - County Road 35 to Foreman Road	\$0	\$0	\$523,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grader - 502	\$70,000	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
Gravel Roads Improvement	\$394,050	\$444,050	\$494,050	\$544,050	\$594,050	\$644,050	\$694,050	\$744,050	\$794,050	\$844,050
Hard-Surfacing Gravel Roads - Carter, Farnham, and Cooks Mill - Council Resolution No. 2024-219	\$1,302,533	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hard-Surfacing Gravel Roads - Sideroad 10 South - Council Resolution No. 2025-103	\$0	\$0	\$1,160,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hume Road - Nassagaweya-Puslinch Townline to Watson Road South	\$0	\$0	\$0	\$0	\$0	\$594,000	\$0	\$0	\$0	\$0
Laing Court - Currie Drive to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000	\$0
Laird Road West - End to Country Road 32	\$0	\$0	\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
Little's Bridge Load Testing and Minor Rehabilitation	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Main Street - Badenoch Street East to Morriston Ball Park	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Mason Road - Concession 7 to End	\$0	\$57,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Nicholas Beaver Road - Winer Road to Brock Road South	\$369,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Brock Road - Cockburn Street to End	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
Pickup truck - 3/4 ton - Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$143,820	\$0	\$0
Pickup truck - 3/4 ton - Single Cab	\$0	\$46,330	\$0	\$0	\$0	\$0	\$50,542	\$0	\$0	\$0
Puslinch-Flamborough Townline - Victoria Road South to Maddaugh Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,000	\$0
Radar Speed Signs (2) - Council Direction	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
Roads Condition Index Updates	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0
Roadside Mower Tractor and Flail	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roadside Safety Allowances - Bridges and Culverts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204,000
Settler's Road - Calfass Road to Telfer Glen	\$0	\$0	\$0	\$0	\$0	\$81,000	\$0	\$0	\$0	\$0
Sideroad 10 North - Concession Road 4 to Forestell Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$314,778
Sideroad 10 North - County Road 34 to Ellis Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$245,429
Sideroad 10 North - Forestell Road to Laird Road West	\$0	\$0	\$0	\$0	\$263,000	\$0	\$0	\$0	\$0	\$0
Sideroad 10 North - Whitelaw Road to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101,815
Sideroad 20 North - County Road 34 to Forestell Road	\$0	\$0	\$0	\$808,000	\$0	\$0	\$0	\$0	\$0	\$0
Smith Road - Concession 7 to County Road 34	\$0	\$0	\$0	\$0	\$0	\$84,000	\$0	\$0	\$0	\$0
Storm Sewer Inspections and Cleaning	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Stormwater Management Pond Inspections	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$0
Stormwater Perpetual Maintenance By-law	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Lights - Pole and Arm Inspections	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Tandem Dump Truck - 304	\$0	\$425,866	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$494,005
Tandem Dump Truck - 306	\$0	\$0	\$0	\$0	\$0	\$457,411	\$0	\$0	\$0	\$0
Tandem Dump Truck- 301	\$0	\$0	\$0	\$441,638	\$0	\$0	\$0	\$0	\$0	\$0
Tandem Roll-Off Dump Truck- 302	\$0	\$0	\$433,752	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tawse Place - Nicholas Beaver Road to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,194
Telfer Glen - Queen Street (Highway 6) to End	\$0	\$0	\$0	\$0	\$0	\$0	\$269,000	\$0	\$0	\$0
Traffic Calming - Streetscaping Morriston - Phase 2	\$0	\$0	\$146,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Traffic Count Study	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Transportation Master Plan	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Victoria Road Culvert North of Leslie	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Victoria Road Culvert Over Galt Creek	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0
Victoria Road South - County Road 34 to Maltby Road East	\$0	\$799,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Victoria Road South - Leslie Road West to County Road 36	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$860,000	\$0	\$0
Victoria Road South - Leslie Road West to Flamborough Puslinch Townline	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$354,000	\$0
Victoria Street And Church Street - Calfass Road to Queen Street (Highway 6)	\$0	\$0	\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
Watson Road South - bridge to bridge	\$0	\$0	\$0	\$0	\$0	\$0	\$183,000	\$0	\$0	\$0
Public Works Total	\$4,139,583	\$4,146,246	\$3,496,371	\$4,025,688	\$3,131,050	\$2,871,461	\$1,515,128	\$2,272,336	\$1,780,050	\$2,527,458

Projects by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Puslinch Community Centre										
Bar Counter, Bar Door, Cosmetic Upgrades	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building Condition Assessment, Arc Flash Study, Infra-red										
Scanning of Equipment	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Exterior wall rehabilitation	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
Rebalancing of HVAC system	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of metal roofing panels	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement of Sanitary Pumps and Control System	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Puslinch Community Centre Total	\$100,000	\$5,000	\$100,000	\$35,000	\$0	\$7,500	\$0	\$5,000	\$0	\$0
Grand Total	\$5,616,980	\$5,458,848	\$5,188,586	\$5,506,826	\$4,600,791	\$4,317,446	\$2,953,276	\$5,820,412	\$3,223,838	\$4,153,591

Capital Summary - Funding Sources by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Discretionary_Reserves										
Building	\$0	\$19,813	\$0	\$0	\$0	\$0	\$21,614	\$0	\$0	\$0
By-law	\$23,093	\$44,813	\$0	\$0	\$0	\$0	\$46,614	\$0	\$0	\$0
Corporate	\$20,103	\$8,720	\$47,058	\$21,834	\$53,938	\$21,886	\$34,520	\$24,258	\$33,851	\$32,521
Council	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Finance	\$46,415	\$0	\$0	\$7,603	\$0	\$39,846	\$0	\$0	\$8,294	\$0
Fire and Rescue	\$26,180	\$26,696	\$10,060	\$26,923	\$10,060	\$40,240	\$15,090	\$1,677,090	\$45,270	\$78,603
Municipal Office	\$0	\$0	\$140,000	\$60,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0	\$6,713	\$0	\$0	\$0	\$0
Parks	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning	\$0	\$0	\$47,775	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$2,428,886	\$2,657,904	\$1,955,291	\$2,545,023	\$1,817,089	\$1,557,669	\$374,454	\$819,091	\$531,492	\$955,276
Puslinch Community Centre	\$0	\$0	\$0	\$0	\$0	\$6,713	\$0	\$0	\$0	\$0
Discretionary_Reserves Total	\$2,556,677	\$2,760,247	\$2,200,184	\$2,668,883	\$2,053,387	\$1,680,567	\$492,293	\$2,522,739	\$618,907	\$1,229,150
Grant										
Building	\$0	\$0	\$18,179	\$0	\$0	\$0	\$0	\$19,831	\$0	\$0
Corporate	\$24,750	\$13,000	\$0	\$0	\$0	\$0	\$14,300	\$0	\$0	\$0
Fire and Rescue	\$63,471	\$3,000	\$0	\$0	\$0	\$0	\$3,000	\$10,000	\$0	\$0
Parks	\$0	\$6,000	\$4,933	\$2,000	\$0	\$0	\$6,000	\$10,933	\$0	\$0
Planning	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$335,142	\$326,628	\$321,465	\$269,319	\$219,887	\$242,998	\$231,808	\$200,052	\$144,268	\$179,841
Puslinch Community Centre	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grant Total	\$453,363	\$348,628	\$344,576	\$296,319	\$219,887	\$242,998	\$255,108	\$240,816	\$144,268	\$179,841
Levy										
Corporate	\$1,111,509	\$1,138,259	\$1,165,009	\$1,191,759	\$1,218,509	\$1,245,259	\$1,272,009	\$1,298,759	\$1,325,509	\$1,352,259
Public Works	\$401,050	\$451,050	\$602,626	\$551,050	\$601,050	\$651,050	\$701,050	\$751,050	\$801,050	\$1,027,306
Levy Total	\$1,512,559	\$1,589,309	\$1,767,635	\$1,742,809	\$1,819,559	\$1,896,309	\$1,973,059	\$2,049,809	\$2,126,559	\$2,379,565
Restricted_Reserves										
By-law	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0

Capital Summary - Funding Sources by Year

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Finance	\$3,776	\$20,000	\$0	\$793	\$0	\$4,154	\$0	\$0	\$30,865	\$0
Fire and Rescue	\$28,100	\$0	\$0	\$0	\$0	\$0	\$0	\$418,000	\$0	\$0
Municipal Office	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
Optimist Recreation Centre	\$0	\$0	\$0	\$12,223	\$0	\$72,887	\$0	\$0	\$0	\$0
Parks	\$18,000	\$0	\$59,977	\$18,003	\$14,934	\$0	\$0	\$81,905	\$0	\$0
Planning	\$0	\$0	\$99,225	\$67,500	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$974,505	\$710,664	\$616,989	\$660,296	\$493,024	\$419,744	\$207,816	\$502,143	\$303,240	\$365,035
Puslinch Community Centre	\$70,000	\$5,000	\$100,000	\$35,000	\$0	\$787	\$0	\$5,000	\$0	\$0
Restricted_Reserves Total	\$1,094,381	\$760,664	\$876,191	\$798,815	\$507,958	\$497,572	\$232,816	\$1,007,048	\$334,105	\$365,035
Grand Total	\$5,616,980	\$5,458,848	\$5,188,586	\$5,506,826	\$4,600,791	\$4,317,446	\$2,953,276	\$5,820,412	\$3,223,838	\$4,153,591

2026 Proposed Capital Program

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,156,362	\$1,111,509	\$20,103	\$0	\$24,750
Municipal Office	\$0	\$0	\$0	\$0	\$0
Finance	\$50,191	\$0	\$46,415	\$3,776	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$23,093	\$0	\$23,093	\$0	\$0
Planning	\$0	\$0	\$0	\$0	\$0
Public Works	\$4,139,583	\$401,050	\$2,428,886	\$974,505	\$335,142
Fire and Rescue	\$117,751	\$0	\$26,180	\$28,100	\$63,471
Parks	\$30,000	\$0	\$12,000	\$18,000	\$0
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0
Puslinch Community Centre	\$100,000	\$0	\$0	\$70,000	\$30,000
Total	\$5,616,980	\$1,512,559	\$2,556,677	\$1,094,381	\$453,363

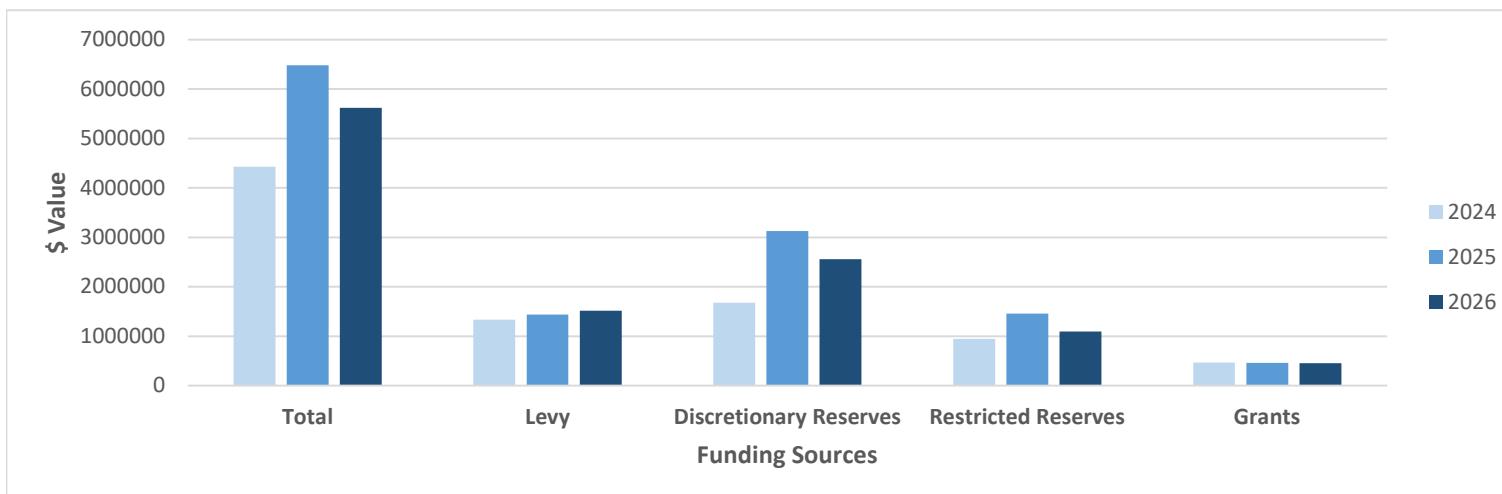
2025 Approved Capital Program

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,122,029	\$1,062,575	\$34,704	\$0	\$24,750
Municipal Office	\$605,000	\$0	\$605,000	\$0	\$0
Finance	\$20,264	\$0	\$4,528	\$15,736	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$8,358	\$5,058	\$0	\$3,300	\$0
Planning	\$90,000	\$0	\$9,000	\$56,000	\$25,000
Public Works	\$3,012,494	\$351,050	\$1,718,896	\$564,168	\$378,380
Fire and Rescue	\$1,060,129	\$17,127	\$743,495	\$271,276	\$28,230
Parks	\$102,000	\$0	\$12,000	\$90,000	\$0
Optimist Recreation Centre	\$230,000	\$0	\$0	\$230,000	\$0
Puslinch Community Centre	\$228,050	\$0	\$0	\$228,050	\$0
Total	\$6,478,323	\$1,435,809	\$3,127,623	\$1,458,530	\$456,360

2024 Approved Capital Program

Department	Total	Levy	Discretionary_Reserves	Restricted_Reserves	Grant
Corporate	\$1,212,566	\$1,014,075	\$198,491	\$0	\$0
Municipal Office	\$30,000	\$0	\$30,000	\$0	\$0
Finance	\$95,500	\$0	\$69,850	\$25,650	\$0
Building	\$0	\$0	\$0	\$0	\$0
By-law	\$0	\$0	\$0	\$0	\$0
Planning	\$0	\$0	\$0	\$0	\$0
Public Works	\$2,692,800	\$320,800	\$1,363,354	\$570,552	\$438,094
Fire and Rescue	\$30,266	\$0	\$17,766	\$12,500	\$0
Parks	\$205,000	\$0	\$0	\$179,500	\$25,500
Optimist Recreation Centre	\$0	\$0	\$0	\$0	\$0
Puslinch Community Centre	\$160,000	\$0	\$0	\$160,000	\$0
Total	\$4,426,132	\$1,334,875	\$1,679,461	\$948,202	\$463,594

2026 Proposed Capital Budget Compared to the 2025 and 2024 Approved Capital Budget Funding Comparisons



2026 Proposed Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Building			\$0	\$19,813	\$18,179	\$0	\$0	\$0	\$21,614	\$19,831	\$0	\$0
By-law			\$23,093	\$69,813	\$0	\$0	\$0	\$0	\$71,614	\$0	\$0	\$0
Corporate			\$1,156,362	\$1,159,979	\$1,212,067	\$1,213,593	\$1,272,447	\$1,267,145	\$1,320,829	\$1,323,017	\$1,359,360	\$1,384,780
Council			\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0	\$2,300	\$0	\$0
Finance			\$50,191	\$20,000	\$0	\$8,395	\$0	\$44,000	\$0	\$0	\$39,158	\$0
Fire and Rescue			\$117,751	\$29,696	\$10,060	\$26,923	\$10,060	\$40,240	\$18,090	\$2,105,090	\$45,270	\$78,603
Municipal Office			\$0	\$0	\$140,000	\$65,000	\$170,000	\$7,500	\$0	\$0	\$0	\$162,750
Optimist Recreation Centre			\$0	\$0	\$0	\$12,223	\$0	\$79,600	\$0	\$0	\$0	\$0
Parks			\$30,000	\$6,000	\$64,909	\$20,003	\$14,934	\$0	\$6,000	\$92,838	\$0	\$0
Planning			\$0	\$0	\$147,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
Public Works			\$4,139,583	\$4,146,246	\$3,496,371	\$4,025,688	\$3,131,050	\$2,871,461	\$1,515,128	\$2,272,336	\$1,780,050	\$2,527,458
Puslinch Community Centre			\$100,000	\$5,000	\$100,000	\$35,000	\$0	\$7,500	\$0	\$5,000	\$0	\$0
Total	\$5,616,980	\$5,458,848	\$5,188,586	\$5,506,826	\$4,600,791	\$4,317,446	\$2,953,276	\$5,820,412	\$3,223,838	\$4,153,591		
											10 year total	46,840,595
											yearly average	4,684,060

2025 Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Building	-	-	-	19,813	18,179	-	-	-	21,614	19,831	-	
By-law	8,358	-	69,813	-	-	-	9,194	-	71,614	-	-	
Corporate	1,122,029	1,160,246	1,150,252	1,189,856	1,192,883	1,250,219	1,275,156	1,284,881	1,300,806	1,338,623		
Council	-	-	-	-	-	-	-	-	-	-	-	
Finance	20,264	-	-	-	-	8,395	75,040	-	-	-	39,158	
Fire and Rescue	1,060,129	78,180	54,009	2,310,060	26,923	810,060	40,240	1,568,090	53,683	45,270		
Municipal Office	605,000	-	-	472,750	60,000	7,500	-	-	-	-	-	
Optimist Recreation Centre	230,000	-	-	-	12,223	7,500	5,000	-	-	-	-	
Parks	102,000	56,134	-	64,909	10,003	-	6,000	-	92,838	-	-	
Planning	90,000	100,000	100,000	35,001	-	-	-	-	-	-	-	
Public Works	3,012,494	4,395,380	3,541,916	3,173,302	3,299,688	3,428,050	2,435,004	1,563,586	2,110,426	1,721,050		
Puslinch Community Centre	228,050	100,000	5,000	100,000	40,000	7,500	-	-	5,000	-	-	
Total	6,478,323	5,889,940	4,940,803	7,364,057	4,650,116	5,595,063	3,761,399	4,509,785	3,582,585	3,144,102		
											10 year total	49,916,172
											yearly average	4,991,617

2024 Ten Year Plan

Department	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Building	-	-	-	-	18,012	16,526	-	-	-	18,012
By-law	-	-	-	-	17,988	-	-	-	-	17,988
Corporate	1,212,566	1,331,872	1,368,220	1,393,616	1,073,024	1,399,441	1,369,172	1,390,680	1,373,616	1,380,680
Council	-	-	-	-	-	-	-	-	-	-
Finance	95,500	-	-	-	-	17,500	-	-	-	-
Fire and Rescue	30,266	1,017,266	56,844	39,805	1,508,883	20,805	755,922	11,844	1,061,883	34,305
Municipal Office	30,000	-	-	-	472,750	80,000	-	-	-	-
Optimist Recreation Centre	-	200,000	-	-	-	22,500	-	5,000	-	-
Parks	205,000	25,000	51,134	-	67,740	10,000	-	6,000	-	23,843
Planning	-	-	-	-	-	-	-	-	-	-
Public Works	2,692,800	3,368,800	3,242,800	3,528,800	3,385,800	3,270,800	3,440,800	2,381,800	1,758,800	1,962,800
Puslinch Community Centre	160,000	307,500	-	5,000	100,000	47,500	-	-	-	5,000
Total	4,426,132	6,250,438	4,718,998	5,003,221	6,624,723	4,868,546	5,565,894	3,795,324	4,230,299	3,423,154
										10 year total 48,906,729 yearly average 4,890,673

2026 Proposed Ten Year Plan Compared to the 2025 and 2024 Ten Year Plans

