

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
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YEAR ENDED DECEMBER 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of: The Corporation of the Township of Puslinch

Opinion

We have audited the accompanying financial statements of The Corporation of the Township of Puslinch, which comprise the statement of financial position as at December 31, 2025 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these financial statements present fairly, in all material respects, the financial position of The Corporation of the Township of Puslinch as at December 31, 2025 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of The Corporation of the Township of Puslinch in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Guelph, Ontario
May 6, 2026

Chartered Professional Accountants
Licensed Public Accountants

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

	2025	2024
FINANCIAL ASSETS		
Cash (note 3)	\$ 5,269,796	\$ 4,033,119
Portfolio investments (note 4)	5,808,920	6,059,079
Taxes receivable	3,413,478	3,946,188
Accounts receivable	<u>668,019</u>	<u>803,016</u>
	<u>15,160,213</u>	<u>14,841,402</u>
LIABILITIES		
Accounts payable and accrued liabilities	935,214	1,139,840
Grading deposits	0	28,500
Security deposits	609,285	632,398
Post-employment benefits (note 5)	65,882	66,745
Entrance permit deposits and haul route/site alteration permit deposits	102,210	57,000
Deferred revenue (note 6)	<u>4,427,363</u>	<u>4,683,465</u>
	<u>6,139,954</u>	<u>6,607,948</u>
NET FINANCIAL ASSETS	9,020,259	8,233,454
NON-FINANCIAL ASSETS		
Tangible capital assets (schedule 1)	<u>27,408,895</u>	<u>26,928,328</u>
ACCUMULATED SURPLUS (schedule 2)	<u>\$ 36,429,154</u>	<u>\$ 35,161,782</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025 Budget (note 8)	2025	2024
REVENUES (schedule 3)			
Taxation	\$ 6,117,170	\$ 6,010,124	\$ 6,228,418
Fees and user charges	502,218	694,946	721,646
Government transfers (note 9)	1,125,976	1,298,181	1,125,993
Other income (note 10)	<u>3,398,287</u>	<u>2,836,588</u>	<u>2,809,227</u>
	<u>11,143,651</u>	<u>10,839,839</u>	<u>10,885,284</u>
EXPENSES (schedule 3)			
General government	2,187,647	2,243,305	2,242,584
Protection services	1,919,107	2,037,039	1,967,274
Transportation services	2,948,563	3,171,275	2,875,732
Recreation and cultural services	967,579	922,156	931,322
Planning and development	<u>1,453,732</u>	<u>1,198,692</u>	<u>1,464,355</u>
	<u>9,476,628</u>	<u>9,572,467</u>	<u>9,481,267</u>
ANNUAL SURPLUS	1,667,023	1,267,372	1,404,017
ACCUMULATED SURPLUS, beginning of year	<u>35,161,782</u>	<u>35,161,782</u>	<u>33,757,765</u>
ACCUMULATED SURPLUS, end of year	<u>\$ 36,828,805</u>	<u>\$ 36,429,154</u>	<u>\$ 35,161,782</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
STATEMENT OF CHANGES IN NET FINANCIAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025 Budget (note 8)	2025	2024
ANNUAL SURPLUS	\$ <u>1,667,023</u>	\$ <u>1,267,372</u>	\$ <u>1,404,017</u>
Acquisition of tangible capital assets	(4,866,745)	(2,202,062)	(2,158,758)
Amortization of tangible capital assets	1,625,173	1,711,572	1,625,173
Loss on sale of tangible capital assets	<u>0</u>	<u>9,923</u>	<u>18,576</u>
	<u>(3,241,572)</u>	<u>(480,567)</u>	<u>(515,009)</u>
(DECREASE) INCREASE IN NET FINANCIAL ASSETS	(1,574,549)	786,805	889,008
NET FINANCIAL ASSETS, beginning of year	<u>8,233,454</u>	<u>8,233,454</u>	<u>7,344,446</u>
NET FINANCIAL ASSETS, end of year	<u>\$ 6,658,905</u>	<u>\$ 9,020,259</u>	<u>\$ 8,233,454</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024 (note 2)
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		
Annual surplus	\$ 1,267,372	\$ 1,404,017
Items not requiring an outlay of cash		
Change in post-employment benefits	(863)	(1,138)
Amortization of tangible capital assets	1,711,572	1,625,173
Loss on sale of tangible capital assets	9,923	18,576
Accrued interest on portfolio investments	<u>(194,448)</u>	<u>(140,756)</u>
	2,793,556	2,905,872
Changes in non-cash working capital		
Taxes receivable	532,710	(1,901,470)
Accounts receivable	134,997	1,432,444
Accounts payable and accrued liabilities	(204,626)	(100,240)
Grading deposits	(28,500)	(2,000)
Security deposits	(23,113)	(82,778)
Entrance permit deposits and haul route/site alteration permit deposits	45,210	53,000
Deferred revenue	<u>(256,102)</u>	<u>64,996</u>
	2,994,132	2,369,824
CASH USED IN CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(2,202,062)	(2,158,758)
CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES		
Portfolio investment redemptions net of purchases (purchases net of redemptions)	<u>444,607</u>	<u>(2,286,105)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,236,677	(2,075,039)
NET CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>4,033,119</u>	<u>6,108,158</u>
NET CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 5,269,796</u>	<u>\$ 4,033,119</u>
CASH AND CASH EQUIVALENTS CONSISTS OF:		
Cash	\$ 3,179,818	\$ 2,005,310
Restricted cash	<u>2,089,978</u>	<u>2,027,809</u>
	<u>\$ 5,269,796</u>	<u>\$ 4,033,119</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

(a) **ACKNOWLEDGEMENT OF RESPONSIBILITY**

Management and Council of The Corporation of the Township of Puslinch (the "municipality") acknowledge their responsibility for the creation and compilation of the following significant accounting policy decisions and the related policy notes.

(b) **USE OF ESTIMATES**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Significant areas requiring management's estimates include accrued liabilities, accrued grants receivable, useful lives of tangible capital assets and taxation revenue. Actual results could differ from those estimates.

(c) **FINANCIAL INSTRUMENTS**

The municipality measures all its financial assets and financial liabilities at cost or amortized cost.

Impairment

For financial assets measured at cost or amortized cost, the municipality determines whether there is objective evidence of impairment. When there is, and the municipality determines that a loss in value that reflects the expectation that the underlying economic resource has diminished in a manner that is other than temporary, a write-down is recognized in the statement of operations.

Transaction costs

Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument.

(d) **CASH AND CASH EQUIVALENTS**

Cash and cash equivalents include all cash balances and short term highly liquid investments that are readily convertible into cash. The municipality's bank accounts are all held at one financial institution. The Canadian Deposit Insurance Corporation insures deposits up to a maximum of \$100,000 per depositor. The municipality has reserves and obligatory reserve funds for which cash is segregated and will be used only for specific purposes.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) POST-EMPLOYMENT BENEFITS

The contributions to the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer defined benefit plan, are expensed when contributions are due. A defined benefit plan specifies the amount of retirement benefits to be received by the employees based on length of service and rates of pay. Employees and employers contribute jointly to the plan, and any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the municipality does not recognize any share of the OMERS pension surplus or deficit.

The municipality provides post-employment health, dental and life insurance benefits to eligible retired employees to a maximum age of 65. Retired full-time employees with 10 or more continuous years of service are eligible. The benefits earned by employees are determined using management's best estimate of expected benefit costs, and are expensed as services are rendered.

(f) INTANGIBLE CAPITAL ASSETS

Works of art and historical treasures, developed or inherited intangibles, and items inherited by right of the Crown, such as Crown lands, and natural resources, are not recognized in the municipality's financial statements.

(g) TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost less accumulated amortization. Costs include all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets are amortized on the basis of their estimated useful life using the straight-line method, using the following rates:

Buildings	40 years
Furniture and equipment	5-20 years
Roads	10-50 years
Bridges and infrastructure	20-50 years
Vehicles	7-15 years

Amortization is recorded at 50% of the above rates in the year of addition.

Tangible capital assets received as contributions are recorded at fair value at the date of receipt.

Assets under construction are not amortized until the asset is available for productive use.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) **TAXATION AND RELATED REVENUES**

Property tax billings are prepared by the municipality based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the municipality determines the taxes applicable and renders supplementary tax billings.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of allowance for anticipated uncollectable amounts.

(i) **REVENUE RECOGNITION**

All other fees and user charges are recognized when the related service is provided.

Other income is recorded upon sale of goods or provision of service, when collection is reasonably assured.

Investment income earned on surplus funds (excluding obligatory reserve funds) is reported as revenue in the period earned. Investment income on obligatory reserve funds is recorded directly to each fund balance.

(j) **GOVERNMENT TRANSFERS**

Government transfers are recognized as revenue in the period when the transfer is authorized and eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Deferred revenue is recognized in the statement of operations as the stipulation liabilities are settled.

(k) **COUNTY AND SCHOOL BOARDS**

The municipality collects taxation revenue on behalf of the school boards and the County of Wellington. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Wellington are not reflected in these financial statements.

2. CORRESPONDING FIGURES

Certain figures presented for corresponding purposes have been reclassified to conform to the current year's presentation.

3. BANK INDEBTEDNESS

The municipality has not utilized an authorized operating line of credit with a limit up to a maximum of \$1,500,000. The line of credit bears interest at prime and is secured by a current borrowing by-law.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

4. PORTFOLIO INVESTMENTS

	2025	2024
Portfolio investments	\$ 3,175,903	\$ 3,039,834
Restricted portfolio investments	<u>2,633,017</u>	<u>3,019,245</u>
	<u>\$ 5,808,920</u>	<u>\$ 6,059,079</u>

Portfolio investments are invested in Guaranteed Income Certificates with interest rates ranging from 3.35% to 5.35% (2024 - 2.95% to 5.35%) and maturity dates ranging from March 2026 to September 2029 (2024 - March 2025 to December 2026).

5. POST-EMPLOYMENT BENEFITS

Total benefit payments paid by the municipality on behalf of retirees during the year were \$0 (2024 - \$0) and the employee benefit liability at year end is \$65,882 (2024 - \$66,745). The municipality has not made allocations to fund this liability and future expenditures are anticipated to be recovered from tax billings. Expenses related to retirement benefits other than pensions are as follows:

	2025	2024
Current period benefit cost	\$ 2,290	\$ 2,148
Retirement benefit interest	886	752
Amortization of actuarial gains/losses	<u>(4,039)</u>	<u>(4,039)</u>
	<u>\$ (863)</u>	<u>\$ (1,139)</u>

The actuarial valuation is based on a number of assumptions about future events, such as inflation rates, interest rates, medical inflation rates, wage and salary increases, and employee turnover and mortality. The most recent actuarial valuation was performed in 2023. The following are assumptions used to reflect the municipality's best estimates:

Discount rate	4.50% per year
Dental premium rates	4.00% per year
Health care premium rates	5.67% in 2024 to 3.75% over 6 years
Future salary escalations	3.00% per year
Future inflation rate	2.00% per year

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

6. DEFERRED REVENUE

	Opening	Contributions Received	Investment Income	Revenue Recognized	Ending
Obligatory reserve funds					
Development charges	\$ 2,559,267	\$ 85,110	\$ 112,680	\$ (343,212)	\$ 2,413,845
Federal Canada					
Community-Building Fund	144,529	260,167	7,145	(241,008)	170,833
Recreational land	1,343,382	94,500	57,026	(321,463)	1,173,445
Stormwater perpetual maintenance	59,188	0	0	0	59,188
	<u>4,106,366</u>	<u>439,777</u>	<u>176,851</u>	<u>(905,683)</u>	<u>3,817,311</u>
Other					
Taxation	451,584	384,330	0	(451,584)	384,330
Recreation	55,988	46,415	0	(55,988)	46,415
Building permits	69,527	179,307	0	(69,527)	179,307
	<u>577,099</u>	<u>610,052</u>	<u>0</u>	<u>(577,099)</u>	<u>610,052</u>
	<u>\$ 4,683,465</u>	<u>\$ 1,049,829</u>	<u>\$ 176,851</u>	<u>\$ (1,482,782)</u>	<u>\$ 4,427,363</u>

7. FINANCIAL INSTRUMENTS

Unless otherwise noted, it is management's opinion that the municipality is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from the financial instruments.

The extent of the municipality's exposure to these risks did not change in 2025 compared to the previous period.

The municipality does not have a significant exposure to any individual customer or counterpart.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

8. BUDGET

The following is a reconciliation of the modified accrual basis amended budget approved by Council to a basis consistent with Canadian public sector accounting standards:

	2025 Budget	2025	2024
Annual surplus	\$ 1,667,023	\$ 1,267,372	\$ 1,404,017
Amortization of tangible capital assets	1,625,173	1,711,572	1,625,173
Change in unfunded liabilities	0	(863)	(1,138)
Change in other surpluses	<u>0</u>	<u>(700)</u>	<u>542</u>
	3,292,196	2,977,381	3,028,594
Transfers from (to) reserves	1,574,549	(521,188)	(858,505)
Acquisition and disposal of tangible capital assets	<u>(4,866,745)</u>	<u>(2,192,139)</u>	<u>(2,140,182)</u>
	0	264,054	29,907
Prior year general surplus	0	29,907	28,203
Transfer of prior year surplus to reserve	<u>0</u>	<u>(29,907)</u>	<u>(28,203)</u>
	<u>\$ 0</u>	<u>\$ 264,054</u>	<u>\$ 29,907</u>

9. GOVERNMENT TRANSFERS

	2025 Budget	2025	2024
Operating			
Government of Canada	\$ 6,200	\$ 6,000	\$ 6,200
Province of Ontario	470,820	494,202	438,970
Other	<u>25,000</u>	<u>25,000</u>	<u>0</u>
	<u>502,020</u>	<u>525,202</u>	<u>445,170</u>
Capital			
Government of Canada	218,596	308,665	217,729
Province of Ontario	405,360	450,256	438,094
Other	<u>0</u>	<u>14,058</u>	<u>25,000</u>
	<u>623,956</u>	<u>772,979</u>	<u>680,823</u>
	<u>\$ 1,125,976</u>	<u>\$ 1,298,181</u>	<u>\$ 1,125,993</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

10. OTHER INCOME

	2025 Budget	2025	2024 (note 2)
Penalties and interest on taxation	\$ 265,977	\$ 428,812	\$ 353,973
Investment income	329,720	344,399	390,656
Licenses and permits	768,476	512,638	473,416
Donations	0	477	4,400
Development charges	771,886	343,212	499,403
Cash in lieu of parkland	490,050	321,463	223,556
Royalties	507,168	522,842	465,331
Other	96,775	216,754	246,875
Rents, concessions and franchises	<u>168,235</u>	<u>145,991</u>	<u>151,617</u>
	<u>\$ 3,398,287</u>	<u>\$ 2,836,588</u>	<u>\$ 2,809,227</u>

11. POST-EMPLOYMENT BENEFITS - PENSION

The municipality makes contributions to OMERS on behalf of 48 (2024 - 30) members of its staff. The employer amount contributed to OMERS was \$323,548 (2024 - \$299,803). The contribution rate was 9.0% to 15.8% (2024 - 9.0% to 15.8%) depending on age and income level. The ongoing adequacy of the contribution rates will need to be monitored as fluctuations in the financial markets may lead to increased future funding requirements.

The OMERS financial statements reported \$145.5 billion in net assets available for benefits (2024 - \$138.4 billion), \$149.6 billion as the defined benefit accrued pension obligation (2024 - \$140.8 billion) and a defined benefit funding deficit of \$1.3 billion (2024 - \$2.9 billion).

12. SEGMENTED DISCLOSURE

The Corporation of the Township of Puslinch is a diversified municipal government institution that provides a wide range of services to its citizens, such as recreational and cultural services, planning and development, fire, and transportation services. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

General Government

This item relates to the general operations of the municipality itself and cannot be directly attributed to a specific segment.

Protection to Persons and Property

Protection is comprised of fire protection and bylaw enforcement. The fire department is responsible for providing fire suppression services, fire prevention programs, training and education. The bylaw enforcement department works to ensure that citizens and their property are protected by ensuring the municipality's bylaws are being adhered to. This department also includes services related to source water protection and other transfers made to the Grand River Conservation Authority, Conservation Halton and Hamilton Conservation Authority.

Transportation

Transportation is responsible for providing the municipality with road maintenance, winter control services, street light maintenance, parking lots and equipment maintenance.

Recreational and Cultural Services

This service area provides public services that contribute to the provision of recreation and leisure services and the maintenance of parks and open space.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

12. SEGMENTED DISCLOSURE (continued)

Planning and Development

This department provides a number of services including municipal planning, maintenance and enforcement of building and construction codes and review of all property development plans through its application process.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

Taxation and Payments-In-Lieu

Allocated to those segments that are funded by these amounts based on the net surplus for the year.

Ontario Municipal Partnership Fund

Allocated to segments based on the net surplus for the year.

Provincial Aggregate Levy

Allocated to the transportation services segment with other income.

13. COUNTY AND SCHOOL BOARDS

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Wellington:

	2025	2024
School boards	\$ 6,578,009	\$ 7,189,403
County of Wellington	<u>20,964,470</u>	<u>21,354,025</u>
	<u>\$ 27,542,479</u>	<u>\$ 28,543,428</u>

14. COMMITMENTS

The municipality has committed to spend approximately \$973,337 on capital projects in 2026 and beyond.

The municipality has various contractual commitments for 2026 and beyond totaling \$298,554.

In addition, the municipality is in an agreement for fire services from January 1, 2025 to December 31, 2027. The budgeted future commitments are:

2026	\$ 216,100
2027	<u>226,900</u>
	<u>\$ 443,000</u>

15. CONTINGENCIES

Various claims have been filed against the municipality for incidents which arose in the ordinary course of operations. In the opinion of management and legal counsel, the outcome of the lawsuits, now pending, will either be covered by insurance, or, if not so covered, will involve amounts that would not have a material adverse affect on the position of the municipality. However, should any loss result from the resolution of these claims, such loss would be accounted for as a prior period adjustment.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

16. MATERIAL UNCERTAINTY RELATED TO TARIFFS

As of the date of these financial statements, the municipality faces material uncertainty regarding the potential impact of tariffs and trade restrictions on its operations, cost structure, and potential revenues. Ongoing changes in tariffs and international trade policies, particularly those implemented by major trading partners such as the United States of America, the European Union, and China, create uncertainty around procurement strategies, supply chain logistics, and future demand for the municipality's services (e.g. building permits).

The municipality recognizes that the outcome of ongoing tariff-related uncertainties and trade negotiations may materially affect its operations, financial position, and cash flows in the future if tariffs or other new trade barriers are imposed. This includes potential increases in tangible capital asset purchase costs, delays in the supply chain, and disruptions in global trade. As such, there remains a material uncertainty regarding the financial impact of these tariffs, and the full extent of the potential effects on the municipality cannot be reasonably estimated at this time. The municipality continues to monitor and assess the evolving trade environment and is taking steps to mitigate the risks related to these potential tariffs.

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

SCHEDULE OF TANGIBLE CAPITAL ASSETS

Schedule 1

FOR THE YEAR ENDED DECEMBER 31, 2025

	Land	Buildings	Furniture and Equipment	Roads	Bridges and Structures	Vehicles	Assets Under Construction	2025
COST								
Balance, beginning of year	\$ 2,019,972	\$ 5,266,410	\$ 1,799,505	\$ 34,910,556	\$ 11,063,207	\$ 4,759,134	\$ 755,057	\$ 60,573,841
Additions during the year	0	41,294	531,156	1,485,609	71,056	65,294	7,653	2,202,062
Disposals during the year	0	(12,073)	(160,131)	(2,035,040)	0	0	0	(2,207,244)
Transfers	0	0	26,964	111,202	484,938	0	(623,104)	0
Balance, end of year	<u>2,019,972</u>	<u>5,295,631</u>	<u>2,197,494</u>	<u>34,472,327</u>	<u>11,619,201</u>	<u>4,824,428</u>	<u>139,606</u>	<u>60,568,659</u>
ACCUMULATED AMORTIZATION								
Balance, beginning of year	0	2,314,230	1,145,686	24,202,644	3,555,830	2,427,123	0	33,645,513
Amortization	0	110,103	136,769	831,520	280,394	352,786	0	1,711,572
Disposals during the year	0	(7,997)	(154,284)	(2,035,040)	0	0	0	(2,197,321)
Balance, end of year	<u>0</u>	<u>2,416,336</u>	<u>1,128,171</u>	<u>22,999,124</u>	<u>3,836,224</u>	<u>2,779,909</u>	<u>0</u>	<u>33,159,764</u>
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	<u>\$ 2,019,972</u>	<u>\$ 2,879,295</u>	<u>\$ 1,069,323</u>	<u>\$ 11,473,203</u>	<u>\$ 7,782,977</u>	<u>\$ 2,044,519</u>	<u>\$ 139,606</u>	<u>\$ 27,408,895</u>

	Land	Buildings	Furniture and Equipment	Roads	Bridges and Structures	Vehicles	Assets Under Construction	2024
COST								
Balance, beginning of year	\$ 2,019,972	\$ 5,266,092	\$ 1,727,350	\$ 35,307,054	\$ 10,801,626	\$ 4,759,134	\$ 387,050	\$ 60,268,278
Additions during the year	0	0	105,084	1,393,443	291,906	0	368,325	2,158,758
Disposals during the year	0	0	(32,929)	(1,789,941)	(30,325)	0	0	(1,853,195)
Transfers	0	318	0	0	0	0	(318)	0
Balance, end of year	<u>2,019,972</u>	<u>5,266,410</u>	<u>1,799,505</u>	<u>34,910,556</u>	<u>11,063,207</u>	<u>4,759,134</u>	<u>755,057</u>	<u>60,573,841</u>
ACCUMULATED AMORTIZATION								
Balance, beginning of year	0	2,204,189	1,055,538	25,234,352	3,291,696	2,069,184	0	33,854,959
Amortization	0	110,041	123,077	758,233	275,883	357,939	0	1,625,173
Disposals during the year	0	0	(32,929)	(1,789,941)	(11,749)	0	0	(1,834,619)
Balance, end of year	<u>0</u>	<u>2,314,230</u>	<u>1,145,686</u>	<u>24,202,644</u>	<u>3,555,830</u>	<u>2,427,123</u>	<u>0</u>	<u>33,645,513</u>
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	<u>\$ 2,019,972</u>	<u>\$ 2,952,180</u>	<u>\$ 653,819</u>	<u>\$ 10,707,912</u>	<u>\$ 7,507,377</u>	<u>\$ 2,332,011</u>	<u>\$ 755,057</u>	<u>\$ 26,928,328</u>

See notes to the financial statements

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
SCHEDULE OF ACCUMULATED SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2025

Schedule 2

	2025	2024
SURPLUSES		
Invested in tangible capital assets	\$ 27,408,895	\$ 26,928,328
Unfunded post-employment benefits	(65,882)	(66,745)
General surplus	264,054	29,907
Barber's Beach street lighting area	(1,256)	282
Cambridge fire area	<u>3,783</u>	<u>1,545</u>
	<u>27,609,594</u>	<u>26,893,317</u>
RESERVES		
Working funds	569,857	562,675
Contingencies	261,806	308,926
Asset management	5,328,176	4,846,336
Operating purposes	945,917	1,341,681
Capital purposes	<u>1,713,804</u>	<u>1,208,847</u>
	<u>8,819,560</u>	<u>8,268,465</u>
ACCUMULATED SURPLUS	<u>\$ 36,429,154</u>	<u>\$ 35,161,782</u>

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
SCHEDULE OF SEGMENTED DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2025

Schedule 3

	General Government	Protection Services	Transpor- tation Services	Recreational and Cultural Services	Planning and Development	2025
REVENUES						
Taxation	\$ 1,418,082	\$ 1,869,799	\$ 1,986,131	\$ 381,646	\$ 354,466	\$ 6,010,124
Fees and user charges	46,486	129,544	0	0	518,916	694,946
Government transfers	187,500	176,451	767,153	95,350	71,727	1,298,181
Other income	890,271	255,535	836,812	525,639	328,331	2,836,588
	<u>2,542,339</u>	<u>2,431,329</u>	<u>3,590,096</u>	<u>1,002,635</u>	<u>1,273,440</u>	<u>10,839,839</u>
EXPENSES						
Salaries and benefits	1,509,783	889,960	812,372	470,844	772,718	4,455,677
Materials and supplies	260,047	274,565	829,396	190,501	68,434	1,622,943
Contracted services	387,546	501,226	260,699	18,920	359,739	1,528,130
Other transfers	21,870	200,289	0	0	14,270	236,429
Rents and financial expenses	18,629	0	0	5,633	6,723	30,985
Amortization	45,430	170,999	1,258,885	236,258	0	1,711,572
Loss on sale of tangible capital assets	0	0	9,923	0	0	9,923
Allocation of program support	0	0	0	0	(23,192)	(23,192)
	<u>2,243,305</u>	<u>2,037,039</u>	<u>3,171,275</u>	<u>922,156</u>	<u>1,198,692</u>	<u>9,572,467</u>
ANNUAL SURPLUS	<u>\$ 299,034</u>	<u>\$ 394,290</u>	<u>\$ 418,821</u>	<u>\$ 80,479</u>	<u>\$ 74,748</u>	<u>\$ 1,267,372</u>

	General Government	Protection Services	Transpor- tation Services	Recreational and Cultural Services	Planning and Development	2024 (note 2)
REVENUES						
Taxation	\$ 1,545,376	\$ 1,966,445	\$ 1,708,502	\$ 632,513	\$ 375,582	\$ 6,228,418
Fees and user charges	56,198	185,718	100	0	479,630	721,646
Government transfers	113,833	136,960	774,817	49,225	51,158	1,125,993
Other income	875,536	121,430	777,446	392,166	642,649	2,809,227
	<u>2,590,943</u>	<u>2,410,553</u>	<u>3,260,865</u>	<u>1,073,904</u>	<u>1,549,019</u>	<u>10,885,284</u>
EXPENSES						
Salaries and benefits	1,370,916	836,141	775,652	482,193	690,141	4,155,043
Materials and supplies	262,281	237,649	641,624	203,683	70,580	1,415,817
Contracted services	531,218	532,889	253,067	11,636	705,243	2,034,053
Other transfers	17,183	192,122	0	0	13,936	223,241
Rents and financial expenses	19,276	0	0	5,633	6,580	31,489
Amortization	41,710	168,473	1,186,813	228,177	0	1,625,173
Loss on sale of tangible capital assets	0	0	18,576	0	0	18,576
Allocation of program support	0	0	0	0	(22,125)	(22,125)
	<u>2,242,584</u>	<u>1,967,274</u>	<u>2,875,732</u>	<u>931,322</u>	<u>1,464,355</u>	<u>9,481,267</u>
ANNUAL SURPLUS	<u>\$ 348,359</u>	<u>\$ 443,279</u>	<u>\$ 385,133</u>	<u>\$ 142,582</u>	<u>\$ 84,664</u>	<u>\$ 1,404,017</u>

See notes to the financial statements